

Community Strategic Plan | Update | December 2019

Housing Choices

2019-2020 Key Deliverables for Community Strategic Plan	Status	December 2019 Updates
Update data on housing supply, demand, and forecasted need		Identifying buildable land capacity to accept additional residential growth and employment
Update data on workforce profiles in Redmond (by job type)		RFP for consultant services needed to prepare Existing Conditions report was released in November and work product due in June will include workforce profiles and job income segments
Update Strategic Housing Plan		Received grant from the Department of Commerce for \$100K in October. Money will be used to prepare a Housing Action Plan which will include preparation of an existing conditions report, public outreach plan, recommendations for policy changes, new regulations and programs, and implementation strategy needed to advance the Housing Choices Initiative.
Seek partners for pilot projects to showcase innovative housing types not currently available in Redmond		Undertaking research to identify housing types available in other communities and missing in Redmond as foundational work necessary to identify partnership opportunities for a pilot project
Explore infill housing options and retrofits to increase dwelling units within existing building envelopes		
Facilitate construction of 260 units of affordable/workforce housing at Esterra Park 6B		Closed on Esterra Park 6B November 12 to provide 260 Units < 60% Area Median Income (AMI)
Streamline permitting		Clarified Accessory Dwelling Unit (ADU) exemption from frontage improvement requirements as part of Zoning Code update. Interviewed ADU stakeholder. Created ADU Development information sheet that was released in November. Trained three permit counter staff to provide targeted technical assistance to homeowners exploring and developing ADUs. Amended the zoning code to remove a conflict that resulted in private development projects providing less than the required 10% of affordable housing. https://www.redmond.gov/395/Applications-Forms#tabc6b85546-4b28-422d-8788-8410f7c1f63d_1
Decrease required parking at sites proximate to light rail stations		Downtown Redmond parking study in progress, will inform revisions to parking standards. Preliminary draft report in review. Incorporated King County right sized parking tool into the permit process to reduce minimum parking requirements
Evaluate options and create a program to pilot 10-minute communities that reduce vehicle reliance		Greater Redmond Transportation Management Association (GRTMA) hired Executive Director - increase commute alternative advocacy and programs in the community
Identify publicly owned land that can be offered at a discounted price to support development of deeply affordable housing		Mapped publicly owned property in Redmond.
Multi Family Tax Exemption (MFTE): - Promote use of MFTE - Evaluate expansion of/changes to MFTE program		Prepared Multifamily Tax Exemption (MFTE) promotional materials for update website https://www.redmond.gov/1157/Multifamily-Property-Tax-Exemption
Study Affordable Housing Pilot Project in Downtown		Working with ARCH and non-profit developer of the Esterra Park 6B project on a potential pilot project located on the Together Center property
Evaluate addition of Section 8 subsidies to inclusionary program		
Explore rezones that allow increased density in return for increased affordable housing production		
Identify opportunity sites and work with regional and private partners to preserve affordable multifamily housing		Mapping existing housing stock at risk of redevelopment displacement

Housing Choices (continued)

2019-2020 Key Deliverables for Community Strategic Plan	Status	December 2019 Updates
Provide human services options to help prevent currently housed residents from falling into homelessness		Evaluating opportunities to create sub-regional partnership approach to homelessness outreach

Substantially Done

In Progress

Not Started

Environmental Sustainability

2019-2020 Key Deliverables for Community Strategic Plan	Status	December 2019 Updates
- Conduct audit to review the status of the City’s environmental efforts and help the City identify programs and projects that will advance the City’s environmental initiatives - Organize and staff ongoing Environmental Sustainability Program - Establish the external steering committee - Build program plan		-Consultant selected and contract approved 9/17/19 -Stakeholder group established for Environmental Sustainability study -Community involvement underway
Plant 4 acres of trees (~\$240k)		Sites selected include Perrigo Park, Bear-Evans Creek Trail, and Farrel-McWhirter Park. Planting will be completed in Feb.2020. Project cost is \$111,000.
Work on 1 stream to upgrade BIBI (Benthic Index of Biotic Integrity) index		-Monticello Creek Watershed Restoration Plan Supplemental Agreement approved by Council -Plan completion date still targeted for December 2020 -Analysis of water quality impact of Monticello Creek Watershed 2-year enhanced street sweeping project underway (to be completed in March 2020)
Plan and implement the 6-year Capital Investment Program (CIP): Stream and Habitat Restoration, Energy Efficiency, Environmental Protection and Enhancement		Pool - Phase 1 extended to March 2020. Phase 2 to begin in April/May 2020.
Update the mid and long-term Capital Investment Strategy (CIS): Stream and Habitat Restoration, Energy Efficiency, Environmental Protection and Enhancement		Stream and Habitat -Bear Creek Rehabilitation at Keller Farm: Core of Engineers moving forward with Approval of wetland - mitigation bank (anticipated Jan 2020) -Avondale Road Erosion at Bear Creek: \$1.1 million from King County Flood Control District -Smith Woods Stream/Pond Rehab: in design phase -Evans Creek Relocation: in design phase and outreach to the community
Develop and implement standard for creating project specific Business Case Analysis and Return on Investment determination		Template has been created. Modifications to the template will be evaluated as environmental sustainability projects are identified.
Provide a minimum of 4 community outreach and education programs		-Redmond Lights booth on Environmental Sustainability Study to promote survey -Multi-family recycling and waste prevention outreach planned to start Q1

Substantially Done

In Progress

Not Started

Infrastructure - Technology & Information Services (TIS)

2019-2020 Key Deliverables for Community Strategic Plan	Status	December 2019 Updates
Establish Project Management Office		Team is staffed, Project Managers are engaged in major TIS projects.
Establish Project Management Office communications		Project Management site launched, several project artifacts available, methodologies in play.
Establish standard program and project management methodologies		Tools established in TIS and beyond.
Complete a Smart City opportunity assessment		Project kicked off to baseline smart city-related assets.
Finalize 5-year strategic technology plan		Budget planning in development for next 6 years.
Support website update		Complete, in support mode
Mobilize service workers in Parks and Public Works		Working with Public Works/Parks on objectives and governance
Modernize the permit/plan tracking solution in GIS		In planning.
Modernize the City's SharePoint environment		Parks remaining.
Implement ArcGIS Portal		On target for National GIS Day.
Implement eWaiver support for Parks and Recreation		To be scheduled.
Implement Workforce Management		Vendor kick off in November 2019, project underway, and vendor working with project team
Implement Records Management Phase 1		Engagement kick off in November 2019.

	Substantially Done
	In Progress
	Not Started

Cultural Inclusion / Welcoming

2019-2020 Key Deliverables for Community Strategic Plan	Status	December 2019 Updates
Coordinating/partnering with other organizations on events that are happening here		Coordinating with Eastside Refugee and Immigrant Coalition (ERIC), India Association of Western Washington, Chinese Information and Service Center, Muslim Community Resource Center to do census outreach at Redmond Lights 12/7.
Identifying things other cities are doing (i.e., Bellevue’s Cultural Conversations)		Cultural Conversations (Bellevue); Kirkland Talks (Kirkland); Diversity Film Series (Edmonds); Diversity Grants (Edmonds); "I am Edmonds. This is my story." (Edmonds)
Complete park improvements (\$250K allocated)		Refining list of prioritized projects, will begin in early 2020.
Research how to measure gaps in cultural connections		Continuing to research and need to identify how gaps can be measured and who is completing research
Promoting cultural inclusion events (i.e., Welcoming Week, Downtown Park Community Picnic)		Welcoming week was a success for 2019; Redmond hosted 13 events (most in region)
Internal Education Programming: create connection through Lunch and Learn, etc.		Lunch & Learn sessions have been scheduled for December 4 and December 11. Additional sessions will be scheduled in 2020. (internal)
Develop an implementation plan for delivering city communications in appropriate foreign languages		Translation Guide Draft complete - introducing translation process to staff before end of year.
Introduce team/initiative to City and establish ongoing communications with quarterly updates		Additional trainings scheduled as needed
Title VII compliance		Title VI report submitted to Department of Transportation (DOT)
Train city staff on value of welcoming		Trainings in August and September complete (internal) 8 training sessions offered to date. 2 additional sessions scheduled for 12/19.

Substantially Done

In Progress

Not Started

Infrastructure - Capital

2019-2020 Key Deliverables for Community Strategic Plan	Status	December 2019 Updates
Plan and implement the 6-year Capital Investment Program (CIP): Transportation, Parks, Facilities, General Government, Utilities		-Currently 40 active (design or construction) Capital Investment Program (CIP) managed by Construction - 9 are targeted for substantial completion by end of 2019
Update the mid and long-term Capital Investment Strategy (CIS): Transportation, Parks, Facilities, General Government, Utilities		-Utilities CIP proposals are under development with target to complete by 2/14/2020.
Develop and implement standard for creating project specific Business Case Analysis and Return on Investment determination - Conduct process improvement efforts: - Contingency policy - Long-term maintenance costs - Approval process for new projects - Process review		Capital Investment Strategy (CIS) team is creating business case templates, performance measure requirements for each authorized project
Light Rail Integration		Groundbreaking for Downtown Redmond Link Extension (DRLE) occurred on 10/23/19 along the Redmond Central Connector. Supported Sound Transit in developing approach to opening transit loop at the Redmond Technology Station that protects public safety. Work is ongoing at the RTS garage to prepare for the bus/shuttle switchover still scheduled for Dec. 2019. Participating in design and permit task force meetings to support Downtown extension schedule and City regulatory requirements.
Microsoft Refresh		Clearing and grading continuing, garage has received site plan entitlement, 2 villages received Design Review Board approval.
Complete Plans: - North/South Corridor Study - Wastewater Comprehensive Plan - Facilities Strategic Plan - Utilities Strategic Plan - Fire Strategic Plan - Citywide ADA Compliance Plan		Wastewater Comprehensive Plan: The first draft of the Plan will be delivered to the City in early December for review and comments. Water System Plan; Completed two of the four Risk & Resilience Assessment workshops and have site visits scheduled for the middle of December. Utilities Strategic Plan: Framework presented to Council in October. Approval obtain to conduct Community Involvement effort in December. Cascade Water Strategic Plan: Councilmembers and staff provided input through individual interviews. Workshop held on November 18th.

Substantially Done

In Progress

Not Started

Infrastructure - Capital (continued)

2019-2020 Key Deliverables for Community Strategic Plan	Status	December 2019 Updates
Improve Maintenance and Operations Center (MOC) operations: - Management of vegetation control - Develop maintenance workplans with defined and approved levels of service - Complete small Parks Department and Public Work Department infrastructure projects - Develop a long-term plan to address sidewalk deficiencies - Address interim Maintenance and Operations Center (MOC) facilities improvements		- Joint Parks/Public Works Maintenance and Operations Center (MOC) workshop on operational efficiencies held in October - initial assessment of top ideas is underway by staff. - Documenting existing level of service (LOS) for asset maintenance - Created Frequently Asked Questions (FAQ) document regarding sidewalk maintenance policies - Security improved for main building by addition of card readers
Link policy to infrastructure (policy, plan, infrastructure) – i.e., parking		Implement Capital Investment Program (CIP) management structure
Update engineering standards		All priority updates for 2019 completed. Developing workplan for 2020 updates in December.
Improve GIS data and use: - Capture missing asset and real property and lidar data - Integrate CCTV with GIS - Create Park Atlas to communicate park information to the public - Create Story Maps for Wellhead Protection and Overlake development - Integrate NextGen Project Viewer into the new Redmond.gov website		- Draft priority lists completed based on all available data and risk analysis. - Capital Investment Program (CIP) packages being prepared for stormwater, water and waster pipes. Packages will include 10% design drawing.

Substantially Done

In Progress

Not Started