

# City of Redmond



## Agenda

### Special Meeting Notice and Agenda

**Monday, November 6, 2023**

**7:00 PM**

**City Hall: 15670 NE 85th St; Remote: Comcast Ch. 21/321, Ziplly Ch. 34,  
Facebook (@CityofRedmond), Redmond.gov/rctvlive, or 510-335-7371**

### City Council

*Mayor*

*Angela Birney*

*Councilmembers*

*Jessica Forsythe, President*

*Vanessa Kritzer, Vice President*

*Jeralee Anderson*

*David Carson*

*Steve Fields*

*Varisha Khan*

*Melissa Stuart*

## **REDMOND CITY COUNCIL AGENDA SECTION TITLE REFERENCE GUIDE**

**Items From The Audience** provides an opportunity for community members to address the Council regarding any issue. Speakers must sign their intention to speak on a sheet located at the entrance of the Council Chamber, and limit comments to **three minutes**.

The **Consent Agenda** consists of routine items for which a staff recommendation has been prepared, and which do not require further Council discussion. A council member may ask questions about an item before the vote is taken, or request that an item be removed from the Consent Agenda and placed on the regular agenda for more detailed discussion. A single vote is taken to approve all items remaining on the Consent Agenda.

**Public Hearings** are held to receive public comment on important issues and/or issues requiring a public hearing by state statute. Community members wishing to comment will follow the same procedure as for 'Items from the Audience', and may speak after being recognized by the Mayor. After all persons have spoken, the hearing is closed to public comment. The Council then proceeds with its deliberation and decision making.

**Staff Reports** are presented to the Council by city staff on issues of interest to the Council which do not require Council action.

The **Ombudsperson Report** is made by the Councilmember who is serving as ombudsperson. The ombudsperson designation rotates among Council members on a monthly basis. She/he is charged with assisting community members in resolving issues with city services. The current ombudsperson is listed on the City Council webpage at [www.redmond.gov/189/city-council](http://www.redmond.gov/189/city-council).

The **Council Committees** are created to advise the Council as a whole. They consider, review, and make recommendations to the Council on policy matters in their work programs, as well as issues referred to them by the Council.

**Unfinished Business** consists of business or subjects returning to the Council for additional discussion or resolution.

**New Business** consists of subjects which have not previously been considered by Council and which may require discussion and action.

**Ordinances** are legislative acts or local laws. They are the most permanent and binding form of Council action and may be changed or repealed only by a subsequent ordinance. Ordinances normally become effective five days after they are published in the City's official newspaper.

**Resolutions** are adopted to express Council policy or to direct certain types of administrative action. A resolution may be changed by adoption of a subsequent resolution.

**Quasi-Judicial** proceedings are either closed record hearings (each side receiving ten minutes maximum to speak) or public hearings (each speaker allotted three minutes each to speak). Proceedings are those in which the City Council determines the rights or privileges of specific parties (Council Rules of Procedure, Section IV., J).

**Executive Sessions** - all regular and special meetings of the City Council are open to the public except for executive sessions at which subjects such as national security, property acquisition, contract bid negotiations, personnel issues and litigation are discussed.

**Redmond City Council Agendas, Meeting Videos, and Minutes are available on the City's Web Site:**

<https://redmond.legistar.com/>

**FOR ASSISTANCE AT COUNCIL MEETINGS FOR THE HEARING OR VISUALLY IMPAIRED:**

Please contact the City Clerk's office at (425) 556-2194 one week in advance of the meeting.

## AGENDA

### ROLL CALL

#### I. SPECIAL ORDERS OF THE DAY

- A. PROCLAMATION: Native American Heritage Month

[Proclamation](#)

- B. PRESENTATION: Cascadia - State of the College

#### II. ITEMS FROM THE AUDIENCE

*Members of the public may address the City Council, on any topic, for a maximum of three minutes per person. Please use the speaker sign up sheet located at the entry of the City Hall Council Chambers provided 30 minutes prior to the meeting, up to the start of the meeting.*

*In the event of difficulty attending a meeting in person, please contact the City Clerk (cityclerk@redmond.gov) by 2 p.m. on the day of the meeting for the remote comment registration form.*

*Written comment may be emailed to cityclerk@redmond.gov by 2 pm on the day of the meeting (400 word limit - please label your comment as "Items from the Audience"). Comments will be distributed to the City Council and entered into the record. Comments will not be read during the meeting.*

#### III. CONSENT AGENDA

##### A. Consent Agenda

1. Approval of the Minutes: October 17, 2023, Regular Meeting, and October 23 and 24, 2023, Special Meetings (recordings are available at Redmond.gov/rctv)

[Regular Meeting Minutes for October 17, 2023](#)

[Special Meeting Minutes for October 23, 2023](#)

[Special Meeting Minutes for October 24, 2023](#)

2. Approval of Payroll/Direct Deposit and Claims Checks

[Payroll Check Approval Register, October 25, 2023](#)

[Council Payroll Check Approval Register, October 31, 2023](#)

[Check Approval Register, November 6, 2023](#)

- 3. [AM No. 23-156](#) Ratification of King County Countywide Planning Policies
  - a. Resolution No. 1576: A Resolution of the City Council of the City of Redmond, Washington, Ratifying 2023 Amendments to the King County Countywide Planning Policies

*Department: Planning and Community Development*

[Attachment A: Resolution Adopting CPPs](#)

**Legislative History**

10/3/23	Committee of the Whole - Planning and Public Works	referred to the City Council
10/17/23	City Council	referred to the City Council

- 4. [AM No. 23-157](#) Approval of the 2024 Budget and Work Program for A Regional Coalition for Housing (ARCH)

*Department: Planning and Community Development*

[Attachment A: 2024 ARCH Budget and Work Program](#)

**Legislative History**

10/3/23	Committee of the Whole - Planning and Public Works	referred to the City Council
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- 5. [AM No. 23-158](#) Approval of the City of Redmond 2024 State Legislative Agenda

*Department: Executive*

[Attachment A: 2024 State Legislative Agenda](#)

**Legislative History**

10/10/23	City Council	presented
10/24/23	Committee of the Whole - Parks and Environmental Sustainability	referred to the City Council

- 6. [AM No. 23-159](#) Poet Laureate Approval

*Department: Parks and Recreation*

[Attachment A: Ordinance 2444 - Establishing a Poet Laureate](#)

[Attachment B: Application Materials for Ching-In Chen](#)

**Legislative History**

- 10/24/23 City Council referred to the City Council
7. [AM No. 23-160](#) Approval of the Stryker Equipment Lease Agreement  
*Department: Police*

[Attachment A: Flex Financial Stryker Sales and City of Redmond Lease Agreement](#)  
[Attachment B: Stryker Transport Power Expected Service Life Letter](#)  
[Attachment C: Analysis EMS+ Lease Agreement vs Cash Purchase](#)

**Legislative History**

- 10/17/23 Committee of the Whole - Public Safety and Human Services referred to the City Council
8. [AM No. 23-161](#) Approval of an ILA for Collocation of Redmond Medic Unit 23 in Kirkland Fire Station 27  
*Department: Fire*

[Attachment A: Fire Station 27 Kirkland-Redmond ILA](#)

**Legislative History**

- 10/17/23 Committee of the Whole - Public Safety and Human Services referred to the City Council
9. [AM No. 23-162](#) Approval of the 2023 Parks, Arts, Recreation, Culture, and Conservation (PARCC) Plan and Updated PARCC Element

a. Ordinance No. 3132: An Ordinance of the City of Redmond, Washington, Amending the Redmond Comprehensive Plan by Repealing the 2017 Parks, Arts, Recreation, Culture, and Conservation (PARCC) Plan, Adopting The 2023 PARCC Plan; Repealing the Existing PARCC Element; Adopting a New PARCC Element; Providing for Preparation of the Final Document; Providing for Severability, and Establishing an Effective Date

*Department: Parks and Recreation, Planning and Community Development*

[Attachment A: Ordinance](#)  
[Attachment B: Issues Matrix](#)

Legislative History

10/24/23	Committee of the Whole - Parks and Environmental Sustainability	referred to the City Council
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**B. Items Removed from the Consent Agenda**

**IV. HEARINGS AND REPORTS**

**A. Public Hearings**

**B. Reports**

**1. Staff Reports**

**2. Ombudsperson Report**

*Councilmember Anderson*

**3. Committee Reports**

**V. UNFINISHED BUSINESS**

**VI. NEW BUSINESS**

**A. [AM No. 23-163](#)** Adoption of an Ordinance Amending Redmond Municipal Code 9.31.440

1. Ordinance No. 3133: An Ordinance of the City of Redmond, Washington, Amending RMC 9.31.440, Intoxicating Drugs, to Delete Language in Conflict with Recent Changes in State Law Relating to the Possession and Use of Controlled Substances and to Refer to Updated City Regulations In RMC 9.14

*Department: Executive, Parks and Recreation*

[Attachment A: RMC 9.31.440](#)

Legislative History

10/17/23	Committee of the Whole - Public Safety and Human Services	referred to the City Council
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**B. [AM No. 23-164](#)** Approval of the Community Strategic Plan (CSP)

*Department: Executive*

[Attachment A: Community Strategic Plan 2023 Update](#)

Legislative History

10/10/23 Committee of the Whole - referred to the City Council  
Finance, Administration,  
and Communications

- C. [AM No. 23-165](#) Approval of the Community Health Through THRIVE Staffing Authorization

*Department: Executive, Fire, Finance, Police, Planning and Community Development*

[Attachment A: 2023-2024 Staffing Authorization - REVISED](#)

[Attachment B: Community Health Program Timeline and Next Steps](#)

[Attachment C: Mission, Vision, Values and Goals of Redmond’s Community Health Program](#)

**VII. EXECUTIVE SESSION**

- A. Labor Negotiations [RCW 42.30.140(4)(b)] - 30 minutes

**VIII. ADJOURNMENT**



# City of Redmond

15670 NE 85th Street  
Redmond, WA

## Memorandum

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**Date:** 11/6/2023  
**Meeting of:** City Council  
Day

**File No.** SPC 23-080  
**Type:** Special Orders of the

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PROCLAMATION: Native American Heritage Month



**Redmond**  
WASHINGTON

PROCLAMATION

Connected Community  
Enhanced Livability  
Environmental Sustainability

WHEREAS, National Native American Heritage Month is observed nationwide during the entire month of November to acknowledge the existence of the numerous and distinct cultures, traditions, contributions, and achievements of America’s original inhabitants/peoples and their descendants to their country and the world; and

WHEREAS, this consequential recognition began on May 6, 1916, when New York state declared it “American Indian Day.” Acknowledgment was then expanded in 1976 as part of America’s bicentennial commemoration when President Gerald Ford proclaimed Oct. 10-16, 1976, as “Native American Awareness Week.” Fourteen years later, this month-long celebration was signed into law as a joint resolution by the Senate, Congress, and United States President George H.W. Bush in 1990; and

WHEREAS, the significant contributions of Indians are reflected in the 44,000 men and women who served active duty during World War II. They enlisted in overwhelming numbers after the attack on Pearl Harbor in 1941, with many from numerous tribes, including the Navajo, Cherokee, Comanche, and Choctaw, serving as code talkers using their tribal languages to send secret communications on the battlefields in both the Pacific and Europe during the war. Their invaluable contributions enabled America to win World War II.

NOW, THEREFORE, I, ANGELA BIRNEY, Mayor of the City of Redmond, Washington, do hereby proclaim Nov. 1 through 30, 2023, as

**NATIONAL NATIVE AMERICAN HERITAGE MONTH**

in the City of Redmond and encourage our community to join us in reflecting and celebrating the significant contributions of the Indigenous to making Redmond a welcoming city.



Angela Birney, Mayor  
November 1, 2023

**City Hall**  
15670 NE 85th Street  
PO Box 97010  
Redmond, WA  
98073-9710



# City of Redmond

15670 NE 85th Street  
Redmond, WA

## Memorandum

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**Date:** 11/6/2023  
**Meeting of:** City Council  
Day

**File No.** SPC 23-074  
**Type:** Special Orders of the

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PRESENTATION: Cascadia - State of the College



# City of Redmond

15670 NE 85th Street  
Redmond, WA

## Memorandum

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**Date:** 11/6/2023  
**Meeting of:** City Council

**File No.** SPC 23-072  
**Type:** Minutes

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Approval of the Minutes: October 17, 2023, Regular Meeting, and October 23 and 24, 2023, Special Meetings (recordings are available at [Redmond.gov/rctv](http://Redmond.gov/rctv))

**CALL TO ORDER**

A Regular Meeting of the Redmond City Council was called to order by Mayor Angela Birney at 7:00 p.m. The meeting was held in the Redmond City Hall Council Chambers.

**ROLL CALL AND ESTABLISHMENT OF A QUORUM**

Present: Councilmembers Anderson, Carson, Fields, Forsythe, Khan, Kritzer and Stuart

Absent: None

**SPECIAL ORDERS OF THE DAY: NONE**

**ITEMS FROM THE AUDIENCE**

Mayor Birney opened Items from the Audience at this time. The following persons spoke:

- David Morton - damage to the aquifer due to new development and preventing pollution;
- David Hanes - issues from programmed intersections and crosswalks; and
- Linda Seltzer - people determining their own true identities.

**CONSENT AGENDA**

MOTION: Councilmember Stuart moved to approve the Consent Agenda. The motion was seconded by Councilmember Anderson.

VOTE: The motion to approve the Consent Agenda passed without objection. (7 - 0)

A. Consent Agenda

1. Approval of the Minutes: October 3, 2023, Regular Meeting and October 10, 2023 Special Meeting
2. Approval of Payroll/Direct Deposit and Claims Checks

**PAYROLL/DIRECT DEPOSITS AND WIRE TRANSFERS:**

#187950 through #187973  
#155521 through #156281

#1629 through #1633

\$4,143,929.33

CLAIMS CHECKS:

#1304 through #1643

\$8,641,102.56

3. AM No. 23-140: Approval of Startup425 Interlocal Agreement Amendments
4. AM No. 23-141: Authorize Mayor to sign a Strategic Alliance Memorandum of Understanding (MOU) with the United States Small Business Administration
5. AM No. 23-142: Approval of the 2024 Tourism Funding Lodging Tax Advisory Committee (LTAC) Recommendations
6. AM No. 23-143: Approval of a contract with InterVISTAS Consulting USA LLC, not to exceed \$75,000, for a Tourism Strategic Plan
7. AM No. 23-144: Approve \$282,420 Washington Conservation Corps (WCC) 2023-24 Agreement between the City of Redmond and the Washington State Department of Ecology
8. AM No. 23-145: Approve Redmond Paired Watershed Study Contract Amendments, in the amount of \$70,050 with Washington State Department of Ecology and \$84,050 with Herrera Environmental Consulting
9. AM No. 23-146: Approve Interlocal Agreement with City of Kirkland for the Signal and Intersection Improvements Project at 132nd Avenue NE and NE 100th Street
10. AM No. 23-147: 2024 Business License Ordinance
  - a. Ordinance No. 3131: An Ordinance of the City of Redmond, Washington, Amending Sections 5.04.070 and 5.04.080 of the Redmond Municipal Code, Increasing the Business License Fee as Required by RCW 35.90, Municipal Business Licensing, Effective Date
11. AM No. 23-148: City of Redmond-PPF AMLI Redmond Way LLC Lease Agreement

12. AM No. 23-149: New Telecommunications Lease with Crown Castle GT Company LLC at City of Redmond Fire Station 14
13. AM No. 23-150: New Telecommunications Lease with DISH Wireless LLC at City of Redmond Fire Station 14
14. AM No. 23-151: Approval of Emergency Management Performance Grants (EMPG)
15. AM No. 23-152: Confirmation of Appointment of New Parks, Trails, and Recreation Commission Members

Mayor Birney read the ordinance title into the record.

Clint Smith, the new Parks, Trails and Recreation Commission member was sworn in at this time.

**ITEMS REMOVED FROM THE CONSENT AGENDA: NONE**

**HEARINGS AND REPORTS**

Public Hearing: None

Staff Reports:

- a. AM No. 23-153: Redmond Flex Master Plan, Development Agreement, and Site Plan Entitlement: Type V Quasi-Judicial

Carol Helland, Director of Planning and Community Development, introduced this item.

City Attorney Jim Haney spoke to the Council regarding the procedures for addressing quasi-judicial matters.

Staff provided a presentation to the Council, sought direction for next steps and responded to Councilmember inquiries. A study session will be held on October 24, 2023.

- b. AM No. 23-154: Ratification of King County Countywide Planning Policies

Carol Helland, Director of Planning and Community Development, introduced this item.

Staff provided a presentation to the Council, sought direction for next steps and responded to Councilmember inquiries. This item will go forward for approval on November 6, 2023.

c. AM No. 23-155: Redmond 2050 Supplemental Draft Environmental Impact Statement

Carol Helland, Director of Planning and Community Development, introduced this item.

Staff provided a presentation to the Council, sought direction for next steps and responded to Councilmember inquiries.

Ombudsperson Reports:

Councilmember Khan reported receiving resident contacts regarding: concern with employment; weapons training; and sidewalk construction and needed improvements.

Committee Reports:

Councilmember Kritzer provided committee reports:

- Sound Cities Association Public Issues Committee;
- King Conservation District Advisory Committee; and
- Eastside Transportation Partnership.

Councilmember Carson provided a committee report:

- Emergency Management Advisory Committee.

Mayor Birney attended the opening of the East Lake Sammamish Trail.

**UNFINISHED BUSINESS: NONE**

**NEW BUSINESS: NONE**

**EXECUTIVE SESSION: NONE**

**ADJOURNMENT**

There being no further business to come before the Council  
the regular meeting adjourned at 9:10 p.m.

\_\_\_\_\_  
ANGELA BIRNEY, MAYOR

\_\_\_\_\_  
CITY CLERK

*Minutes Approved: November 6, 2023*

DRAFT

**CALL TO ORDER**

A Special Meeting of the Redmond City Council was called to order by Mayor Angela Birney at 4 p.m. The meeting was held at Redmond City Hall for the purpose of the Redmond Senior and Community Center Hard Hat Reception.

**ROLL CALL**

Councilmembers present: Carson, Forsythe, and Kritzer.

Councilmembers absent: Anderson, Fields, Khan and Stuart.

**ADJOURNMENT**

Due to the lack of quorum, the Council meeting adjourned at 4:01 p.m.

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ANGELA BIRNEY, MAYOR

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CITY CLERK

*Minutes Approved: November 6, 2023*

**CALL TO ORDER**

A Special Meeting of the Redmond City Council was called to order by Mayor Angela Birney at 6:40 p.m. The meeting was held in the Redmond City Hall Council Chambers.

**ROLL CALL AND ESTABLISHMENT OF A QUORUM**

Councilmembers present and establishing a quorum were: Anderson, Carson, Forsythe, Khan and Kritzer.

Councilmembers Fields and Stuart were absent.

**CANDIDATE INTERVIEWS**

The purpose of the special meeting was to interview the candidate for the poet laureate position.

Chris Weber, staff liaison for the Arts and Culture Commission, introduced Ching-In Chen as the candidate for the Poet Laureate.

The candidate spoke regarding interest in the position, working with the community, and responded to Councilmember inquiries.

Discussion ensued regarding work sample; engaging the community; and interest in Redmond.

**ADJOURNMENT**

There being no further business to come before the Council the special meeting adjourned at 6:46 p.m.

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ANGELA BIRNEY, MAYOR

\_\_\_\_\_  
CITY CLERK

*Minutes Approved: November 6, 2023*



# City of Redmond

15670 NE 85th Street  
Redmond, WA

## Memorandum

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**Date:** 11/6/2023  
**Meeting of:** City Council

**File No.** SPC 23-073  
**Type:** Check Register

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Approval of Payroll/Direct Deposit and Claims Checks

City of Redmond  
Payroll Check Approval Register  
Pay period: 10/1 - 10/23/2023  
Check Date: 10/25/2023

Check Total:	\$	32,911.72
Direct Deposit Total:	\$	2,411,102.37
Wires & Electronic Funds Transfers:	\$	1,458,307.66
Grand Total:	\$	<u>3,902,321.75</u>

We, the undersigned Council members, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered or the labor performed as described herein, that any advance payment is due and payable pursuant to a contract or is available as an option for full or partial fulfillment of a contractual obligation, and that the claim is a just, due and unpaid obligation against the City of Redmond, and that we are authorized to authenticate and certify to said claim.

All Checks numbered **187974** through **187994** ,  
Direct deposits numbered **156282** through **157012** , and  
Electronic Fund transfers **1634** through **1638**  
are approved for payment in the amount of **\$3,902,321.75**  
on this **7 day of November 2023**.

**Note:**  
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City of Redmond  
Payroll Final Check List  
Pay period: 10/1 - 10/23/2023  
Check Date: 10/25/2023

Total Checks and Direct deposit:	\$	3,495,826.84
Wire Wilmington Trust RICS (MEBT):	\$	406,494.91
Grand Total:	\$	<u>3,902,321.75</u>

I, the Human Resources Director, do hereby certify to the City Council, that the checks and direct deposits presented are true and correct to the best of my knowledge.

DocuSigned by:  
*Cathryn Laird*  
7C0092BCC9C549B...

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Human Resources Director, City of Redmond  
Redmond, Washington  
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\_\_\_\_\_  
\_\_\_\_\_

City of Redmond  
Payroll Check Approval Register  
Pay period: 10/1 - 10/31/2023  
Check Date: 10/31/2023

Check Total:	\$	-
Direct Deposit Total:	\$	7,160.46
Wires & Electronic Funds Transfers:	\$	2,213.35
Grand Total:	\$	<u>9,373.81</u>

City of Redmond  
Payroll Final Check List  
Pay period: 10/1 - 10/31/2023  
Check Date: 10/31/2023

Total Checks and Direct deposit:	\$	8,167.00
Wire Wilmington Trust RICS (MEBT):	\$	1,206.81
Grand Total:	\$	<u>9,373.81</u>

We, the undersigned Council members, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered or the labor performed as described herein, that any advance payment is due and payable pursuant to a contract or is available as an option for full or partial fulfillment of a contractual obligation, and that the claim is a just, due and unpaid obligation against the City of Redmond, and that we are authorized to authenticate and certify to said claim.

All Checks numbered through ,  
Direct deposits numbered **157013** through **157020** , and  
Electronic Fund transfers **1639** through **1639**  
are approved for payment in the amount of **\$9,373.81**  
on this **21 day of November 2023**.

I, the Human Resources Director, do hereby certify to the City Council, that the checks and direct deposits presented are true and correct to the best of my knowledge.

DocuSigned by:  
*Cathryn Laird*  
7C0092BCC9C549B...

Human Resources Director, City of Redmond  
Redmond, Washington

**Note:**  
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I, Finance Director, do hereby certify to the City Council, that the checks for the months of October and November 2023 are true and correct to the best of my knowledge.

DocuSigned by:  
  
63E106A5C2E744A...  
\_\_\_\_\_  
Kelley Cochran, Finance Director  
City of Redmond  
Redmond, Washington

We, the undersigned Councilmembers, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered or the labor performed as described herein, that any advance payment is due and payable pursuant to a contract or is available as an option for full or partial fulfillment of a contractual obligation, and that the claim is a just, due and unpaid obligation against the City of Redmond, and that we are authorized to authenticate and certify to said claim. All checks numbered 1644 through 1987, and Wire Transfers are approved for payment in the amount of \$11,228,673.50. This 6<sup>th</sup> day of November 2023.

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\_\_\_\_\_



Memorandum

**Date:** 11/6/2023  
**Meeting of:** City Council

**File No.** AM No. 23-156  
**Type:** Consent Item

**TO:** Members of the City Council  
**FROM:** Mayor Angela Birney  
**DEPARTMENT DIRECTOR CONTACT(S):**

Planning and Community Development	Carol Helland	425-556-2107
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**DEPARTMENT STAFF:**

Planning and Community Development	Seraphie Allen	Deputy Director
Planning and Community Development	Jeff Churchill	Long Range Planning Manager

**TITLE:**  
Ratification of King County Countywide Planning Policies

- a. Resolution No. 1576: A Resolution of the City Council of the City of Redmond, Washington, Ratifying 2023 Amendments to the King County Countywide Planning Policies

**OVERVIEW STATEMENT:**

Staff recommends that the Council adopt a resolution ratifying the 2023 amendments to the King County Countywide Planning Policies.

The King County Countywide Planning Policies were comprehensively updated in 2021 and ratified by King County and cities within King County in 2022. Concurrently, the Growth Management Planning Council (GMPC) directed the King County Affordable Housing Committee to conduct additional research and analysis, resulting in the 2023 amendments to the CPPs that the King County Council adopted on August, 15, 2023.

The 2023 amendments to the CPPs establish subregional and jurisdictional affordable housing needs and an accountability and implementation framework for equitably meeting countywide affordable housing needs.

**Additional Background Information/Description of Proposal Attached**

**REQUESTED ACTION:**

- Receive Information       Provide Direction       Approve

**REQUEST RATIONALE:**

- **Relevant Plans/Policies:**  
Redmond Comprehensive Plan Policy A-1 directs the City to work cooperatively with, among others, King

County, to address planning issues at a countywide scale.

- **Required:**

RCW 36.70A.070(2) governs the contents of comprehensive plan housing elements, including planning to meet affordable housing needs.

RCW 36.70A.210 governs countywide planning policies.

GMPC Motion 21-1 directed that the work resulting in 2023 CPP amendments be completed.

- **Council Request:**

N/A

- **Other Key Facts:**

The Growth Management Act (GMA) requires counties and cities to collaboratively and periodically review and update the CPPs. The primary purpose of the CPPs is to ensure consistency and coordination among comprehensive plans for cities and towns within King County.

The GMPC is a body of elected officials from jurisdictions throughout the county charged with overseeing the preparation of the CPPs. The Affordable Housing Committee is a committee of the GMPC. In 2021, the GMPC directed the AHC to conduct additional research and analysis related to affordable housing arising from new requirements imposed through HB 1220 and codified in RCW 36.70A.070(2).

The GMPC and AHC are supported by local jurisdiction staff who sit on staff-level counterparts to the AHC and GMPC. Redmond staff participate in those committees and assisted in the development and review of materials matriculating to the AHC and GMPC.

Now that King County has adopted the 2023 amendments to the CPPs, cities have 90 days to act on them. The deadline for the City Council act on the 2023 amendments is November 30, 2023. Under CPP policy FW-1, taking no action is deemed the same as approval.

## **OUTCOMES:**

Ratification of the amended CPPs will demonstrate active involvement and participation in the process provided under the Growth Management Act and the CPPs. Redmond 2050 already incorporates the requirements of the amended CPPs related to affordable housing need.

## **COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):**

Community engagement was conducted principally in 2022 and was conducted by the Affordable Housing Committee and its staff.

- **Outreach Methods and Results:**

AHC engaged the GMPC, jurisdictional stakeholders, Washington State Department of Commerce staff, and the Community Partners Table. The Community Partners Table comprised representatives from communities disproportionately impacted by housing cost burden.

- **Feedback Summary:**

Three key principles emerged during the process that guided AHC's work:

1. Increase housing choices for low- and moderate-income households in areas with fewer affordable options currently.
2. Promote a more equitable distribution of housing choices across all jurisdictions.

3. Align with the Growth Management Act (GMA), Regional Growth Strategy (RGS), Countywide Planning Policies (CPPs), and Commerce’s minimum countywide need allocation standards.

**BUDGET IMPACT:**

**Total Cost:**

\$4,616,401 is the total value of the Community and Economic Development offer, which includes the staff time devoted to this work.

**Approved in current biennial budget:**       Yes       No       N/A

**Budget Offer Number:**

0000040 - Community and Economic Development

**Budget Priority:**

Vibrant and Connected

**Other budget impacts or additional costs:**       Yes       No       N/A

**If yes, explain:**

N/A

**Funding source(s):**

General Fund

**Budget/Funding Constraints:**

N/A

Additional budget details attached

**COUNCIL REVIEW:**

**Previous Contact(s)**

Date	Meeting	Requested Action
10/3/2023	Committee of the Whole - Planning and Public Works	Receive Information
10/17/2023	Business Meeting	Receive Information

**Proposed Upcoming Contact(s)**

Date	Meeting	Requested Action
N/A	None proposed at this time	N/A

**Time Constraints:**

Council action on the 2023 amendments to the CPPs must occur by November 30, 2023. No action is the deemed the same as approval.

**ANTICIPATED RESULT IF NOT APPROVED:**

If the Council specifically disapproves the 2023 amendments to the CPPs then Redmond will not be counted toward the 30% of city and county governments representing at least 70% of the county's population needed to ratify the amended CPPs.

**ATTACHMENTS:**

Attachment A: Draft Resolution Ratifying 2023 Amendments to the CPPs  
Exhibit 1: 2023 Amendments to the CPPs

# ATTACHMENT A

**CITY OF REDMOND  
RESOLUTION NO. \_\_\_\_\_**

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF REDMOND, WASHINGTON, RATIFYING 2023 AMENDMENTS TO THE KING COUNTY COUNTYWIDE PLANNING POLICIES.

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WHEREAS, the Growth Management Act requires King County to prepare and maintain countywide planning policies; and

WHEREAS, policy FW-1 of the King County Countywide Planning Policies states that amendments to the policies must be ratified by at least 30 percent of the local governments representing 70 percent of the population of King County before they are adopted; and

WHEREAS, King County and the cities in King County prepared and adopted the Countywide Planning Policies in 1992; and

WHEREAS, King County and the cities in King County adopted a major update to the Countywide Planning Policies in 2021 (Res. 1554); and

WHEREAS, the 2021 Countywide Planning Policies anticipated future work by the Affordable Housing Committee and Growth Management Planning Council concerning meeting affordable housing needs; and

WHEREAS, in August 2023 the King County Council adopted amendments to the Countywide Planning Policies (King County Ord. No. 19660); and

# ATTACHMENT A

WHEREAS, these amendments are the result of regional collaboration and will benefit the region.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF REDMOND, WASHINGTON, HEREBY RESOLVES that the 2023 Amendments to the King County Countywide Planning Policies, set forth in Exhibit 1 attached hereto and incorporated herein by this reference as if set forth in full, are hereby ratified by the City of Redmond.

ADOPTED by the Redmond City Council this \_\_\_\_\_ day of \_\_\_\_\_, 2023.

APPROVED:

\_\_\_\_\_  
ANGELA BIRNEY, MAYOR

ATTEST:

\_\_\_\_\_  
CHERYL XANTHOS, MMC, CITY CLERK

(SEAL)

FILED WITH THE CITY CLERK:  
PASSED BY THE CITY COUNCIL:  
RESOLUTION NO. \_\_\_\_\_



# KING COUNTY

1200 King County Courthouse  
516 Third Avenue  
Seattle, WA 98104

## Signature Report

### Ordinance 19660

**Proposed No.** 2023-0224.1

**Sponsors** Balducci

1 AN ORDINANCE adopting and ratifying amendments to  
2 the 2021 King County Countywide Planning Policies.

3 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

4 **SECTION 1. Findings:**

5 A. The 2021 King County Countywide Planning Policies ("the CPPs") were  
6 adopted and ratified by King County on December 14, 2021, by Ordinance 19384.  
7 Ordinance 19384 established a workplan for the Affordable Housing Committee of the  
8 King County Growth Management Planning Council ("the GMPC") to address GMPC  
9 Motion 21-1 regarding affordable housing.

10 B. The CPPs were ratified by the cities and towns in King County on April 6,  
11 2022.

12 C. On March 22, 2023, the GMPC approved Motion 23-1, which recommended  
13 amendments to the CPPs, which includes the recommendations to meet the requirements  
14 in Ordinance 19384 and GMPC Motion 21-1.

15 **SECTION 2.** The amendments to the CPPs, as shown in Attachment A to this  
16 ordinance, are hereby adopted by King County and ratified on behalf of the population of  
17 unincorporated King County.

18 **SECTION 3. Severability.** If any provision of this ordinance or its application to

Ordinance 19660

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- 19 any person or circumstance is held invalid, the remainder of the ordinance or the
- 20 application of the provision to persons or circumstances is not affected.

Ordinance 19660 was introduced on 6/27/2023 and passed by the Metropolitan King County Council on 8/15/2023, by the following vote:

Yes: 9 - Balducci, Dembowski, Dunn, Kohl-Welles, Perry, McDermott, Upthegrove, von Reichbauer and Zahilay

KING COUNTY COUNCIL  
KING COUNTY, WASHINGTON

DocuSigned by:  
  
 E76CE01F07B14EF...  
 Dave Upthegrove, Chair

ATTEST:

DocuSigned by:  
  
 8DE1BB375AD3422...  
 Melani Pedroza, Clerk of the Council

APPROVED this \_\_\_\_\_ day of 8/22/2023, \_\_\_\_\_.

DocuSigned by:  
  
 4FBCAB8196AE4C6...  
 Dow Constantine, County Executive

**Attachments:** A. King County GMPC Motion 23-1, a motion recommending amendments to the King County Countywide Planning Policies to the King County Council

**ORDINANCE 19660 ATTACHMENT A**

03/22/2023

Sponsored By: Executive Committee

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**GMPC MOTION 23-1**

A MOTION recommending amendments to the King County  
Countywide Planning Policies to the King County Council

WHEREAS, the King County Council initially adopted Countywide Planning  
Policies in 1992 in conformance with Growth Management Act requirements; and

WHEREAS, the King County Council comprehensively amended the  
Countywide Planning Policies in 2012 to be consistent with the Multicounty Planning  
Policies and Regional Growth Strategy in VISION 2040; and

WHEREAS, the Puget Sound Regional Council General Assembly adopted  
VISION 2050 and the Multicounty Planning Policies in 2020; and

WHEREAS, the Washington State Legislature adopted House Bill 1220 in 2021,  
which substantively amended the Growth Management Act to require jurisdictions to  
plan for and accommodate housing needs and resulted in other substantive changes to  
how jurisdictions plan for housing in the housing element of their comprehensive plan;  
and

WHEREAS, the King County Council adopted updated Countywide Planning  
Policies in 2021 and these implemented the Regional Growth Strategy with growth  
targets that will form the land use basis for periodic comprehensive plan updates; and

WHEREAS, the Growth Management Planning Council directed their  
Affordable Housing Committee with Motion 21-1 to complete by the end of 2022 a  
collaborative process to:

1. monitor and report jurisdictional housing supply, housing affordability,  
housing needs, and income-restricted housing levels, including disparities

- 25 between subregions and comparisons to established housing goals and  
26 targets, through the Regional Affordable Housing Dashboard and reporting;
- 27 2. establish subregional or jurisdictional affordable housing needs, informed by  
28 local data and the data and methodology provided by Commerce;
- 29 3. recommend to the Growth Management Planning Council an accountability  
30 and implementation framework for equitably meeting affordable housing  
31 needs across the region. The Affordable Housing Committee will consider, at  
32 a minimum, the range of Development Patterns and Housing Chapter  
33 amendments proposed by Growth Management Planning Council members  
34 in June 2021 regarding understanding and accommodating housing need,  
35 holding jurisdictions accountable, and allocating resources; and
- 36 4. recommend to the Growth Management Planning Council any Countywide  
37 Planning Policy amendments necessary to implement their recommendations;  
38 and

39 WHEREAS, the Washington State Legislature adopted House Bill 1241 in 2022  
40 which increased the review and revision cycle for comprehensive plans from eight to ten  
41 years, extended the next comprehensive plan update deadline for jurisdictions in King  
42 County to December 31, 2024 and required King County and certain cities to submit an  
43 implementation progress report with certain required information to Commerce five years  
44 after reviewing and revising a comprehensive plan, and, if any action needed to  
45 implement changes in the most recent comprehensive plan update has not occurred at the  
46 time of the report, to create a work plan to take any needed actions within two years.

47 WHEREAS, the Affordable Housing Committee conducted a thorough and  
48 collaborative process to respond to Growth Management Planning Council Motion 21-1,  
49 which included engagement with the members of the Growth Management Planning  
50 Council, jurisdictional stakeholders, Commerce staff, and the Community Partners Table

51 of the Affordable Housing Committee, which was composed of representatives from  
52 communities disproportionately impacted by housing cost burden; and

53 WHEREAS, the Affordable Housing Committee reported back on progress to  
54 respond to Growth Management Planning Council Motion 21-1 to the Growth  
55 Management Planning Council at all of their meetings in 2022; and

56 WHEREAS, the Affordable Housing Committee approved on December 9, 2022  
57 a recommended response to Growth Management Planning Council Motion 21-1, that  
58 included recommended:

- 59 1. improvements to how King County, in partnership with cities, will monitor  
60 and report progress to plan for and accommodate housing need through  
61 ongoing Countywide Planning Policies Housing Chapter monitoring and  
62 reporting;
- 63 2. methods for establishing countywide and jurisdictional housing needs,  
64 informed by local data and consistent with the data and methodology  
65 provided by Commerce;
- 66 3. accountability framework details for equitability meeting these housing  
67 needs, informed by amendments proposed by Growth Management Planning  
68 Council members in June 2021 regarding understanding and accommodating  
69 housing need, holding jurisdictions accountable, and allocating resources.  
70 This included a housing-focused review of draft comprehensive plans, annual  
71 monitoring and reporting, and a mid-planning cycle check-in and adjustment  
72 period five years after comprehensive plan adoption; and
- 73 4. amendments to the King County Countywide Planning Policies necessary to  
74 implement their recommendations and further align the Countywide Planning  
75 Policies with recent changes to the Growth Management Act enacted through  
76 the passage of House Bill 1220 in 2021; and

77                   WHEREAS, the Affordable Housing Committee Chair transmitted the  
78                   Committee recommendations to the Growth Management Planning Council on December  
79                   29, 2022; and

80                   WHEREAS, the Department of Commerce published final countywide housing  
81                   need projections on March 1, 2023 and anticipates publishing final guidance required by  
82                   House Bill 1220 by April 2023; and

83                   THEREFORE, the King County Growth Management Planning Council  
84                   recommends amendments to the 2021 King County Countywide Planning Policies,  
85                   included with this motion as Attachment A, to the King County Council.

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Dow Constantine, Chair, Growth Management Planning Council

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90   Attachment A: Amendments to 2021 Countywide Planning Policies

## Attachment A: Amendments to 2021 Countywide Planning Policies

All King County Countywide Planning Policy amendments are shown in ~~((strikethrough))~~ and underlined text.

### Amendments:

*In the Countywide Planning Policies Introduction, on page 6, amend as follows:*

#### **The King County Countywide Planning Policies**

The Countywide Planning Policies (CPPs) create a shared and consistent framework for growth management planning for all jurisdictions in King County in accordance with RCW 36.70A.210, which requires the legislative authority of a county to adopt a countywide planning policy in cooperation with cities located in the county. The comprehensive plan for King County and the comprehensive plans for cities and towns in King County are developed from the framework that the CPPs establish. The 2021 Countywide Planning Policies, as amended, were designed to provide guidance in advance of the 2024 statutory update of comprehensive plans to incorporate changes to the regional policy framework and to reflect new priorities addressing equity and social justice within our communities.

*In the Development Patterns Chapter, starting on page 21, amend as follows:*

**DP-12** GMPC shall allocate ~~((residential))~~ housing and employment growth to each city and urban unincorporated area in the county. This allocation is predicated on:

- a) Accommodating the most recent 20-year population projection from the state Office of Financial Management and the most recent 20-year regional employment forecast from the Puget Sound Regional Council, informed by the 20-year projection of housing units from the state Department of Commerce;
- b) Planning for a pattern of growth that is consistent with the Regional Growth Strategy including focused growth within cities and Potential Annexation Areas with designated centers and within high-capacity transit station areas, limited development in the Rural Area, and protection of designated Natural Resource Lands;
- c) Efficiently using existing zoned and future planned development capacity as well as the capacity of existing and planned infrastructure, including sewer, water, and stormwater systems;
- d) Promoting a land use pattern that can be served by a connected network of public transportation services and facilities and pedestrian and bicycle infrastructure and amenities;
- e) Improving jobs/housing balance consistent with the Regional Growth Strategy, both between counties in the region and within subareas in the county;
- f) Promoting opportunities for housing and employment throughout the Urban Growth Area and within all jurisdictions in a manner that ensures racial and social equity;

- g) Allocating growth to Potential Annexation Areas within the urban unincorporated area proportionate to their share of unincorporated capacity for housing and employment growth; and
- h) Allocating growth based on the amount of net new housing needed to plan for and accommodate an equitable distribution of housing choices across all jurisdictions that is affordable to all economic segments of the population of the county, as provided by the Department of Commerce.

**DP-13** The Growth Management Planning Council shall:

- a) Update housing and employment growth targets and housing needs periodically to provide jurisdictions with up-to-date growth allocations to be used as the land use assumption in state-mandated comprehensive plan updates;
- b) Adopt housing and employment growth targets and housing needs in the Countywide Planning Policies pursuant to the procedure described in policy FW-1;
- c) Create a coordinated countywide process to reconcile and set growth targets that implements the Regional Growth Strategy through countywide shares of regional housing and ~~((jobs))~~ job growth, countywide shares of statewide housing needs, allocations to Regional Geographies, and individual jurisdictional growth targets;
- d) Ensure that each jurisdiction's growth targets and housing need are commensurate with their role in the Regional Growth Strategy by establishing a set of objective criteria and principles to guide how jurisdictional targets and housing needs are determined;
- e) Ensure that each jurisdiction's growth targets allow it to meet the need for housing affordable ((housing for)) to households with ((low-, very low-, and extremely low- ~~incomes))~~ moderate-, low-, very low-, and extremely low-incomes; and
- f) Adjust targets and housing needs administratively upon annexation of unincorporated Potential Annexation Areas by cities. Growth targets for the planning period are shown in Table DP-1. Net new housing needs for the planning period are shown in Table H-1 and total projected housing needs are shown in Table H-2.

**DP- 14** All jurisdictions shall accommodate housing and employment by:

- a) Using the adopted growth targets as the land use assumption for their comprehensive plan;
- b) Establishing local growth targets for regional growth centers and regional manufacturing/industrial centers, where applicable;
- c) Ensuring adopted comprehensive plans and zoning regulations provide sufficient capacity at appropriate densities for residential, commercial, and industrial uses that is sufficient to meet 20-year growth targets, allocated housing needs, and is consistent with the desired growth pattern described in VISION 2050;
- d) Ensuring adopted local water, sewer, transportation, utility, and other infrastructure plans and investments, including special purpose district plans, are consistent in location and timing with adopted targets as well as regional and countywide plans; and

- e) Transferring ~~((an))~~ and accommodating unincorporated area housing and employment targets and housing need as annexations occur.

*In the Development Patterns Chapter, on page 33, amend as follows:*

**DP-47** Limit growth in the Rural Area to prevent sprawl and the overburdening of rural services, minimize the need for new rural infrastructure, maintain rural character, and protect open spaces and the natural environment. To limit growth pressure in the Rural Area, locate services in Cities in the Rural Area and cities that border the rural area.

*In the Housing Chapter, starting on page 36, amend as follows:*

## Housing

The Countywide Planning Policies in the Housing Chapter support a range of affordable, accessible, and healthy housing choices for current and future residents across King County. Further, they respond to the legacy of discriminatory housing and land use policies and practices (e.g., redlining, racially restrictive covenants, exclusionary zoning, etc.) that have led to significant racial and economic disparities in access to housing and neighborhoods of choice. These disparities affect equitable access to well-funded schools, healthy environments, open space, and employment.

The policies reflect the region's commitment to addressing the 2018 findings of the Regional Affordable Housing Task Force (Task Force). Key findings include:

- Dramatic housing price increases between 2012 and 2017 resulted in an estimated 156,000 extremely low-, very low-, and low-income households spending more than 30 percent of their income on housing (housing cost burdened); and
- Black, Hispanic, Indigenous, and extremely low-income households are among those most disproportionately impacted by housing cost burden.

~~((While significant housing market activity is needed to reach overall King County housing growth targets, the ability of the region's housing market to address the housing needs of low-income households is limited. A large majority of the need will need to be addressed with units restricted to income-eligible households—both rent-restricted units and resale-restricted homes (“income-restricted units”).))~~

~~Building on the Task Force's work, this chapter establishes ((a countywide need for affordable housing defined as the additional housing units needed in King County by 2044 so that no household at or below 80 percent of Area Median Income (AMI) is housing cost burdened. While the need is expressed in countywide terms, housing affordability varies significantly across jurisdictions. In addressing housing needs, less-affordable jurisdictions will need to take significant action to increase affordability across all income levels while more affordable~~

jurisdictions will need to take significant action to preserve affordability. To succeed, all communities must address housing need where it is greatest—housing affordable to extremely low-income households.) goals and policies to ensure all jurisdictions in King County plan for and accommodate their allocated share of ((When taken together, all the comprehensive plans of King County jurisdictions must “plan for and accommodate” the)) existing and projected housing needs of the county and comply with the Growth Management Act requirements for housing elements in ((RCW)) Revised Code of Washington 36.70A.020 and 36.70A.070((+)) and the Countywide Planning Policies in this chapter.

While significant new housing growth is necessary to reach overall King County housing growth targets, new housing growth will not sufficiently address the housing needs for lower-income households without additional government support for the creation of units restricted to income-eligible households—both rent-restricted units and resale restricted homes (“income-restricted units”); and the preservation of homes currently affordable at or below 80 percent of area median income. Local jurisdictions can create enabling environments and generate local revenue to support new housing development and housing preservation, but successful implementation requires resources and involvement from other levels of government, nonprofits, and the private sector.

Housing unit production is one, but not the only means to measure whether a jurisdiction has planned for and accommodated housing needs. Success will primarily be defined by whether a jurisdiction has adopted and implemented policies and plans that, taken together and in light of available resources, can be reasonably expected to support and enable the production or preservation of units needed at each affordability level. Policies in this chapter do not require that jurisdictions act outside of current powers or assume full responsibility for the construction of units required to meet housing needs articulated in policy H-1.

These Countywide Planning Policies also recognize that housing affordability varies significantly across jurisdictions. In addressing housing needs, less affordable jurisdictions will need to focus actions on increasing affordability for low-income households while more affordable jurisdictions will need to focus actions on preserving affordable homes at risk of price increases. All communities must address housing need where it is greatest—housing affordable to extremely low-income households.

The policies below set a framework for individual and collective action and accountability to meet ~~((the))~~ countywide needs and eliminate disparities in access to housing and neighborhoods of choice. They first establish the amount of countywide housing needs a jurisdiction must plan for and accommodate in a manner that seeks to increase housing choice and begin to address disparities in housing choice throughout King County. ((These)) The policies then guide jurisdictions through a ((four))-five step process:

1. ~~((Conduct))~~ conduct a housing inventory and analysis;

2. ~~((Implement))~~ implement policies and strategies to meet housing needs equitably;
3. review comprehensive plans;
4. ~~((Measure results and provide accountability))~~ monitor and report; and
- ~~((4))~~ 5. ~~((Adjust))~~ adjust strategies to meet housing needs.

**Overarching Goal:** *Provide a full range of affordable, accessible, healthy, and safe housing choices to every resident in King County. All jurisdictions work to:*

- *preserve, improve, and expand their housing stock;*
- *promote fair and equitable access to housing for all people; and*
- *take actions that eliminate race-, place-, ability-, and income-based housing disparities.*

~~H-1 ((All comprehensive plans in King County combine to address the countywide need for housing affordable to households with low-, very low-, and extremely low incomes, including those with special needs, at a level that calibrates with the jurisdiction’s identified affordability gap for those households and results in the combined comprehensive plans in King County meeting countywide need. The countywide need for housing in 2044 by percentage of AMI is:~~

<del>30 percent and below AMI (extremely low)</del>	<del>15 percent of total housing supply</del>
<del>31-50 percent of AMI (very low)</del>	<del>15 percent of total housing supply</del>
<del>51-80 percent of AMI (low)</del>	<del>19 percent of total housing supply</del>

~~Table H-1 provides additional context on the countywide need for housing.<sup>4</sup>~~

<b>Table H-1: King County Affordable Housing Need</b>	<b>30% AMI</b>	<b>31% – 50% AMI</b>	<b>51% – 80% AMI</b>	<b>80% AMI</b>
<b>Housing Units by Affordability (2019)</b>				
Number of Units	44,000	122,000	180,000	346,000
As Share of Total Units	5%	13%	19%	36%
<b>Additional Affordable Housing Units Needed (2019-2044)</b>				
Additional Housing Units Needed to Address Existing Conditions <sup>2</sup>	105,000	31,000	23,000	159,000
Housing Units Needed to Address Growth Through 2044 <sup>3</sup>	39,000	32,000	33,000	104,000
<b>Total Additional Affordable Housing Units Needed</b>	<b>144,000</b>	<b>63,000</b>	<b>56,000</b>	<b>263,000</b>
<b>Total Affordable Housing Units Needed by 2044 (Includes Current Housing Units)</b>				
Number of Units	188,000	185,000	236,000	609,000
As Share of Total Units	15%	15%	19%	49%

~~Refer to Appendix 4 for the methodology used to calculate countywide need and 2019 jurisdictional affordability levels as compared to countywide need.))~~

Plan for and accommodate the jurisdiction’s allocated share of countywide future housing needs for moderate-, low-, very low- and extremely low-income households as well as

emergency housing, emergency shelters, and permanent supportive housing. Sufficient planning and accommodations are those that comply with the Growth Management Act requirements for housing elements in Revised Code of Washington 36.70A.020 and 36.70A.070, that outline regulatory and nonregulatory measures to implement the comprehensive plan (Washington Administrative Code 365-196-650), and that comply with policies articulated in this chapter. Projected countywide and jurisdictional net new housing needed to reach projected future need for the planning period is shown in Table H-1.<sup>1</sup>

**Table H-1: King County Countywide and Jurisdictional Housing Needs 2019-2044**

		Countywide Net New Permanent Housing Units Needed, 2019-2044 <sup>2</sup>								Countywide Net New Emergency Housing Needs <sup>3</sup>
		Total	0 to ≤30%		>30 to ≤50%	>50 to ≤80%	>80 to ≤100 %	>100 to ≤120%	>120%	
			Non- PSH	PSH						
<b>Countywide Total Future Housing Needed: 2044</b>		<u>1,269,628</u>	<u>113,790</u>	<u>49,064</u>	<u>139,718</u>	<u>177,590</u>	<u>195,934</u>	<u>136,061</u>	<u>457,471</u>	<u>65,054</u>
<b>Countywide Baseline Housing Supply: 2019<sup>4</sup></b>		<u>960,951</u>	<u>32,213</u>	<u>6,168</u>	<u>91,505</u>	<u>155,214</u>	<u>181,009</u>	<u>119,133</u>	<u>375,709</u>	<u>6,071</u>
<b>Countywide Net New Housing Needed: 2019-2044</b>		<u>308,677</u>	<u>81,577</u>	<u>42,896</u>	<u>48,213</u>	<u>22,376</u>	<u>14,925</u>	<u>16,928</u>	<u>81,762</u>	<u>58,983</u>
		Jurisdictional Net New Permanent Housing Units Needed, 2019-2044								Jurisdictional Net New Emergency Housing Needs
		Total	0 to ≤30%		>30 to ≤50%	>50 to ≤80%	>80 to ≤100 %	>100 to ≤120%	>120%	
			Non- PSH	PSH						
<b>Metropolitan Cities</b>	Bellevue	<u>35,000</u>	<u>11,925</u>	<u>6,270</u>	<u>8,780</u>	<u>2,671</u>	<u>703</u>	<u>798</u>	<u>3,853</u>	<u>6,688</u>
	Seattle	<u>112,000</u>	<u>28,572</u>	<u>15,024</u>	<u>19,144</u>	<u>7,986</u>	<u>5,422</u>	<u>6,150</u>	<u>29,702</u>	<u>21,401</u>
<b>Core Cities</b>	Auburn	<u>12,000</u>	<u>1,543</u>	<u>812</u>	<u>309</u>	<u>616</u>	<u>1,146</u>	<u>1,299</u>	<u>6,275</u>	<u>2,293</u>
	Bothell	<u>5,800</u>	<u>2,100</u>	<u>1,105</u>	<u>819</u>	<u>654</u>	<u>147</u>	<u>167</u>	<u>808</u>	<u>1,108</u>
	Burien	<u>7,500</u>	<u>1,444</u>	<u>759</u>	<u>524</u>	<u>407</u>	<u>574</u>	<u>650</u>	<u>3,142</u>	<u>1,433</u>
	Federal Way	<u>11,260</u>	<u>1,799</u>	<u>946</u>	<u>842</u>	<u>208</u>	<u>981</u>	<u>1,112</u>	<u>5,372</u>	<u>2,152</u>
	Issaquah	<u>3,500</u>	<u>1,093</u>	<u>575</u>	<u>868</u>	<u>460</u>	<u>66</u>	<u>75</u>	<u>363</u>	<u>669</u>
	Kent	<u>10,200</u>	<u>1,872</u>	<u>984</u>	<u>788</u>	<u>318</u>	<u>820</u>	<u>929</u>	<u>4,489</u>	<u>1,949</u>
	Kirkland	<u>13,200</u>	<u>4,842</u>	<u>2,546</u>	<u>3,052</u>	<u>1,022</u>	<u>228</u>	<u>259</u>	<u>1,251</u>	<u>2,522</u>
	Redmond	<u>20,000</u>	<u>7,025</u>	<u>3,694</u>	<u>3,870</u>	<u>2,765</u>	<u>348</u>	<u>394</u>	<u>1,904</u>	<u>3,822</u>
	Renton	<u>17,000</u>	<u>4,110</u>	<u>2,161</u>	<u>1,624</u>	<u>1,019</u>	<u>1,062</u>	<u>1,205</u>	<u>5,819</u>	<u>3,248</u>
	SeaTac	<u>5,900</u>	<u>646</u>	<u>340</u>	<u>183</u>	<u>143</u>	<u>603</u>	<u>683</u>	<u>3,302</u>	<u>1,127</u>
Tukwila	<u>6,500</u>	<u>896</u>	<u>471</u>	<u>274</u>	<u>214</u>	<u>610</u>	<u>692</u>	<u>3,343</u>	<u>1,242</u>	

<b>High Capacity Transit Communities</b>	<u>Des Moines</u>	<u>3,800</u>	<u>790</u>	<u>415</u>	<u>231</u>	<u>227</u>	<u>281</u>	<u>318</u>	<u>1,538</u>	<u>726</u>
	<u>Kenmore</u>	<u>3,070</u>	<u>1,063</u>	<u>559</u>	<u>483</u>	<u>393</u>	<u>75</u>	<u>85</u>	<u>412</u>	<u>587</u>
	<u>Lake Forest Park</u>	<u>870</u>	<u>313</u>	<u>164</u>	<u>143</u>	<u>140</u>	<u>14</u>	<u>16</u>	<u>80</u>	<u>166</u>
	<u>Mercer Island</u>	<u>1,239</u>	<u>339</u>	<u>178</u>	<u>202</u>	<u>488</u>	<u>4</u>	<u>5</u>	<u>23</u>	<u>237</u>
	<u>Newcastle</u>	<u>1,480</u>	<u>627</u>	<u>329</u>	<u>433</u>	<u>22</u>	<u>9</u>	<u>10</u>	<u>50</u>	<u>283</u>
	<u>Shoreline</u>	<u>13,330</u>	<u>3,617</u>	<u>1,902</u>	<u>2,710</u>	<u>740</u>	<u>573</u>	<u>650</u>	<u>3,138</u>	<u>2,547</u>
	<u>Woodinville</u>	<u>2,033</u>	<u>854</u>	<u>449</u>	<u>354</u>	<u>156</u>	<u>29</u>	<u>33</u>	<u>158</u>	<u>388</u>

	<b>Jurisdictional Net New Permanent Housing Units Needed, 2019-2044</b>								<b>Jurisdictional Net New Emergency Housing Needs</b>
	<b>Total</b>	<b>0 to ≤30%</b>		<b>&gt;30 to ≤50%</b>	<b>&gt;50 to ≤80%</b>	<b>&gt;80 to ≤100%</b>	<b>&gt;100 to ≤120%</b>	<b>&gt;120%</b>	
		<b>Non-PSH</b>	<b>PSH</b>						
<u>Algona</u>	<u>170</u>	<u>32</u>	<u>17</u>	<u>8</u>	<u>7</u>	<u>14</u>	<u>16</u>	<u>76</u>	<u>32</u>
<u>Beaux Arts<sup>5</sup></u>	<u>1</u>	<u>1</u>	-	-	-	-	-	-	-
<u>Black Diamond</u>	<u>2,900</u>	<u>745</u>	<u>392</u>	<u>203</u>	<u>410</u>	<u>151</u>	<u>171</u>	<u>828</u>	<u>554</u>
<u>Carnation</u>	<u>799</u>	<u>239</u>	<u>126</u>	<u>23</u>	<u>85</u>	<u>43</u>	<u>48</u>	<u>235</u>	<u>153</u>
<u>Clyde Hill</u>	<u>10</u>	<u>3</u>	<u>2</u>	<u>2</u>	<u>3</u>	-	-	-	<u>2</u>
<u>Covington</u>	<u>4,310</u>	<u>1,016</u>	<u>535</u>	<u>603</u>	-	<u>283</u>	<u>321</u>	<u>1,552</u>	<u>824</u>
<u>Duvall</u>	<u>890</u>	<u>268</u>	<u>141</u>	-	<u>266</u>	<u>28</u>	<u>32</u>	<u>155</u>	<u>170</u>
<u>Enumclaw</u>	<u>1,057</u>	<u>162</u>	<u>85</u>	<u>39</u>	<u>61</u>	<u>93</u>	<u>106</u>	<u>511</u>	<u>202</u>
<u>Hunts Point<sup>5</sup></u>	<u>1</u>	<u>1</u>	-	-	-	-	-	-	-
<u>Maple Valley</u>	<u>1,720</u>	<u>542</u>	<u>285</u>	<u>320</u>	<u>26</u>	<u>72</u>	<u>81</u>	<u>394</u>	<u>329</u>
<u>Medina</u>	<u>19</u>	<u>5</u>	<u>3</u>	<u>3</u>	<u>8</u>	-	-	-	<u>4</u>
<u>Milton</u>	<u>50</u>	<u>13</u>	<u>7</u>	-	<u>8</u>	<u>3</u>	<u>3</u>	<u>16</u>	<u>10</u>
<u>Normandy Park</u>	<u>153</u>	<u>41</u>	<u>21</u>	<u>32</u>	<u>17</u>	<u>6</u>	<u>6</u>	<u>30</u>	<u>29</u>
<u>North Bend</u>	<u>1,748</u>	<u>433</u>	<u>228</u>	<u>121</u>	<u>221</u>	<u>98</u>	<u>111</u>	<u>536</u>	<u>334</u>
<u>Pacific</u>	<u>135</u>	<u>23</u>	<u>12</u>	<u>4</u>	<u>6</u>	<u>12</u>	<u>13</u>	<u>65</u>	<u>26</u>
<u>Sammamish</u>	<u>2,100</u>	<u>950</u>	<u>499</u>	<u>419</u>	<u>232</u>	-	-	-	<u>401</u>
<u>Skykomish</u>	<u>10</u>	<u>2</u>	<u>1</u>	-	<u>1</u>	<u>1</u>	<u>1</u>	<u>4</u>	<u>2</u>
<u>Snoqualmie</u>	<u>1,500</u>	<u>472</u>	<u>248</u>	<u>233</u>	<u>82</u>	<u>61</u>	<u>69</u>	<u>335</u>	<u>287</u>
<u>Yarrow Point</u>	<u>10</u>	<u>4</u>	<u>2</u>	<u>3</u>	<u>1</u>	-	-	-	<u>2</u>

<b>Unincorporated</b>	<b>Urban</b>									
	<b>Unincorporated<sup>6</sup></b>	<u>5,412</u>	<u>1,157</u>	<u>608</u>	<u>571</u>	<u>292</u>	<u>366</u>	<u>415</u>	<u>2,003</u>	<u>1,034</u>

((<sup>1</sup>Table H-1 includes both homeownership and rental units.

<sup>2</sup>Estimates of additional affordable units needed to address existing cost burden and provide housing for persons experiencing homelessness. The estimates are based on a model in which adding units for households within a given low-income category (e.g., < 30% AMI) allows those households to vacate units affordable within the next income category (e.g., greater than 30% AMI and less than or equal to 50% of AMI), in turn addressing needs of cost-burdened households in that income level. (Estimates shown assume that housing units equal to 1/25<sup>th</sup> of cost-burdened households in each category are added annually in each income category until cost-burden is eliminated; a range of estimates is possible depending on inputs to this model.)

<sup>3</sup>Estimates of housing units needed to address growth assume income distribution of households added through growth is the same as existing income distribution.)

<sup>1</sup> Refer to Table H-2 in Appendix 4 for countywide and jurisdictional future housing needed in 2044 and baseline housing supply in 2019.

<sup>2</sup>The countywide need projections are derived from the Washington State Department of Commerce and were adjusted to align with the adopted housing growth targets for the planning period to ensure jurisdictions are planning for growth that is consistent with the goals of the Development Patterns Chapter.

<sup>3</sup> "Emergency Housing" includes emergency housing and emergency shelter and is in addition to permanent housing needs.

<sup>4</sup> Data on baseline housing supply is estimated using 2020 Office of Financial Management data on total housing units, and 2014-2018 Comprehensive Housing Affordability Strategy and 2020 Public Use Microdata Sample data on the distribution of units at different income levels. These data sources are used to align with Department of Commerce countywide need baseline data, even though the King County growth target setting process began in 2019.

<sup>5</sup> Beaux Arts Village and Hunts Point both have growth targets of one unit, meaning their total need allocated is also one unit. The allocation process divides that unit up into multiple area median income bands, but to get need allocations that are whole numbers, we round all allocations in each area median income band and the emergency housing/shelter category.

<sup>6</sup> This includes all Potential Annexation Areas within the High Capacity Transit Communities and Urban Unincorporated King County regional geographies.

***In the Housing Chapter, on page 38, amend as follows:***

**H-2** Prioritize the need for housing affordable to households (~~(at or below)~~) less than or equal to 30 percent ((AMI)) area median income (extremely low-income) by implementing tools such as:

- a) Increasing capital, operations, and maintenance funding;
- b) Adopting complementary land use regulations;
- c) Fostering welcoming communities, including people with behavioral health needs;
- d) Adopting supportive policies; and
- e) Supporting collaborative actions by all jurisdictions.

~~((H-3 Update existing and projected countywide and jurisdictional housing needs using data and methodology provided by the Washington State Department of Commerce, in compliance with state law.))~~

*In the Housing Chapter, starting on page 39, amend as follows. Renumber policies H-6-H-9 as H-5-H-8, respectively:*

**H-((4))3** Conduct an inventory and analysis in each jurisdiction of existing and projected housing needs of all segments of the population and summarize the findings in the housing element.

The inventory and analysis shall include:

- a) ~~((Affordability gap of the jurisdiction's housing supply as compared to countywide need percentages from Policy H-1 (see table H-3 in Appendix 4) and needs for housing affordable to moderate income households))~~ The number of existing and projected housing units necessary to plan for and accommodate projected growth and meet the projected housing needs articulated in Tables H-1 and H-2, including:
  - 1) permanent housing needs, which includes units for moderate-, low-, very low-, and extremely low-income households and permanent supportive housing,
  - 2) emergency housing needs, which includes emergency housing and emergency shelters;
- b) Number of existing housing units by housing type, age, number of bedrooms, condition, tenure, and ~~((AMI))~~ area median income limit (for income-restricted units);
- c) Number of existing emergency housing, emergency shelters, and permanent supportive housing facilities and units or beds, as applicable;
- d) Percentage and geographic distribution of residential land zoned for ~~((and geographic distribution of))~~ moderate- and high-density housing and accessory dwelling units in the jurisdiction;
- e) Number of income-restricted units and, where feasible, total number of units, within a half-mile walkshed of high-capacity or frequent transit service where applicable and regional and countywide centers;
- f) Household characteristics, by race/ethnicity:
  - 1) ~~((Income))~~ income (median and by ~~((AMI))~~ area median income bracket),
  - 2) ~~((Tenure))~~ tenure (renter or homeowner),
  - 3) ~~((Size~~
  - 4) ~~Housing))~~ housing cost burden and severe housing cost burden;
- g) Current population characteristics:
  - 1) ~~((Age))~~ age by race/ethnicity,
  - 2) ~~((Disability))~~ disability;
- h) Projected population growth;
- i) Housing development capacity within a half-mile walkshed of high-capacity or frequent transit service, if applicable;
- j) Ratio of housing to jobs in the jurisdiction;

- k) Summary of existing and proposed partnerships and strategies, including dedicated resources, for meeting ~~((countywide))~~ housing needs, particularly for populations disparately impacted;
- l) The housing needs of people who need supportive services or accessible units, including but not limited to people experiencing homelessness, persons with disabilities, people with medical conditions, and older adults;
- m) The housing needs of communities experiencing disproportionate harm of housing inequities including Black, Indigenous, and People of Color ~~((BIPOC))~~; and
- n) Areas in the jurisdiction that may be at higher risk of displacement from market forces that occur with changes to zoning development regulations and public capital investments.

**H-~~((5))~~4** Evaluate the effectiveness of existing housing policies and strategies to meet ~~((a significant share of countywide need))~~ the jurisdiction's housing needs. Identify gaps in existing partnerships, policies, and dedicated resources for meeting ~~((the countywide))~~ housing needs and eliminating racial and other disparities in access to housing and neighborhoods of choice.

*In the Housing Chapter, on page 42, amend as follows:*

**H-~~((10))~~9** Adopt intentional, targeted actions that repair harms to Black, Indigenous, and other People of Color households from past and current racially exclusive and discriminatory land use and housing practices (generally identified through Policy H-~~((6))~~5). Promote equitable outcomes in partnership with communities most impacted.

*In the Housing Chapter, on page 42, amend as follows. Renumber policies H-11 and H-12 as H-10 and H-11, respectively:*

### ***Increased Housing Supply, Particularly for Households with the Greatest Needs***

VISION 2050 encourages local cities to adopt best practices and innovative techniques to meet housing needs. Meeting ~~((the countywide affordable))~~ housing needs will require actions, including commitment of substantial financial resources, by a wide range of private for profit, non-profit, and government entities. Multiple tools will be needed to meet the full range of needs in any given jurisdiction.

**H-12** Adopt and implement policies that improve the effectiveness of existing housing policies and strategies and address gaps in partnerships, policies, and dedicated resources to meet the jurisdiction's housing needs.

*In the Housing Chapter, on page 42, amend as follows:*

**H-14** Prioritize the use of local and regional resources (e.g., funding, surplus property) for income-restricted housing, particularly for extremely low-income households, populations with special needs, and others with disproportionately greater housing needs. Consider projects that

promote access to opportunity, anti-displacement, and wealth building for Black, Indigenous, and People of Color communities to support implementation of policy H-((10))9.

*In the Housing Chapter, on page 44, amend as follows. Renumber policies H-20 and H-21 as H-21 and H-22, respectively:*

**H-19** Lower barriers to and promote access to affordable homeownership for extremely low-, very low-, and low--income, households. Emphasize:

- a) Supporting long-term affordable homeownership opportunities for households (~~(at or below)~~) less than or equal to 80 percent ((AMH)) area median income (which may require up-front initial public subsidy and policies that support diverse housing types); and
- b) Remedying historical inequities in and expanding access to homeownership opportunities for Black, Indigenous and People of Color communities.

**H-20** Adopt and implement policies that address gaps in partnerships, policies, and dedicated resources to eliminate racial and other disparities in access to housing and neighborhoods of choice.

*In the Housing Chapter, starting on page 45, amend as follows. Renumber policies H-23 and H-24 as H-24 and H-25, respectively:*

**H-((22))23** Adopt and implement policies that protect housing stability for renter households; expand protections and supports for moderate-, low-, very low- and extremely low-income renters and renters with disabilities.

~~((Measure Results and Provide Accountability))~~ **Review, Monitor, Report, and Adjust**

The following policies guide a housing comprehensive planning review, monitoring, reporting and adjustment process conducted by the Affordable Housing Committee, Growth Management Planning Council, and King County. This process ensures plans are coordinated and consistent with countywide housing goals and policies, increases the likelihood of housing-related plan implementation to ensure needs are met, and provides jurisdictions with a periodic opportunity for adjustments and continual improvement in between comprehensive plan periodic updates.

**Review Comprehensive Plans**

**H-26** The Growth Management Planning Council or its designee will conduct a housing-focused review of all King County jurisdiction's draft periodic comprehensive plan updates for alignment with the Housing Chapter goals and policies prior to plan adoption and provide comments. The purpose of plan review is to:

- a) offer early guidance and assistance to jurisdictions on comprehensive plan alignment with the CPP Housing Chapter;
- b) ensure plans address all Housing Chapter goals and policies and include required analyses;
- c) evaluate the meaningfulness of plan responses to policies in this chapter, where meaningful responses can be reasonably expected to achieve a material, positive change in the jurisdiction's ability to meet housing needs; and
- d) collect data on jurisdictional implementation details to inform future monitoring and evaluation during the remainder of the planning period.

### **Monitor and Report**

Each jurisdiction has a responsibility to ~~((address))~~ plan for and accommodate its share of the countywide housing need. The ~~((county))~~ County and cities will collect and report housing data at least annually to help evaluate progress in ~~((planning for meeting this shared responsibility))~~ achieving the goals and advancing the policies of this chapter. The ~~((county))~~ County will help coordinate a ~~((transparent))~~ necessary data collection and ~~((sharing))~~ reporting process with cities. Further detail on monitoring and reporting procedures is contained in Appendix 4.

~~H-((25))~~**27** Monitor progress toward meeting countywide and jurisdictional housing ~~((growth targets, countywide))~~ needs and eliminating disparities in access to housing and neighborhood choices. Where feasible, use existing regional and jurisdictional reports and monitoring tools and collaborate to reduce duplicative reporting.

- a) Jurisdictions, including the ~~((county))~~ County for unincorporated areas, will report annually to the ~~((county))~~ County ~~((using guidance developed by the County on housing AMI levels))~~:
  - 1) In the first reporting year, total income-restricted units, total units, by tenure, ~~((AMI))~~ area median income limit, address, and term of rent and income restrictions, for which the ~~((city))~~ jurisdiction is a party to affordable housing covenants on the property title created during the reporting period. In future years, report new units created and units with affordability terms that expired during the reporting period~~((:))~~;
  - 2) Description and magnitude of land use or regulatory changes to increase zoned residential capacity including, but not limited to, single-family, moderate-density, and high-density~~((:))~~;
  - 3) New strategies (e.g., land use code changes, dedicated fund sources, conveyance of surplus property) implemented during the reporting period to advance the policies of this chapter. This includes strategies to increase housing diversity, ~~((or))~~ strategies to increase the supply of income-restricted units in the jurisdiction and implementation details identified in the jurisdiction's comprehensive plan; and

- 4) The value of jurisdictional contributions to subregional collaborations to support preservation or creation of income-restricted housing within the subregion made during the reporting period. Contributions may include, but are not limited to, cash loans and grants, land, and fee waivers.
- b) The ~~((county))~~ County will, where feasible, consolidate housing data across jurisdictions ~~((to provide clarity and assist jurisdictions with housing data inventory))~~ and ~~((will))~~ report annually on:
- 1) Countywide housing inventory of:
    - i. Total housing units, by affordability to ~~((AMI))~~ area median income bands;
    - ii. Total income-restricted units, by ~~((AMI))~~ area median income limit;
    - iii. Number of units lost to demolition, redevelopment, or conversion to non-residential use during the reporting period;
    - iv. Of total housing units, net new housing units created during the reporting period and what type of housing was constructed, broken down by at least single-family, moderate-density housing types, and high-density housing types;~~((and))~~
    - v. Total income-restricted units by tenure, ~~((AMI))~~ area median income limit, location, created during the reporting period, starting in 2021~~((-))~~;
    - vi. Total net new income-restricted units and the term of rent and income restrictions created during the reporting period, starting in December 2022;
    - vii. Share of households by housing tenure by jurisdiction; and
    - viii. Zoned residential capacity percentages broken down by housing type/number of units allowed per lot;
  - 2) The ~~((county's))~~ County's new strategies (e.g., dedicated fund sources, conveyance of surplus property) implemented during the reporting period to increase the supply of restricted units in the county, including geographic allocation of resources;
  - 3) The ~~((county's))~~ County's new strategies implemented during the reporting period to reduce disparate housing outcomes and expand housing and neighborhood choice for Black, Indigenous, and other People of Color households and other population groups identified through policy H-~~((6))~~5~~((-))~~;
  - 4) Number of income-restricted units within a half mile walkshed of a high-capacity or frequent transit stations in the county;
  - 5) Share of households with housing cost burden, by income band, race, and ethnicity;
  - 6) Tenant protection policies adopted by jurisdictions in King County; and
  - 7) Number of individuals and households experiencing homelessness, by race and ethnicity.
- c) Where feasible ~~((, jurisdictions will also collaborate to report))~~:

- 1) Jurisdictions will collaborate to report ((Net)) net new units accessible to persons with disabilities; and
- 2) King County will collaborate with the King County Regional Homelessness Authority and public funders to report total net new permanent supportive housing, emergency housing, and emergency shelters units/beds.

**H-((26))28** The ((county)) County will ((provide guidance to jurisdictions on goals for housing AMI levels annually)) provide necessary, ((transparent)) ongoing information ((measuring)) on jurisdictions' progress toward ((meeting countywide affordable housing need, according to H-25,)) planning for and accommodating their housing needs using public-facing tools such as the King County's Affordable Housing Dashboard. The Affordable Housing Committee will establish standardized benchmarks, housing data trends, and comparative standards to aid in assessing local progress relative to countywide trends and other jurisdictions. Measurement will include at a minimum, the meaningful actions taken by a jurisdiction to implement their comprehensive plan housing element, housing unit production within jurisdictions, as well as credit jurisdictions for direct funding and other contributions to support the preservation or creation of income-restricted units through subregional collaborations.

**H-((27))29** ((Review and amend countywide and local housing strategies and actions when monitoring in Policy H-25 and H-26 indicates that adopted strategies are not resulting in adequate affordable housing to meet the countywide need. Consider amendments to land use policies and the land use map where they present a significant barrier to the equitable distribution of affordable housing.)) Five years after adoption of a periodic update to a comprehensive plan, the Growth Management Planning Council or its designee will review monitoring and reporting data collected through annual reporting and other local data and analysis. The Growth Management Planning Council will identify significant shortfalls in planning for and accommodating housing needs, provide findings that describe the nature of the shortfalls, and make recommendations that jurisdictions take action to address shortfalls. Jurisdictions with significant shortfalls shall identify and implement actions to address the shortfalls, such as amending the comprehensive plan, land use regulations, or other legislative or administrative actions. Implementation of this policy shall be coordinated with the requirement in Revised Code of Washington 36.70A.130(9)(c) to produce and take actions pursuant to a five-year implementation progress report.

***In the Economy Chapter, on page 50, amend as follows:***

The Rural Area and Natural Resource Lands are important for their contribution to the regional food network, mining, timber, and craft industries, while ((Cities in the Rural Area)) cities are important for providing access to services ((to)) and being the economic centers for the surrounding Rural Area.

**In Appendix 4: Housing Technical Appendix, starting on page 69, amend as follows:**

## **Appendix 4: Housing Technical Appendix**

### **Policy H-1: ((Countywide)) Housing Needs**

Each jurisdiction, as part of its ((Comprehensive)) comprehensive ((Plan)) plan housing analysis, will need to ((address affordability and the condition of existing housing supply as well as its responsibility to)) plan for and accommodate its share of countywide housing needs ((for affordable housing)) as defined in policy H-1 and articulated in Tables H-1 and H-2. In order for each jurisdiction to address its share of the countywide housing needs for ((extremely low-, very low-, and low-)) moderate-, low-, very- low-, and extremely- low-income housing, as well as permanent supportive housing and emergency housing, a ((four-step)) five-step approach should be followed:

1. ((Conduct)) conduct a housing inventory and analysis;
2. ((Implement)) implement policies and strategies to ((equitably)) meet housing needs equitably;
3. review comprehensive plans;
4. ((Measure results and provide accountability)) monitor and report; and
- ((4)) 5. ((Adjust)) adjust strategies to meet housing needs.

((Countywide need, also called the countywide affordable housing need, is the number of additional, affordable homes needed by 2044 so that no household at or below 80 percent AMI spends more than 30 percent of their income on housing. The countywide need for housing is estimated at 263,000 affordable homes affordable at or below 80 percent AMI that need to be built or preserved by 2044 as shown in Table H-1. The countywide need estimate includes both homeownership and rental units and accounts for people experiencing homelessness. The estimates are based on a model in which adding units for households within a given low income category (e.g., < 30 percent AMI) allows those households to vacate units affordable within the next highest income category (e.g., greater than 30 percent AMI and less than or equal to 50 percent of AMI) each year, in turn addressing needs of cost-burdened households in that income level. The estimates in Table H-1 assume that housing units equal to 1/25<sup>th</sup> of the cost-burdened households in each category in 2019 are added annually in each income category until cost burden is eliminated, which occurs in different years for different income categories due to the vacating unit process described earlier. The estimates of housing units needed to address growth also assume income distribution of households added through growth is the same as existing income distribution.

### *Estimating Local Housing Need*

While the CPPs do not prescribe a jurisdictional share of countywide affordable housing need, per RCW 36.70A.070 jurisdictions must include in the housing element of their comprehensive plan:

an inventory and analysis of existing and projected housing needs that identifies the number of housing units necessary to manage projected growth, as provided by the department of commerce, including:

- (i) Units for moderate, low, very low, and extremely low income households;

Countywide housing need, housing affordability, and income-restricted housing unit data provided in Tables H-1 and H-2 and through the King County Regional Affordable Housing Dashboard can assist jurisdictions in estimating their local affordable housing needs. Sample calculations using a simplified methodology and potential policy responses for three jurisdictions of varying size and affordability are provided below. As a reminder, Policy H-1 and Table H-1 provides that the countywide need for housing in 2044 by percentage of AMI is:

30 percent and below AMI (extremely low)	15 percent of total housing supply
31-50 percent of AMI (very low)	15 percent of total housing supply
51-80 percent of AMI (low)	19 percent of total housing supply

The sample jurisdictional calculations use fictional data from Table H-3.

**Table H-2: Fictional Jurisdictional Data**

Jurisdiction	Current Housing Units (HU) (2013-2017)								
	0-30% AMI		31-50% AMI		51-80% AMI		Over 80% AMI		All Incomes
	# of HU	% of Total HU	# of HU	% of Total HU	# of HU	% of Total HU	# of HU	% of Total HU	Total HU
Jurisdiction A	2,000	3%	3,000	4%	7,000	10%	58,000	83%	70,000
Jurisdiction B	2,500	4%	20,000	33%	18,000	30%	20,000	33%	60,500
Jurisdiction C	300	3%	600	6%	1,600	17%	7,000	74%	9,500

Source: 2013 – 2017 CHAS

Jurisdiction	Income-Restricted Housing Units (HU) (2019)					
	0-30% AMI		31-50% AMI		51-80% AMI	
	# of HU	% of Total HU	# of HU	% of Total HU	# of HU	% of Total HU
Jurisdiction A	300	0.4%	500	0.7%	2,100	3.0%
Jurisdiction B	300	0.5%	1,200	2.0%	1,800	3.0%
Jurisdiction C	0	0.0%	70	0.7%	80	0.8%

Source: King County Income-restricted Housing Database

Jurisdiction	Future Affordable Housing Need (2044 total units * Countywide Housing Need)								
	0-30% AMI		31-50% AMI		51-80% AMI		Current Housing Units	2044 Housing Growth Target	Total Housing Units in 2044
	# of HU	% of Total HU	# of HU	% of Total HU	# of HU	% of Total HU			
Jurisdiction A	15,750	15%	15,750	15%	19,950	19%	70,000	35,000	105,000
Jurisdiction B	10,875	15%	10,875	15%	13,775	19%	60,500	12,000	72,500

Jurisdiction C	1,710	15%	1,710	15%	2,166	19%	9,500	1900	11,400
Note: This applies the countywide need for affordable housing to each jurisdiction's projected total housing units in 2044									

Jurisdiction	Difference from Current Housing Units to 2044 Need		
	0-30% AMI	31-50% AMI	51-80% AMI
	# of HU	# of HU	# of HU
Jurisdiction A	13,750	12,750	12,950
Jurisdiction B	8,375	-9,125	-4,225
Jurisdiction C	1,410	1,110	566
Note: This table shows the gap or overage between the 2044 Housing Unit Need and Current Housing Units			

Jurisdiction	Difference from Current Income-Restricted Housing Units to 2044 Need		
	0-30% AMI	31-50% AMI	51-80% AMI
	# of HU	# of HU	# of HU
Jurisdiction A	15,450	15,250	17,850
Jurisdiction B	10,575	9,675	11,975
Jurisdiction C	1,710	1,640	2,086
Note: This shows the gap or overage between the 2044 Housing Unit Need and Current Income-Restricted Housing Units			

### ***Jurisdiction A: Large, generally unaffordable***

*Analysis:* Jurisdiction A is a larger jurisdiction with a relatively limited supply of housing affordable to households at or below 80 percent AMI (3 percent, 4 percent, and 10 percent of housing units for 0-30 percent, 31-50 percent, and 51-80 percent AMI respectively). Based on its housing growth target, to meet a proportional share of countywide housing need by 2044, the jurisdiction will need 15,750 units affordable to 0-30 percent AMI, 15,750 units affordable to 31-50 percent AMI and 19,950 units affordable to 51-80 percent AMI. This is a sizeable need compared to current levels of affordability.

*Potential Policy Response:* Given the low levels of currently affordable and income-restricted housing in the community, the jurisdiction will need to employ a diversity of tools—from public subsidy to policy tools like increasing the amount of land zoned for multifamily housing to meet affordability needs. For example, currently, only 3 percent, or 2,000 units, in the jurisdiction are affordable to households at or below 30 percent AMI. Of these units, only 300 are income-restricted. This means the jurisdiction will need to focus significant attention on creating new deeply affordable units as well as preserving any currently affordable units that are not income-restricted. Given the scale of the affordability gap, however, the jurisdiction's primary focus should be on income-restricted housing production strategies. This could also include

purchasing currently unaffordable housing units and holding rents relatively steady until they are affordable, a strategy recently employed by the King County Housing Authority. As the impact of overall housing supply increases on prices are uncertain, the jurisdiction should monitor affordability levels as overall supply of unrestricted housing units increases.

***Jurisdiction B: Medium, currently affordable to all but the lowest incomes***

*Analysis:* Jurisdiction B is a medium-sized jurisdiction with a large supply of housing affordable to households at 31-80 percent of AMI. If that housing was preserved at current affordability levels, it would more than provide a proportional share of housing to meet countywide affordable housing need. However, the jurisdiction lacks housing affordable to households at the lowest income level (0-30 percent AMI) and only a small portion of its housing is income-restricted, leaving prices vulnerable to market forces and residents vulnerable to displacement.

*Potential Policy Response:* Given the current levels of affordability in the community, Jurisdiction B should focus on rehabilitation and preservation of both income-restricted housing at or below 80 percent AMI and unrestricted housing affordable at all income levels, and production of housing affordable to households at or below 30 percent AMI. Preservation may entail supporting affordable housing providers in the purchase of housing units that are currently affordable to households at or below 80 percent AMI, as well as investing in programs that improve the quality and safety of existing housing stock.

***Jurisdiction C: Small, moderately affordable, low growth target, limited transit, large lot sizes***

*Analysis:* Jurisdiction C is a smaller jurisdiction with some existing housing affordable to households at or below 80 percent AMI, but very little income-restricted housing. Compared to jurisdictions A and B, it has a low growth target, meaning that its future need for affordable housing is much larger than its projected growth. In addition, the jurisdiction lacks significant plans for transit investment and most of the current housing is on very large-sized lots, as prescribed by current zoning.

*Potential Policy Response:* Jurisdiction C will need to explore preservation and production tools appropriate to its context to increase its supply of affordable housing, particularly income-restricted housing. Likely, it will need to use land use policies to increase the diversity of housing types in the jurisdiction, as well as use public resources to support affordable housing production. The jurisdiction may also wish to engage with neighboring jurisdictions with better transit and employment access to determine if it makes sense to contribute to affordable housing production elsewhere in its sub-region in order to support job and service access for residents of affordable housing. However, this approach should be balanced with attention to providing equitable access to high opportunity areas, such as areas with quality schools and open space, to low income residents and residents of color.))

### Calculating Total Countywide Permanent and Emergency Housing Needs

Consistent with the Revised Code of Washington 36.70A.100 and 36.70A.115, King County identifies a 20-year population growth target that is within the range of projections prepared by the Washington State Office of Financial Management. In the past, the County has taken this projection and used its own framework to calculate growth targets for housing units and jobs over the planning period. A decision-making process between King County and King County cities then distributed housing units and jobs between different jurisdictions, to be used in developing local comprehensive plans.

Updates to the Growth Management Act in 2021 changed this process, such that the Washington State Department of Commerce (“Commerce”) now supplies counties with the number of permanent housing units and emergency housing beds necessary to manage the projected growth and meet both current unmet and future housing needs over the planning period. Permanent housing projections are expressed as a total countywide housing need figure that is then divided into units for moderate-, low-, very low-, and extremely low-income households. Permanent supportive housing is included as a subset of the 0 to less than or equal to 30 percent area median income projection. Countywide needs for emergency housing beds, which include both emergency shelters and emergency housing, are supplied separately by the state. Refer to the Growth Management Act and Department of Commerce guidance for permanent supportive housing and emergency housing definitions.

After receiving housing need numbers from the State, counties are responsible for selecting a growth projection within the Commerce-provided range to determine their net new countywide housing needs. Counties then select a method for allocating permanent net new countywide housing needs between jurisdictions.

To arrive at countywide net new permanent housing needs for by income level and permanent supportive housing, King County selected the net new units needed from Commerce’s medium projections and scaled the net new units needed proportionately to equal King County’s housing growth target to build on and maintain consistency with the population projection and assumptions about regional growth.

To arrive at a countywide net new emergency housing need, King County selected the net new emergency housing needs from the same medium population projection series provided by Commerce and scaled it at the same proportional rate as permanent housing needs. For more information about how Commerce calculated total countywide housing needs, including baseline housing supply, net new units needed, and future housing need expressed by income level, permanent supportive housing, and emergency housing needs, please refer to methodological documentation on the Department’s website.

County Method for Allocating Permanent Housing and Emergency Housing Needs

This section describes how countywide housing need was allocated to jurisdictions.

Permanent net new countywide housing needs were allocated to jurisdictions using a multistep method, which allocated larger percentages of housing need to the 0 to less than or equal to 80 percent area median income levels based on local factors.

Each jurisdiction was initially allocated the same proportion of their housing growth to the 0 to less than or equal to 80 percent area median income bands. Then, local factor weights were applied, which accounted for current affordability of the jurisdiction's housing stock, the amount of the jurisdiction's housing stock at or below 80 percent area median income that is income-restricted, and the ratio of low-wage workers that work in the subregion compared to low wage workers that live there. These factors either increased or decreased the proportion of a jurisdiction's housing need that was allocated at 0 to less than or equal to 80 percent area median income, with jurisdictions that scored poorly on these factors having more housing need allocated at 0 to less than or equal to 80 percent area median income. Units were then allocated within each area median income band based on current units already in each area median income band as compared to countywide averages. Net new permanent supportive housing need is part of the 0 to less than or equal to 30 percent area median income level and was allocated consistent with the income level method described.

Net new countywide emergency housing need was allocated to jurisdictions based on their percent share of planned countywide housing growth.

For additional information about the allocation methods, refer to the King County Affordable Housing Committee website. Both final countywide housing need and allocated jurisdictional housing needs can be found in Tables H-1 and H-2. Table H-1 focuses on net new permanent and emergency housing units/beds needed. Table H-2 provides a complete picture of housing needs by jurisdictions, with information on current baseline housing supply and future housing need at the end of this planning period.

**Table H-2: King County Countywide and Jurisdictional Housing Needs 2019-2044**

		Countywide Permanent Housing Needs <sup>7</sup>								Countywide Emergency Housing Needs <sup>8</sup>		
		Total	0 to ≤30%		>30 to ≤50%	>50 to ≤80%	>80 to ≤100%	>100 to ≤120%	>120%			
			Non-PSH	PSH								
<b>Countywide Total Future Housing Needed: 2044</b>		<u>1,269,628</u>	<u>113,790</u>	<u>49,064</u>	<u>139,718</u>	<u>177,590</u>	<u>195,934</u>	<u>136,061</u>	<u>457,471</u>	<u>65,054</u>		
<b>Countywide Baseline Housing Supply: 2019<sup>9</sup></b>		<u>960,951</u>	<u>32,213</u>	<u>6,168</u>	<u>91,505</u>	<u>155,214</u>	<u>181,009</u>	<u>119,133</u>	<u>375,709</u>	<u>6,071</u>		
<b>Countywide Net New Housing Needed: 2019-2044</b>		<u>308,677</u>	<u>81,577</u>	<u>42,896</u>	<u>48,213</u>	<u>22,376</u>	<u>14,925</u>	<u>16,928</u>	<u>81,762</u>	<u>58,983</u>		
		Jurisdictional Permanent Housing Needs								Jurisdictional Emergency Housing Needs		
		Total	0 to ≤30%		>30 to ≤50%	>50 to ≤80%	>80 to ≤100%	>100 to ≤120%	>120%			
			Non-PSH	PSH								
<b>Metropolitan Cities</b>	<b>Bellevue</b>	Total Future Need: 2044	<u>99,687</u>	<u>13,680</u>	<u>6,392</u>	<u>11,121</u>	<u>8,213</u>	<u>13,622</u>	<u>9,186</u>	<u>37,473</u>	<u>6,888</u>	
		Baseline Supply: 2019	<u>64,687</u>	<u>1,755</u>	<u>122</u>	<u>2,341</u>	<u>5,542</u>	<u>12,919</u>	<u>8,388</u>	<u>33,620</u>	<u>200</u>	
		Net New Need: 2019-2044	<u>35,000</u>	<u>11,925</u>	<u>6,270</u>	<u>8,780</u>	<u>2,671</u>	<u>703</u>	<u>798</u>	<u>3,853</u>	<u>6,688</u>	
		<b>Seattle</b>	Total Future Need: 2044	<u>480,307</u>	<u>42,041</u>	<u>20,255</u>	<u>45,691</u>	<u>62,050</u>	<u>76,752</u>	<u>50,327</u>	<u>183,191</u>	<u>25,734</u>
			Baseline Supply: 2019	<u>368,307</u>	<u>13,469</u>	<u>5231</u>	<u>26,547</u>	<u>54,064</u>	<u>71,330</u>	<u>44,177</u>	<u>153,489</u>	<u>4333</u>
			Net New Need: 2019-2044	<u>112,000</u>	<u>28,572</u>	<u>15,024</u>	<u>19,144</u>	<u>7,986</u>	<u>5,422</u>	<u>6,150</u>	<u>29,702</u>	<u>21,401</u>
<b>Core Cities</b>	<b>Auburn</b>	Total Future Need: 2044	<u>40,049</u>	<u>2,619</u>	<u>1,049</u>	<u>8,338</u>	<u>8,691</u>	<u>5,573</u>	<u>4,601</u>	<u>9,178</u>	<u>2,351</u>	
		Baseline Supply: 2019	<u>28,049</u>	<u>1,076</u>	<u>237</u>	<u>8,029</u>	<u>8,075</u>	<u>4,427</u>	<u>3,302</u>	<u>2,903</u>	<u>58</u>	
		Net New Need: 2019-2044	<u>12,000</u>	<u>1,543</u>	<u>812</u>	<u>309</u>	<u>616</u>	<u>1,146</u>	<u>1,299</u>	<u>6,275</u>	<u>2,293</u>	
		<b>Bothell</b>	Total Future Need: 2044	<u>18,482</u>	<u>2,487</u>	<u>1,105</u>	<u>2,077</u>	<u>2,401</u>	<u>2,679</u>	<u>2,026</u>	<u>5,707</u>	<u>1,119</u>
			Baseline Supply: 2019	<u>12,682</u>	<u>387</u>	<u>-</u>	<u>1,258</u>	<u>1,747</u>	<u>2,532</u>	<u>1,859</u>	<u>4,899</u>	<u>11</u>
			Net New Need: 2019-2044	<u>5,800</u>	<u>2,100</u>	<u>1,105</u>	<u>819</u>	<u>654</u>	<u>147</u>	<u>167</u>	<u>808</u>	<u>1,108</u>
		<b>Burien</b>	Total Future Need: 2044	<u>28,285</u>	<u>2,434</u>	<u>759</u>	<u>4,457</u>	<u>5,849</u>	<u>4,346</u>	<u>3,354</u>	<u>7,086</u>	<u>1,683</u>
			Baseline Supply: 2019	<u>20,785</u>	<u>990</u>	<u>-</u>	<u>3,933</u>	<u>5,442</u>	<u>3,772</u>	<u>2,704</u>	<u>3,944</u>	<u>250</u>
			Net New Need: 2019-2044	<u>7,500</u>	<u>1,444</u>	<u>759</u>	<u>524</u>	<u>407</u>	<u>574</u>	<u>650</u>	<u>3,142</u>	<u>1,433</u>
		<b>Federal Way</b>	Total Future Need: 2044	<u>48,937</u>	<u>3,424</u>	<u>1,024</u>	<u>7,754</u>	<u>13,283</u>	<u>8,190</u>	<u>4,528</u>	<u>10,734</u>	<u>2,259</u>
			Baseline Supply: 2019	<u>37,677</u>	<u>1,625</u>	<u>78</u>	<u>6,912</u>	<u>13,075</u>	<u>7,209</u>	<u>3,416</u>	<u>5,362</u>	<u>107</u>
			Net New Need: 2019-2044	<u>11,260</u>	<u>1,799</u>	<u>946</u>	<u>842</u>	<u>208</u>	<u>981</u>	<u>1,112</u>	<u>5,372</u>	<u>2,152</u>

		Jurisdictional Permanent Housing Needs								Jurisdictional Emergency Housing Needs	
		Total	0 to ≤30%		>30 to ≤50%	>50 to ≤80%	>80 to ≤100%	>100 to ≤120%	>120%		
			Non-PSH	PSH							
<b>Core Cities</b>	<u>Issaquah</u>	Total Future Need: 2044	20,803	1,829	575	1,604	1,955	3,534	2,120	>120%	673
		Baseline Supply: 2019	17,303	736	-	736	1,495	3,468	2,045	8,823	4
		Net New Need: 2019-2044	3,500	1,093	575	868	460	66	75	363	669
	<u>Kent</u>	Total Future Need: 2044	59,357	3,953	984	9,770	15,367	11,275	8,142	9,866	2,118
		Baseline Supply: 2019	49,157	2,081	-	8,982	15,049	10,455	7,213	5,377	169
		Net New Need: 2019-2044	10,200	1,872	984	788	318	820	929	4,489	1,949
	<u>Kirkland</u>	Total Future Need: 2044	53,218	5,882	2,558	4,836	4,756	8,369	5,472	21,345	2,671
		Baseline Supply: 2019	40,018	1,040	12	1,784	3,734	8,141	5,213	20,094	149
		Net New Need: 2019-2044	13,200	4,842	2,546	3,052	1,022	228	259	1,251	2,522
	<u>Redmond</u>	Total Future Need: 2044	51,739	7,778	3,752	5,274	4,949	9,618	5,233	15,135	4,023
		Baseline Supply: 2019	31,739	753	58	1,404	2,184	9,270	4,839	13,231	201
		Net New Need: 2019-2044	20,000	7,025	3,694	3,870	2,765	348	394	1,904	3,822
	<u>Renton</u>	Total Future Need: 2044	60,362	5,520	2,393	7,830	10,278	11,925	8,193	14,223	3,362
		Baseline Supply: 2019	43,362	1,410	232	6,206	9,259	10,863	6,988	8,404	114
		Net New Need: 2019-2044	17,000	4,110	2,161	1,624	1,019	1,062	1,205	5,819	3,248
	<u>SeaTac</u>	Total Future Need: 2044	17,674	960	352	3,217	4,184	2,886	1,558	4,517	1,127
		Baseline Supply: 2019	11,774	314	12	3,034	4,041	2,283	875	1,215	-
		Net New Need: 2019-2044	5,900	646	340	183	143	603	683	3,302	1,127
<u>Tukwila</u>	Total Future Need: 2044	15,243	1,148	559	2,548	3,275	2,210	1,317	4,186	1,242	
	Baseline Supply: 2019	8,743	252	88	2,274	3,061	1,600	625	843	-	
	Net New Need: 2019-2044	6,500	896	471	274	214	610	692	3,343	1,242	
<b>High Capacity Transit</b>	<u>Des Moines</u>	Total Future Need: 2044	17,022	1,246	415	2,857	3,537	2,933	1,948	4,086	726
		Baseline Supply: 2019	13,222	456	-	2,626	3,310	2,652	1,630	2,548	-
		Net New Need: 2019-2044	3,800	790	415	231	227	281	318	1,538	726
	<u>Kenmore</u>	Total Future Need: 2044	12,659	1,422	559	1,318	1,576	1,352	1,602	4,830	620
		Baseline Supply: 2019	9,589	359	-	835	1,183	1,277	1,517	4,418	33
		Net New Need: 2019-2044	3,070	1,063	559	483	393	75	85	412	587

		Jurisdictional Permanent Housing Needs								Jurisdictional Emergency Housing Needs		
		Total	0 to ≤30%		>30 to ≤50%	>50 to ≤80%	>80 to ≤100%	>100 to ≤120%	>120%			
			Non- PSH	PSH								
<b>High Capacity Transit</b>	<u>Lake Forest Park</u>	Total Future Need: 2044	6,434	441	173	428	515	712	1,056	3,109	166	
		Baseline Supply: 2019	5,564	128	9	285	375	698	1,040	3,029	-	
		Net New Need: 2019-2044	870	313	164	143	140	14	16	80	166	
	<u>Mercer Island</u>	Total Future Need: 2044	11,808	613	178	487	674	1,510	1,239	7,107	237	
		Baseline Supply: 2019	10,569	274	-	285	186	1,506	1,234	7,084	-	
		Net New Need: 2019-2044	1,239	339	178	202	488	4	5	23	237	
	<u>Newcastle</u>	Total Future Need: 2044	6,952	703	329	566	399	614	514	3,827	283	
		Baseline Supply: 2019	5,472	76	-	133	377	605	504	3,777	-	
		Net New Need: 2019-2044	1,480	627	329	433	22	9	10	50	283	
	<u>Shoreline</u>	Total Future Need: 2044	37,372	4,776	1,991	4,234	4,499	5,059	4,109	12,704	2,620	
		Baseline Supply: 2019	24,042	1,159	89	1,524	3,759	4,486	3,459	9,566	73	
		Net New Need: 2019-2044	13,330	3,617	1,902	2,710	740	573	650	3,138	2,547	
	<u>Woodinville</u>	Total Future Need: 2044	7,928	921	449	640	625	1,360	902	3,031	388	
		Baseline Supply: 2019	5,895	67	-	286	469	1,331	869	2,873	-	
		Net New Need: 2019-2044	2,033	854	449	354	156	29	33	158	388	
	<b>Cities &amp; Towns</b>	<u>Algona</u>	Total Future Need: 2044	1,219	55	17	318	407	196	88	138	32
			Baseline Supply: 2019	1,049	23	-	310	400	182	72	62	-
			Net New Need: 2019-2044	170	32	17	8	7	14	16	76	32
<u>Beaux Arts<sup>10</sup></u>		Total Future Need: 2044	120	1	-	4	9	2	10	94	-	
		Baseline Supply: 2019	119	-	-	4	9	2	10	94	-	
		Net New Need: 2019-2044	1	1	-	-	-	-	-	-	-	
<u>Black Diamond</u>		Total Future Need: 2044	4,742	826	392	445	641	512	498	1,428	554	
		Baseline Supply: 2019	1,842	81	-	242	231	361	327	600	-	
		Net New Need: 2019-2044	2,900	745	392	203	410	151	171	828	554	
<u>Carnation</u>		Total Future Need: 2044	1,614	244	126	164	215	130	111	624	153	
		Baseline Supply: 2019	815	5	-	141	130	87	63	389	-	
		Net New Need: 2019-2044	799	239	126	23	85	43	48	235	153	

		Jurisdictional Permanent Housing Needs								Jurisdictional Emergency Housing Needs
		Total	0 to ≤30%					>100 to ≤120%	>120%	
			Non- PSH	PSH	>30 to ≤50%	>50 to ≤80%	>80 to ≤100%			
<u>Clyde Hill</u>	Total Future Need: 2044	1,106	27	2	30	26	52	104	865	2
	Baseline Supply: 2019	1,096	24	-	28	23	52	104	865	-
	Net New Need: 2019-2044	10	3	2	2	3	-	-	-	2
<u>Covington</u>	Total Future Need: 2044	11,460	1,087	535	1,165	1,821	1,875	1,457	3,520	824
	Baseline Supply: 2019	7,150	71	-	562	1,821	1,592	1,136	1,968	-
	Net New Need: 2019-2044	4,310	1,016	535	603	-	283	321	1,552	824
<u>Duvall</u>	Total Future Need: 2044	3,668	316	141	221	341	323	321	2,005	195
	Baseline Supply: 2019	2,778	48	-	221	75	295	289	1,850	25
	Net New Need: 2019-2044	890	268	141	-	266	28	32	155	170
<u>Enumclaw</u>	Total Future Need: 2044	6,422	436	85	1,520	1,665	1,141	461	1,114	202
	Baseline Supply: 2019	5,365	274	-	1,481	1,604	1,048	355	603	-
	Net New Need: 2019-2044	1,057	162	85	39	61	93	106	511	202
<u>Hunts Point<sup>10</sup></u>	Total Future Need: 2044	186	1	-	15	5	3	15	147	-
	Baseline Supply: 2019	185	-	-	15	5	3	15	147	-
	Net New Need: 2019-2044	1	1	-	-	-	-	-	-	-
<u>Maple Valley</u>	Total Future Need: 2044	11,155	706	285	752	1,070	2,372	2,065	3,905	329
	Baseline Supply: 2019	9,435	164	-	432	1,044	2,300	1,984	3,511	-
	Net New Need: 2019-2044	1,720	542	285	320	26	72	81	394	329
<u>Medina</u>	Total Future Need: 2044	1,151	34	3	32	26	45	107	904	4
	Baseline Supply: 2019	1,132	29	-	29	18	45	107	904	-
	Net New Need: 2019-2044	19	5	3	3	8	-	-	-	4
<u>Milton</u>	Total Future Need: 2044	737	20	7	211	119	224	74	82	10
	Baseline Supply: 2019	687	7	-	211	111	221	71	66	-
	Net New Need: 2019-2044	50	13	7	-	8	3	3	16	10
<u>Normandy Park</u>	Total Future Need: 2044	2,960	170	21	166	285	230	826	1,262	29
	Baseline Supply: 2019	2,807	129	-	134	268	224	820	1,232	-
	Net New Need: 2019-2044	153	41	21	32	17	6	6	30	29

		Jurisdictional Permanent Housing Needs								Jurisdictional Emergency Housing Needs	
		Total	0 to ≤30%		>30 to ≤50%	>50 to ≤80%	>80 to ≤100%	>100 to ≤120%	>120%		
			Non- PSH	PSH							
<b>Cities &amp; Towns</b>	<u>North Bend</u>	Total Future Need: 2044	4,699	562	228	526	626	462	383	1,912	334
		Baseline Supply: 2019	2,951	129	-	405	405	364	272	1,376	-
		Net New Need: 2019-2044	1,748	433	228	121	221	98	111	536	334
	<u>Pacific</u>	Total Future Need: 2044	2,601	60	12	814	889	474	157	195	26
		Baseline Supply: 2019	2,466	37	-	810	883	462	144	130	-
		Net New Need: 2019-2044	135	23	12	4	6	12	13	65	26
	<u>Sammamish</u>	Total Future Need: 2044	24,643	1,060	499	760	773	1,899	2,024	17,628	401
		Baseline Supply: 2019	22,543	110	-	341	541	1,899	2,024	17,628	-
		Net New Need: 2019-2044	2,100	950	499	419	232	-	-	-	401
	<u>Skykomish</u>	Total Future Need: 2044	163	11	1	67	19	25	7	33	2
		Baseline Supply: 2019	153	9	-	67	18	24	6	29	-
		Net New Need: 2019-2044	10	2	1	-	1	1	1	4	2
	<u>Snoqualmie</u>	Total Future Need: 2044	6,174	521	248	379	349	413	630	3,634	318
		Baseline Supply: 2019	4,674	49	-	146	267	352	561	3,299	31
		Net New Need: 2019-2044	1,500	472	248	233	82	61	69	335	287
	<u>Yarrow Point</u>	Total Future Need: 2044	423	8	2	7	9	20	39	338	2
		Baseline Supply: 2019	413	4	-	4	8	20	39	338	-
		Net New Need: 2019-2044	10	4	2	3	1	-	-	-	2
<b>Urban Unincorporated</b>	<u>Urban Unincorporated</u>	Total Future Need: 2044	90,067	3,770	608	7,079	11,218	11,018	9,252	47,122	1,109
		Baseline Supply: 2019	84,655	2,613	-	6,508	10,926	10,652	8,837	45,119	75
		Net New Need: 2019-2044	5,412	1,157	608	571	292	366	415	2,003	1,034

<sup>7</sup> The countywide need projections are derived from the Washington State Department of Commerce and were adjusted to align with the adopted housing growth targets for the planning period to ensure jurisdictions are planning for growth that is consistent with the goals of the Development Patterns Chapter.

<sup>8</sup> “Emergency Housing” includes emergency housing and emergency shelter and is in addition to permanent housing needs.

<sup>9</sup> Data on baseline housing supply is estimated using 2020 Office of Financial Management data on total housing units, and 2014-2018 Comprehensive Housing Affordability Strategy and 2020 Public Use Microdata Sample data on the distribution of units at different income levels. These data sources are used to align with Department of Commerce countywide need baseline data, even though the King County growth target setting process began in 2019.

<sup>10</sup> Beaux Arts Village and Hunts Point both have growth targets of one unit, meaning their total need allocated is also one unit. The allocation process divides that unit up into multiple area median income bands, but to get need allocations that are whole numbers, we round all allocations in each area median income band and the Emergency Housing/Shelter category.

<sup>11</sup> This includes all Potential Annexation Areas within the High Capacity Transit Communities and Urban Unincorporated King County regional geographies.

**NOTE: Renumber all subsequent footnotes in Appendix 4 accordingly, and in subsequent Appendices in the CPPs.**

**In Appendix 4: Housing Technical Appendix, starting on page 74, amend as follows:**

### **Policy H-3: Housing Supply and Needs Analysis**

As set forth in policy H-((4))3, each jurisdiction must include in its comprehensive plan an inventory of the existing housing stock and an analysis of both existing housing needs and housing needed to accommodate projected population growth over the planning period. This policy reinforces requirements of the Growth Management Act for local ((Housing)) housing ((Elements)) elements. The housing supply and needs analysis is referred to in this appendix as the housing analysis. ~~((As is noted in policy H-1, H-2, and H-4, the))~~ The housing analysis must ((consider local as well as countywide housing needs)) include the jurisdiction’s established housing needs expressed in Table H-1 and Table H-2 because each jurisdiction has a responsibility to ((address)) plan for and accommodate its allocated share of the countywide ((affordable)) housing needs.

The purpose of this section is to provide further guidance to local jurisdictions on the subjects to be addressed in their housing analysis. Additional guidance on carrying out the housing analysis is found in the Puget Sound Regional Council’s report, “Housing Element Guide ~~((=A PSRC Guidance Paper (July 2014)))~~ ((February 2023)),” Washington State Department of Commerce’s report, “Guidance for Developing a Housing Needs Assessment” (March 2020); and the Washington Administrative Code, particularly 365-196-410 (2)(b) and (c). ~~((The Washington State Department of))~~ Commerce also provides useful information about housing requirements under the Growth Management Act in the “Growth Management Planning for Housing - Washington State Department of Commerce” portion of their website.

*(Housing Supply*

Understanding the mix and affordability of existing housing is the first step toward identifying gaps in meeting future housing needs.

Table H-3 shows the current housing supply by jurisdiction and affordability levels, using data from 2013–2017 CHAS broken out by different income segments and 2019 housing unit data estimated by the Washington State Office of Financial Management (OFM) which OFM does not break out by income segments. The 2019 OFM data serves as the base year for each jurisdiction's 2044 housing growth targets and appears in Table H-1. The OFM housing units were allocated to different AMI bands by applying the percent share of total housing supply in each income segment as reported in the 2013–2017 CHAS data to the total housing units reported by OFM for 2019. These 2019 current housing units in each income segment are added to the countywide need (the total additional affordable housing units needed between 2019–2044) by AMI reported in Table H-1 to determine the Total Affordable Housing Units Needed by 2044.

Figures in Table H-3 include both rental and ownership units. Note that while some jurisdictions have an adequate supply of housing affordable to low-income households (51 to 80 percent of AMI) and very low-income households (31–50 percent of AMI), no jurisdiction in the county has sufficient housing affordable to extremely low-income households (0 to 30 percent of AMI) to meet a proportional share of existing needs as shown in Table H-1. This is where the greatest need exists and should be a focus for all jurisdictions.

Table H-3 will be updated annually and will be made publicly available on the Regional Affordable Housing Dashboard. While Table H-3 provides a starting point for understanding current housing supply by jurisdiction, other metrics are required to fully measure housing need. Jurisdictions may choose to supplement the data in Table H-3 with other data sources, such as PUMS, ACS, or their own housing inventories that may be more current or use different underlying assumptions. Because data sources vary in the time period they measure, the assumptions required to analyze the data, and the sampling techniques they use, they may produce results that do not perfectly align with Table H-3. Jurisdictions should use the methodology documented here to explain the causes and implications of differences between alternative methodologies and the information presented in Table H-3.

The methodology used to calculate current housing units in Table H-3 is summarized as follows:

1. CHAS data is downloaded from the [HUD website](#). Select the most recent vintage of data (in this instance it was 2013–2017 ACS 5-year average data) for the data year, select the “Counties split by Place” Geographic Summary Level, which provides data at a jurisdictional level, select “csv” for the file type, and then download the data. This will download all the CHAS tables, as well as a data dictionary.

- ~~2. Tables 17A, 17B, 18A, 18B, and 18C have data on housing units and what AMI brackets they are affordable at. Tables 17A and 17B include data on vacant units for ownership and rental units respectively. These vacant units are included in the totals, because while vacant units are not currently being rented, they are still a part of a jurisdiction's housing supply, and many vacant units are available to rent or buy. Tables 18A, 18B, and 18C include data on occupied ownership units with a mortgage, occupied ownership units without a mortgage, and occupied rental units respectively. All these units are also included in the totals in Table H-3.~~
- ~~3. To calculate how many units are in each jurisdiction at each AMI band, calculate those totals for tables 17A, 17B, 18A, 18B, and 18C and then sum them all together. To calculate total numbers of units by AMI, use the subtotal columns of the CHAS data. The data dictionary that comes with the CHAS tables shows which columns are subtotal columns. Multiple subtotal columns must be added together to get the total number of units affordable at a certain AMI. For example, in Table 18A, to get the total number of units affordable at 0-50 percent AMI, the columns T18B\_est3, T18B\_est28, T18B\_est53, T18B\_est78 must be summed, as each column represents a different number of units in the structure. The columns that must be summed together differ slightly based on the table. Refer to the data dictionary to ensure that the correct columns are chosen, as these may change slightly year to year.~~
- ~~4. CHAS uses RHUD for rental units and VHUD for ownership units as measures of affordability that correspond to AMI. For example, units that have a value of "less than or equal to RHUD30" are marked as being affordable at 0-30 percent AMI. Unlike with rental units, for the home ownership units found in tables 17A, 18A, and 18B, CHAS does not differentiate between VHUD0 to VHUD30 units and VHUD 30 to VHUD50 units. It instead combines them all into a "Value less than or equal to VHUD50" category. Since affordability is measured at 0-30 percent AMI and 30-50 percent AMI separately in Table H-3, assume that all units in the "Value less than or equal to VHUD50" are actually only affordable at 30-50 percent AMI, and are included in that column. Thus, all 0-30 percent AMI units in Table H-3 are rental units. This assumption is made because of the distribution of home prices in King County, where almost no homes are affordable to households making 0-30 percent AMI.~~
- ~~5. Once each of Tables 17A, 17B, 18A, 18B, and 18C have been totaled to get the number of units available at each AMI band, and the home ownership units in the "Value less than or equal to VHUD50" category have been recoded to be equal to 30-50 percent AMI, combine the totals of each table to get countywide totals. RHUD and VHUD categories should now line up for all categories up to 80 percent AMI and can thus be combined and re-labeled with the AMI categories seen in Table H-3. While categories above 80 percent don't align between renter and ownership tables, they can all be combined into one over 80 percent AMI category.~~
- ~~6. Then take the sum of each AMI band to get the value in the "All Incomes" column. These values may differ slightly from the total units calculated using the CHAS "Total"~~

columns, as individual “Subtotal” columns round units in the “Subtotal” columns (see [here for more information](#) on CHAS’s rounding methodology). This has only a minimal impact on overall totals. Then, calculate what percentage of each jurisdiction’s housing supply is in each AMI band by dividing the number of units in each AMI band by the total number of units. Note that the totals included in the “% of Total HU” columns in table H-3 are rounded. The actual, unrounded percentages are used in the following steps. To calculate the unrounded percentages, in the “Housing Units (HU) 2017” section of the table divide the “# of HU” column amounts by the “Total HU” column amount for each jurisdiction.

7. To find the “All Housing” units data in the “2019 HU” column refer to the King County rows in the “2019 Postcensal Estimate of Total Housing Units” column in the Washington State Office of Financial Management’s (OFM) April 1 postcensal estimates of housing: 1980, 1990-present. Sum these values to get the total estimated housing units for 2019 countywide.
8. To break out OFM’s reported total countywide housing unit number, apply the percent share of housing units by AMI found in the “% of Total HU” columns to the total housing units reported by OFM for each jurisdiction in the “Total HU” column in the “HU 2019” section of the table for each jurisdiction and each AMI band. Then sum all jurisdictions totals together for each AMI band, then round the total to the nearest thousandth. This will give you the total units reported in “Countywide Total HU, 2019” row.
9. Add the current “Countywide Total HU, 2019” totals by AMI with the “Total Additional Affordable Housing Units Needed” (2019-2044) by AMI reported in Table H-1 to determine the Total Affordable Housing Units Needed by 2044 in Table H-1, which includes current housing units.

**Table H-3: Housing Affordability for King County Jurisdictions by Regional Geographies**

Regional Geography and Jurisdiction	Housing Units (HU) 2017 <sup>a</sup>								HU 2019 <sup>b</sup>	
	0-30% AMI		31-50% AMI		51-80% AMI		Over 80% AMI		0-30% AMI	31-50% AMI
	# of HU	% of Total HU	# of HU	% of Total HU	# of HU	% of Total HU	# of HU	% of Total HU	Total HU	Total HU
<b>Metropolitan Cities</b>										
Bellevue	1,750	3%	2,814	5%	6,263	11%	46,400	81%	57,327	62,372
Seattle	19,330	6%	22,655	10%	55,910	17%	212,875	66%	320,770	367,806
<b>Core Cities</b>										
Auburn	1,335	5%	9,400	38%	6,590	26%	7,660	31%	24,985	27,391
Bothell	390	4%	1,200	11%	2,075	19%	7,215	66%	10,880	12,208
Burien	985	5%	4,879	26%	5,155	27%	8,003	42%	19,022	20,793
Federal Way	1,430	4%	9,170	26%	12,450	35%	12,695	36%	25,745	27,257
Issaquah	715	5%	845	6%	1,770	12%	11,750	78%	15,080	16,801
Kent	1,970	4%	11,195	25%	14,769	33%	16,720	37%	44,654	48,228
Kirkland	1,125	3%	2,325	6%	4,775	13%	28,405	78%	26,630	29,312
Redmond	640	3%	1,325	5%	2,705	11%	20,365	81%	25,035	28,619
Renton	1,720	4%	7,285	19%	10,160	26%	20,133	51%	29,298	42,855
SeaTac	350	3%	3,400	34%	3,460	35%	2,799	28%	10,009	10,855
Tukwila	385	5%	2,150	30%	2,680	38%	1,909	27%	7,124	8,445
<b>High Capacity Transit Communities</b>										
Des Moines	585	5%	3,015	25%	2,999	25%	5,244	44%	11,843	12,898
Kenmore	255	3%	1,070	12%	1,190	14%	6,135	71%	8,650	9,485
Lake Forest Park	105	2%	344	7%	419	8%	4,325	83%	5,193	5,494
Mercer Island	270	3%	380	4%	400	4%	9,015	90%	10,065	10,506
Newcastle	60	1%	115	3%	480	11%	3,699	85%	4,354	5,214
Shoreline	1,180	5%	2,090	9%	4,440	20%	14,425	65%	22,135	24,127
Woodinville	150	3%	280	6%	495	10%	3,825	81%	4,750	5,450

Cities & Towns										
Algona	8	1%	404	43%	350	38%	169	18%	931	1,053
Beaux Arts	-	0%	8	6%	4	3%	114	90%	126	119
Black Diamond	40	2%	350	21%	230	14%	1,070	63%	1,690	1,808
Carnation	24	5%	119	19%	134	21%	254	55%	641	817
Clyde Hill	10	1%	39	3%	15	1%	1,055	94%	1,119	1,100
Covington	160	2%	790	11%	2,280	32%	3,770	54%	7,000	7,102
Duwall	50	2%	200	8%	250	10%	2,085	81%	2,585	2,684
Enumclaw	265	6%	1,469	31%	1,495	32%	1,515	32%	4,744	5,228
Hunts Point	4	3%	12	8%	4	3%	139	87%	159	186
Maple Valley	220	2%	530	6%	1,450	16%	6,650	75%	8,850	9,280
Medina	15	1%	19	2%	10	1%	1,125	96%	1,169	1,233
Milton	20	6%	99	28%	59	17%	175	50%	353	608
Normandy Park	150	5%	235	8%	220	8%	2,200	78%	2,805	2,876
North Bend	95	4%	340	14%	390	16%	1,565	65%	2,390	2,782
Pacific	40	2%	934	39%	840	35%	600	25%	2,414	2,460
Sammamish	180	1%	365	2%	853	4%	19,615	93%	21,013	22,159
Skykomish	4	6%	23	34%	8	12%	33	49%	68	173
Snoqualmie	45	1%	169	4%	293	7%	3,664	88%	4,171	4,748
Yarrow Point	4	1%	4	1%	8	2%	419	96%	435	416
Urban Unincorporated & Rural										
Unincorporated King County	2,465	3%	7,287	10%	12,223	17%	48,920	69%	70,895	93,179
<b>Countywide Total HU, 2017<sup>5</sup></b>	<b>38,539</b>	<b>5%</b>	<b>109,333</b>	<b>13%</b>	<b>160,401</b>	<b>19%</b>	<b>538,834</b>	<b>64%</b>	<b>847,107</b>	<b>956,128</b>
<b>Countywide Total HU, 2019<sup>6</sup></b>	<b>44,000</b>	<b>5%</b>	<b>122,000</b>	<b>13%</b>	<b>180,000</b>	<b>19%</b>	<b>610,000</b>	<b>64%</b>	<b>956,000</b>	
<b>Countywide Total HU Needed by 2044</b>	<b>188,000</b>	<b>15%</b>	<b>185,000</b>	<b>15%</b>	<b>236,000</b>	<b>19%</b>	<b>644,000</b>	<b>51%</b>	<b>1,253,000</b>	

<sup>4</sup>Source: CHAS 2013-2017 (released August 25, 2020)

<sup>5</sup>Source: 2019 data from Office of Financial Management’s April 1 postcensal estimates of housing: 1980, 1990-present. Percentages are rounded.

<sup>6</sup>Extrapolated using the percent share of total housing units from CHAS 2013-2017 and 2019 total housing unit data from Washington State Office of Financial Management’s April 1 postcensal estimates of housing: 1980, 1990-present. Figures are rounded, see methodology above for how to recreate unrounded totals.)

*Housing Needs*

The housing needs part of the housing analysis should include demographic data related to existing population, household and community trends that could impact future housing demand (e.g., aging of population). This data will be derived from a mixture of jurisdictional records, ((~~county~~)) County datasets, ((~~state~~)) State datasets, and ((~~federal~~)) Federal datasets. The identified need for future housing should be consistent with the jurisdiction’s ((~~population~~)) housing growth and ((~~housing targets~~)) the jurisdiction’s share of countywide housing needs, found in Tables H-1 and H-2. Combined with the results of the needs analysis, these data can provide direction on appropriate goals and policies for both the housing and land use elements of a jurisdiction’s comprehensive plan.

The following guidance is offered to ensure the housing inventory and analysis data is consistently utilized and reported by all jurisdictions in King County:

- ((~~Affordability gap means the comparison of a jurisdiction’s housing supply as compared to the countywide need percentages expressed in policy H 1. 2013-2017 housing supply is included in table H-3~~
- ~~in this appendix. The County will update this table annually and make it available online.)) Housing Needs means the needs articulated in Tables H-1 and H-2.~~

- Moderate-, low-, very low- and extremely low-income households means greater than 80 to less than or equal to 120 percent, greater than 50 to less than or equal to 80 percent, greater than 30 to less than or equal to 50 percent, and 0 to less than or equal to 30 percent of area median income respectively.
- Permanent supportive housing, emergency housing, and emergency shelters are defined in the Growth Management Act and relevant Commerce guidance.
- Age means built in 2014 or later, built 2010 to 2013, built 2000 to 2009, built 1990-1999, built 1980 to 1989, built 1970 to 1979, built 1960 to 1969, built 1950 to 1959, built 1940 to 1949, built 1939 or earlier.
- Number of bedrooms means no bedroom, 1 bedroom, 2 or 3 bedrooms, and 4 or more bedrooms.
- Condition means lacking complete plumbing facilities, lacking complete kitchen facilities, and/or no telephone service available.
- Tenure means renter-occupied and owner-occupied.
- Income-restricted units should be reported by ~~((AMI))~~ area median income limit (i.e., ≤30 percent ((AMI)) area median income, ≤50 percent ((AMI)) area median income, and ≤80 percent ((AMI)) area median income.
- Moderate-density housing means the following housing types: 1-unit attached; 2 units; 3 or 4 units; 5 to 9 units; 10 to 19 units. High-density housing means the following housing types: 20 or more units.
- Accessory dwelling unit means a small, self-contained residential unit built on the same lot as an existing single-family home. Accessory dwelling units may be built within a primary residence or detached from the primary residence.
- ~~((Household income by AMI means equal to or less than 30 percent AMI, above 30 percent to 50 percent AMI; above 50 percent to 80 percent AMI, above 80 percent to 100 percent AMI, above 100 percent to 120 percent AMI, and above 120 percent AMI.))~~
- Housing cost burden means a household spends more than 30 percent of its household income on housing costs.
- Severe housing cost burden means a household spends more than 50 percent of its household income on housing costs.
- Displacement risk means where residents and businesses are at greater risk of displacement based on ~~((PSRC's))~~ Puget Sound Regional Council's index or equivalent composite set of risk indicators such as: socio-demographics, transportation qualities, neighborhood characteristics, housing, and civic engagement.

#### **Policy H-~~(5)~~4: Evaluate Effectiveness**

Prior to updating their comprehensive plan, a jurisdiction must evaluate the effectiveness of existing housing policies and strategies to ~~((meet))~~ plan for and accommodate ((a significant)) their allocated share of countywide need. This will help a jurisdiction identify the need to adjust current policies and strategies or implement new ones. Where possible, jurisdictions are

encouraged to identify actual housing units created, by affordability level, since their last comprehensive plan update.

This evaluation must also identify gaps in existing partnerships, policies, and dedicated resources for meeting the countywide need and eliminating racial and other disparities in access to housing and neighborhoods of choice. This exercise helps a jurisdiction understand what other strategies it should pursue beyond updating the comprehensive plan to meet the goals of this chapter. Some strategies, like inclusionary housing or new dedicated resources, will be easier to evaluate a quantitative impact and for others, it may be more qualitative. Jurisdictions without the ability to identify the impact of each policy may wish to describe the policies and programs that contributed to creating or preserving a given number of income-restricted units, special needs housing units, etc.

### **Policy H-((6))5: Racial Exclusion and Discrimination**

To inform a comprehensive plan strategy, a jurisdiction must also document the local history of racially exclusive and discriminatory land use and housing practices, consistent with local and regional fair housing reports and other resources.

A jurisdiction must also explain the extent to which that history is still reflected in current development patterns, housing conditions, tenure, and access to opportunity. Examples of suitable data include, but are not limited to:

- homeownership rates by race/ethnicity and age;
- concentration or dispersion of affordable housing or housing choice voucher usage within the jurisdiction;
- affordability of housing in the jurisdiction to the median income household of different races and ethnicities;
- racial demographics by neighborhood, e.g., degrees of integration and segregation;
- access to areas of opportunity by race and ethnicity;
- demographics of residents in areas of high displacement risk; and
- results of fair housing testing performed or fair housing complaint data within a jurisdiction.

Jurisdictions must also identify local policies and regulations that result in racially disparate impacts, displacement, and exclusion in housing, including but not limited to:

- zoning that may have a discriminatory effect;
- disinvestment; and
- infrastructure availability.

Racially restrictive housing covenants, unrecognized treaties with Tribes, current exclusionary zoning, and lack of investment in affordable housing are examples of discriminatory practices or

policies a jurisdiction could include in an assessment. Jurisdictions should not limit their review to local policies and regulations. The region should share resources and work together to develop a shared understanding of how racist or discriminatory housing practices and disparities were perpetuated by all levels of government as well as the private sector. While each jurisdiction’s assessment will be unique, King County jurisdictions are encouraged to identify federal, state, and regional practices as well as local.

Finally, a jurisdiction must demonstrate how current strategies are addressing impacts of those racially exclusive and discriminatory policies and practices. Using this information jurisdictions should identify and implement policies and regulations to address and begin to undo racially disparate impacts, displacement, and exclusion in housing caused by local policies, plans, and actions consistent with the policies in the “Implement Policies and Strategies to Equitably Meet Housing Needs” section.

Jurisdictions are encouraged to refer to the 2019 King County Analysis of Impediments to Fair Housing Choice (Analysis of Impediments) to understand current barriers to fair housing choice. In addition to the guidance offered in this technical appendix, the County will support jurisdictions in identifying and compiling resources, such as University of Washington reports and databases, to support this analysis.

For further guidance on this analysis, refer to guidance on conducting a racially disparate impact analysis from the Department of Commerce.

### **Policy H-((7))6: Collaborate Regionally**

The lack of homes affordable to low-income households is a regional problem that requires regional solutions. Jurisdictional collaboration with diverse partners is key to an effective regional response. Jurisdictions in their collaboration are encouraged to:

- address ((the)) countywide housing needs;
- engage and collaborate with other entities in efforts to fund, site, and build affordable housing;
- join resources;
- raise public and private resources together to provide the additional subsidies required to develop housing at deeper levels of affordability;
- support affordable housing development or preservation in each other’s jurisdictions; and
- take other collaborative action to address the countywide housing needs.

Refer to the Washington State Department of Commerce’s guidance for additional recommendations for the potential and appropriate roles for interjurisdictional partnerships in

meeting housing needs as well as how these roles should be reflected in countywide planning policies and comprehensive plans.

Partners collaborating with jurisdictions are encouraged to support the following needs:

- technical assistance;
- organizational capacity building;
- land donations;
- financial contributions for operating and capital needs to support affordable housing development, maintenance and operations needs;
- funding for other needs such as data and monitoring infrastructure; and
- advocate for efforts to fund, site, and build affordable housing.

### **Policies H-((9))8 through H-((24))25: Implement Policies and Strategies to Meet Housing Needs Equitably**

Jurisdictions need to employ a range of policies, incentives, strategies, actions, and regulations tailored to equitably meet their housing need. The Puget Sound Regional Council's Housing Innovations Program <sup>((7))12</sup> presents a range of strategies. The strategies can be filtered by objective, project type, and affordability level. Strategies marked with an asterisk include more detail and are proven to be particularly effective at meeting regional housing goals. The Municipal Research and Services Center (MSRC) (~~and Washington State Department of Commerce also~~) offers affordable housing-related resources on their websites, including information about techniques and incentives for encouraging and planning for housing affordability. The Washington State Department of Commerce also provides access to ample resources, including guidance on how to complete the land capacity analysis required in H-11 and on other adequate provisions jurisdictions can take to plan for and accommodate housing needs.

Local jurisdictions may also refer to this table for suitable strategies, largely derived from recommendations from the December 2018 Regional Affordable Housing Task Force Final Report and Recommendations. King County's Department of Community and Human Services will work to periodically update these suggestions on the King County website if new strategies and best practices emerge.

<sup>((7))12</sup> ((PSRC's)) Puget Sound Regional Council's Housing Innovations Program [https://www.psrc.org/hip] website provides a searchable database of dozens of suggested strategies. Please refer to their database for a more comprehensive list of strategies.

*In Appendix 4: Housing Technical Appendix, starting on page 82, amend as follows. Unamended sections of Table H-((4))3 and sections with only renumbered policies are excluded. Renumber policies H-9, H-20, and H-21 to H-8, H-21, and H-22, respectively:*

<b>Table H-((4))<u>3</u> Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
<p><b>H-((10))<u>9</u></b> Adopt intentional, targeted actions that repair harms to Black, Indigenous, and People of Color ((<del>BIPOC</del>)) households from past and current racially exclusive and discriminatory land use and housing practices (generally identified through Policy H-((6))<u>5</u>). Promote equitable outcomes in partnership with communities most impacted.</p>	<p>A suggested approach to identifying reparative strategies includes:</p> <ul style="list-style-type: none"> <li>• Looking at how current policies are working to undo past racially exclusive and discriminatory land use and housing practices or where they might be perpetuating that history</li> <li>• When current policies are perpetuating the harm, implementing equitable countermeasures to remove those policies and their impacts and mitigate disparate impacts on housing choice, access, and affordability</li> <li>• Using ((<del>PSRC's</del>)) <u>Puget Sound Regional Council's</u> Regional Equity Strategy and associated tools and resources to center equity in comprehensive planning processes and intended outcomes</li> </ul> <p>Specific policies and strategies include:</p> <ul style="list-style-type: none"> <li>• Reduce or eliminate exclusionary zoning</li> <li>• Implement anti-displacement strategies, which include addressing housing stability for low-income renters and owners as well as preserving cultural diversity of the community</li> <li>• Implement policies that increase affordable homeownership opportunities for Black, Indigenous, and People of Color communities</li> <li>• Distribute affordable housing throughout a jurisdiction, with a focus on areas of opportunity</li> <li>• Consider environmental health of neighborhoods where affordable housing</li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
	<p>exists or is planned and plan for environmentally healthy neighborhoods</p> <ul style="list-style-type: none"> <li>• Support and prioritize projects that promote access to opportunity, anti-displacement, and wealth-building opportunities for Black, Indigenous, and People of Color communities</li> </ul> <p>Strategies for promoting equitable outcomes in partnership with communities most impacted include:</p> <ul style="list-style-type: none"> <li>• Utilize an equity impact review tool when developing or implementing policies or strategies</li> <li>• Create and utilize a community engagement toolkit</li> <li>• Intentionally include and solicit engagement from members of communities of color or low-income households in policy decision-making and committees</li> </ul>
<p><b>H-((11))10</b> Adopt policies, incentives, strategies, actions, and regulations that increase the supply of long-term income-restricted housing for extremely low-, very low-, and low-income households and households with special needs.</p>	<p>Suggested strategies to help <del>((meet))</del> <u>plan for and accommodate</u> the need at these affordability levels include:</p> <ul style="list-style-type: none"> <li>• Increase financial contributions to build, preserve, and operate long-term income-restricted housing</li> <li>• Increase the overall supply and diversity of housing throughout a jurisdiction, including both rental and ownership</li> <li>• Provide housing suitable for a range of household types and sizes, including housing suitable and affordable for households with special needs, low-, very low-, and extremely low-incomes</li> </ul> <p>Implement policies that incentivize the creation of affordable units, such as Multifamily Tax Exemption, inclusionary</p>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
	<p style="text-align: center;">zoning, and incentive zoning, and density bonus</p> <ul style="list-style-type: none"> <li>• Coordinate with local housing authorities to use project-based rental subsidies with incentive/ inclusionary housing units to achieve deeper affordability</li> <li>• Implement policies that reduce the cost to develop affordable housing</li> <li>• Implement universal design principles to ensure that buildings and public spaces are accessible to people with or without disabilities</li> <li>• Support sustainable housing development</li> <li>• Promote units that accommodate large households and/or multiple bedrooms</li> <li>• Prioritize strategies for implementation that will result in the highest impact towards addressing the affordable housing gap at the lowest income levels</li> </ul>
<p><b>H-((12))11</b> Identify sufficient capacity of land for housing including, but not limited to: income-restricted housing; housing for moderate-, low-, very low-, and extremely low-income households; manufactured housing; multifamily housing; group homes; foster care facilities; emergency housing; emergency shelters; permanent supportive housing; and within an urban growth area boundary, duplexes, triplexes, and townhomes.</p>	<p><del>((An approach to identifying sufficient capacity for housing types is:</del></p> <ul style="list-style-type: none"> <li><del>• Consider the local and regional housing needs and available land capacity identified in H 4. For example, a jurisdiction that doesn't have any unhoused people may still need to provide sufficient capacity for this population if unmet need exists within the county or subregion</del></li> <li><del>• Determine if current capacity is sufficient to meet future needs. For example, most permanent supportive housing will require multifamily zoning</del></li> <li><del>• Collaborate with other jurisdictions to identify the subregional or countywide capacity needed for these housing types if current need within a jurisdiction is</del></li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
	<p style="text-align: center;"><del>substantially less than the countywide need for that housing type))</del></p> <p><u>Refer to the Washington State Department of Commerce’s guidance on land capacity analysis for guidance on identifying sufficient capacity of land.</u></p>
<p><b>H-12</b> <u>Adopt and implement policies that improve the effectiveness of existing housing policies and strategies and address gaps in partnerships, policies, and dedicated resources to meet the jurisdiction’s housing needs.</u></p>	<p><u>A jurisdiction’s policies and strategies adopted and implemented in response to policy H-12 should be informed by the ineffective policies and gaps in partnerships, policies and dedicated resources identified through the analysis required by H-4. A jurisdiction may find that several comprehensive plan policies and implementation of these policies end up supporting the intent of policy H-12. Example approaches to improving policy effectiveness and addressing gaps in partnerships, policies, and dedicated resources to meet countywide housing needs include:</u></p> <ul style="list-style-type: none"> <li>• <u>Reducing permitting timelines for affordable projects receiving public funding</u></li> <li>• <u>Shifting incentive program requirements to accommodate development at different Area Median Income levels</u></li> <li>• <u>Working with subregional collaborations to increase availability and flexibility of gap financing for local projects</u></li> <li>• <u>Partner with local housing providers and developers to identify needed shifts in development regulations and public resources to support affordable housing development and preservation</u></li> <li>• <u>Facilitate partnerships between community-based organizations and affordable housing developers to develop community-led affordable developments</u></li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
	<ul style="list-style-type: none"> <li>• <u>Establishing or enhancing a housing levy</u></li> <li>• <u>Retooling a Multifamily Tax Exemption program to improve its effectiveness and/or increase utilization</u></li> <li>• <u>Increase regulatory flexibility and incentives for affordable housing (e.g., reduced parking requirements)</u></li> </ul>
<p><b>H-13</b> Implement strategies to overcome cost barriers to housing affordability. Strategies to do this vary but can include updating development standards and regulations, shortening permit timelines, implementing online permitting, optimizing residential densities, reducing parking requirements, and developing programs, policies, partnerships, and incentives to decrease costs to build and preserve affordable housing.</p>	<p>Suggested strategies to overcome cost barriers to housing affordability to consider addressing include:</p> <ul style="list-style-type: none"> <li>• Reduce vehicular parking requirements</li> <li>• Reduce permitting timelines</li> <li>• Increase the predictability of the permitting process</li> <li>• Reduce sewer fees for affordable housing</li> <li>• Reduce utility, impact and other fees for affordable housing and <del>((Accessory Dwelling Units (ADUs)))</del> <u>accessory dwelling units</u></li> <li>• Streamline permitting process for affordable housing development and <del>((ADUs))</del> <u>accessory dwelling units</u></li> <li>• Update building codes to promote more housing growth and innovative, low-cost development</li> <li>• Explore incentives similar to the Multifamily Tax Exemption for the development of <del>((ADUs))</del> <u>accessory dwelling units</u> for low-income households</li> <li>• Maximize and expand use of the Multifamily Tax Exemption</li> <li>• Offer suitable public land at reduced or no cost for affordable housing development</li> <li>• Before implementing a policy, consider how it will impact the cost to build affordable homes</li> </ul>
<p><b>H-14</b> Prioritize the use of local and/ regional resources (e.g., funding, surplus property)</p>	<p>Suggested strategies to effectively prioritize the use of resources include:</p>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
<p>for income-restricted housing, particularly for extremely low-income households, populations with special needs, and others with disproportionately greater housing needs. Consider projects that promote access to opportunity, anti-displacement, and wealth-building for Black, Indigenous, and People of Color communities to support implementation of policy H-((10))9.</p>	<ul style="list-style-type: none"> <li>• Partner with communities most disproportionately impacted by the housing crisis, including extremely low-income households and Black, Indigenous, and People of Color ((BIPOC)) communities to inform resource design and allocation decisions. These decisions should prioritize strategies that reduce and undo disproportionate harm to these communities consistent, recognizing that specific needs of these communities may vary based on location</li> <li>• Identify and prioritize underutilized publicly owned land and nonprofit/ faith communities for the creation of income-restricted housing, both rental and homeownership</li> <li>• Prioritize sites near transit, quality schools, parks and other neighborhood amenities</li> <li>• Fund acquisition and development of prioritized sites</li> <li>• Prioritize public funding resources in a manner consistent with policy H-((9))8</li> <li>• Consider the countywide median income levels of ((BIPOC)) <u>Black, Indigenous, and People of Color</u> households when designing affordable homeownership programs and set the affordability levels such that they are accessible to the median ((BIPOC)) <u>Black, Indigenous, and People of Color</u> households considered</li> </ul>
<p><b>H-15</b> Increase housing choices for everyone—particularly those earning lower wages—that is co-located with, accessible to, or within a reasonable commute to major employment centers and affordable to all income levels. Ensure there are zoning</p>	<p>Strategies to increase housing choice near employment and affordable to all include but are not limited to<sup>((8))13</sup>:</p> <ul style="list-style-type: none"> <li>• Update zoning and land use regulations (including in single-family low-rise zones)</li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
<p>ordinances and building policies in place that allow and encourage housing production at levels that improve jobs-housing balance throughout the county across all income levels.</p>	<p>to increase density and diversify housing choices, including but not limited to:</p> <ul style="list-style-type: none"> <li>○ Accessory Dwelling Units (ADU) and Detached Accessory Dwelling Units (DADUs)</li> <li>○ Duplex, Triplex, Four-plex</li> <li>○ Zero lot line townhomes, row houses, and stacked flats</li> <li>○ Micro/efficiency units</li> <li>○ Manufactured housing preservation</li> <li>○ Group homes</li> <li>○ Foster care facilities</li> <li>○ Emergency housing</li> <li>○ Emergency shelters</li> <li>○ Permanent supportive housing</li> <li>○ Low-rise and high-density multifamily development</li> <li>○ Housing development that accommodates large households and/or multiple bedrooms</li> </ul> <p>● Implement strategies that provide for affordable housing near employment centers, such as:</p> <ul style="list-style-type: none"> <li>○ Project-level tools like affordability covenants when funding income-restricted units or development agreements</li> <li>○ Incentives such as density bonuses, incentive zoning, or Multifamily Tax Exemption</li> <li>○ Other regulatory tools such as commercial linkage fees, inclusionary zoning, or TOD overlays</li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
	<ul style="list-style-type: none"> <li>○ Other financial tools such as public land for affordable housing</li> </ul>
<p><b>H-17</b> Support the development and preservation of income-restricted affordable housing that is within walking distance to planned or existing high-capacity and frequent transit.</p>	<p>Preservation strategies to consider include:</p> <ul style="list-style-type: none"> <li>● Identify areas that may be at higher risk of displacement from market forces that occur with changes to zoning development regulations and public capital investments and establish anti-displacement policies, with consideration given to the preservation of historical and cultural communities as well as:                             <ul style="list-style-type: none"> <li>○ investments in low-, very low-, and extremely low-income housing equitable development initiatives</li> <li>○ inclusionary zoning</li> <li>○ community planning requirements; tenant protections</li> <li>○ public land disposition policies</li> <li>○ consideration of land that may be used for affordable housing</li> </ul> </li> <li>● Collect data to better understand the impacts of growth, and the risks of residential, economic, and cultural displacement. Verify this data with residents at the greatest risk of displacement, particularly those most disproportionately impacted by housing cost burden and neighborhood-based small business owners. Supplement this information with regional data about displacement risk and ongoing displacement trends that can inform and drive policy and programs.</li> <li>● Prioritize affordable housing investments, incentives, and preservation tools in areas where increases in development capacity and new public capital</li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
	<p>investments are anticipated to allow current low-income residents to stay</p> <ul style="list-style-type: none"> <li>• Support the acquisition, rehabilitation, and preservation of income-restricted and naturally occurring affordable housing in areas with a high displacement risk, for long-term affordability serving households <del>((at or below))</del> <u>less than or equal to 80 percent ((AMI)) <u>area median income</u></u></li> <li>• Leverage new development to fund affordable housing in the same geography using zoning tools such as incentive/ inclusionary zoning</li> <li>• Implement anti-displacement policies (e.g., community preference, tenant opportunity to purchase, no net loss of affordable units, right-to-return, community benefits agreements)</li> <li>• Prioritize publicly owned land for affordable housing in areas at high risk of displacement</li> <li>• Support community land trust and other permanent affordability models</li> <li>• Identify, preserve, and improve cultural assets</li> <li>• Increase education to maximize use of property tax relief programs to help sustain homeownership for low-income individuals</li> <li>• Expand targeted foreclosure prevention</li> <li>• Preserve manufactured housing communities and improve the quality of the housing and associated infrastructure to improve housing stability and health for the residents while also expanding housing choices affordable to these</li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
	<p>residents, including opportunities to cooperatively own their communities</p> <ul style="list-style-type: none"> <li>• Encourage programs to help homeowners access support needed to participate in and benefit from infill development</li> </ul>
<p><b>H-19</b> Lower barriers to and promote access to affordable homeownership for extremely low-, very low-, and low-income, households. Emphasize:</p> <ol style="list-style-type: none"> <li>a. supporting long-term affordable homeownership opportunities for households <del>((at or below))</del> <u>less than or equal to 80 percent ((AMI)) area median income</u> (which may require up-front initial public subsidy and policies that support diverse housing types); and</li> <li>b. remedying historical inequities in and expanding access to homeownership opportunities for Black, Indigenous and People of Color communities.</li> </ol>	<p>Suggested strategies to increase access to affordable homeownership for lower-income households include:</p> <ul style="list-style-type: none"> <li>• Support alternative homeownership models that lower barriers to ownership and provide long-term affordability, such as community land trusts, and limited or shared equity co-ops</li> <li>• Encourage programs to help homeowners, particularly low-income homeowners, access financing, technical support or other tools needed to participate in and benefit from infill development opportunities</li> <li>• Increase educational efforts to ensure maximum use of property tax relief programs to help sustain homeownership for low-income individuals</li> <li>• Expand targeted foreclosure prevention</li> <li>• Preserve existing manufactured housing communities through use-specific zoning or transfer of development rights</li> </ul>
<p><b>H-20</b> <u>Adopt and implement policies that address gaps in partnerships, policies, and dedicated resources to eliminate racial and other disparities in access to housing and neighborhoods of choice.</u></p>	<p><u>What partnerships, policies, and dedicated resources are needed to eliminate racial and other disparities in access to housing and neighborhoods of choice will depend on the results of analysis conducted under H-4. A few examples of strategies that could fill or assist in filling identified gaps include:</u></p> <ul style="list-style-type: none"> <li>• <u>Establishing partnerships with local community-based organizations headed by and/or serving populations most</u></li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
	<p><u>affected by housing cost burden, with a focus on Black, Indigenous, and People of Color-led or -serving organizations</u></p> <ul style="list-style-type: none"> <li>• <u>Convening community advisory committees to oversee housing policy implementation and to evaluate policies annually for discriminatory or disparate impacts</u></li> <li>• <u>Promoting models to promote community ownership or land and housing, including Community Land Trusts, co-ops, or Tenant Opportunity to Purchase Acts</u></li> <li>• <u>Requiring community preference policies for recipients of jurisdictional housing funding or building incentives</u></li> <li>• <u>Prioritizing surplus public property for community-serving uses and housing projects, in partnership with disparately impacted communities</u></li> <li>• <u>Encouraging the use of affirmative and race-forward marketing plans in affordable housing projects utilizing public funding</u></li> <li>• <u>Establishing down-payment assistance programs for first-time homebuyers, with a focus on first-time homebuyers of color</u></li> <li>• <u>Expand the allowed housing types (e.g., missing middle, multifamily) in areas with limited affordability and remove barriers (e.g., conditional use permits) to constructing those types</u></li> <li>• <u>Partner with housing authorities to expand the use of housing choice vouchers in areas that data demonstrate are racially or economically exclusive</u></li> <li>• <u>Support fair housing education and enforcement programs</u></li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
<p><b>H-((22))23</b> Adopt and implement policies that protect housing stability for renter households; expand protections and supports for <u>moderate-, low-, very low-, and extremely low-income</u> renters and renters with disabilities.</p>	<p>Tenant protection policies to consider include:</p> <ul style="list-style-type: none"> <li>• Just cause eviction for tenants with termed leases</li> <li>• Increase time periods for notice of rent increases</li> <li>• Prohibit discrimination in housing against tenants and potential tenants with arrest records, conviction records, and criminal history</li> <li>• Tenant relocation assistance</li> <li>• Increase access to legal services</li> <li>• Rental inspection programs</li> </ul> <p>Supports for landlords that promote tenant stability include:</p> <ul style="list-style-type: none"> <li>• Establish a fund that landlords can access to make repairs so costs are not passed on to low-income renters</li> <li>• Increase education for tenants and property owners regarding their respective rights and responsibilities</li> </ul> <p>Supports for low-income renters and people with disabilities to consider include:</p> <ul style="list-style-type: none"> <li>• Shallow and deep rent subsidies</li> <li>• Emergency rental assistance</li> <li>• Services to address barriers to housing, including tenant screening reports and civic legal aid</li> <li>• Increased funding for services that help people with disabilities stay in their homes and/or age in place</li> </ul>
<p><b>H-((23))24</b> Adopt and implement programs and policies that ensure healthy and safe homes.</p>	<p>Strategies to improve the quality and safety of housing include:</p> <ul style="list-style-type: none"> <li>• Establish and promote healthy housing standards</li> <li>• Provide home repair assistance for households earning <del>((at or below))</del> <u>less</u></li> </ul>

<b>Table H-((4))3 Suggested Strategies for Achieving Policy Goals</b>	
<b>Policy</b>	<b>Suggested Strategies</b>
	<p><u>than or equal to 80 percent ((AM)) area median income</u></p> <ul style="list-style-type: none"> <li>• Implement proactive rental inspection programs</li> <li>• Implement just cause eviction to protect tenants from landlords retaliating if they request basic maintenance and repairs to maintain a healthy and safe living environment</li> <li>• Partner with Aging ((&amp;))and Disability organizations to integrate accessibility services</li> </ul> <p>See the King County Board of Health Guideline and Recommendation on Healthy Housing for additional guidance.<sup>((9))14</sup></p>
<p><b>H-((24))25</b> Plan for residential neighborhoods that protect and promote the health and well-being of residents by supporting equitable access to parks and open space, safe pedestrian and bicycle routes, clean air, soil and water, fresh and healthy foods, high-quality education from early learning through <del>((K-12))</del> <u>kindergarten through twelfth grade</u>, affordable and high-quality transit options and living wage jobs and by avoiding or mitigating exposure to environmental hazards and pollutants.</p>	<p>When planning for residential neighborhoods that protect and promote health and well-being of residents, suggested strategies include:</p> <ul style="list-style-type: none"> <li>• Plan for housing in conjunction with other infrastructure investments to support equitable access to opportunity for households with a range of incomes and ensure the siting of homes is not in close to environmental hazards and pollutants</li> <li>• Analyze disparities in access to amenities and invest in affordable housing in areas with high access to these amenities while providing services and investment in areas where low-income people live</li> </ul>

<sup>((8))13</sup> ((PSRC's)) Puget Sound Regional Council's Housing Innovations Program ((HIP)) website provides a searchable database of dozens of suggested strategies. Please refer to their database for a more comprehensive list of strategies).

<sup>((9))14</sup> See link: <https://kingcounty.gov/depts/health/board-of-health/~media/depts/health/board-of-health/documents/guidelines/guideline-recommendation-18-01-attachment-A.ashx>

~~((Policies H-25 and H-26: Measure Results and Provide Accountability))~~ **Review, Monitor, Report, and Adjust**

The Affordable Housing Committee, Growth Management Planning Council, and King County will conduct a comprehensive planning review, monitoring, reporting, and adjustment process to ensure that jurisdictions are successful in their efforts to plan for and accommodate their share of allocated countywide housing needs and meet the goals of this chapter. Information in this section provides guidance to jurisdictions on their participation in this process.

**H-26: Comprehensive Plan Review**

The Countywide Planning Policies Housing Chapter represent an agreement between cities in King County on strategies to equitably meet countywide housing needs. The comprehensive plan review process conducted by the Growth Management Planning Council or its designee is a method of confirming that the comprehensive plans prepared by jurisdictions respond to these countywide goals. Designated reviewers will use a set of plan review standards to evaluate the completeness of plans in responding to the Housing Chapter, implementation details for policies requiring adoption or implementation, and the meaningfulness of policies that jurisdictions propose to plan for and accommodate their housing needs. A complete set of standards, along with technical assistance for the comprehensive plan review process, can be found on the King County Affordable Housing Committee website.

**H-27: Jurisdictional and County Reporting Requirements**

Success at meeting a community's need for housing can only be determined by measuring results and evaluating changes to housing supply and need. Cities and the County will collaborate to monitor basic information annually, as they may already do for permits and development activity. Annual tracking of information such as new policies, new units, and zoning changes will make periodic assessments easier and more efficient. A limited amount of annual monitoring will also aid in providing timely information to decision makers.

The purpose of (~~("measuring results and providing accountability")~~) monitoring and reporting is to motivate and enhance learning, collaboration, and progress. While some (~~(CPPs)~~) Housing Chapter Countywide Planning Policies clearly lend themselves to quantitative measures and straightforward evaluation, some do not. This is often true when factors like the result of engagement with disproportionately impacted community members significantly shape implementation or where quantitative data is lacking. In these cases, jurisdictions have the liberty to make any reasonable interpretation of the policy and report as completely and honestly as possible how well the policy has been met.

~~((Policy H-25 requires cities and the County to collaborate in this monitoring to ensure continual review of the effectiveness of local strategies at meeting the countywide need.))~~

Policy H-27 establishes a commitment to monitor countywide and jurisdictional progress toward meeting housing needs and eliminating disparities in access to housing and neighborhood choices. Both King County and the cities are required to annually report data that will assist with this monitoring process.

### **H-28: Annual Monitoring**

Policy H-28 requires cities and the County to collaborate in monitoring to ensure continual review of the effectiveness of local strategies at meeting the countywide need. The Affordable Housing Committee will establish standardized benchmarks, housing data trends, and comparative standards using data collected under H-27 to aid in assessing progress over the planning period, relative to countywide trends and other jurisdictions. The information will be collected by King County and reported annually in a public-facing, interactive regional affordable housing dashboard. Updates on implementation strategies reported by jurisdictions as part of the comprehensive plan review process will also be available on the Regional Affordable Housing dashboard. Information on how to prepare implementation strategies is included in the comprehensive plan review standards guidance document on the Affordable Housing Committee website.

### **H-((27))29: Adjust Strategies to Meet Housing Needs**

~~((The data)) Data collected annually provides an opportunity for cities and the County to adapt to changing conditions and new information when monitoring finds that the adopted strategies are insufficient for meeting ((the countywide)) housing needs or result in the perpetuation of the inequitable distribution of affordable housing. ((Adaptation strategies can occur before the next comprehensive planning cycle during annual comprehensive plan updates, updates to the land use map, and/or a jurisdiction's urban growth strategy (buildable lands) reporting process. The King County Affordable Housing Committee can serve as a venue for discussing regional progress and challenges jurisdictions face. The results of these conversations and recommended actions to meet countywide need more effectively can be shared with the Growth Management Planning Council.))~~

To ensure the successful implementation of comprehensive plan goals related to housing needs, the Growth Management Planning Council, Affordable Housing Committee, and King County will organize an adjustment period for comprehensive plans at the midpoint of the ten-year planning cycle. The intent of the adjustment period is to provide a formal opportunity for the Growth Management Planning Council or its designee to assess jurisdictional efforts in planning for and accommodating needs, and to require jurisdictions to take reasonable measures, if necessary, to address any identified shortfalls. The Growth Management Planning Council or its designee will develop Housing Chapter amendments that articulate the procedure

and adequacy standards used to assess jurisdictional efforts no earlier than 2024. This includes work to outline the reasonable measures that the Growth Management Planning Council will use to address shortfalls.

In developing these amendments, the Growth Management Planning Council or its designee will develop Countywide Planning Policy amendments, informed by guidance, if available, from the Washington State Department of Commerce, who, under directive from 2021 House Bill 1241, will organize a state-run implementation progress report process for local comprehensive plans. Per state law, the progress report process is also meant to occur at the five-year midpoint of the planning cycle.

*In the Glossary, starting on page 105, amend as follows:*

## **Glossary**

~~((**Countywide Need:** Also called the countywide affordable housing need, this is the number of additional, affordable homes needed in King County by 2044 so that no household earning at or below 80 percent of area median income is housing cost burdened. The countywide need for housing is estimated at 263,000 affordable homes affordable at or below 80 percent area median income built or preserved by 2044 as shown in Table H-1.))~~

**Extremely Low-Income Households:** Households earning less than or equal to 30 percent of the area median income ~~((or less))~~ for their household size.

**Housing Needs:** The number of housing units needed in King County by the end of the planning period to ensure sufficient and attainable housing for all households. Jurisdictional housing needs are shown in Table H-2.

**Low-Income Households:** Households earning ~~((between 51))~~ greater than 50 percent ~~((and))~~ to less than or equal to 80 percent of the ~~((Area Median Income))~~ area median income for their household size.

**Moderate-Income Households:** Households earning ~~((between 81))~~ greater than 80 percent ~~((and))~~ to less than or equal to 120 percent of the ~~((Area Median Income))~~ area median income for their household size.

**Net New Housing Needs:** The total number of new units needed in addition current housing units to meet projected housing needs by the end of the planning period.

**Very Low-Income Households:** Households earning ~~((between))~~ greater than 30 percent to less than or equal to 50 percent of the ~~((Area Median Income))~~ area median income for their household size.

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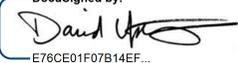
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Dave Upthegrove  
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Chair  
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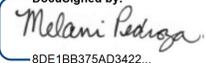
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Executive Legislative Coordinator

King County Executive Office

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Memorandum

Date: 11/6/2023  
Meeting of: City Council

File No. AM No. 23-157  
Type: Consent Item

TO: Members of the City Council  
FROM: Mayor Angela Birney  
DEPARTMENT DIRECTOR CONTACT(S):

Planning and Community Development	Carol Helland	425-556-2107
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DEPARTMENT STAFF:

Planning and Community Development	Seraphie Allen	Deputy Director
Planning and Community Development	Jeff Churchill, AICP	Long Range Planning Manager
Planning and Community Development	Ian Lefcourte, AICP	Senior Planner

TITLE:

Approval of the 2024 Budget and Work Program for A Regional Coalition for Housing (ARCH)

OVERVIEW STATEMENT:

City staff and the ARCH Executive Board recommend that the City Council approve the 2024 Budget and Work Program for A Regional Coalition for Housing (ARCH).

ARCH was created in 1993 through an interlocal agreement between several eastside cities and King County. ARCH assists member governments in developing housing policies, strategies, programs, and development regulations; coordinates members’ financial support to groups creating affordable housing; and assists people looking for affordable rental and ownership housing. The 2024 ARCH Budget and Work Program is required to be approved by each of the 16 member councils that are party to the Interlocal Agreement.

The proposed 2024 administrative budget request to Redmond is \$234,358, which represents a 17% (\$34,859) increase from the 2023 budget of \$199,499. The increase provides new funding (\$95,000) for outside legal counsel to help supplement the current capacity provided by the Bellevue City Attorney’s Office. The budget also ensures staffing can maintain current levels of support for administering local housing programs, including the ARCH homeownership program, ARCH rental program and local incentive programs.

The 2024 Budget and Work Program details are provided in **Attachment A**.

**Additional Background Information/Description of Proposal Attached**

REQUESTED ACTION:

- Receive Information
- Provide Direction
- Approve

**REQUEST RATIONALE:**

- **Relevant Plans/Policies:**  
Comprehensive Plan policy HO-4 directs the City to cooperate with A Regional Coalition for Housing (ARCH) to “assess housing needs, create affordable housing opportunities, and coordinate a regional approach to funding and meeting the housing needs of Eastside Communities.”
- **Required:**  
The ARCH Interlocal Agreement of 1993 as amended in 2010 requires that the annual ARCH work program and budget be approved by each member council.
- **Council Request:**  
N/A
- **Other Key Facts:**  
This is an annual process with ARCH and associated member jurisdictions.

**OUTCOMES:**

ARCH supports housing across East King County communities through a cooperative approach and creates efficiencies in housing planning and affordable housing project development. ARCH collaborates with local members, including Redmond, to:

- Administer the Housing Trust Fund;
- Support proposals to acquire dedicated funding for affordable housing;
- Facilitate production of affordable housing;
- Steward affordable housing assets;
- Analyze affordable housing practices;
- Review legal decisions related to affordable housing;
- Develop measurable goals for production and preservation of affordable housing; and
- Manage select affordable housing programs and projects.

Further information is contained within **Attachment A**.

**COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):**  
Annual process; must be approved before the end of the year.
- **Outreach Methods and Results:**  
Opportunity for input through Council review process.
- **Feedback Summary:**  
Any feedback provided will be summarized by staff and provided to Council.

**BUDGET IMPACT:**

**Total Cost:**  
\$234,358 for the City of Redmond contribution to 2024 ARCH administrative budget.

Approved in current biennial budget:  Yes  No  N/A

**Budget Offer Number:**  
0000037 Housing and Human Services

**Budget Priority:**  
Vibrant and Connected

Other budget impacts or additional costs:  Yes  No  N/A  
*If yes, explain:*  
N/A

**Funding source(s):**  
General Fund

**Budget/Funding Constraints:**  
N/A

Additional budget details attached

**COUNCIL REVIEW:**

**Previous Contact(s)**

Date	Meeting	Requested Action
10/3/2023	Committee of the Whole - Planning and Public Works	Receive Information

**Proposed Upcoming Contact(s)**

Date	Meeting	Requested Action
N/A	None proposed at this time	N/A

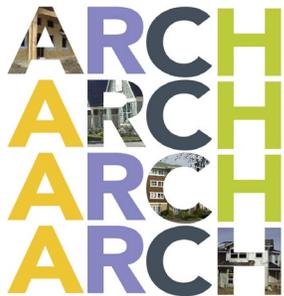
**Time Constraints:**  
ARCH requests the timely approval of the 2024 ARCH Work Program and Budget.

**ANTICIPATED RESULT IF NOT APPROVED:**

If not approved, ARCH will not have Redmond funds to contribute to its 2024 operations and implementation of its work program.

**ATTACHMENTS:**

Attachment A: 2024 ARCH Budget and Work Program



# A Regional Coalition for Housing

*Celebrating 30 years of bringing cities together to house East King County*

Together Center Campus  
16307 NE 83rd St, Suite 201  
Redmond, WA 98052  
(425) 861-3677

## MEMORANDUM

Date: September 20, 2023  
From: Lindsay Masters, ARCH Executive Director  
To: ARCH Member Councils  
Subject: ARCH 2024 Budget and Work Program

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Please find attached the 2024 ARCH Budget and Work Program, which was adopted by a unanimous vote of the ARCH Executive Board in June of 2023. This memo provides an overview of the final budget and work program, as well as an update on work program priorities identified by the Board.

### **2024 Administrative Budget and Work Program**

This year the ARCH Executive Board initiated a strategic planning process that will provide direction on ARCH’s priorities, how to address varying needs among ARCH members and work most effectively as a coalition to advance our mission. We look forward to engaging with members and other stakeholders on this process in the coming months. While this process is underway, the Board decided to maintain ARCH’s current budget and work program, with some minor adjustments noted below.

#### *Administrative Budget Highlights*

- Constant staffing levels will maintain current levels of support for policy and planning and administration of local housing programs, including the ARCH Homeownership Program, ARCH Rental Program, local Incentive Programs, ARCH Trust Fund and Bellevue Housing Stability Program.
- New funding (\$95,000) was approved for outside legal counsel to help supplement the current capacity provided by the Bellevue City Attorney’s Office. The Board also authorized the use of ARCH reserves for one-time legal expenses.

#### ARCH MEMBERS

BEAUX ARTS VILLAGE ♦ BELLEVUE ♦ BOTHELL ♦ CLYDE HILL ♦ HUNTS POINT ♦  
ISSAQUAH ♦ KENMORE ♦ KIRKLAND ♦ MEDINA ♦ MERCER ISLAND ♦ NEWCASTLE ♦ REDMOND ♦  
SAMMAMISH ♦ WOODINVILLE ♦ YARROW POINT ♦ KING COUNTY

### *Work Program Highlights*

ARCH's Work Program will continue to provide core services in five key areas: affordable housing investment, housing policy and planning, housing program administration, education and outreach, and general administration. In addition, the Work Program details specific support requested by individual member jurisdictions based on local housing plans and initiatives.

Across this Work Program, the ARCH Executive Board elevated several priorities for the coming year. Following is a description of these priorities and an update on work to date:

- **Implement actions and recommendations from ARCH's strategic planning process.** ARCH hired Loveall Price and Associates (LPA) and kicked off its strategic planning process earlier this year. We look forward to engaging members along the way and taking actions to implement the ultimate recommendations in 2024.
- **Facilitate and advance proposals for dedicated revenue sources for affordable housing in East King County.** Following our successful collaboration last year to identify a priority revenue source for affordable housing, ARCH is continuing to engage members on legislative advocacy to pursue new options such as using Real Estate Excise Tax (REET) funding for affordable housing. We are proud of the strong advocacy by many of our members to enable us to invest more in affordable housing.
- **Assist members to implement policies to reduce cost burden in affordable housing.** Starting last fall, ARCH has undertaken a robust policy development process that tackles how rent limits are allowed to increase in local affordable housing programs. A recommendation from the ARCH Executive Board is planned by the end of this year, to be followed by collaboration with members to consider adoption at the local level.
- **Convene members to advance one or two strategic legislative priorities that impact local jurisdictions' ability to address affordable housing needs.** ARCH worked with member staff and lobbyists to conduct a legislative workshop and survey to help shape common priorities around housing. The results of this work led to the development of two recommended priorities, which will be transmitted to members for consideration as part of your legislative agendas.
- **Advance the development of high impact special projects, including transit-oriented development (TOD) projects and other projects on public lands.** ARCH is working closely with Kenmore, Redmond and Bellevue on several high priority projects on public land, including significant TOD projects that are well underway. These projects are expected to deliver hundreds of affordable units in areas near transit and other amenities. We also serve as a continual resource to faith communities and others interested in using their property for affordable housing.

- **Support members with implementation of Comprehensive Plan updates and compliance with state mandates such as HB 1220 and HB 1110.** ARCH is continuing to provide housing data and other support as needed by members for Comprehensive Plan Updates. In addition, ARCH has initiated discussions to identify areas for collaboration among members as they take steps to comply with HB 1110, which will create significant opportunities to add new and affordable housing options across member jurisdictions.
- **Continue to provide excellent stewardship of affordable housing assets.** ARCH staff remain committed to consistent monitoring and stewardship of the collective affordable housing created by members. Monitoring activities are included in regular reports to the ARCH Board, which continues to evaluate appropriate staffing levels to keep up with the growth in ARCH programs.

### **Conclusion**

Thank you for your support of our shared mission. Your continued commitment has helped to create a strong coalition that together will have a lasting impact on housing opportunities in our region.

### **Attachments:**

1. 2024 ARCH Administrative Budget
2. 2024 ARCH Work Program

# Final 2024 ARCH Administrative Budget

ARCH Executive Board Recommendation

June 2023

	2023 Adopted Budget	Final 2024 Recommended Budget	% Change
<b>I. TOTAL EXPENSES</b>	<b>\$ 1,874,248</b>	<b>\$ 2,254,199</b>	<b>20%</b>
<b>A. Personnel</b>	<b>\$ 1,717,777</b>	<b>\$ 1,981,178</b>	<b>15%</b>
Salaries	\$ 1,286,581	\$ 1,492,415	
Benefits	\$ 431,196	\$ 488,763	
<i>12 FTEs (incl. 1 dedicated to Bellevue Housing Stability Program)</i>			
<i>Note: % change in budget for existing staff is 5%.</i>			
<b>B. Operating</b>	<b>\$ 103,142</b>	<b>\$ 108,192</b>	<b>4.9%</b>
Rent & Utilities	\$ 38,117	\$ 44,133	
Telephone	\$ 7,518	\$ 7,819	
Travel/Training	\$ 2,600	\$ 2,600	
Auto Mileage	\$ 3,000	\$ 1,500	
Postage/Printing Costs	\$ 2,600	\$ 2,678	
Office Supplies/Furnishing	\$ 5,027	\$ 2,500	
Internet/Website Fees	\$ 3,214	\$ 3,342	
Periodical/Membership	\$ 11,400	\$ 15,000	
Misc. (events, job posting fees, etc.)	\$ 2,080	\$ 3,000	
Equipment Replacement	\$ 7,280	\$ 4,500	
Database/software licensing	\$ 20,307	\$ 21,120	
<b>C. In-Kind Admin/Services</b>	<b>\$ 28,329</b>	<b>\$ 44,830</b>	<b>58%</b>
Insurance	\$ 15,750	\$ 32,000	
IT Services	\$ 12,579	\$ 12,830	
<b>D. Grants and Consultant Contracts</b>	<b>\$ 25,000</b>	<b>\$ 120,000</b>	<b>380%</b>
Consultant Contracts	\$ 25,000	\$ 25,000	
Outside Legal Counsel Contract		\$ 95,000	

	2023 Adopted Budget			Final 2024 Recommended Budget			% Change
	City Per Capita \$2.58 KC Per Capita \$2.16	Add'l \$0.36 Per Capita or \$3k minimum		City Per Capita \$2.87 KC Per Capita \$2.49	Add'l \$0.38 Per Capita		
<b>II. TOTAL INCOME</b>	<b>\$1,874,248</b>			<b>\$ 2,254,199</b>			<b>20%</b>
	TOTAL	BASE	ADD'L				
<b>A. Member Contributions (General Fund \$)</b>	<b>\$1,687,043</b>	<b>\$1,550,543</b>	<b>\$136,500</b>	<b>\$ 1,910,802</b>	<b>\$ 1,764,978</b>	<b>\$ 145,825</b>	<b>13%</b>
Beaux Arts Village	\$2,653	\$2,653		\$ 3,019	\$ 3,019		14%
Bellevue	\$429,021	\$376,377	\$52,644	\$ 485,060	\$ 428,932	\$ 56,127	13%
Bothell	\$119,461	\$119,461	\$0	\$ 135,990	\$ 135,990	\$ -	14%
Clyde Hill	\$8,653	\$8,653		\$ 8,954	\$ 8,954		3%
Hunts Point	\$2,653	\$2,653		\$ 3,019	\$ 3,019		14%
Issaquah	\$113,628	\$99,685	\$13,943	\$ 126,837	\$ 112,160	\$ 14,677	12%
Kenmore	\$62,304	\$59,154	\$3,150	\$ 71,011	\$ 67,646	\$ 3,365	14%
Kirkland	\$267,567	\$234,734	\$32,833	\$ 297,651	\$ 263,209	\$ 34,442	11%
Medina	\$8,455	\$8,455		\$ 8,408	\$ 8,408		-1%
Mercer Island	\$69,646	\$66,496	\$3,150	\$ 76,611	\$ 73,246	\$ 3,365	10%
Newcastle	\$34,255	\$31,105	\$3,150	\$ 40,281	\$ 36,916	\$ 3,365	18%
Redmond	\$199,499	\$175,019	\$24,480	\$ 234,358	\$ 207,240	\$ 27,118	17%
Sammamish	\$171,231	\$168,081	\$3,150	\$ 194,426	\$ 191,060	\$ 3,365	14%
Woodinville	\$33,578	\$33,578	\$0	\$ 38,041	\$ 38,041	\$ -	13%
Yarrow Point	\$3,484	\$3,484		\$ 3,920	\$ 3,920		12%
King County	\$160,957	\$160,957		\$ 183,216	\$ 183,216		14%
<b>B. Bellevue Detail</b>	<b>\$ 429,021</b>			<b>\$ 661,142</b>			<b>54%</b>
Cash Contributions	\$ 215,762			\$ 233,409			
In-Kind Contributions	\$ 213,259			\$ 427,733			
Personnel	\$ 184,930			\$ 382,903			
Insurance	\$ 15,750			\$ 32,000			
IT Services	\$ 12,579			\$ 12,830			
<b>C. Other Income</b>	<b>\$ 187,205</b>			<b>\$ 167,315</b>			<b>-11%</b>
Homeownership Program Fees	\$ 185,000			\$ 165,000			
Existing Administrative Fees	\$ -			\$ -			
Interest Earned	\$ 2,205			\$ 2,315			
<b>III. RESERVES, CONTINGENT INCOME AND EXPENSES</b>							
<i>Note: This section expresses intended use of any excess revenues above levels needed to cover basic operating costs, as authorized by the ARCH Board, and any agreement by an ARCH member to fund work under section 13 of the ARCH Interlocal Agreement</i>							
<b>A. Contingent Expenses</b>							
Replenish operating reserves	\$ -			\$ -			
Staffing/Administrative Expenses	\$ 150,000			\$ 150,000			
Other Services/Consulting	\$ 300,000			\$ 300,000			
<b>B. Contingent Revenue</b>							
Excess Administrative Fees	\$ 100,000			\$ 100,000			
Service Fees	\$ 50,000			\$ 50,000			
Grant Funding	\$ 500,000			\$ 145,000			
Board-Approved Reserves	\$ 100,000			\$ 155,000			

# ARCH WORK PROGRAM: 2024

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# ARCH WORK PROGRAM: 2024

## 2024 Priorities

In 2024, ARCH will elevate the following priorities in its Work Program:

- Implement actions and recommendations from ARCH’s strategic planning process
- Facilitate and advance proposals for dedicated revenue sources for affordable housing in East King County
- Assist members to implement policies to reduce cost burden in affordable housing
- Convene members to advance one or two strategic legislative priorities that impact local jurisdictions’ ability to address affordable housing needs
- Advance the development of high impact special projects, including transit-oriented development projects and other projects on public lands
- Support members with implementation of Comp Plan updates and compliance with state mandates such as HB 1220 and HB 1110
- Continue to provide excellent stewardship of affordable housing assets

## I. AFFORDABLE HOUSING INVESTMENT

### A. ARCH Housing Trust Fund

Parity Goals. Develop updated goals for member investments through the ARCH HTF.

Annual Funding Round. Develop funding priorities and evaluation criteria for the annual funding round. Advertise available funds and manage a competitive process on behalf of member cities. Review funding applications and develop recommendations through the Community Advisory Board (CAB), with input from member staff. Develop final recommendations by the ARCH Executive Board and facilitate final funding allocations through member councils.

Public Funding Coordination. Work collaboratively with public funders at the State and local levels to promote shared affordable housing goals and equitable geographic distribution of resources. Review and provide input to other funders for Eastside projects that apply for County (HOF, RAHP, HOME, TOD, etc.) and State (Tax Credit, State Housing Trust Fund) resources. Provide input to the King County Joint Recommendations Committee (JRC) on behalf of participating Eastside jurisdictions. Assist N/E consortium members with evaluating and making a recommendation to the County regarding CDBG allocations to affordable housing.

Private Funding Coordination. Work with private investors and lenders to maximize leverage of public investment into affordable housing. Negotiate maximum public benefits from investment of housing funds into private projects. Engage with Enterprise Community Partners and other investors on the potential extension of the Regional Equitable Development Initiative (REDI) Fund. Complete implementation of a Bridge Financing Pilot in partnership with Microsoft.

Project Pipeline Management. Work with member cities and project sponsors to develop a robust pipeline of projects to be funded over the next five years (see related work on Transit Center sites, below). Actively vet

potential HTF projects, and lead funding policy and prioritization discussions with the ARCH Executive Board to facilitate planning and decision-making.

Contract Development and Administration. Prepare contract documents in consultation with legal counsel and facilitate approval of contracts with the Administering Agency. Review and approve disbursement of funds to awarded projects in accordance with executed contracts.

Centralized Trust Fund Reporting. Work with Administering Agency (Bellevue) to maintain records and produce regular financial reports for the ARCH Trust Fund accounts. Update internal policies and procedures regarding records maintenance efforts coordinated with the Administering Agency.

HB 1406 Sales Tax. Develop systems and procedures to manage contributions, commitments and expenditures of pooled sales tax revenue authorized by HB 1406. Work with the Department of Commerce to ensure timely and complete reporting in compliance with state requirements.

## B. Bellevue Housing Stability Program

Annual Request for Proposals. On an annual basis, advertise available funds for capital, operating and maintenance and services funds. Solicit application interest and provide in-depth review of funding applications. Develop recommendations through a Bellevue interdepartmental staff team, ensuring coordination with the Trust Fund and other regional and state funding processes. Coordinate with City staff and present recommendations to the Bellevue City Council for approval.

Contract Development and Administration, Reporting. Prepare contract documents in consultation with legal counsel and facilitate approval of contracts. Review and approve disbursement of funds to awarded projects in accordance with executed contracts. Maintain contract data and assist with regular reporting to the Bellevue City Council.

Support for Other HSP Initiatives. Provide advice and support for other City initiatives funded through the Housing Stability Program, such as acquisition and preservation partnerships. Support may include assisting with overall outreach and engagement, evaluation of project feasibility, development of funding terms and conditions and preparation of project agreements.

## C. Special Projects and Other Local Housing Investments

Local Housing Investments. Provide strategic policy support and administrative capacity to cities making other investments in housing, for example with fee in lieu funds, dedicated sales tax funds, pass through of state grant funds or other sources directed by individual cities. Ensure coordination with regional funding processes to maximize affordable housing outcomes.

Transit-Oriented Development Sites. Assist cities with advancing and coordinating affordable housing projects near transit. Partner with Sound Transit, King County Metro and other public agencies to maximize opportunities on public property. Current opportunities include sites in Bel-Red, Overlake, Downtown Redmond, Issaquah, Kirkland, Bothell, and Kenmore.

Surplus Property/Underdeveloped Property. Assist with evaluation of public surplus or underutilized private property (e.g., faith community properties) for suitability of affordable housing. Provide technical assistance to property owners interested in supporting affordable housing. Develop an inventory of promising public and nonprofit property and begin to engage owners to gauge interest in disposition for housing.

Preservation of At-Risk Affordable Housing. Work with member cities to facilitate acquisitions or other strategies to preserve existing housing where affordability is at risk of being lost, including at-risk manufactured housing communities. As needed, assist with responding to notices of sale of HUD assisted properties received by member cities, or other information indicating an impending loss of existing affordable housing.

Strategic Predevelopment Investment. With approval of the Executive Board, invest in predevelopment studies to investigate feasibility of special projects.

## II. HOUSING POLICY AND PLANNING

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### A. Local Policy, Planning and Code Development

ARCH provides assistance directly to member cities on a range of local planning efforts. Local planning efforts with individual member cities may be found in *Attachment A*. These efforts may take different forms, such as:

- **Housing Element Updates.** Work with members to update comprehensive plan housing elements.
  - Assist with understanding and complying with new housing-related requirements under the Growth Management Act and Countywide Planning Policies.
  - Prepare an east King County housing needs analysis with focused analyses for each city—including projected affordable housing needs—to fulfill GMA requirements.
  - Coordinate local and ARCH affordable housing goals with King County Affordable Housing Committee and Countywide Planning Policies.
  - Assist with policy writing, outreach, presentations, etc. as needed.
- **Housing Strategy and Action Plans.** Assist members to prepare housing strategies to implement housing elements and create council work plans. Cities with completed or ongoing strategy and action plans include Bellevue, Issaquah, Kenmore, Bothell, Kirkland, Redmond, and Sammamish.
- **Incentive Program Design.** Provide economic analysis and policy and program development support to design local housing incentive programs, including land use, property tax, impact fee waivers, parking reductions and other incentives. Develop standard tools or models that can be used by member cities/staff to evaluate and design their individual affordable housing incentive/inclusionary programs.
- **Land Use Code Amendments.** Assist city staff on land use and other code amendments in order to implement comprehensive plan policies.
- **Other Support.** Other areas in which ARCH could provide support to member cities include preservation of valuable community housing assets, assistance to households displaced by development activity, review of tenant protection regulations, or negotiation of agreements for specific development proposals. ARCH views this as a valuable service to its members and will continue to accommodate such requests to the extent they do not jeopardize active work program items.

### B. Inter-Local / Eastside Planning Activities

Interlocal planning activities are coordinated by ARCH for the benefit of multiple members.

ARCH Regional Affordable Housing Goals and Reporting. Work with member staff and the ARCH Executive Board to report on adopted goals for production and preservation of affordable housing across ARCH member communities. Utilize data methodologies consistent with the requirements of GMA and Countywide Planning Policies.

Long-Term Funding/Dedicated Revenue Strategy. Continue work on a long-term funding strategy for the ARCH Trust Fund. Facilitate conversations with member cities on identifying and exploring dedicated sources of revenue for affordable housing at the local and regional level (e.g., REET, property tax levy, commercial linkage fee, etc.). Provide relevant data and develop options for joint or individual revenue approaches across ARCH member cities and identify any shared state legislative priorities to authorize local options for funding.

Incentive/Inclusionary Housing Program Policies. As program implementation issues arise, assist member jurisdictions to develop coordinated policy solutions that incorporate input from the diverse range of stakeholders. Work with member city staff to develop code amendments that adapt programs to new knowledge and best practices (for example, implementing fee strategies to create sustainable revenue for monitoring). In 2024, this will include assisting members to consider new rent increase policies for ARCH monitored housing that create more predictable outcomes for tenants and property owners.

Tenant Protection Policies. Share information and help identify common policy priorities relating to tenant protections. Facilitate consideration of local regulations by ARCH members and help to encourage consistent protections for renters across the region that reduce evictions and economic displacement.

Eastside Housing Data Analysis and Planning for GMA Housing Requirements. On an annual basis, provide local housing and demographic data as available. Make information available to members for planning efforts and incorporate into ARCH educational materials. Facilitate and encourage members to collaborate in addressing new GMA/\_CPP housing requirements so that the affordable and special housing needs across east King County are addressed.

Middle Housing/HB 1110 Implementation. Support members to implement new affordability incentives required by HB 1110, including evaluating new incentive programs and stewarding affordable units that may be created through the new regulations. In addition, support members to utilize input from a range of community based organizations representing diverse constituents when considering middle housing regulations.

## C. State Legislative Activities

The ARCH Executive Board will discuss and explore shared legislative priorities for advancing affordable housing in the region, and identify one or two strategic legislative priorities to advance to their respective councils for consideration in the upcoming legislative session that impact local jurisdictions' ability to address affordable housing needs. ARCH will convene its members to discuss how to align and advance these priorities, with a goal to enable members to advocate collectively for greater impact.

ARCH staff will track relevant state (and, where feasible, federal) legislation, particularly any legislation related to priorities established by the Board. As needed, staff will report to the Executive Board and members, and coordinate with relevant organizations (e.g., AWC, SCA, WLIHA, HDC) to advance shared legislative priorities.

## D. Regional/Countywide Planning Activities

ARCH participates in regional planning efforts to advance Eastside priorities and ensure that perspectives of communities in East King County are voiced in regional housing and homelessness planning.

King County GMPC Affordable Housing Committee / Housing Inter-Jurisdictional Team (HIJT). Support efforts to advance the five-year action plan developed by the Regional Affordable Housing Task Force (RAHTF) in 2018. ARCH will help staff the HIJT, which provides support to the Growth Management Planning Council's Affordable Housing Committee (AHC).

King County Regional Homelessness Authority (KCRHA) / Eastside Homeless Advisory Committee (EHAC). Support Eastside collaboration in regional homelessness efforts, as appropriate and as resources allow. Collaborate with KCRHA, EHAC and other relevant organizations and initiatives to advance shared work on homelessness. Promote best practices in development of housing solutions that move people out of homelessness. Coordinate allocation of resources, and work on specific initiatives.

Explore Collaboration with Cities in North and East King County. As requested, engage cities interested in supporting affordable housing in north and east King County that are not currently members of ARCH. Explore collaboration that provides benefits for additional cities and current ARCH member cities. Enter into agreements to provide services to other cities, as directed by the ARCH Executive Board.

## III. HOUSING PROGRAM IMPLEMENTATION

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### A. Administration of Housing Incentive and Inclusionary Programs

ARCH partners with member cities to administer local housing incentive and inclusionary programs, including mandatory inclusionary, voluntary density bonus, multifamily tax exemption (MFTE) and other programs. Specific programs administered by ARCH include:

<b>Jurisdiction</b>	<b>Incentive/Inclusionary Programs</b>
Bellevue	Voluntary density bonuses, MFTE, impact fee waivers.
Bothell	Inclusionary housing, MFTE.
Issaquah	Development agreements, voluntary and inclusionary programs, impact and permit fee waivers.
Kenmore	Development agreements, voluntary and inclusionary programs, MFTE, impact fee waivers.
Kirkland	Inclusionary program, MFTE.
Mercer Island	Voluntary density bonus.
Newcastle	Inclusionary program, impact fee waivers.
Redmond	Inclusionary program, MFTE.
Sammamish	Inclusionary and voluntary density bonuses, impact fee waivers.
Woodinville	MFTE.
King County	Development agreements.

ARCH roles and responsibilities will typically include:

- Work with member city staff and legal counsel to align incentive and inclusionary programs with a unified set of administrative policies, practices and templates for legal agreements
- Communicate with developers/applicants and city staff to establish applicability of codes and policies to proposed developments
- Review and approve proposed affordable housing (unit count, location/distribution, bedroom mix, and quality)
- Review and recommend approval of MFTE applications.
- Review and recommend approval of alternative compliance proposals
  - For fee in lieu projects, provide invoices and receipts for developer payments
- Develop contracts and covenants containing affordable housing requirements
- Ensure implementation of affordable housing requirements during sale/lease-up
- Register MFTE certificates with County Assessor and file annual MFTE reports with state Commerce.
- On-going compliance monitoring (see Stewardship, below).

## B. Stewardship of Affordable Housing Assets

ARCH provides long-term oversight of affordable housing created through city policies and investment to ensure stewardship of these critical public assets for residents, owners and the broader community.

ARCH Rental Program (Incentive and Inclusionary Projects). Monitor and enforce compliance in rental housing projects with incentive and inclusionary housing agreements. Administer a robust compliance monitoring program, including:

- Ensure compliance with rent and income restrictions through timely annual report reviews and supplemental on-site file audits
- Provide training and technical assistance for property managers
- Maintain written standards for eligibility, leasing and other program requirements
- Implement standard remedies for non-compliance
- Respond to tenant issues and questions

ARCH Trust Fund Projects. Oversee contracts and regulatory agreements with owners of projects supported through the direct assistance from members, including:

- Monitor project income and expenses to determine cash flow payments
- Conduct long-term sustainability monitoring of projects and owners
- Proactively problem-solve financial and/or organizational challenges in partnership with project owners and other funders
- Work with legal counsel to review and approve requests for contract amendments, subordination and other agreements
- Pursue formal MOUs with other funders to govern shared monitoring responsibilities that streamline processes for owners and funders.
- Collect annual compliance data and evaluate program beneficiaries

ARCH Homeownership Program. Provide effective administration to ensure strong stewardship of resale restricted homes in the ARCH Homeownership Program, including:

- Oversee resales and new construction sales to ensure ongoing compliance with affordability, buyer eligibility and other program requirements
- Implement adopted policies and procedures for monitoring and work with cities to address non-compliance

- Distribute an annual communication with relevant homeowner resources and respond to homeowners in financial distress
- Collect program fees to ensure sustainable operations

As time and resources allow, continue to implement recommendations from the 2019 Program Assessment and make other improvements that support the program objective of creating and preserving long-term affordability, including:

- Work with member planning and legal staff to make improvements to boilerplate legal documents, in consultation with key stakeholders and outside counsel, as needed
- Develop strategies to preserve homes at risk of foreclosure
- Preserve expiring units and pursue strategies to re-capture lost affordability
- Pursue offering brokerage services or developing partnerships with realtors to provide cost-savings to homebuyers and sellers, diversify program revenue, and expand ARCH's marketing reach
- Plan for additional staff capacity as the number of ARCH homes continues to grow.

Work with the Washington State Housing Finance Commission to evaluate the ARCH Eastside Down Payment Assistance Program and make updates to provide effective financial assistance to income-eligible first time homebuyers in East King County.

Database/Systems Development. Continue to utilize the new ARCH Homeownership Program database to collect critical program data and evaluation, compliance monitoring, communication with program participants, and other key functions. Continue to improve and streamline data systems for ARCH Rental Program and Trust Fund Program. Develop a new Trust Fund project and loan database to assist with timely loan monitoring and reporting. Update information systems to ensure accurate, efficient recording of transactions within ARCH Trust Fund accounts.

## IV. EDUCATION AND OUTREACH

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### A. Housing 101/Education Efforts

Housing 101. Develop educational tools and conduct or support events to inform councils, planning commissions, member staff and the broader community of current housing conditions, and of successful housing programs. Build connections with community groups, faith communities, developers, nonprofits and others interested in housing issues. Plan and conduct a Housing 101 event.

Private Sector Engagement. Support efforts by ARCH member cities to engage employers and private sector entities in discussions around the need for more affordable housing and identifying options for public-private partnerships.

### B. Information and Assistance for the Public

Office Hours. Provide published office hours, consistent with public health guidelines, for appointments or walk-in customer service. Open office hours will be advertised on the ARCH website and ARCH Facebook page and shared with partner organizations.

ARCH Website. Continually update and build on information in the ARCH website. Maintain information on the most urgently needed resources in the community, including rental assistance, no-cost legal services, mortgage assistance, and senior resources available in East King County.

Assist Community Members Seeking Affordable Housing. Maintain up-to-date information on affordable housing in East King County (rental and ownership) and distribute to people looking for affordable housing. Continue to maintain a list of households interested in affordable ownership and rental housing and advertise newly available housing opportunities. Work with other community organizations and public agencies to develop appropriate referrals for different types of inquiries received by ARCH (e.g., rapid re-housing, eviction prevention, landlord tenant issues, building code violations, fair housing complaints, etc.).

### C. Equitable Access to Affordable Housing in East King County

Collect and analyze data on existing programs to determine potential gaps in access by different populations, such as communities of color, immigrant and refugee communities, homeless individuals and families, and workers in EKC commuting from other communities. Evaluate strategies and outreach goals to increase access to affordable housing in EKC by underserved communities. Develop outreach and marketing efforts to maximize awareness of affordable housing opportunities in East King County and build partnerships with diverse community organizations.

## V. ADMINISTRATION

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### A. Administrative Procedures

Maintain administrative procedures that efficiently and transparently provide services to both members of ARCH and community organizations utilizing programs administered through ARCH. Activities include:

- Prepare the Annual Budget and Work Program and ensure equitable allocation of administrative costs among ARCH members.
- Prepare quarterly budget and work program progress reports, Trust Fund reports, and monitor expenses to stay within budget.
- Manage the ARCH Community Advisory Board, including recruiting and maintaining membership that includes broad geographic representation and a wide range of housing and community perspectives.
- Staff the Executive Board.
- Work with Administering Agency to streamline financial systems.
- Review and update bylaws and ensure timely renewal of the ARCH Interlocal Agreement.

### B. Organizational Assessment and Planning

The ARCH Executive Board will continue to evaluate ARCH's organizational capacity to accomplish its Work Program and broader mission. The Board will review ARCH's organizational structure, staffing resources, capital resources and other foundational aspects of the organization to determine any gaps and assess options for expanding organizational capacity. The assessment will inform recommendations for the following year's work program and budget. In 2024, this will include implementing actions and recommendations from ARCH's strategic planning process.

## Attachment A: Local Planning Efforts by City

ARCH staff will assist members' staff, planning commissions, and elected councils with local policy, planning and special projects and initiatives, as described below. Member city staff may make adjustments to the proposed actions identified below as individual city work plans are updated.

### **Bellevue**

Support 3-4 actions to implement Bellevue's Affordable Housing Strategy, such as:

- Assist staff with preparation of educational and marketing materials to encourage affordable housing on suitable land owned by public agencies, faith-based groups, and non-profits housing entities. Tasks could include connecting property owners with non-profit developers and consultants, providing case studies, and other information related to the development process.
- Analysis of affordable housing recommendations in the Wilburton neighborhood plan, Comprehensive Plan Periodic Update, and Next Right Work increased residential FAR for specific areas (TBD) in the city.
- Participate in developer selection processes and work with staff to develop funding strategy for affordable housing on suitable public lands in proximity to transit hubs, including 130th TOD parcels, Metro (Civic Center site), and Lincoln Center parcel.
- Provide consultation on a comprehensive acquisition strategy, such as preservation of existing, naturally occurring affordable housing, setting up a community land trust, and an expanded homeownership program.

Provide ongoing support to implement investment of funds authorized by HB 1590, or other city funds as directed.

Implement newly authorized affordable housing incentives; develop boilerplate agreements and procedures for ongoing monitoring.

Assist the city with implementation of affordable housing agreements at the TOD project adjacent to Sound Transit's Operations and Maintenance Facility East (OMFE).

### **Bothell**

Support actions to implement the city's Housing Strategy Plan.

Support affordable housing opportunities, especially in the Downtown/Canyon Park areas, including production strategies for city-owned property.

Help to identify potential Bothell Trust Fund projects.

Evaluate affordable housing incentives and requirements such as parking reductions or other development incentives, code amendments that add capacity and rezones, and implement those adopted.

Assist with compliance with new requirements under HB 1220.

Support updates to policies and codes for affordable housing options, including ADUs, micro-housing, small efficiency dwelling units, and "missing middle" housing.

Help pursue funding and implement further outreach, equity, and implementation measures to encourage more middle housing and address potential displacement.

## **Issaquah**

Provide data for the annual Housing Report Card.

Assist with implementation of Strategies 6, 7 and 8 of the Housing Strategy Work Plan expanding inclusionary zoning, increasing missing middle as permitted uses, and removing barriers to the construction of condominiums.

Provide research and assist with development of potential code amendments concerning:

- Inclusionary zoning (in conjunction with changes to density, parking, and other regulations) and multifamily tax exemptions.
- Middle housing and ADUs in wake of new state legislation.

Help to evaluate potential projects/opportunities that arise under current or amended Development Agreements (e.g., Lakeside, Rowley) and prepare contractual agreements as needed.

Help to evaluate potential pioneer development in Central Issaquah District.

Provide data and other information needed for new page on city's website, information on affordable housing opportunities and resources in Issaquah.

Support implementation and funding of the city's TOD project with the King County Housing Authority.

## **Kenmore**

Assist with implementing a high priority item identified in the Housing Strategy Plan, as requested.

Assist with updating the Housing Strategy Plan

Continue support of the Preservation of Affordable Housing/Mobile Home Park project started in 2018.

Assist with any amendments needed to the Comprehensive Plan Housing Element update, including help with new affordable housing targets.

Assist with ongoing implementation and monitoring of the adopted Affordable Housing Targets.

Provide technical support, data, and best practices to assist with potential code changes, such as for "missing middle" housing amendments or amendments to the Multifamily Tax Exemption (MFTE) regulations.

Advance opportunities to site affordable housing in Kenmore, such as near ST3 transit investments, or on other public, nonprofit, and faith-based community property. Help evaluate and identify potential properties, partners, and financing strategies.

Provide technical support and assistance on financing strategies for the Plymouth Housing project.

Provide technical support in development of a Request for Proposal (RFP), proposal review, and assistance on financing strategies to advance siting affordable housing on the City owned Holt property.

Provide technical support to assist with developing policies and regulations required to implement new state legislation (e.g. ADU regulations, missing middle regulations, TOD regulations).

### **Kirkland**

Support development of housing policies in connection with the I-405/NE 85th Street Station Area Plan, such as evaluation of a commercial linkage fee, and inclusionary housing requirements, and incentivizing family-sized housing units.

Assist with implementing programs to encourage construction of more ADUs and other middle housing.

Evaluate housing-related issues in 2044 Comprehensive Plan Update.

Help review the effectiveness and value of the current MFTE program.

Assist with updating the City's Housing Dashboard and ongoing implementation and monitoring of the adopted Affordable Housing Targets.

Assist the City in its potential expansion of the inclusionary zoning program through new incentives for areas like downtown that don't have a requirement and expanded incentives for more affordable housing in other areas of the City.

Assist the City with its reevaluation of parking standards as they relate to affordable housing.

### **Mercer Island**

Assist the City with synthesizing the Housing Needs Analysis findings with housing-related requirements under the Countywide Planning Policies and the Growth Management Act to develop updated housing goals and policies for the city's comprehensive plan periodic update.

Provide input and assistance in drafting updated development regulations related to implementation of housing diversity and affordability provisions in HB 1220 (2022) and HB 1110 (2023).

### **Newcastle**

Assist with potential investment of fee-in-lieu payments, first exploring opportunities to site affordable housing within Newcastle.

Assist with updating the City's Housing Strategy Plan.

### **Redmond**

Provide advice and technical support to evaluate and refine existing inclusionary and incentive programs, and impact fee waiver provisions, focusing on Downtown and Marymoor centers.

Support partnerships with transit agencies to advance affordable housing within transit-oriented developments, including at Overlake and Southeast Redmond.

Help city staff write and propose comprehensive plan and code amendments for meeting existing and future housing needs, including residential zone consolidation and regulations.

Assist with potential strategies for increasing housing capacity from commercial development, such as housing over big box stores and commercial spaces in mixed-use buildings.

**Sammamish**

Partner with city staff to refine the Housing Action Plan/Housing Diversification Toolkit implementation plan by creating detailed work plans and identifying related budget needs.

Support city staff in responding to public inquiries related to affordable housing development.

Review development regulation updates and additions related to affordability requirements and incentives to ensure alignment with state, regional, and county policies, the Comprehensive Plan update, the Housing Action Plan/Housing Diversification Toolkit, and best practices.

Review and confirm the assumptions and approach used by the city in the Barrier Review Checklists provided in the Washington State Department of Commerce's Guidance for Making Adequate Provision to Meet all Housing Needs to assist the City in preparing for successful Comprehensive Plan certification.

**Woodinville**

Assist in evaluating options and developing proposals for programs and code amendments following the city's new Housing Action Plan.

**King County**

Provide monitoring and stewardship services for affordable housing in the Northridge/Blakely Ridge and Redmond Ridge Phase II affordable housing development agreements.

Partner with King County to preserve affordable homes with expiring covenants in unincorporated areas.

Help advance the King County Regional Affordable Housing Task Force Action Plan.



Memorandum

**Date:** 11/6/2023  
**Meeting of:** City Council

**File No.** AM No. 23-158  
**Type:** Consent Item

**TO:** Members of the City Council  
**FROM:** Mayor Angela Birney  
**DEPARTMENT DIRECTOR CONTACT(S):**

Executive	Malisa Files	425-556-2166
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**DEPARTMENT STAFF:**

Executive	Amy Tsai	Chief Policy Advisor
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**TITLE:**  
Approval of the City of Redmond 2024 State Legislative Agenda

**OVERVIEW STATEMENT:**

The proposed City of Redmond 2024 State Legislative Agenda has been revised to incorporate Council suggestions from the October 24 Committee of the Whole - Parks and Environmental Sustainability meeting. The legislative agenda identifies the City’s top priority issues and other policy issues the City supports, and it guides City work during the state legislative session.

**Additional Background Information/Description of Proposal Attached**

**REQUESTED ACTION:**

**Receive Information**       **Provide Direction**       **Approve**

**REQUEST RATIONALE:**

- **Relevant Plans/Policies:**  
RMC 2.80 Representation of City to Legislative Bodies
- **Required:**  
N/A
- **Council Request:**  
Changes made in response to Council feedback include further refining the sustainability narrative to highlight the City’s commitment to net-zero City operations by 2030; adding support for electric vehicle fire suppression resources; and citing support for alternative crisis response resources.
- **Other Key Facts:** N/A  
N/A

**OUTCOMES:**

The City’s legislative session advocacy potentially results in state funding for projects identified in the State Legislative Agenda. The State Legislative Agenda helps the City advance top priority requests, and it focuses attention on policy areas that may be considered by the state legislature and that could have a positive or negative impact on the City of Redmond and the Redmond community.

**COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):**  
N/A
- **Outreach Methods and Results:**  
N/A
- **Feedback Summary:**  
N/A

**BUDGET IMPACT:**

**Total Cost:**  
N/A

**Approved in current biennial budget:**       Yes       No       N/A

**Budget Offer Number:**  
N/A

**Budget Priority:**  
N/A

**Other budget impacts or additional costs:**       Yes       No       N/A

**If yes, explain:**

Funding may be provided by the State for Redmond projects on the City’s State Legislative Agenda. The proposed 2024 State Legislative agenda includes a funding request of \$500,000 for Idylwood Park accessibility improvements and a \$250,000 request for electric fire engine charging infrastructure (submitted as a joint \$800,000 combined request with the City of Bellevue).

**Funding source(s):**  
N/A

**Budget/Funding Constraints:**  
N/A

**Additional budget details attached**

**COUNCIL REVIEW:**

**Previous Contact(s)**

Date	Meeting	Requested Action
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10/10/2023	Study Session	Provide Direction
10/24/2023	Committee of the Whole - Parks and Environmental Sustainability	Provide Direction

**Proposed Upcoming Contact(s)**

<b>Date</b>	<b>Meeting</b>	<b>Requested Action</b>
N/A	None proposed at this time	N/A

**Time Constraints:**

The 2024 Legislative Session begins on January 8, 2024. To effectively advocate for the City’s Legislative agenda, the agenda should be approved by Council as soon as possible to support state lobbying efforts.

**ANTICIPATED RESULT IF NOT APPROVED:**

The City will not be effective in lobbying for the items on the City’s Legislative Agenda if the agenda is not approved in a timely manner.

**ATTACHMENTS:**

Attachment A: 2024 State Legislative Agenda



### About Redmond

The City of Redmond has a population of 77,000, and in pre-pandemic times, experienced a daytime working population of over 130,000. Urban life and the outdoors come together in one of the fastest-growing cities in the state. We are home to a thriving technology and space industry, Eastside supportive services, and business incubators. The City actively partners in regional and state conversations, bringing housing, environment, and other experiences and expertise to the table. Redmond requests state support to keep our communities livable, walkable, safe, and sustainable.



## Top Funding and Legislative Requests



### Idylwood Park Accessibility Improvements

Redmond seeks \$500,000 to help expand the capacity of the parking lot, incorporate ADA improvements, and make multimodal enhancements.

Idylwood Park is one of the City’s most heavily used community parks with more than 250,000 annual visitors and it is the only municipal park with access to waterfront recreation. The parking lot serving the park is frequently beyond capacity, often compelling users to park across a busy multilane thoroughfare, which reduces safety and accessibility. The City of Redmond has committed \$723,516 thus far for design and construction of this \$4 million project for an expanded facility that supports multimodal access. State funding assistance would support the City’s Vision Zero commitment and ADA Transition Plan.



### Electric Fire Engine and Charging Infrastructure

Together, Bellevue and Redmond seek \$800,000 to invest in the first electric fire engines in the state.

The Cities of Redmond and Bellevue are at the forefront of sustainable emergency response in acquiring the State’s first electric fire engines. Expected to arrive in late 2024, Redmond’s engine heralds a new era for firefighting in Washington State, and \$250,000 of this ask supports charging infrastructure for the engine. Both cities successfully received partial grant funding from Ecology and anticipate federal support, but an electric engine costs approximately double that of a diesel engine. This investment closes cost gaps for both cities. Electric fire engines not only offer clean technology; they have operational efficiencies, reduce maintenance costs, and contribute to the health of our firefighters and the communities they serve. The City requests the State continue investing in this groundbreaking project, setting a precedent for a cleaner, more efficient future in emergency response.



### 148th Avenue NE/SR 520 Bicycle Pedestrian Overpass Prioritization

We are in the process of seeking funding opportunities and will need the State’s partnership to align funding in upcoming years.

The Legislature appropriated \$8 million in the 2022 Move Ahead Washington transportation package for this project and scheduled the funds to be allocated in “future biennia,” post-2029. The project continues to be a top priority for mobility and safety of the Redmond community. It will allow pedestrians to safely cross State Route 520 in the Overlake Urban Center, one of the largest job centers in the Puget Sound region with a capacity for 70,000 jobs. The construction trajectory for this project aligns with the timing of anticipated growth. Future state support will be critical.



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### Housing

Redmond looks forward to continuing to share our expertise in statewide dialogue on the affordable housing crisis. We are a regional partner on housing solutions, including transit-oriented development, housing trust fund affordable housing projects, and building complete neighborhoods. Redmond is a statewide leader in inclusionary zoning. Redmond's longstanding inclusionary zoning regulations apply to most areas of the city and have contributed to the creation of 1,127 cost-controlled affordable housing units. Under HB 1220, Redmond's residential growth target is 20,000 new homes between 2019 and 2044, with almost 75% of those units serving households making 0 to 50% of the area median income. The City supports proposals that preserve, improve, and expand housing stock; increase housing choices for people at all income levels and abilities; and eliminate racially exclusive and discriminatory land use and housing practices. Redmond supports legislation that is consistent with Redmond's Comprehensive Plan, Housing Action Plan, and Community Strategic Plan.

#### Redmond supports:

- Housing affordability, production, anti-displacement, and statewide tenant protections
- Condominium liability reform and other measures to increase production
- Permit streamlining and city and trade workforce development to improve the housing development pipeline
- Recognizing on-the-ground impacts and city resource constraints, and allowing time for cities to successfully implement recent state housing and land use legislation

### Environment Sustainability

Redmond takes effective local action with state funding and supports state efficiencies in local climate funding. The City is working to achieve net zero City operations by 2030 and net-zero emissions communitywide by 2050 via a comprehensive Environmental Sustainability Action Plan that frames necessary actions as climate change consequences escalate. Redmond is a champion of clean water, as Redmond has a uniquely shallow aquifer. As a leader in equitable building decarbonization and other sustainability programs, Redmond has an aggressive environmental action plan to put into action with state dollars.

#### Redmond supports:

- Decarbonization, green building, and renewable energy sources
- Investments in building and fleet electrification and charging infrastructure, and resources for associated impacts such as electric vehicle fire suppression
- Effective and efficient distribution of Climate Commitment Act, Inflation Reduction Act, and Bipartisan Infrastructure Law dollars
- Culvert, fish, and habitat funding
- State funding for vegetation management and tree canopy preservation and expansion
- Stormwater and clean water funding
- State action plans, funding, and technical assistance for the potentially devastating impacts of PFAS introduced into city water systems
- Waste stream reduction and statewide extended producer responsibility
- Climate resiliency and wildfire response

## Planning and Infrastructure

*Time and funding are critical to successfully implement the old and new Growth Management Act requirements.*

Redmond consistently ranks among the fastest growing cities in the state and in the nation. In the next few years, the City will welcome four new light rail stations. The City is investing in multimodal transportation, trail connections, and incoming light rail stations to increase walkability, livability, and sustainability.

### **Redmond supports:**

- Increased funding for the Public Works Assistance Account, other grants, and financing tools for local needs, such as establishing a state public bank
- Increased funding for pavement preservation
- Improving road safety and achieving Vision Zero objectives
- Funding for parks, trails, and recreation maintenance, operations, and acquisitions, including Recreation and Conservation Office grants

## General Government

*Redmond encourages the State to identify reforms to the tax system that provide progressive, equitable, stable, and reliable revenue sources to meet the needs of state and local government.* Giving cities local option flexibility with revenue streams is critical to accomplishing state priorities such as meeting the state-provided housing targets. When there are new state mandates, ensuring corresponding funding is critical for City financial sustainability.

### **Redmond supports:**

- Tax reform, including local options to exceed the 1% annual property tax growth limit
- Increasing flexibility for local revenue streams, including real estate excise tax revenues
- Tools and efficiencies to address public records request costs while maintaining transparency
- Flexibility in state recording requirements for digital and paperless records
- Tools that protect voting rights and equitable access to voting
- Educating the state on City fiscal impacts of changes in state labor regulations

## Community Vitality

*Redmond supports the State's critical funding of health and human services and crisis care facilities.* As the City grows, so, too, does its need to provide living wage jobs, employment training, and human and social services. Redmond actively engages with Eastside and regional partners in support of regional solutions to address and support individuals experiencing homelessness. Redmond's Mobile Integrated Health program received the National Alliance on Mental Illness's Crisis Intervention Team Fire/EMS Agency of the Year award for the northwest region in 2022 for our outstanding work in crisis alternative response.

### **Redmond supports:**

- Childcare accessibility, affordability, and workforce support
- Small business assistance programs and small business financial support
- Funding for the Housing Essential Needs Program and other subsidized housing solutions
- Investments in human services programs and workforce
- Investments in workforce reskilling and work-based learning opportunities
- Investments in behavioral health services and facilities
- Funding and access to healthcare that respects rights, such as gender-affirming care and abortion rights

## Public Safety

*The City has significant capital needs and workforce shortages that will continue to put pressure on public safety services.* One-time funding has balanced the City's current budget, but structural gaps have expenses outpacing revenues. The City works to provide a safe community while also ensuring transparency, accountability, and innovation.

### **Redmond supports:**

- Safe neighborhoods and adequately resourced public safety programs, including alternative crisis response and training
- Criminal justice reform to ensure transparency and accountability
- Funding for treatment alternatives and implementing new state laws on possession of controlled substances
- Gun safety

Notice of nondiscrimination is available at [redmond.gov/TitleVI](http://redmond.gov/TitleVI).

无歧视声明可在本市的网址[redmond.gov/TitleVI](http://redmond.gov/TitleVI)上查阅

El aviso contra la discriminación está disponible en [redmond.gov/TitleVI](http://redmond.gov/TitleVI).



Memorandum

Date: 11/6/2023  
Meeting of: City Council

File No. AM No. 23-159  
Type: Consent Item

TO: Members of the City Council  
FROM: Mayor Angela Birney  
DEPARTMENT DIRECTOR CONTACT(S):

Parks	Loreen Hamilton	425-556-2336
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DEPARTMENT STAFF:

Parks	Chris Weber	Cultural Arts Supervisor
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**TITLE:**  
Poet Laureate Approval

**OVERVIEW STATEMENT:**

Established in 2008 by Ordinance 2444, The Poet Laureate program builds a more literate and understanding community through poetry and the literary arts by broadening the awareness of poetry and expressing the spirit of Redmond culture. The selection process for Redmond’s 8th Poet Laureate is underway with the Arts & Culture Commission recommending Ching-In Chen to be interviewed by the Mayor and City Council later this month, for potential appointment at the November 6 City Council Meeting.

Ching-In Chen is a lifelong educator, community organizer, poet, and the author of *The Heart's Traffic* (Arktoi/Red Hen Press, 2009) and *recombinant* (Kelsey Street Press, 2017). They are an Assistant Professor teaching creative writing and performance classes at the University of Washington Bothell and the current Poet-in-Residence at Hugo House. They are also a community organizer, specifically in Asian American communities in coalition with other communities of color and LGBTQIA\* communities.

Additional Background Information/Description of Proposal Attached

**REQUESTED ACTION:**

- Receive Information
- Provide Direction
- Approve

**REQUEST RATIONALE:**

- **Relevant Plans/Policies:**  
2015 PARCC Plan, 2017 Public Art Plan
- **Required:**  
Ordinance #2444 - Establishing a Poet Laureate
- **Council Request:**

N/A

- **Other Key Facts:**

N/A

**OUTCOMES:**

The goal of the Redmond Poet Laureate program is to make a significant contribution to the cultural life of the city and reveal new ways of understanding throughout our diverse community. This may take place through participation in municipal events, public poetry readings, reading at city council meetings, workshops, classes, lectures, text based visual art, composing, and publishing original works, public art projects or other literary based performance or activity, which could include partnerships with the library, local schools, or other community groups.

**COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):**

N/A

- **Outreach Methods and Results:**

N/A

- **Feedback Summary:**

N/A

**BUDGET IMPACT:**

**Total Cost:**

\$10,000 (Artist Fees: \$5,000 per year, Project materials: \$5,000 per year)

**Approved in current biennial budget:**       **Yes**       **No**       **N/A**

**Budget Offer Number:**

#000249

**Budget Priority:**

Vibrant & Connected

**Other budget impacts or additional costs:**       **Yes**       **No**       **N/A**

***If yes, explain:***

N/A

**Funding source(s):**

Arts Activity Fund

**Budget/Funding Constraints:**

N/A

Additional budget details attached

**COUNCIL REVIEW:**

**Previous Contact(s)**

Date	Meeting	Requested Action
10/24/2023	Special Meeting	Receive Information

**Proposed Upcoming Contact(s)**

Date	Meeting	Requested Action
	None proposed at this time	N/A

**Time Constraints:**

N/A

**ANTICIPATED RESULT IF NOT APPROVED:**

N/A

**ATTACHMENTS:**

Attachment A: Ordinance 2444 - Establishing a Poet Laureate

Attachment B: Application Materials for Ching-In Chen

ORDINANCE NO 2444

AN ORDINANCE OF THE CITY OF REDMOND, WASHINGTON, ADDING A NEW CHAPTER, RMC 2 19, POET LAUREATE, TO THE MUNICIPAL CODE, CREATING THE POSITION OF POET LAUREATE OF THE CITY OF REDMOND, DEFINING THE DUTIES AND FUNCTIONS OF THE POET LAUREATE, ESTABLISHING THE METHOD OF APPOINTMENT OF THE POET LAUREATE

---

WHEREAS, a Poet Laureate makes a significant contribution to the cultural life of a city, and

WHEREAS, the literary arts are an essential part of the human spirit and can reveal new ways of understanding throughout our diverse community, and

WHEREAS, the Poet Laureate of Redmond will broaden the awareness of poetry, express the spirit of Redmond culture through poetry, and raise the level of discourse during discussions and debates in the City, and

WHEREAS, the Redmond Arts Commission has carefully considered the process of selecting and guiding the efforts of a Poet Laureate, and

WHEREAS, the Redmond City Council has determined that it should support a more vibrant sense of community and culture in Redmond

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF REDMOND, WASHINGTON, DO ORDAIN AS FOLLOWS

Section 1.      Adoption of Chapter                      RMC    2 19,    Poet

Laureate, is hereby added to read as follows

**Chapter 2.19**

**POET LAUREATE**

**Sections:**

**2.19.010 Poet Laureate Established - Selection, Responsibilities, and Compensation**

(A) The Redmond Arts Commission shall set criteria for selection of the Poet Laureate and recommend candidates for the position to the Mayor for approval by the City Council,

(B) The Responsibilities of the Poet Laureate shall be established by the Redmond Arts Commission and may include but not be limited to providing public poetry readings, reading poetry at city council meetings, composing and publishing poems, teaching poetry classes, and encouraging poetry appreciation within Redmond,

(C) The Poet Laureate shall be compensated through a contract established by the Arts Commission from Arts Activity Funds

Section 2            Severability            If any section, sentence, clause or phrase of this ordinance or any code provision adopted hereby should be held to be invalid or unconstitutional by a

court of competent jurisdiction, such invalidity or unconstitutionality shall not affect the validity or constitutionality of any other section, sentence, clause or phrase of this ordinance or any such code provision

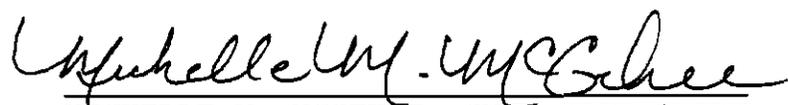
Section 3 Effective Date This ordinance shall take effect and be in full force five (5) days after publication of a summary consisting of the title

ADOPTED by the Redmond City Council this 20<sup>th</sup> day of January, 2008

CITY OF REDMOND

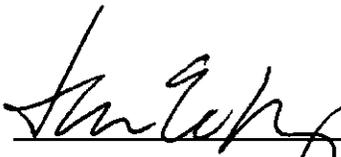
  
MAYOR PRO TEMPORE NANCY MCCORMICK

ATTEST

  
MICHELLE M. MCGEHEE, CMC, CITY CLERK

(SEAL)

APPROVED AS TO FORM  
OFFICE OF THE CITY ATTORNEY

By  \_\_\_\_\_

FILED WITH THE CITY CLERK January 13, 2009  
PASSED BY THE CITY COUNCIL January 20, 2009  
SIGNED BY THE MAYOR January 20, 2009  
PUBLISHED January 26, 2009  
EFFECTIVE DATE January 31, 2009  
ORDINANCE NO 2444

PASSED (6-1), YES Carson, Cole, Margeson, McCormick, Myers and Vache, NO Allen

**Print**

**2024 City of Redmond Poet Laureate Call - Submission #16276**

**Date Submitted: 9/7/2023**

## 2024-2025 CITY OF REDMOND POET LAUREATE CALL

**DEADLINE: Friday, September 8, 2023 at 10pm PST**

**FUNDING: \$5,000 Annual Stipend**

### SCHEDULE:

- **Monday, June 12, 2023** Call opens
- **Friday, September 8, 2023** Applications due, 10pm PST
- **Friday, September 22, 2023** Finalist selection announced
- **Thursday, October 5, 2023** Finalist Interviews
- **Monday, October 16, 2023** Poet Laureate Selection Announced
- **Jan 1, 2024-Dec 2025** Term (contract renews annually)

### OPPORTUNITY

The City of Redmond seeks applications for the position of Redmond Poet Laureate. The purpose of the Redmond Poet Laureate program is to make a significant contribution to the cultural life of the city and reveal new ways of understanding throughout our diverse community.

The Poet Laureate will generate a work plan within the allocated budget each year that includes community engagement opportunities or projects; i.e. public poetry readings, workshops, classes, lectures, text based visual art, composing and pushing original works, public art projects or other literary based performance or activity.

### BUDGET & RECOGNITION

- Finalists receive a \$250 stipend for preparation for the interview on October 5, 2023
- The Poet Laureate receives an annual stipend of \$5,000
- The City of Redmond will provide staff support and an annual budget of \$5,000 to complete events and projects proposed by the Poet Laureate
- Poet Laureate can increase the scale of projects through outside funding sources pursued by the Poet Laureate

### SELECTION CRITERIA

Finalists will be selected through a panel process that will evaluate the applicants based on the below criteria:

1. Quality and strength of past work
2. Prior experience in program and/or project planning and development
3. Prior experience with community engagement or outreach
4. Demonstrated understanding of Redmond's community

### REPRODUCTION

The City of Redmond reserves the right to reproduce work created for the Laureateship through print, film or electronic media for documentary, educational and promotional purposes.

### DISCLOSURE

The City of Redmond reserves the right to alter the selection process or recommend not renewing the second term of the Poet Laureateship

### APPLICATION

To apply, each poet must prepare the following materials and submit their application online at [bit.ly/RedmondPoetLaureate2024](http://bit.ly/RedmondPoetLaureate2024)

**Statement of Interest (not to exceed 500 words)\***

As a lifelong educator, community organizer and poet, I am applying for the City of Redmond's Poet Laureate position. I am currently an Assistant Professor teaching creative writing and performance classes at the University of Washington Bothell. Many of my students have been residents of Redmond and the surrounding communities. In addition to my academic background, I am also the current Poet-in-Residence at Hugo House and have a background in community organizing, specifically in Asian American communities in coalition with other communities of color and LGBTQIA\* communities. I am interested in this position because of my commitment to literacy and the transformative power of poetry and storytelling, which I have experienced in my own life, to build networks of support across communities. I have been inspired by the way that former Redmond Poet Laureates such as Laura Da and Shin Yu Pai have collaborated with Redmond community organizations and artists to create opportunities for community members to participate in contributing to the cultural and civic life of the city. For the last nineteen years, I've created work in dialogue with writers involved in organizations such as Voices of Our Nations Arts Foundation (VONA), Kundiman, Lambda and Macondo writing communities through organizing and participating in workshops, manuscripts exchanges, generative writing sessions and public readings and projects (postcard writing months, interview projects and live collaborative writing). As an emerging writer, these community-based writing organizations taught me about the stakes and context of making art as well as how to place myself in conversation to an earlier generation of writers and artists. In addition, I learned that our elders had founded these organizations because this kind of support did not exist for them. I learned how important it was for all of us to contribute to sustain and grow these communities. These are some of the lessons I brought forward into my own community & editorial practices. My work is also informed by study with theatrical jazz practitioners such as Sharon Bridgforth and Baraka de Soleil to value improvisation (using what's in the room) within a social space to create meaningful work for participants and gathered community. This creative work grounds itself in Sharon Bridgforth's theatrical jazz methodology for creating community-informed performance work attentive to the knowledge our bodies already hold for knowledge production and for honoring simultaneous truths and lived experiences within the same space by foregrounding improvisation and virtuosity. Currently, I am part of the organizing core for Massage Parlor Outreach Project, a grassroots formation organized to support migrant massage and sex workers in the Seattle area; and have worked to facilitate community-based healing and accountability processes through API Chaya's Community Solutions program. I am a Kelsey Street Press collective member and a board member of Seattle City of Literature. I am also part of Alphabet Alliance of Color, a QTBIPOC organizing alliance. In these communities, my goal is to hold the container for our mutual storytelling and dreaming practices; my creative work arises from these community investments.

# Ching-In Chen

## EDUCATION

**Ph.D. in English** with a Concentration in Creative Writing, May 2015

University of Wisconsin–Milwaukee; Milwaukee, WI

**M.F.A. in Creative Writing and Writing for the Performing Arts**, June 2010

University of California, Riverside; Riverside, CA

## PROFESSIONAL APPOINTMENTS

2022-present Poet-in-Residence, Hugo House, Seattle, WA

2019-present Assistant Professor, School of Interdisciplinary Arts & Sciences, University of Washington Bothell.

## PUBLICATIONS

### Books:

*recombinant*. Kelsey Street Press, 2017 [Lambda Literary Award, 2018]

*The Heart's Traffic: a novel in poems*. Arktoi Books/Red Hen Press, 2009.

### Chapbooks (Selected):

*Kundiman for Kin :: Information Retrieval for Monsters*. Portable Press @ Yo-Yo Labs, 2020.

*to make black paper sing*. speCt! Books, 2019.

### Anthologies and Chapbooks, Edited (Selected):

*The Revolution Starts at Home: Confronting Intimate Violence Within Activist Communities*. Co-edited with Leah Lakshmi Piepzna-Samarasinha and Dulani. First edition, South End Press, 2011; Second edition, AK Press, 2016.

### Literary Journals and Presses, Edited (Selected):

2023-present Creative Nonfiction Editor, *Best of the Net Anthology*.

2022-present Editorial Collective Member, Kelsey Street Press.

### Creative Work, Anthologies (Selected):

2023 “For Peddidle,” *Creature Conserve: Writing at the Intersection of Arts & Science*, University of Minnesota Press.

2022 “Lantern Letter: a Zuihitsu,” “Original,” “Predator,” and “Guest/Stalker,” *Re-Examining Conservation: Questions at the Intersection of the Arts & Sciences*. Creature Conserve.  
“Dear O,” *Queer Nature: An Ecoqueer Poetry Anthology*. Autumn House Press.

2021 “inspector of journals makes introductions: Fan & Basket plot escape from Peabody Essex Museum.” *Q&A – Voices from Queer Asian North America*. Temple University Press.

“Flood Fathers” and “Guest/Stalker,” *NOMBONO: An Anthology of Speculative Poetry by BIPOC Creators*. Sundress Publications.

- 2020 “Behind the Ballroom,” “Household Mutations,” “Returning to a Posted Notice Taped to the Door,” “Trying to Feel Human/Tomorrow,” and “Self-Portrait, house with no one Present.” *We Want It All: An Anthology of Radical Trans Poetics*. Nightboat Books.

**Creative Work, Academic/Literary Journals/Magazines (Selected):**

- 2023 “Breath for Metal,” Poem-A-Day, *Academy of American Poets*.  
 “Letters to Landfall,” *Prairie Schooner*.  
 “Leaving the Desert (*story in reverse*)” and “Tree Skin,” *Lit-Sea*.  
 “Jostle. Fracture. Access.” *Bellingham Review*.

**GRANTS, AWARDS & HONORS (Selected)**

**Creative Work:**

- 2023 Residency, Sequina Space, Inscape Arts and Cultural Center, Seattle, WA  
 Grantee, Educational Retreat, Fernland Studios, Eugene, OR  
 Fellow, Poets and Scholars Summer Writing Retreat, Rutgers Institute for the Study of Global Racial Justice, NJ  
 Awardee, Creature Conserve Continuing Mentorship Scholarship, Creature Conserve  
 Fellow, Rad(ical) Poetry Consortium, DreamYard, Bronx, NY  
 Writing the Land Commissioned Poet, Friends of the Columbia Gorge, Mt. Ulka, Oregon  
 Writing the Land Commissioned Poet, The Nature Conservancy, Moses Coulee, WA  
 Residency, PLAYA, Summer Lake, OR  
 Residency, Marble House Project, Dorset, VT  
 Residency, Vashon Artist Residency, Vashon Island, WA  
 Residency, Whiteley Center, Friday Harbor Labs, WA  
 2022 Fellow, Intercultural Leadership Institute (online)  
 Grantee, Art Projects: Individuals, 4Culture, Seattle, WA  
 Fellow, Artist in Residence, Fernland Studios, Eugene, OR  
 Dr. Kristi Larkin Havens Memorial Residency Fellowship for Service to the Community, The Sundress Academy for the Arts (SAFTA), Knoxville, TN  
 Commissioned Writer, Reimagine Seattle Storytelling Project, Seattle Department of Neighborhoods, Seattle, WA  
 2021 New Media Gallery Residency, Jack Straw Cultural Center, Seattle, WA  
 2020 Writing Fellow, Jack Straw Cultural Center, Seattle, WA

**COMMUNITY LEADERSHIP**

- 2023 Curator, Trans and Nonbinary Reading Room, Asian American Literary Festival  
 Juror, Cadence Video Poetry Festival  
 Arts Panelist, Gay City Arts & Culture Neighborhood Recovery Program  
 2022-present Governing Council, Cultural Space Agency  
 2022 Mentor, Alphabet Institute, Alphabet Alliance of Color  
 2021 Cohort Member and Selection Committee, Build Art Space Equitably  
 2020-present Core Member, Massage Parlor Outreach Project

**Work Sample 1:**

**Breathing in a Time of Disaster**

<https://uwb.ds.lib.uw.edu/breathinginatimeofdisaster/>

**Work Sample 2:**

**for the fir tree hanging by thin desire**

*written for the Misery Point Preserve, Seabeck, Washington*

I admire your vertical ambition

    you shift and settle with wind

        despite falling over bluff's edge

            you determined to grow up decades

                straining towards cloud

I dream of you reaching in all directions

    making home in this "place that is like an arm"

        listening for North storms

            tracking unusual impulses through crumbled dirt

                watching for fallen objects making their way to shore

did you wait for your own shape to adjust

    ask ocean to introduce you to cousin eelgrass

        sing blessings to the forage fish

I've come to say hello today again

    despite daily struggles to keep balance

I learn again from you how to re-orient back to breath, how to dream into our own roots.

**Work Sample 3:**

**Leaving the Desert** (*story in reverse*)

He had always let me have my way before. I thought my brother eventually  
would leave me a message back.

My father had shut off the radio each night and asked us to repeat our memorized sentences to him.

(the one who had come to sweeten the honey)

My brother always received praise,  
but I knew he had spent half the time I had to write them.

a boiled egg for ten sentences.

Eventually, we worked out a fair exchange –

There was nothing left in our dusty town once we laid our father into the ground and his sisters claimed their shares.

I watched him until the sky went dark and I could see no more.

He had walked to the horizon and then kept going.

That's when I realized he had really left me behind.

This time, I left 12 messages up and down the street and  
heard no answer.

Some day, you'll see my black hair – very fine, very short – and think you'll have caught me, but  
I never answer.

What he left – a smooth stone. A clean and well-worn search.

**Work Sample 4:**

**For Pediddle**

1. They catalogued you #1012 [only 350 remaining]

a “right” whale easy target [hunted near extinction by 1800s whalers]

first seen year of my own blizzard birth [one human year may equal one whale year?]

you expected to live to 70 if not for –

“Not a single adult is known to have died of natural causes in the last ten years”

your nine calves,  
two names - Contrail and Sickle –  
and three uncatalogued calves in 1991, 1996, 2001 – who grew your relations to four grand-calves and four great-calves

only one documented human-cause injury but a bright  
circular leftside

Headscar

Headlight searching for

daughter (Catalog #1308) killed by vessel  
strike while caring for young  
calf / Bay of Fundy > Roseway Basin > Great South Channel >  
Roseway Basin > Bay of Fundy > Florida > Georgia > Bay of Fundy >  
Gulf of St. Lawrence > Bay of Fundy > Great South Channel > Florida > Georgia >  
Florida [yes with calf] ..... Gulf of  
Maine [yes with calf] ..... South Carolina ..... Jeffrey’s Ledge ..... North Carolina  
>> North Carolina [no calf] memorable mark on upper jaw only  
(propeller wound?) / memorable scar on mandible or lip / scar in chin between left and  
right chin callosities / scar in front of rostrum below bonnet / scar in, over, or

touching callosity / scar in or around blowholes / significant dorsal or  
ventral peduncle scar (entanglement or other)

granddaughter Snow Cone entangled

5 times, first known

to have given birth while entangled, “almost certainly died” /  
2020 calf catalog #5060 vessel hit  
twice over at five or six months / deep rudder wound / cut across  
tail [“When I read

the news

that Snow Cone’s calf had died, I mean, I actually cried. It was like

losing a friend, and now it’s sort of hard to look at the video from last year  
and the pictures of last year. It felt like losing a friend.” – biologist Sara Ellis] /

12 year-old great-  
grandson Cottontail (Catalog #3920)  
entanglement-dead– a line over head exiting

both sides of mouth extending beyond tail for 3-4

body lengths, 15

miles off Myrtle Beach, South Carolina coast who

grew ecosystem feast attracting seven

Great White sharks [“400 pounds of  
dinner”], birds, fish, what’s

left moving 1-2 miles

per hour

south

2. From mouths of Snow

Cone's entanglement  
responders: "rope coming  
out of mouth" "two trailing  
lines from mouth" "tighten  
over time" "through blubber,  
through muscle, and even  
into bone" "moving  
24 hours 7 days a week"  
seven teams recording  
36 entanglements "keeping people  
on bow as close as  
possible so could throw  
grappling hook  
into her  
entanglement" ["I cut it!  
I cut it! I cut it!"]

"to cut rope ... shorter" "if  
she can

then shed it  
on her own."

"What  
I'm hoping  
to see  
the next time  
someone sees her  
is that there's no rope  
left  
at all."

3.

As if some-

where in ocean, you

plankton-full frolick

migration

slick bump and splash

and rest

for long

and rest

and rest

and rest

as if gunshot calls

as if up-

through the miles

calls as if scream and warble

as if progression we listen for

as if searching

for family again

survivors

### Additional Bibliography

“2022–2023 North Atlantic Right Whale Mother and Calf Pairs.” *New England Aquarium*, New England Aquarium, 1 June 2023, [www.neaq.org/2022-2023-north-atlantic-right-whale-mother-and-calf-pairs/](http://www.neaq.org/2022-2023-north-atlantic-right-whale-mother-and-calf-pairs/).

Fisheries, NOAA. “First Recording of North Pacific Right Whale Song.” *NOAA*, [www.fisheries.noaa.gov/feature-story/first-recording-north-pacific-right-whale-song#:~:text=Right%20whales%20don't%20sing,and%20North%20Atlantic%20right%20whales](http://www.fisheries.noaa.gov/feature-story/first-recording-north-pacific-right-whale-song#:~:text=Right%20whales%20don't%20sing,and%20North%20Atlantic%20right%20whales). Accessed 1 Sept. 2023.

Helline, Meredith. “Body of Endangered Whale off S.C. Coast Attracts Host of Sharks, Other Wildlife.” *Https://Www.Wmbfnews.Com*, WMBF News, 5 Mar. 2021,

[www.wmbfnews.com/2021/03/05/body-endangered-whale-off-sc-coast-attracts-host-sharks-other-wildlife/](http://www.wmbfnews.com/2021/03/05/body-endangered-whale-off-sc-coast-attracts-host-sharks-other-wildlife/).

Pequenezza Nadine et al. directors. *Saving the Right Whale*. WGBH Educational PBS 2023.

**Household Mutations,**  
*after Carmen Agote*

born a string of golden light                      I invited my growing mother  
                    to new baroque bedroom    she said who wants radioactive  
suitcase    who invites one lined with silver teeth  
    who mirror white                      wants whale carpet scraped from mattress of  
maps  
  
    all routes poured with last tea                      *all routes spilled from me*, all her  
    nights attached to appliance    dainty shoes unwrap  
    ears  
  
*those stains belong to me*, all her shoulder-leaning                      crease my joints  
    all snaps in cups shave head to a cut                      all bikes and doorways remember  
I came to alter    to table without  
    a fight

[Notes: "Household Mutations" by Ching-In Chen uses the text to experiment with generating and growing multiple voices sharing the same text: <https://atsalonisu.org/ching-in-chen-household-mutations/> Published in We Want It All! an Anthology of Radical Trans Poetics.]

## Work Sample List

- 1) **Breathing in a Time of Disaster** is a hybrid project incorporating performance, installation and speculative writing to explore the unit of breath through the intersection of meditation, health and environmental justice. I organized community story circles with Cassie Mira in Houston, Texas in 2019 and asked participants to create performance, writing, visual art and/or video for a community pop-up and performance. In 2022, we organized story circles at Jack Straw Cultural Center in Seattle. In addition, I trained BIPOC students at UW Bothell in story circle methodology; they organized story circles for their peers in 2022 and 2023. Those who participated in story circles and additional community artists and leaders from the Houston and Seattle areas were invited to contribute a breath recording, zip code and/or public ritual to the project. We collaborated with climate data sound artist Judy Twedt to create Breath-By-Zipcode soundtracks, where community participant breath recordings were blended with environmental sounds dependent on air quality and life expectancy data from the zip code. The Breath-By-Zipcode soundtracks, breath recordings, rituals and story circle excerpts were displayed in Jack Straw New Media Gallery October 28th, 2022 to January 13, 2023. This past summer, I collaborated with Cassie Mira to create a digital exhibit of the show.
- 2) **for the fir tree hanging by thin desire** is a poem I was commissioned to write for Misery Point Preserve and Great Peninsula Conservancy through Writing the Land. The project pairs poets with conserved lands for a year to create work inspired by place, which are included in anthologies sold to support the land protection organizations. I read this poem for the Misery Point Preserve ribbon cutting ceremony on April 30, 2023.
- 3) **Leaving the Desert (*story in reverse*)** is a multimedia piece originally created for the Can Serrat Open Studios in 2016. The story circles around the same phrases, but changes meaning with each iteration. Rather than try to attempt the impossible task of capturing this text on a static page, I opted to approach the story from another angle on the page. In this mp4, the text is by Ching-In Chen and audio by Cassie Mira:  
[https://drive.google.com/file/d/1qRDB\\_6853y2-xgmxbVry-v1U6YiVtJws/view](https://drive.google.com/file/d/1qRDB_6853y2-xgmxbVry-v1U6YiVtJws/view)  
In 2023, the text version was included in the Lit-Sea Short Story Dispensers at Seattle Public Library and the Station Café in Beacon Hill.
- 4) **For Peddidle** is a poem commissioned by Creature Conserve in 2023 for *Creature Conserve: Writing at the Intersection of Art & Science*, to be published by University of Minnesota Press. Creature Conserve brings artists, writers and scientists together to foster informed sustained support for animal conservation. The anthology features creative writing written in response to the latest scientific research about the uncertain fate of the animal world. Each literary work will be paired with an excerpt from the scientific article.
- 5) **Household Mutations**, was a poem initially inspired by an invitation to respond to artwork in *Home—So Different, So Appealing*, an exhibit which featured U.S. Latino and Latinx American artists at the Museum of Fine Arts in Houston. I originally read this piece on December 14, 2017. In response to an invitation to participate in @Salon Queer Sound Showcase at Illinois State University, I used the text to experiment with generating

and growing multiple voices sharing the same text, which was published in 2020:  
[https://soundcloud.com/obsidianlit/05-chen\\_household-mutations?in=obsidianlit/sets/salon-queer-sound-2020-curated-by-samuel-ace](https://soundcloud.com/obsidianlit/05-chen_household-mutations?in=obsidianlit/sets/salon-queer-sound-2020-curated-by-samuel-ace)  
The poem was published in *We Want It All! an Anthology of Radical Trans Poetics* in 2020.



Memorandum

Date: 11/6/2023  
Meeting of: City Council

File No. AM No. 23-160  
Type: Consent Item

TO: Members of the City Council  
FROM: Mayor Angela Birney  
DEPARTMENT DIRECTOR CONTACT(S):

Fire	Adrian Sheppard	425-556-2201
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DEPARTMENT STAFF:

Fire	Jim Whitney	EMS Division Battalion Chief
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**TITLE:**  
Approval of the Stryker Equipment Lease Agreement

**OVERVIEW STATEMENT:**  
Request approval of a six-year lease agreement between Stryker and City of Redmond to replace 15 Stryker Power Cots, 15 Stryker Power Loads, and 7 Stryker Stair Pro Chairs that are beyond their expected service life. This is critical equipment that is used on all aid cars and medic units to safely move patients from the scene to treatment facilities.

Additional Background Information/Description of Proposal Attached

**REQUESTED ACTION:**

Receive Information       Provide Direction       Approve

**REQUEST RATIONALE:**

- **Relevant Plans/Policies:**  
N/A
- **Required:**  
Council approval is required for contracts that exceed \$50,000.
- **Council Request:**  
N/A
- **Other Key Facts:**  
Identified life expectancy expiration of existing equipment during OpIQ asset management development.

**OUTCOMES:**

Replacing all this equipment through purchase is cost prohibitive in the 2023/24 biennium budget. However, a six-year lease option will provide the ability to support operations with new equipment that meets maintenance and certification requirements as defined by the manufacturer and can be done with minimal budgetary impact. This will

provide for stability related to future replacement and budgeting of asset equipment replacement and ensure liability remains with the manufacturer.

**Additional Information:**

An analysis of Stryker EMS+ Lease vs Cash Purchase has been completed and is included as Attachment C. In that analysis the following items should be considered for context:

1. Total expense options
  - a. Six-year Stryker EMS+ Lease \$1,308,235.90
    - i. Option to extend asset life for two additional years \$108,089.85
    - ii. Option to purchase equipment outright at completion of lease agreement
  - b. Cash Purchase \$1,343,497.44
2. Taxes aren't reflected on either side of this comparison. Taxes for Cash Purchase are due fully at signing vs taxes for lease are annually on lease payment amount.
  - a. Cash purchase approximately: \$135,693.24
  - b. Six annual lease tax payments approximately: \$22,021.97
3. Equipment, annual ProCare Service, freight, and Power-Pro 2CPO Refresh are included with the EMS+ Lease option.
4. ProCare Service: Is a 5-year contract for cash purchase.
  - a. A new contract would need to be established for annual services beyond 5-years.
5. Power-Pro 2 CPO Refresh: Doesn't exist outside of EMS + or ALS360.
  - a. This would be added cost annually to do a certified refresh in the field.

**COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):**  
N/A
- **Outreach Methods and Results:**  
N/A
- **Feedback Summary:**  
N/A

**BUDGET IMPACT:**

**Total Cost:**

\$1,344,624.00 over six annual payments of \$224,104.00

**Approved in current biennial budget:**       **Yes**       **No**       **N/A**

**Budget Offer Number:**

0000017 Fire and Medical Operations

**Budget Priority:**

Safe and Resilient

**Other budget impacts or additional costs:**       **Yes**       **No**       **N/A**

**If yes, explain:**

The equipment covered under this lease is split between Advanced Life Support at 39% and General Fund (Basic Life Support) at 61%.

- The ALS portion is included in the equipment reserve fund within the 2023/2024 biennium ALS budget and will continue to be included in future budgets.
- The BLS portion is not included in the 2023/2024 biennium budget; however, it will be funded by a BLS Core Services reserve funds request to King County Emergency Medical Services.
  - These are funds generated through the King County ALS/EMS Levy that are dedicated to individual BLS agencies. The funds are held at King County for unanticipated or unbudgeted purchases by BLS agencies and only released upon approved request.
- For the 2025/2026 biennium budget a General Fund service enhancement will be done to include expenses related to ongoing lease expenses.

**Funding source(s):**

General Fund, ALS Levy, and BLS Core Services

**Budget/Funding Constraints:**

N/A

**Additional budget details attached**

**COUNCIL REVIEW:**

**Previous Contact(s)**

Date	Meeting	Requested Action
10/17/2023	Committee of the Whole - Public Safety and Human Services	Provide Direction

**Proposed Upcoming Contact(s)**

Date	Meeting	Requested Action
N/A	None proposed at this time	N/A

**Time Constraints:**

N/A

**ANTICIPATED RESULT IF NOT APPROVED:**

Acceptance of liability due to equipment failure.

**ATTACHMENTS:**

- Attachment A: Flex Financial Stryker Sales and City of Redmond Lease Agreement
- Attachment B: Stryker Transport Power Expected Service Life Letter
- Attachment C: Analysis EMS+ Lease Agreement vs Cash Purchase

Date: September 27, 2023

RE: Reference no:11510191826

CITY OF REDMOND  
PO BOX 97010  
REDMOND, Washington 98073-9710

Thank you for choosing Stryker for your equipment needs. Enclosed please find the documents necessary to enter into the arrangement. Once all of the documents are completed, properly executed and returned to us, we will issue an order for the equipment.

**PLEASE COMPLETE ALL ENCLOSED DOCUMENTS TO EXPEDITE THE SHIPMENT OF YOUR ORDER.**

- Master Agreement**
- Lease Schedule to Master Agreement**
- Exhibit A - Detail of Equipment**
- Insurance Authorization and Verification**
- State and Local Government Rider**
- Opinion of Counsel**

**\*\*Conditions of Approval: Insurance Authorization and Verification, State and Local Government Rider , Federal ID, Opinion of Counsel**

**PLEASE PROVIDE THE FOLLOWING WITH THE COMPLETED DOCUMENTS:**

<b>Federal tax ID number:</b>	_____	<b>AP address:</b>	_____
<b>Purchase order number:</b>	_____		
<b>Upfront Payment Check No:</b>	_____	<b>Contact name:</b>	_____
<b>Phone number:</b>	_____	<b>Email address:</b>	_____

**Please fax completed documents to (877) 204-1332. Return original documents to 1901 Romence Road Parkway Portage, MI 49002 (using Fed-Ex Shipping ID# 772-432976)**

Your personal documentation specialist is Megan Wilkinson and can be reached at (269) 389-1971 or by email [megan.wilkinson@stryker.com](mailto:megan.wilkinson@stryker.com) for any questions regarding these documents.

**The proposal evidenced by these documents is valid through the last business day of September, 2023.**

Sincerely,

**Flex Financial, a division of Stryker Sales, LLC**

**Notice: To help the government fight the funding of terrorism and money laundering activities, U.S. Federal law requires financial institutions to obtain, verify and record information that identifies each person (individuals or businesses) who opens an account. What this means for you: When you open an account or add any additional service, we will ask you for your name, address, federal employer identification number and other information that will allow us to identify you. We may also ask to see other identifying documents. For your records, the federal employer identification number for Flex Financial, a Division of Stryker Sales, LLC is 38-2902424.**

<p>Owner: Flex Financial, a division of Stryker Sales, LLC 1901 Romence Road Parkway Portage, MI 49002</p>	<p>Customer: CITY OF REDMOND PO BOX 97010 REDMOND, Washington 98073-9710</p>
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**1. Master agreement.** The undersigned Customer ("**Customer**") unconditionally and irrevocably agrees with the above referenced Owner (together with all of its successors and Assignees, collectively, "**Owner**") to use or acquire, as applicable, the equipment and other personal property and services, if any (together with all additions and attachments to it and all substitutions for it, collectively, the "**Equipment**") described in each Equipment Schedule referencing this Agreement (which may be in the form of an Equipment Lease Schedule, Equipment Rental Schedule, Equipment Use Schedule, Fee Per Disposable Schedule, Fee Per Implant Schedule, Equipment Purchase Schedule or other schedule referencing this Agreement, each, together with any attachments thereto, an "**Equipment Schedule**") and purchased from the Supplier(s) noted in the applicable Equipment Schedule (each a "**Supplier**"). Each Equipment Schedule shall incorporate by reference all of the terms of this Agreement and shall constitute a separate agreement (each such Equipment Schedule, together with such incorporated terms of this Agreement, collectively, a "**Schedule**") that is assignable separately from each other Schedule. In the event of a conflict between this Agreement and the terms of an Equipment Schedule, the terms of the Equipment Schedule shall prevail. No provision of a Schedule may be amended except in a writing signed by Owner's and Customer's duly authorized representatives.

**2. Risk of loss.** Effective upon delivery to Customer and continuing until the Equipment is returned to Owner in accordance with the terms of each Schedule, Customer shall bear all risks of loss or damage to the Equipment and if any loss occurs Customer is nevertheless required to satisfy all of its obligations under each Schedule.

**3. Payments/fees.** All periodic payments, "Semi-Annual Differential" (if a Fee Per Disposable Schedule or Fee Per Implant Schedule) and other amounts due from Customer to Owner under a Schedule are collectively referred to as "**Payments**". Unless otherwise instructed by Owner in writing, all Payments shall be made to Owner's address in the applicable Schedule. Any payment by or on behalf of Customer that purports to be payment in full for any obligation under any Schedule may only be made after Owner's prior written agreement to accept such payment amount. If Customer fails to pay any amount due under a Schedule within ten (10) days after its due date, Customer agrees to pay a late charge equal to (as reasonable liquidated damages and not as a penalty) five percent (5%) of the amount of each such late payment. If any check or funds transfer request for any Payment is returned to Owner unpaid, Customer shall pay Owner a service charge of \$55 for each such returned check or request. Customer authorizes Owner to adjust the Payments at any time if taxes included in the Payments differ from Owner's estimate. Customer agrees that the Payments under a Schedule were calculated by Owner based, in part, on an interest rate equivalent as quoted on Bloomberg under the SOFR Swap Rate, that would have a repayment term equivalent to the initial term (or an interpolated rate if a like-term is not available) as reasonable determined by us (and if the SOFR Swap Rate is no longer provided by Bloomberg, such rate shall be determined in good faith by Owner from such sources as Owner shall determine to be comparable to Bloomberg [or any successor]), and in the event the date the Equipment is delivered to Customer under any Schedule is more than 30 days after Owner sends the Schedule to Customer, Owner may adjust the Payments once to compensate Owner, in good faith, for any increase in such rate. "SOFR" with respect to any day means the secured overnight financing rate published for such day by the Federal Reserve Bank of New York, as the administrator of the benchmark, (or a successor administrator) on the Federal Reserve Bank of New York's website as quoted by Bloomberg.

**4. Equipment.** Customer shall keep the Equipment free of liens, claims and encumbrances, and shall not modify, move, sell, transfer, or otherwise encumber any Equipment or permit any Equipment to be used by others or become attached to any realty, in each case without the prior written consent of Owner, which consent shall not be unreasonably withheld. Any modification or addition to any Equipment shall automatically become the sole property of Owner, unless the Schedule is an Equipment Purchase Schedule or Customer selects \$1.00 Buyout for any Schedule. Owner shall have the right to enter Customer's premises during business hours to inspect any Equipment and observe its use upon at least one (1) day's prior written or verbal notice. Customer shall comply with all applicable laws, rules and regulations concerning the operation, ownership, use and/or possession of the Equipment.

**5. Obligations absolute.** Customer's Payments and other obligations under each Schedule are absolute and unconditional and non-cancelable regardless of any defect or damage to the Equipment (or Disposables/Implants, if applicable) or loss of possession, use or destruction of the Equipment (or Disposables/Implants, if applicable) and are not subject to any set-offs, recoupment, claims, abatements or defenses, provided that neither this Agreement nor any Equipment Schedule shall impair any express warranties or indemnifications, written service agreements or other obligations of Stryker Corporation or any of its subsidiaries to Customer regarding the Equipment and Owner hereby assigns all of its rights in any Equipment warranties to Customer. Customer waives all rights to any indirect, punitive, special or consequential damages in connection with the Equipment or any Schedule.

**6. Use/assignment/disclaimers.** All Equipment shall be used solely for business purposes, and not for personal or household use. Customer shall maintain the Equipment in good repair in accordance with the instructions of the Supplier so that it shall be able to operate in accordance with the manufacturer's specifications. **CUSTOMER SHALL NOT TRANSFER OR ASSIGN ANY OF ITS RIGHTS OR OBLIGATIONS UNDER ANY SCHEDULE OR EQUIPMENT** without Owner's prior written consent, which consent shall not be unreasonably withheld. Customer shall promptly notify Owner in writing of any loss or damage to any Equipment. Owner shall own the Equipment (unless the Schedule is an Equipment Purchase Schedule or Customer selects \$1.00 Buyout for any Schedule). Owner may sell, assign, transfer or grant a security interest to any third party (each, an "**Assignee**") in any Equipment, Payments and/or Schedule, or interest therein, in whole or in part, without notice to or consent by Customer. Customer agrees that Owner may assign its rights under and/or interest in each Schedule and the related Equipment to an Assignee immediately upon or any time after Owner's acceptance of each Schedule and upon such assignment, Customer consents to such assignment and acknowledges that references herein to "Owner" shall mean the Assignee. No Assignee shall assume or be liable for any of the Original Owner's (as defined below) obligations to Customer even though an Assignee may continue to bill and collect all of Customer's obligations under this Agreement in the name of "Flex Financial, a division of Stryker Sales, LLC." Customer acknowledges that such Assignee is not the manufacturer or supplier of any Equipment and is not responsible for its delivery, installation, repair, maintenance or servicing and no Assignee shall have any obligations or liabilities of any kind whatsoever concerning or relating to the Equipment. Customer has selected each Supplier and manufacturer and all of the Equipment. Neither the Original Owner, Supplier nor any manufacturer is an agent of any Assignee, and no representative of the Original Owner, manufacturer or any Supplier is authorized to bind any Assignee for any purpose or make any representation on Assignee's behalf. Customer agrees to look only to Stryker Sales, LLC (the "**Original Owner**"), the Supplier(s) or the manufacturer(s) for any defect or breach of warranty regarding the Equipment. **AS TO ANY ASSIGNEE, CUSTOMER TAKES AND USES THE EQUIPMENT ON AN "AS-IS", "WHERE-IS" BASIS. ASSIGNEE MAKES NO REPRESENTATION OR WARRANTY OF ANY KIND WHATSOEVER, EXPRESS OR IMPLIED, REGARDING ANY EQUIPMENT, INCLUDING, WITHOUT LIMITATION, ANY IMPLIED WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE. TO THE EXTENT, IF ANY, THAT CUSTOMER HAS ANY CLAIMS, RIGHTS OR DEFENSES AGAINST THE ORIGINAL OWNER, ANY MANUFACTURER AND/OR ANY SUPPLIER, CUSTOMER SHALL RAISE SUCH CLAIMS, RIGHTS OR DEFENSES ONLY AGAINST THE ORIGINAL OWNER, MANUFACTURER OR SUPPLIER AND NOT AGAINST ASSIGNEE AND SHALL NONE-THE-LESS PAY ALL PAYMENTS AND OTHER AMOUNTS DUE UNDER A SCHEDULE TO THE ASSIGNEE ON THEIR RESPECTIVE DUE DATES WITHOUT ANY DEFENSE, RECOUPMENT, SETOFF, ABATEMENT, CLAIM OR COUNTERCLAIM OF ANY NATURE. THE ORIGINAL OWNER (INCLUDING FLEX FINANCIAL, A DIVISION OF STRYKER SALES, LLC) MAKES NO IMPLIED WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE REGARDING ANY EQUIPMENT.**

**7. Insurance/indemnification.** Customer shall at all times maintain and provide Owner with certificates of insurance evidencing (i) third-party general liability insurance (covering death and personal injury and damage to third party property) with a minimum limit of \$1 million combined single limit per occurrence and (ii) property insurance covering the Equipment against fire, theft, and other loss, damage or casualty for the full replacement value of the Equipment in each case with insurers acceptable to Owner. Such policies shall list Owner and each Assignee as an additional insured and sole loss payee, as applicable, for such insurance. Such insurance policies shall require the insurer to provide Owner with at least 30 days' prior written notice of any material change in or cancellation of the insurance. In the event that Owner determines that the insurance is not in effect, Owner may (but shall not be required to) obtain such insurance and add an insurance fee (which may include a profit) to the amounts due from Customer under the applicable Schedule. Upon any loss or damage to any Equipment, Customer shall continue to pay all Payments due under the related Schedule for the remainder of its term and shall, at Owner's sole election, either repair such Equipment or replace it with comparable equipment satisfactory to Owner. Proceeds of insurance shall be paid to Owner with respect to any Equipment loss, damage, theft or other casualty and shall, at the election of Owner, be applied either to the repair of the Equipment by payment by Owner directly to the party completing the repairs, or to the reimbursement of Customer for the cost of such repairs; provided, however, that Owner shall have no obligation to make such payment or any part thereof until receipt of such evidence as Owner shall deem satisfactory that such repairs have been completed and further provided that Owner may apply such proceeds to the payment of any Payments or other sum due or to become due hereunder if at the time such proceeds are received by Owner there shall have occurred any Event of Default or any event which with lapse of time or notice, or both, would become an Event of Default. To the extent not expressly prohibited by applicable law, Customer will reimburse and defend Owner, including each Assignee for and against any losses, injuries, damages, liabilities, expenses, claims or legal proceedings asserted against or incurred by Owner, including any Assignee, relating to the Equipment and which relate to or arise out of Customer's act or omission or the act or omission of Customer's agents or employees or others (excluding Owner) with access to the Equipment. All Taxes and indemnity obligations shall survive the termination, cancellation or expiration of a Schedule.

**8. UCC filings.** CUSTOMER WAIVES ANY AND ALL RIGHTS AND REMEDIES GRANTED TO CUSTOMER BY SECTIONS 2A-508 THROUGH 2A-522 OF THE UNIFORM COMMERCIAL CODE ("**UCC**"). If and to the extent that this Agreement or a Schedule is deemed a security agreement (or if the Schedule is an Equipment Purchase Schedule or Customer selects \$1.00 Buyout for any Schedule), Customer hereby grants to Owner, its successors and assigns, a security interest in all of Customer's rights under and interest in the Equipment, all additions to the Equipment and all proceeds of the foregoing. Such security interest secures all Payments and other obligations owing by Customer to Owner under the applicable Schedule. Customer authorizes Owner and any Assignee to file UCC financing statements disclosing Owner's or Assignee's interest in the Equipment. Customer shall provide Owner with at least 45 days' prior written notice of any change to Customer's principal place of business, organization or incorporation.

**9. Taxes.**  
 (a) Reporting and Payment. If permitted by applicable law and except as noted below, Owner shall pay when and as due all sales, use, property, excise and other taxes, and all license and registration fees now or hereafter imposed by any governmental body or agency upon any Schedule or the ownership, use, possession, or sale of the Equipment, together with all interest and penalties for their late payment or non-payment ("**Taxes**"). Customer shall indemnify and hold Owner harmless from any such Taxes. Owner shall prepare and file all tax returns relating to Taxes for which Owner is responsible hereunder or which Owner is permitted to file under the laws of the applicable taxing jurisdiction. Except with respect to Equipment subject to an Equipment Purchase Schedule or \$1.00 Buyout, Customer will not list any of the Equipment for property tax purposes or report any property tax assessed against the Equipment. Upon receipt of any tax bill pertaining to the Equipment from the appropriate taxing authority, Owner will pay such tax and will invoice Customer for the expense. Upon receipt of such invoice, Customer will promptly reimburse Owner for such expense. If the Equipment is subject to an Equipment Purchase Schedule or \$1.00 Buyout, Customer shall report and pay all applicable property taxes on such Equipment. Nothing in this Subsection shall be deemed to prohibit Customer from reporting, for informational purposes only and to the extent required under applicable law, that it uses the Equipment.

(b) Tax Ownership.

(i) If Customer selects \$1.00 Buyout for any Schedule, the parties intend that Customer shall be considered the owner of the Equipment for tax purposes; provided, however, that Owner shall not be deemed to have violated this Agreement or any Schedule by taking a tax position inconsistent with the foregoing to the extent such a position is required by law or is taken though inadvertence so long as such inadvertent tax position is reversed by Owner promptly upon its discovery.

(ii) If Customer selects the Fair Market Value Option or the Fixed Purchase Option for any Schedule, the parties intend that the Schedule will not be a "conditional sale", and that Owner shall at all times and for all purposes be considered the owner of the Equipment (including for income taxes purposes), and that such Schedule will convey to Customer no right, title or interest in any of the Equipment excepts the right to use the Equipment as described in the Schedule. Customer will not take any actions or positions inconsistent with treating Owner as the owner of the Equipment on or with respect to any income tax return. Should either the United States government (or agency thereof) or any state or local tax authority disallow, eliminate, reduce, recapture, or disqualify, in whole or in part, the Equipment tax benefits claimed under a Schedule by Owner as a result of any act or omission of Customer (collectively, "**Tax Loss**"), to the extent not prohibited by applicable law, Customer will indemnify Owner (on a net after tax basis) against all Tax Losses suffered, including the amount of any interest or penalties which might be assessed on Owner by the governmental authority(ies) with respect to such Tax Loss. All references to Owner in this Section include Owner and the consolidated taxpayer group of which Owner is a member. All of Owner's (including any Assignee's) rights, privileges and indemnities contained in this Section shall survive the expiration or other termination of this Agreement. The rights, privileges and indemnities contained herein are expressly made for the benefit of, and shall be enforceable by Owner (including any Assignee), or its respective successors and assigns.

**10. Facsimile copies.** Owner may from time to time, in its sole discretion, accept a photocopy or facsimile of this Agreement and/or any Schedule (bearing a photocopied or electronically transmitted copy of Customer's signature) as the binding and effective record of such agreement(s) whether or not an ink signed counterpart thereof is also received by Owner from Customer, provided, however, that no Schedule shall be binding on Owner unless and until executed by Owner. Any such photocopy or electronically transmitted facsimile received by Owner shall when executed by Owner, constitute an original document for the purposes of establishing the provisions thereof and shall be legally admissible under the "best evidence rule" and binding on Customer as if Customer's manual ink signature was personally delivered.

**11. Notices.** All notices required or provided for in any Schedule, shall be in writing and shall be addressed to Customer or Owner, as the case may be, at its address set forth above or such other address as either such party may later designate in writing to the other party. Such notice shall be considered delivered and effective: (a) upon receipt, if delivered by hand or overnight courier, or (b) three (3) days after deposit with the U.S. Postal Service, if sent certified mail, return receipt requested with postage prepaid. No other means of delivery of notices shall be permitted.

**12. Default; remedies.** Customer will be in "default" under a Schedule, if any one or more of the following shall occur: (a) Customer or any Guarantor of any Schedule ("Guarantor") fails to pay Owner any Payment due under any Schedule within ten (10) days after it is due, or (b) Customer or any such Guarantor breaches any other term of any Schedule, or (c) Customer or any such Guarantor makes any misrepresentation to Owner, or (d) Customer or any such Guarantor fails to pay any other material obligation owed to Owner, any of Owner's affiliates, or any other party, or (e) Customer or any such Guarantor shall consent to the appointment of a receiver, trustee or liquidator of itself or a substantial part of its assets, or (f) there shall be filed by or against Customer or any such Guarantor a petition in bankruptcy, or (g) Customer's articles of incorporation or other formation documents shall be amended to change Customer's name and Customer fails to give Owner written notice of such change (including a copy of any such amendment) on or before the date such amendment becomes effective, or (h) Customer's legal existence in its state of incorporation or formation shall have lapsed or terminated, or (i) Customer shall dissolve, sell, transfer or otherwise dispose of all or substantially all of its assets, without Owner's prior written consent, which consent shall not be unreasonably withheld, or (j) without prior written consent of Owner, which consent shall not be unreasonably withheld, Customer merges or consolidates with any other entity and Customer is not the survivor of such merger or consolidation. Upon default, Owner may do any one or more of the following: (1) recover from Customer the sum of (A) any and all Payments, late charges and other amounts then due and owing under any or all Schedules, (B) accelerate and collect the unpaid balance of the remaining Payments scheduled to be paid under any or all Schedules, together with Owner's anticipated residual interest in any or all Equipment subject to them, both discounted to present value at a rate of 3% per annum, and (C) Owner's related reasonable attorneys' fees, collection costs and expenses; (2) enter upon Customer's premises and take possession of any or all of such Equipment; (3) terminate any or all Schedules; and/or (4) utilize any other right or remedy provided by applicable law. Customer shall also pay to Owner interest on all unpaid amounts due under a Schedule from the due date of such amounts until paid in full, at a rate per annum equal to the lower of 1-1/2% per month or the highest rate of interest permitted by applicable law (the "**Default Interest Rate**"). In the event the Equipment is returned or repossessed by Owner, Owner will, if commercially reasonable, sell or otherwise dispose of the Equipment, with notice as required by law, and apply the net proceeds after deducting the costs and expenses of such sale or other disposition, to Customer's obligations hereunder with Customer remaining liable for any deficiency and with any excess being retained by Owner or applied as required by law. If Customer fails to perform or comply with any of its agreements or obligations, Owner may perform or comply with such agreements or obligations in its own name or in Customer's name as attorney-in-fact and the amount of any payments and expenses of Owner incurred in connection with such performance or compliance, together with interest thereon at the Default Interest Rate, shall be payable by Customer to Owner upon demand. No express or implied waiver by Owner of any default or breach of Customer's obligations hereunder shall constitute a waiver of any other default or breach of Customer's obligations hereunder.

**13. Miscellaneous.** All Schedules shall be binding on Customer's successors and permitted assigns, and shall be for the benefit of Owner and its successors and Assignees. **EACH SCHEDULE SHALL BE GOVERNED BY THE LAWS OF MICHIGAN, WITHOUT REGARD TO ITS PRINCIPLES OF CONFLICT OF LAWS OR CHOICE OF LAW. THE PARTIES WAIVE THE RIGHT TO A JURY TRIAL IN ANY ACTION OR PROCEEDING RELATING TO ANY SCHEDULE OR EQUIPMENT. The parties do not intend to exceed any applicable usury laws. If for any reason a Schedule is held to constitute a loan of money, any amounts payable under such Schedule in excess of the applicable highest lawful rate of interest shall be deemed a prepayment of any principal amount due under the Schedule and, if such principal is paid in full, such excess amounts shall be immediately refunded to Customer.** Customer agrees that it shall upon request from Owner, promptly provide to Owner a copy of Customer's most recent annual financial statements and any other financial information of Customer (including interim financial statements) that Owner may request. Customer authorizes Owner to share such information with Owner's affiliates for purposes of credit approval. Customer expressly authorizes credit reporting agencies and other persons to furnish credit information to Owner and its Assignees (and prospective Assignees), separately or jointly with other creditors or Owners, for use in connection with this Agreement or any Schedule. Customer agrees that Owner may provide any information or knowledge Owner may have about Customer or about any matter relating to this Agreement or any Schedule to any one or more Assignees (and prospective Assignees). Owners and joint users of such information are authorized to receive and exchange credit information and to update such information as appropriate during the term of this Agreement and each Schedule. Information about Customer may be used for marketing and administrative purposes and shared with Owner's affiliates. Customer may direct Owner not to share that information (except transaction and experience information and information needed for credit approval) with Owner's affiliates by writing to the Owner's address referenced above. This Agreement will not be valid until accepted by Owner (as evidenced by Owner's signature below). Customer represents and warrants to Owner, that effective on the date on which Customer executes this Agreement and each Schedule: (i) if Customer is a partnership, corporation, limited liability company or other legal entity, the execution and delivery of this Agreement and each Schedule and the performance of Customer's obligations hereunder and thereunder have been duly authorized by all necessary action on the part of the Customer; (ii) the person signing this Agreement and each Schedule on behalf of Customer is duly authorized; (iii) all information provided by Customer to Owner in connection with this Agreement and each Schedule is true and correct; and (iv) this Agreement and each Schedule constitute legal, valid and binding obligations of Customer, enforceable against Customer in accordance with their terms. This Agreement and each Schedule may be executed in counterparts and any facsimile, photographic or other electronic transmission and/or electronic signing of this Agreement and each Schedule by Customer and when manually countersigned by Owner or attached to Owner's original signature counterpart and/or in Owner's possession shall constitute the sole original chattel paper as defined in the UCC for all purposes and will be admissible as legal evidence thereof. No security interest in this Agreement and each Schedule can be perfected by possession of any counterpart other than the counterpart bearing Owner's original signature. Customer agrees not to raise as a defense to the enforcement of this Agreement or any related documents hereto the fact that such documents were executed by electronic means. Any provision of a Schedule which is unenforceable in any jurisdiction shall, as to such jurisdiction, be ineffective to the extent of such unenforceability without invalidating the remaining provisions of the Schedule, and any such unenforceability in any jurisdiction shall not render unenforceable such provision in any other jurisdiction. Paragraph headings are for convenience only, are not part of the Schedule and shall not be deemed to affect the meaning or construction of any of the provisions hereof. Customer has not received any tax or accounting advice from Owner. This Agreement, any Schedules, any attachments to this Agreement or any Schedules and any express warranties made by Stryker Sales, LLC constitute the entire agreement between the parties hereto regarding the Equipment and its use and possession and supersede all prior agreements and discussions regarding the Equipment and any prior course of conduct. There are no agreements, oral or written, between the parties which are contrary to the terms of this Agreement and such other documents.

**CUSTOMER HAS READ THIS AGREEMENT AND EACH SCHEDULE BEFORE SIGNING IT.**

Customer signature	
Signature:	Date:
Print name:	
Title:	

Accepted by Flex Financial, a division of Stryker Sales, LLC	
Signature:	Date:
Print name:	
Title:	

**EQUIPMENT SCHEDULE NO. 001 TO MASTER AGREEMENT NO.11510191826  
(Equipment Lease Schedule)**

Owner: Flex Financial, a division of Stryker Sales, LLC 1901 Romence Road Parkway Portage, MI 49002	Customer: <b>CITY OF REDMOND</b> <b>PO BOX 97010</b> <b>REDMOND, Washington 98073-9710</b>
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Supplier: Stryker Sales, LLC, 3800 E. Centre Avenue, Portage, MI 49002

**Equipment description: see part I on attached Exhibit A (and/or as described in invoice(s) or equipment list attached hereto and made a part hereof collectively, the "Equipment")**

**Equipment Location:** 8450 161ST AVE NE, REDMOND, Washington 98052-3848

**Schedule of periodic rent payments:**

6 Annual payments of \$218,039.00 (Plus Applicable Sales/Use Tax)

<b>Term in months: 61</b>	Minimum monthly uses: <u>n/a</u>	Fee per use: <u>n/a</u>
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**Purchase term (If blank, the Fair Market Value Option will be deemed chosen): Fair Market Value Option**

**TERMS AND CONDITIONS**

**1. Lease agreement/term/acceptance/payments.** The undersigned Customer ("Customer") unconditionally and irrevocably agrees to lease from the Owner whose name is listed above ("Owner") the Equipment described above, on the terms specified in this Schedule, including all attachments to this Schedule and in the Master Agreement referred to above (as amended from time to time, the "Agreement"). Except as modified herein, the terms of the Agreement are hereby ratified and incorporated into this Schedule as if set forth herein in full, and shall remain fully enforceable throughout the Term of this Schedule (as defined below). Capitalized terms used and not otherwise defined in this Schedule have the respective meanings given to those terms in the Agreement. The term of this Schedule ("Term") shall start on the day the Equipment is delivered to Customer and shall continue for the number of months set forth above beginning with the Rent Commencement Date (as defined below). Customer shall be deemed to have accepted the Equipment for lease under this Schedule on the date that is ten (10) days after the date it is shipped to Customer by the Supplier ("**Acceptance Date**") and, at Owner's request, Customer shall confirm for Owner such acceptance in writing. **No acceptance of any item of Equipment may be revoked by Customer.** The Periodic Rent Payments described above ("**Periodic Rent**") shall be paid commencing on (i) the first day of the month following the month in which the Acceptance Date occurs, if the Acceptance Date is on or before the 15th of the month, or (ii) the first day of the second month following the month in which the Acceptance Date occurs, if the Acceptance Date is after the 15th day of the month ("**Rent Commencement Date**"). Unless otherwise instructed by Owner in writing, all Periodic Rent and other amounts due hereunder shall be made to Owner's address above. Any payment by or on behalf of Customer that purports to be payment in full for any obligation under this Schedule may only be made after Owner's prior written agreement to accept such payment amount. Periodic Rent is due monthly beginning on the Rent Commencement Date and continuing on the same day of each consecutive month thereafter during the Term regardless of whether or not Customer receives an invoice for it. The Minimum Monthly Uses and Fee Per Use described above shall not affect the amount of any monthly payment.

**2. Purchase terms/return of equipment.** If either the Fair Market Value Option or the Fixed Purchase Option applies to this Schedule, upon expiration of the Term and provided that this Schedule has not been terminated early and Customer is in compliance with this Schedule in all respects, Customer may upon at least 90 but not more than 180 days prior written notice to Owner exercise the applicable purchase option and upon the giving of such notice Customer shall be irrevocably and unconditionally obligated to purchase all (but not less than all) of the Equipment for the purchase amount shown above (plus all applicable Taxes), which amount shall be due and payable upon the expiration of the Term of this Schedule. If the \$1.00 Buyout applies to this Schedule, upon expiration of the Term, Customer shall pay all amounts owed by Customer hereunder but unpaid as of such date and \$1.00 (plus all applicable Taxes). Any purchase of the Equipment by Customer pursuant to a purchase option or \$1.00 Buyout shall be "**AS IS, WHERE IS**", without representation or warranty of any kind from Owner. "Fair Market Value" shall be the amount determined by Owner as the fair market value of the Equipment on the basis of an arms-length sale between an informed and willing buyer who is currently in possession of the Equipment and a willing Seller under no compulsion to sell. Upon (x) any early termination of this Schedule or (y) the expiration of the Term of this Schedule and Customer has not exercised any option to purchase available to it under the terms of this Schedule, if any, the \$1.00 Buyout does not apply and Customer has given Owner at least 90 days but not more than 180 days written notice by certified mail prior to the end of the Term (the "Return Notice") that Customer will return the Equipment to Owner, Customer shall at its expense, pack and insure the related Equipment and send it freight prepaid to a location designated by Owner in the contiguous 48 states of the United States. If Customer fails to give the Return Notice or the Return Notice is not sent timely, the Term will be automatically extended (upon the same terms and payments) until the first Periodic Rent Payment date which is more than 90 days after Customer has given Owner written notice by certified mail that Customer will return the Equipment to Owner and at the end of such extended Term, Customer shall return the Equipment as described above. All Equipment upon its return to Owner shall be in the same condition and appearance as when delivered to Customer, excepting only reasonable wear and tear from proper use and all such Equipment shall be eligible for manufacturer's maintenance. If Customer fails to return the Equipment as and when required, Customer shall continue to remit Periodic Rent ("**Remedial Payments**") to Owner on the dates such payments would be payable under this Schedule as if this Schedule had not expired or terminated.

**3. Miscellaneous.** If Customer fails to pay (within thirty days of invoice date) any freight, sales tax or other amounts related to the Equipment which are not financed hereunder and are billed directly by Owner to Customer, such amounts shall be added to the Periodic Rent Payments set forth above (plus interest or additional charges thereon) and Customer authorizes Owner to adjust such Periodic Rent Payments accordingly. If the Fair Market Value Option or Fixed Purchase Option applies to this Schedule, Customer agrees that this Schedule is intended to be a "finance lease" as defined in §2A-103(1)(g) of the Uniform Commercial Code. This Schedule will not be valid until signed by Owner. Customer acknowledges that Customer has not received any tax or accounting advice from Owner. If Customer is required to report the components of its payment obligations hereunder to certain state and/or federal agencies or public health coverage programs such as Medicare, Medicaid, SCHIP or others, and such amounts are not adequately disclosed in any attachment hereto, then Stryker Sales, LLC will, upon Customer's written request, provide Customer with a detailed outline of the components of its payments which may include equipment, software, service and other related components.

**CUSTOMER HAS READ (AND UNDERSTANDS THE TERMS OF) THIS SCHEDULE BEFORE SIGNING IT:**

<b>Customer signature</b>	
<b>Signature:</b>	<b>Date:</b>
<b>Print name:</b>	
<b>Title:</b>	

<b>Accepted by Flex Financial, a division of Stryker Sales, LLC</b>	
<b>Signature:</b>	<b>Date:</b>
<b>Print name:</b>	
<b>Title:</b>	

**Exhibit A to Lease Schedule001 to Master Agreement No.11510191826**

**Description of equipment**

**Customer name:** CITY OF REDMOND

**Delivery Location:** 8450 161ST AVE NE, REDMOND, Washington , 98052-3848

**Part I - Equipment/Service Coverage (if applicable)**

<b>Model number</b>	<b>Equipment description</b>	<b>Quantity</b>
639005550001	MTS POWER LOAD	15
650705550001	6507 POWER PRO 2, HIGH CONFIG	15
650707000002	KIT, ALVARIUM BATTERY, SERVICE	15
650700450301	ASSEMBLY, BATTERY CHARGER	15
650700450102	ASSEMBLY, POWER CORD, NORTH AM	15
6252000000	STAIR PRO - MODEL 6252	9
TR-SPCOT-PP2	TR-SYK PCOT TO PP2	15
TR-SPL-PL	TR-SYK PL TO PL	15
TR-SSC-PL	TR-SYK STAIR CHR TO PL	15

**Total equipment:** \$951,737.94

**Service coverage:**

<b>Model number</b>	<b>Service coverage description</b>	<b>Quantity</b>	<b>Years</b>
POWERLOAD-PROCARE	PROCARE-SVC-POWER-LOAD	15	4.00
STR-CHAIR-PROCARE	PROCARE-SVC-STAIR-CHAIR	9	4.00
77500029	Prevent Plus Refresh 6 yr- TOS	15	4.00

**Total service coverage:** \$216,180.00

**Freight:** \$12,666.79

**Total Amount:** \$1,180,584.73

<b>Customer signature</b>	
<b>Signature:</b>	<b>Date:</b>
<b>Print name:</b>	
<b>Title:</b>	

<b>Accepted by Flex Financial, a division of Stryker Sales, LLC</b>	
<b>Signature:</b>	<b>Date:</b>
<b>Print name:</b>	
<b>Title:</b>	

# Insurance Authorization and Verification

Date: September 27, 2023

Schedule 001 To Master Agreement Number 11510191826

To: CITY OF REDMOND ("Customer")  
8450 161ST AVE NE  
REDMOND, Washington 98052-3848

From: Flex Financial, a division of Stryker Sales, LLC ("Creditor")  
1901 Romence Road Parkway  
Portage, MI 49002

**TO THE CUSTOMER:** In connection with one or more financing arrangements, Creditor may require proof in the form of this document, executed by both Customer\* and Customer's agent, that Customer's insurable interest in the financed property (the "Property") meets the requirements as follows, with coverage including, but not limited to, fire, extended coverage, vandalism, and theft:

Creditor, and its successors and assigns shall be covered as both **ADDITIONAL INSURED** and **LENDER'S LOSS PAYEE** with regard to all equipment financed or acquired for use by policy holder through or from Creditor.

Customer must carry **GENERAL LIABILITY** (and/or, for vehicles, Automobile Liability) in the amount of **no less than \$1,000,000.00** (one million dollars).

Customer must carry **PROPERTY Insurance** (or, for vehicles, Physical Damage Insurance) in an amount **no less than the 'Insurable Value' \$951,737.94 with deductibles no more than \$10,000.00.**

\*PLEASE PROVIDE THE INSURANCE AGENTS INFORMATION REQUESTED BELOW & SIGN WHERE INDICATED

By signing, Customer authorizes the Agent named below: 1) to complete and return this form as indicated; and 2) to endorse the policy and subsequent renewals to reflect the required coverage as outlined above.

<b>Insurance agency:</b>		<b>Customer signature</b>	
<b>Agent name:</b>		<b>Signature:</b>	<b>Date:</b>
<b>Address:</b>		<b>Print name:</b>	
<b>Phone/fax:</b>		<b>Title:</b>	
<b>Email address:</b>			

\*Customer: Creditor will fax the executed form to your insurance agency for endorsement. In Lieu of agent endorsement, Customer's agency may submit insurance certificates demonstrating compliance with all requirements. If fully executed form (or Customer-executed form plus certificates) is not provided within 15 days, we have the right but not the obligation to obtain such insurance at your expense. Should you have any questions please contact Megan Wilkinson at (269) 389-1971.

**TO THE AGENT:** In lieu of providing a certificate, please execute this form in the space below and promptly fax it to Creditor at 877-204-1332 . This fully endorsed form shall serve as proof that Customer's insurance meets the above requirements.

Agent hereby verifies that the above requirements have been met in regard to the Property listed below.

<b>Agent signature</b>	
<b>Signature:</b>	<b>Date:</b>
<b>Print name:</b>	
<b>Title:</b>	
<b>Carrier name:</b>	
<b>Carrier policy number :</b>	
<b>Policy expiration date:</b>	

Insurable value: \$951,737.94

ATTACHED: PROPERTY DESCRIPTION FOR Schedule 001 To Master Agreement Number 11510191826

See Exhibit A to Schedule 001 To Master Agreement Number 11510191826

TOGETHER WITH ALL REPLACEMENTS, PARTS, REPAIRS, ADDITIONS, ACCESSIONS AND ACCESSORIES INCORPORATED THEREIN OR AFFIXED OR ATTACHED THERETO AND ANY AND ALL PROCEEDS OF THE FOREGOING, INCLUDING, WITHOUT LIMITATION, INSURANCE RECOVERIES.

## State and Local Government Customer Rider

This State and Local Government Customer Rider (the "Rider") is an addition to and hereby made a part of **SCHEDULE001 TO MASTER AGREEMENT No. 11510191826** (the "Agreement") between **Flex Financial**, a division of Stryker Sales, LLC ("Owner") and **CITY OF REDMOND** ("Customer") to be executed simultaneously herewith and to which this Rider is attached. Capitalized terms used but not defined in this Rider shall have the respective meanings provided in the Agreement. Owner and Customer agree as follows:

1. Customer represents and warrants to Owner that as of the date of, and throughout the Term of, the Agreement: (a) Customer is a political subdivision of the state or commonwealth in which it is located and is organized and existing under the constitution and laws of such state or commonwealth; (b) Customer has complied, and will comply, fully with all applicable laws, rules, ordinances, and regulations governing open meetings, public bidding and appropriations required in connection with the Agreement, the performance of its obligations under the Agreement and the acquisition and use of the Equipment; (c) The person(s) signing the Agreement and any other documents required to be delivered in connection with the Agreement (collectively, the "Documents") have the authority to do so, are acting with the full authorization of Customer's governing body, and hold the offices indicated below their signatures, each of which are genuine; (d) The Documents are and will remain valid, legal and binding agreements, and are and will remain enforceable against Customer in accordance with their terms; and (e) The Equipment is essential to the immediate performance of a governmental or proprietary function by Customer within the scope of its authority and will be used during the Term of the Agreement only by Customer and only to perform such function. Customer further represents and warrants to Owner that, as of the date each item of Equipment becomes subject to the Agreement and any applicable schedule, it has funds available to pay all Agreement payments payable thereunder until the end of Customer's then current fiscal year, and, in this regard and upon Owner's request, Customer shall deliver in a form acceptable to Owner a resolution enacted by Customer's governing body, authorizing the appropriation of funds for the payment of Customer's obligations under the Agreement during Customer's then current fiscal year.
2. To the extent permitted by applicable law, Customer agrees to take all necessary and timely action during the Agreement Term to obtain and maintain funds appropriations sufficient to satisfy its payment obligations under the Agreement (the "Obligations"), including, without limitation, providing for the Obligations in each budget submitted to obtain applicable appropriations, causing approval of such budget, and exhausting all available reviews and appeals if an appropriation sufficient to satisfy the Obligations is not made.
3. Notwithstanding anything to the contrary provided in the Agreement, if Customer does not appropriate funds sufficient to make all payments due during any fiscal year under the Agreement and Customer does not otherwise have funds available to lawfully pay the Agreement payments (a "Non-Appropriation Event"), and provided Customer is not in default of any of Customer's obligations under such Agreement as of the effective date of such termination, Customer may terminate such Agreement effective as of the end of Customer's last funded fiscal year ("Termination Date") without liability for future monthly charges or the early termination charge under such Agreement, if any, by giving at least 60 days' prior written notice of termination ("Termination Notice") to Owner.
4. If Customer terminates the Agreement prior to the expiration of the end of the Agreement's initial (primary) term, or any extension or renewal thereof, as permitted under Section 3 above, Customer shall (i) on or before the Termination Date, at its expense, pack and insure the related Equipment and send it freight prepaid to a location designated by Owner in the contiguous 48 states of the United States and all Equipment upon its return to Owner shall be in the same condition and appearance as when delivered to Customer, excepting only reasonable wear and tear from proper use and all such Equipment shall be eligible for manufacturer's maintenance, (ii) provide in the Termination Notice a certification of a responsible official that a Non-Appropriation Event has occurred, (iii) deliver to Owner, upon request by Owner, an opinion of Customer's counsel (addressed to Owner) verifying that the Non-Appropriation Event as set forth in the Termination Notice has occurred, and (iv) pay Owner all sums payable to Owner under the Agreement up to and including the Termination Date.
5. Any provisions in this Rider that are in conflict with any applicable statute, law or rule shall be deemed omitted, modified or altered to the extent required to conform thereto, but the remaining provisions hereof shall remain enforceable as written.

Customer signature	
Signature:	Date:
Print name:	
Title:	

Accepted by Flex Financial, a division of Stryker Sales, LLC	
Signature:	Date:
Print name:	
Title:	

## Opinion of Counsel Letter

September 27, 2023

Flex Financial, a division of Stryker Sales, LLC  
1901 Romence Road Parkway  
Portage, MI 49002

Gentlemen/Ladies:

Reference is made to SCHEDULE 001 TO MASTER AGREEMENT NO. 11510191826 (collectively, the "Agreement") between Flex Financial a division of Stryker Sales, LLC, and CITY OF REDMOND (herein called "Customer") for the use of certain equipment, goods and/or services as described in the Agreement. Unless otherwise defined herein, terms which are defined or defined by reference in the Agreement or any exhibit or schedule thereto shall have the same meaning when used herein as such terms have therein.

The undersigned is Counsel for the Customer in connection with the negotiation, execution and delivery of the Agreement, and as such I am able to render a legal opinion as follows:

1. The Customer is a public body corporate and politic of the State of Washington and is authorized by the Constitution and laws of the State of Washington to enter into the transactions contemplated by the Agreement and to carry out its obligations thereunder. The Customer's name set forth above is the full, true and correct legal name of the Customer.
2. The Agreement set forth above has been duly authorized, executed and delivered by the Customer and constitutes a valid, legal and binding agreement, enforceable in accordance with its terms.
3. No further approval, consent or withholding of objections is required from any federal, state or local governmental authority and the Customer complied with all open meeting and public bidding laws with respect to the entering into or performance by the Customer of the Agreement and the transactions contemplated thereby.
4. The Customer has no authority (statutory or otherwise) to terminate the Agreement prior to the end of its term for any reason other than pursuant to the State and Local Government Customer Rider (if there is such a Rider attached to the Agreement) for the nonappropriation of funds to pay the Agreement payments for any fiscal period during the term of the Agreement.

Very truly yours,

<b>Signature</b>	
<b>Signature:</b>	<b>Date:</b>
<b>Print Name:</b>	
<b>Title:</b>	

Sales Rep Name: Kyle Howell  
 ProCare Service Rep: Kyle Mazuchowski

3800 E. Centre Ave  
 Portage, MI 49009

Date: 9/26/2023  
 ID #: 230626114929

**PROCARE PROPOSAL SUBMITTED TO:**

Billing Acc Num: 1153762	Name:
Shipping Acct Num: 1163178	Title:
Account Name: City of Redmond Fire	Phone:
Account Address: 8450 161 St Ave NE	Email:
City, State Zip: Redmond, WA 98052	

**PROCARE COVERAGE**

Item No.	Model Number	Model Description	ProCare Program	Qty	Yrs		Total
1	6390	Power-LOAD	EMS Prevent	15	2		\$59,236.80
2	6252	Stair Chair	EMS Prevent NB	7	2		\$4,769.10
3	6507	Power-PRO 2	Prevent Plus Refresh	15	2		\$44,083.95

**PROGRAM INCLUDES:**

**EMS Prevent NB:**  
 \*Includes parts, labor, travel  
 \*Includes 1 annual PM inspection  
 \*Includes unscheduled service and product equipment checklists.  
 \*Replacement parts do not include mattresses, batteries, and other Disposable or expendable parts.

**EMS Prevent:**  
 \*Includes parts, labor, travel  
 \*Includes 1 annual PM inspection  
 \*Includes unscheduled service  
 \*Includes battery replacement  
 \*Includes product equipment checklists.  
 \*Replacement parts do not include mattresses, and other Disposable or expendable parts.

Unless otherwise stated on contract, payment is expected upfront.	ProCare Total	\$108,089.85
	<b>Annual Payments \$54,044.92</b>	
See below for complete payment schedule	<b>FINAL TOTAL</b>	<b>\$108,089.85</b>

Start Date: Year 7  
 End Date: Year 8

\_\_\_\_\_  
 Stryker Signature Date

\_\_\_\_\_  
 Customer Signature Date

The Terms and Conditions of this quote and any subsequent purchase order of the Customer are governed by the Terms and Conditions located at <https://techweb.stryker.com>

The terms and conditions referenced in the immediately preceding sentence do not apply where Customer and Stryker are parties to a Master Service Agreement.

\_\_\_\_\_  
 Purchase Order Number

**This is not an invoice. A physical invoice will be mailed.**  
**Remit payment to: P.O. Box 93308 Chicago, IL 60673-3308**

**If contract is over \$5,000 please send hard copy PO**

**COMMENTS:**

Please email signed Proposal and Purchase Order to [procarecoordinators@stryker.com](mailto:procarecoordinators@stryker.com).  
 All information contained within this quotation is considered confidential and proprietary and is not subject to public disclosure.  
 \*\*Quote pricing valid for 30 days.

**PAYMENT SCHEDULE**

<u>Date</u>	<u>Payment</u>	<u>Int Paid</u>	<u>Prin. Remaining</u>	<u>Balance</u>
<b>Starting Balance</b>				<b>\$ 108,089.85</b>
9/1/2023	\$ 54,044.92	- \$	54,044.92	\$ 54,044.92
9/1/2024	\$ 54,044.92	- \$	-	\$ -

SERIAL NUMBER SHEET			
Item No.	Model	Serial Number	Program
1	6390	TBD	EMS Prevent
2	6252	TBD	EMS Prevent NB
3	6507	TBD	Prevent Plus Refresh

**Purchase Order Form**



Account Manager \_\_\_\_\_  
 Cell Phone \_\_\_\_\_

Purchase Order Date \_\_\_\_\_  
 Expected Delivery Date \_\_\_\_\_  
 Stryker Quote Number 230626114929

Check box if Billing same as Shipping

BILL TO		CUSTOMER #
Billing Account Num	1153762	
Company Name		
Contact or Department		
Street Address		
Add'l Address Line		
City, ST ZIP		
Phone		

SHIP TO		CUSTOMER #
Shipping Account Num	1163178	
Company Name	City of Redmond Fire	
Contact or Department		0
Street Address	8450 161 St Ave NE	
Add'l Address Line		
City, ST ZIP	Redmond, WA 98052	
Phone	-	

Authorized Customer Initials \_\_\_\_\_

Authorized Customer Initials \_\_\_\_\_

DESCRIPTION	QTY	TOTAL
REFERENCE QUOTE <input type="text"/>	<input type="text"/>	<input type="text"/>

**Accounts Payable Contact Information**

Name \_\_\_\_\_  
 Email \_\_\_\_\_  
 Phone \_\_\_\_\_

Stryker Terms and Conditions  
<https://techweb.stryker.com>

**Authorized Customer Signature**

Printed Name \_\_\_\_\_  
 Title \_\_\_\_\_  
 Signature \_\_\_\_\_  
 Date \_\_\_\_\_

Attachment                      Stryker Quote Number      230626114929

\*Sales or use taxes on domestic (USA) deliveries will be invoiced in addition to the price of the goods and services on the Stryker Quote.

August 2022

Dear valued customer,

Thank you for your inquiry regarding the expected service life of Stryker's Powered System.

The Power-PRO™ 2 powered ambulance cot, Power-PRO XT powered ambulance cot, Power-LOAD® powered fastener and lithium-ion battery charger all have a seven-year expected service life under normal use and with appropriate periodic maintenance.

The lithium-ion battery has a two-year expected service life following the same guidelines. End of battery service life will be indicated by a constant yellow LED to the far right of the battery charge indicator.

Stryker's products have been designed for their respective life expectancies under normal use conditions and with appropriate periodic maintenance as described in the maintenance manual for each device. Products in the field may perform beyond the expected useful life for several reasons, including if the device is not used as much as anticipated.

Feel free to contact us with any questions.

Sincerely,



John Guyeskey  
Senior Marketing Manager

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Stryker or its affiliated entities own, use, or have applied for the following trademarks or services marks: Power-PRO, Power-LOAD, Stryker. All other trademarks are trademarks of their respective owners or holders. The absence of a product, feature, or service name, or logo from this list does not constitute a waiver of Stryker's trademark or other intellectual property rights concerning that name or logo.

10/19/2023

**City of Redmond Fire**  
 8450 161 St AVE NORTHEAST  
 REDMOND, WA 98052-3848

**Equipment:** See proposal for detailed equipment descriptions and pricing.

**Finance Structure:** Fair Market Value (FMV) end of term option (NTE 12%)

**Term option:**

- Return the equipment and upgrade to current technology
- Continue to rent the equipment on a month-to-month basis
- Purchase the equipment at the fair market price
- Return the equipment

**Products:**

Equipment	QTY	ProCare
Power-LOAD	15	15
Power-PRO 2	15	15
Stair-PRO	9	9
<b>Trade-In</b>		
Power-PRO XT		
Stair-PRO		

**Payment Terms:**

	EMS +	Cash
Term	6 Payments	
Capital Equipment		\$ 951,737.94
ProCare Service		\$ 379,092.75
Freight		\$ 12,666.75
Power-PRO 2 CPO Refresh		N/A
<b>Total</b>	<b>\$ 1,308,235.90</b>	
<b>Annual Payment</b>	<b>\$ 218,039.32</b>	

Extend Life of Assets	+ 2 Years	
Year 7	\$ 54,044.93	
Year 8	\$ 54,044.93	
<b>Total</b>	<b>\$ 1,416,325.75</b>	<b>\$ 1,343,497.44</b>

*Payments are exclusive of all applicable taxes and freight unless otherwise noted*

**Contract Commencement:** Upon delivery, installation and acceptance

**First Payment Due:** Net 30

**Payment Adjustment**

The payments quoted herein were calculated based, in part, on an interest rate equivalent as quoted on the Intercontinental Exchange website, at <https://www.theice.com/marketdata/reports/180>, under the USD Rates 1100 Series. Stryker's Flex Financial business reserves the right to adjust the payments prior to contract commencement in order to maintain current economics of this proposed transaction.

**Deal Consummation:** This proposal is subject to final credit, pricing, and documentation approval. Legal documents must be signed before your equipment can be delivered.

Please note that this proposal is subject to change if documents are not signed prior to:

10/31/2023



Memorandum

Date: 11/6/2023  
Meeting of: City Council

File No. AM No. 23-161  
Type: Consent Item

TO: Members of the City Council  
FROM: Mayor Angela Birney  
DEPARTMENT DIRECTOR CONTACT(S):

Fire	Adrian Sheppard	425-556-2201
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DEPARTMENT STAFF:

Fire	Jim Whitney	EMS Division Battalion Chief
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**TITLE:**

Approval of an ILA for Collocation of Redmond Medic Unit 23 in Kirkland Fire Station 27

**OVERVIEW STATEMENT:**

Requesting approval of ILA between City of Kirkland and City of Redmond for construction cost and collocation of M23 within Station 27.

Redmond Fire Medic Unit 23 has primarily been located at Evergreen Hospital in Kirkland since 1975. Redmond Fire Department's lease with Evergreen Hospital has no guarantee of occupancy beyond 2026, and Evergreen Hospital's long-range plan includes expanding hospital services into the area currently occupied by Medic 23.

Redmond has the opportunity to collocate Medic 23 in the new Kirkland Fire Station 27. Construction of this station is scheduled to be completed early 2024 and will be located one block north of the current Medic 23 apparatus bay at Evergreen Hospital. An increase in square footage of the new Kirkland Fire Station 27 to include office space, supply storage, sleeping quarters, and an apparatus bay to accommodate Medic 23 operations has been incorporated into the design. The increase in square footage to house Medic 23 added \$500,000 to the construction costs.

Additional Background Information/Description of Proposal Attached

**REQUESTED ACTION:**

Receive Information       Provide Direction       Approve

**REQUEST RATIONALE:**

- **Relevant Plans/Policies:**  
In 2019, King County Emergency Medical Services (EMS) evaluated the location of Redmond Medic 23 and data indicated that remaining in the current location within a block of Evergreen Hospital was optimal, with respect to response times or impact on other county medic units.

- **Required:**  
Interlocal agreements require Council approval.
- **Council Request:**  
N/A
- **Other Key Facts:**  
N/A

**OUTCOMES:**

Committing to have Redmond Fire Medic 23 reside within the new Kirkland Fire Station 27 ensure that this King County Medic One resource will remain in the optimal location that has been shown to meet the service needs of the community as well as the regional EMS system.

**COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):**  
Over approximately the last two years
- **Outreach Methods and Results:**  
Regional meetings in person and online
- **Feedback Summary:**  
This proposal has been reviewed by City of Kirkland leadership as well as King County Emergency Medical Services leadership and regional partners. This plan to collocate Redmond Fire Medic 23 within the new Kirkland Fire Station 27 will provide for long term stability, timely regional response, and optimal outcomes of critical ill and injured patients.

**BUDGET IMPACT:**

**Total Cost:**

All expenses related to this ILA will come from two accounts held by King County and will not impact the City of Redmond General Fund.

The first amount of \$320,000 will come from the Redmond Fire ALS Programmatic Reserves held by King County. These Redmond Fire ALS Programmatic Reserve funds are established through fiscal responsibility in previous budget years where allocated money for Redmond Fire Medic One from King County were not needed and placed into reserve for future expenses. These unused funds are dedicated to Redmond Fire Medic One and roll over year to year to be used for large expenses like the collocation ILA between City of Redmond and City of Kirkland.

In additional \$180,000 has been requested from King County Emergency Medical Services Facility Reserves Fund and was granted by the Emergency Medical Service Advisory Committee (EMSAC). This is a fund held by King County for use by the ALS providers for facility construction to ensure appropriate placed medic units for strategic regional response.

Combined these funds are a result of the King County six year Medic One EMS Levy ([About the 2020-2025 Medic One/EMS levy - King County, Washington <https://kingcounty.gov/en/dept/dph/health-safety/health-centers-programs-services/emergency-medical-services/about-us/facts-levy>](https://kingcounty.gov/en/dept/dph/health-safety/health-centers-programs-services/emergency-medical-services/about-us/facts-levy)) dedicated to provide exceptional EMS services throughout King County. Once the ILA is fully executed a copy will be provided to KCEMS and funds will be transfer to the City of Redmond to pay invoices related to collocation construction from the City of Kirkland and Medic 23 will move into Fire

Station 27 early first quarter of 2024.

Approved in current biennial budget:  Yes  No  N/A

**Budget Offer Number:**

TBD - Pass through dollars from KCEMS Program Reserves

**Budget Priority:**

Safe and Resilient

Other budget impacts or additional costs:  Yes  No  N/A

**If yes, explain:**

N/A

**Funding source(s):**

Redmond Fire ALS Programmatic Reserves and King County Emergency Medical Services Levy Funds in Reserve

**Budget/Funding Constraints:**

N/A

Additional budget details attached

**COUNCIL REVIEW:**

**Previous Contact(s)**

Date	Meeting	Requested Action
10/17/2023	Committee of the Whole - Public Safety and Human Services	Provide Direction

**Proposed Upcoming Contact(s)**

Date	Meeting	Requested Action
N/A	None proposed at this time	N/A

**Time Constraints:**

N/A

**ANTICIPATED RESULT IF NOT APPROVED:**

Redmond Fire will lose an opportunity for long term stability to house Medic 23 in an appropriate location to support community needs.

**ATTACHMENTS:**

Attachment A: Interlocal agreement between City of Kirkland and City of Redmond related to construction of a new fire station 27



**INTERLOCAL AGREEMENT BETWEEN  
CITY OF KIRKLAND AND CITY OF REDMOND  
RELATED TO CONSTRUCTION OF A NEW FIRE STATION 27**

THIS AGREEMENT is made and entered into by and between the City of Kirkland, a Washington municipal corporation, and the City of Redmond, a Washington municipal corporation regarding construction of Kirkland's new Fire Station 27.

**RECITALS**

- A. The Cities of Kirkland and Redmond are both non-charter optional municipal code cities, incorporated under the laws of the State of Washington, with authority to enact laws and enter into agreements to promote the health, safety, and welfare of their residents and for other lawful purposes.
- B. Kirkland and Redmond are each authorized by chapter 39.34 RCW, the Interlocal Cooperation Act, to enter into cooperative agreements.
- C. Kirkland intends to construct a new fire station, to be identified as Fire Station 27, to serve Kirkland's Totem Lake and Evergreen Hill neighborhoods.
- D. Redmond supports this new fire station and desires to partner with Kirkland to allow Redmond's Medic One unit, Medic 123, to operate out of Fire Station 27. Co-location of Medic 123 at Station 27 allows the unit to return to a Kirkland fire station after an over ten-year absence, and it will be beneficial to both firefighters/emergency medical technicians (EMTs) and paramedics. The ability to work, train, and house in one facility naturally creates better working relationships between emergency responders, and it will provide Kirkland firefighters access to paramedics for training, education, and review of incidents.
- E. To facilitate Medic 123's co-location at Fire Station 27, Redmond will provide Kirkland the construction funding equivalent to the costs of construction of an additional half engine bay and storage space needed for Redmond's Medic 123 personnel and Advanced Life Support (ALS) supplies, based on an agreed-upon percentage of final Fire Station 27 project costs (including sales taxes) and a fixed amount in support of Fire Station 27 project soft costs. Redmond will further contribute to the ongoing maintenance and operating costs associated with the co-location.

**AGREEMENT**

Now, therefore, in consideration of the terms and conditions set forth below, the parties agree as follows:

**Purpose.** Kirkland has designed and is constructing a new Fire Station 27 ("Fire Station" or "Project"). The purpose of this Agreement is to provide funding for the design and construction, and ongoing maintenance and operation of an additional half-bay and associated storage at the new Fire Station 27 for use by Redmond's Medic 123 until such time that Kirkland's space needs no longer make co-location viable.

I. CONSTRUCTION AND CONSTRUCTION FUNDING

## 1. Construction of the Project.

a. Construction-Related Plans and Contract Documents. Kirkland will provide plans, specifications, contract and bid documents, and construction estimates, for the Project, which will include the work necessary for Redmond co-location at Fire Station 27 ("Redmond Work"). Exhibit A provides a floorplan of the Fire Station and identifies the area of Redmond Work.

b. Project Contracting and Construction. Kirkland is responsible for complying with all applicable public works procurement requirements. Kirkland's selected contractor for the Project ("Project Contractor") will perform all work on the Project. As Kirkland deems necessary, it will coordinate with Redmond regarding the progress of the work. Kirkland has final decision-making authority for all work by the Project Contractor for the Project, including the Redmond Work. Kirkland is responsible for all inspection and testing of the work, including materials for the Project. Whenever onsite during the construction phase, Redmond personnel will report to Kirkland's Project Manager. If Redmond has issues or concerns with the Project Contractor, it must bring such issues or concerns to the immediate attention of Kirkland's Project Manager. Redmond shall not direct the Project Contractor to perform any work.

c. Change Orders and Field Work Directives. Kirkland may approve field work directives and change orders for the Project; provided, however, that Kirkland will provide Redmond with prior written notice of a change order related to the Redmond Work as follows:

- i. No prior notice is required for changes regarding traffic closures, to respond to an emergency, for changes that reduce costs to Redmond, or where the change in cost to Redmond is less than five (5) percent of Redmond's contract share.
- ii. For changes that will cause the costs to Redmond to increase over five (5) percent of Redmond's contract share, then Kirkland must notify Redmond of the proposed change. Redmond will have five (5) working days to provide Kirkland with comments or concerns.
- iii. Regardless of the type of change or the dollar amount of the change order, Kirkland will provide Redmond with copies of all requests for change orders and all executed change orders related to the Redmond Work and associated shared costs, with such documentation provided either by paper or e-mail notification at Kirkland's first reasonable opportunity.
- iv. For any costs of a change order incurred solely for Redmond, Redmond shall pay full, actual costs incurred by Kirkland, including but not limited to design and construction.

d. Payments to Contractor. Kirkland shall make all payments to the Project Contractor and to Kirkland consultants on the Project.

e. Half-Bay Build-out Costs. Kirkland and Redmond have agreed that Redmond will be responsible for reimbursing Kirkland in an amount equal to the total of (1) 2.42% of the total Fire Station 27 construction costs, (ii) 2.42% of total project sales taxes, and (iii) the fixed amount of \$79,000 to reimburse for soft costs, which altogether represents the total cost the parties agree are fairly allocable to the new half-bay and associated storage for Redmond to be constructed by Kirkland as part of the Fire Station 27 project. These amounts

were initially determined based on architect's estimated scope and cost of the Redmond Work as described in Exhibit B.

The current estimate for Redmond reimbursement to Kirkland, based on the awarded bid contract and fixed soft costs, is \$427,806.14. The parties agree that while the 2.42% fixed percentage will not change and the \$79,000 fixed soft costs will not change, the total reimbursement cost to Redmond will adjust based on the actual construction costs at the time of project closeout.

## **2. Build-out Payment.**

a. Redmond agrees to pay its portion of the costs in two lump sum payments, one upon the effective date of this Agreement and the other upon substantial completion of construction. Kirkland will submit to Redmond two invoices, with the first billing equivalent to half of the estimated total amount that is Redmond's responsibility, based on the proportional construction bid amount, the applicable sales tax, and the fixed soft cost amounts (as described in the cost narrative attachment), and the second billing comprising the remaining half of Redmond's responsibility, adjusted as applicable by any approved change orders. If requested by Redmond, Kirkland will meet with Redmond to review and discuss any billing. Redmond shall pay the billing within forty-five (45) days of receipt. If Redmond in good faith disputes any amount due under a billing, Redmond must promptly notify Kirkland and provide the specific basis of the dispute. If such dispute cannot be resolved promptly through good-faith discussions between the parties, Redmond must timely pay the undisputed portion, and the parties shall diligently proceed to resolve the disputed amount.

## **II. ONGOING USE AND OPERATION**

**1. Co-location.** Once construction of Fire Station 27, as provided in Part I, is completed and the building is operational, Kirkland authorizes Redmond to utilize a half-bay for a medic unit, consisting of the medic unit vehicle, a backup medic unit vehicle, and three shifts each of two firefighter paramedics. Kirkland will provide Redmond corresponding storage space for supplies, two bedrooms, and clothing/wardrobe lockers, food lockers for six employees, and workspace to accommodate two paramedics on duty. Kirkland agrees to provide Redmond appropriate space in Fire Station 27 for Redmond to comply with posting any notices required by law or with posting or notice provisions of its applicable collective bargaining agreements.

**2. Rules and Regulations.** Redmond agrees to comply with and observe all reasonable rules and regulations established by Kirkland from time to time for the Fire Station. Redmond personnel will comply with all rules and regulations that apply to Kirkland personnel regarding use and occupancy of Fire Station 27. Redmond shall reimburse Kirkland for the cost of damages to the Fire Station beyond normal wear and tear caused by Redmond or its employees, agents, or invitees. Redmond shall not make any alterations, changes, or improvements in or to the Fire Station or any part thereof without discussion with Kirkland Fire Chief and Kirkland's facilities services division and written approval from the Kirkland City Manager's Office. Redmond shall give prompt written notice to Kirkland in the event of casualty, injury, or any workplace safety concern at Fire Station 27 involving Redmond's employees, agents, or invitees.

**3. Facility Operation and Maintenance.** Kirkland will be responsible for facility operations, daily maintenance, and janitorial service at Fire Station 27. Kirkland will keep and

maintain Fire Station 27 in good order, condition, and repair. Kirkland shall exercise full discretion and determination over the quality and quantity of supplies, equipment, materials, or character of work performed in the operation, alteration, maintenance, or repair of any aspect of Fire Station 27. Redmond shall give Kirkland prompt written notice of any defective or hazardous conditions at Fire Station 27 observed by Redmond personnel, which shall promptly be corrected by Kirkland to the extent and in the manner determined appropriate by Kirkland.

#### **4. Payments.**

a. **Facility Charge.** Redmond will pay to Kirkland an annual facility charge for use of the Fire Station 27 facilities. The facility charge will be calculated annually based on total square footage of Redmond's use, which, for purposes of this agreement, is 1009 square feet. The rate amount is based on the O&M and overhead costs for fire station facilities established in Kirkland's internal service fund rate calculation, which is prepared by Kirkland on a biennial basis for budget preparation. The annual rate for 2023 is \$7.83/sf; the annual rate for 2024 is \$8.04/sf. Kirkland will provide Redmond with a minimum of sixty (60) days' notice of a rate increase for subsequent years.

b. **Invoicing.** Kirkland will submit an annual invoice to Redmond in the 1<sup>st</sup> quarter of the following year for all applicable charges and costs associated with Redmond's use of Fire Station 27 for the prior year. If requested by the Redmond, Kirkland will meet with Redmond to review and discuss any billing. Redmond shall pay invoices within forty-five (45) days of receipt. If Redmond in good faith disputes any amount due under a billing, Redmond must promptly notify Kirkland and provide the specific basis of the dispute. If such dispute cannot be resolved promptly through good-faith discussions between the parties, Redmond must timely pay the undisputed portion, and the parties shall diligently proceed to resolve the disputed amount.

### **III. GENERAL PROVISIONS**

**1. Duration.** The effective date of this Agreement shall be the date last signed below, and it shall remain in effect for an initial term ending on January 1, 2039. Thereafter, this Agreement shall automatically extend upon the same terms and conditions for five-year terms, unless and until terminated as provided herein.

#### **2. Termination.**

- a. Termination may be accomplished only by:
- i. Mutual written agreement of Redmond and Kirkland;
  - ii. Termination by either party upon material breach of this Agreement by the other, provided, that no such termination may be accomplished unless the terminating party notifies the breaching party of its intent to terminate and provides the breaching party with no less than thirty days to cure the breach and avoid termination; or

- iii. Termination by either party without cause, including in the event Kirkland space needs no longer make co-location viable, if such party provides written notice to the other party no later than eighteen months prior to termination.
- b. If this Agreement is terminated by Redmond prior to fulfillment of the terms stated in Part I, Redmond agrees to reimburse Kirkland for the actual direct and related indirect expenses and costs Kirkland incurred for the Project up to the date of termination, including the agreed-upon soft costs amount, as well as the proportional costs of non-cancelable obligations.
- c. If this Agreement is terminated by Kirkland after construction-related payments by Redmond under Section 1 but prior to the end of the initial term, Kirkland will be responsible for reimbursing Redmond a prorated amount of Redmond's construction-related payments related to the Redmond Work, prorated by the number of years remaining in the initial term.

**3. Property and Financing.** No joint property is being acquired by the parties to this Agreement. The Kirkland fire station real property, building, and fixtures are and will be the property of Kirkland. The City of Redmond will have no joint or other interest in the property, building(s), or any fixtures.

**4. Indemnification and Insurance.**

a. Kirkland will require the Project Contractor to obtain and keep in force during the term of the Project contract, liability and property damage insurance policies consistent with the City's standard requirements for public works insurance policies.

b. Kirkland is a member of a self-funded, municipal risk pool—the Washington Cities Insurance Authority—that provides contractual liability coverage and liability coverage against claims for injuries to persons or damage to property that may arise from or in connection activities by the member and its employees. Kirkland shall, at all times during the term hereof, carry and maintain its policy with WCIA or obtain and maintain equivalent coverage.

c. Redmond's Insurance.

i. Redmond is currently insured through a private insurance company carrying liability coverage against claims for injuries to persons or damage to property that may arise from or in connection activities by Redmond and its employees. Redmond agrees to maintain its current types and levels of insurance. Redmond's insurance is to be placed with insurers with a current A.M. Best rating of not less than A: VII. The following minimum types and levels of insurance and requirements apply to Redmond:

1. Redmond must have and maintain commercial General Liability (CGL) insurance that shall be at least as broad as Insurance Services Office (ISO) occurrence form CG 00 01 and shall cover premises and contractual liability. Kirkland shall be named as additional an insured on Redmond's CGL insurance policy using ISO Additional Insured-Managers or Lessors of Premises Form CG 20 11 or a substitute endorsement providing at least as

broad coverage. Redmond's CGL insurance shall be written with limits no less than \$2,000,000 each occurrence, \$2,000,000 general aggregate.

2. Redmond must have and maintain property insurance, which shall be written on an all risk basis. Redmond's property insurance shall be written covering the full value of Redmond's property and improvements with no coinsurance provisions.
  3. Redmond must have and maintain automobile liability insurance with a minimum combined single limit for bodily injury and property damage of \$1,000,000 per accident, and automobile physical damage coverage in the amount of the value of the medic unit vehicles located at Fire Station 27.
- ii. In the event Redmond is or becomes a member of a self-funded, municipal risk pool, under chapter 48.62 RCW, that provides contractual liability coverage and liability coverage against claims for injuries to persons or damage to property that may arise from or in connection activities by the member and its employees. Redmond shall provide Kirkland notice and shall thereafter, at all times during the term hereof, carry and maintain its membership with the pool or obtain and maintain equivalent coverage.
  - iii. Redmond shall provide Kirkland with written notice of any coverage or policy cancellation within five business days of their receipt of such notice.
  - iv. Failure on the part of Redmond to maintain the insurance required under this section shall constitute a material breach of lease, upon which Kirkland may, after giving five business days' notice to the Redmond to correct the breach, terminate this Agreement or, at Kirkland's discretion, procure or renew such insurance and pay any and all premiums in connection therewith, with any sums so expended to be repaid by Redmond to Kirkland on demand.
  - v. Redmond shall provide Kirkland with a risk pool evidence of coverage letter and/or original certificates and a copy of relevant policy language and/or applicable amendatory endorsements, including but not necessarily limited to the additional insured endorsement, evidencing compliance with Redmond's insurance requirements. Redmond shall ensure that it provides Kirkland with updated documents demonstrating its compliance with this Section III(4)(d), particularly with certificates and related documents at the end of each policy period and if Redmond changes insurers.
- d. Kirkland and Redmond hereby release and discharge each other from all claims, losses, and liabilities arising from or caused by any hazard covered by property insurance on or in connection with the Fire Station 27 property or building. This release shall apply only to the extent that such claim, loss, or liability is covered by insurance.
  - e. Kirkland and Redmond agree to defend, indemnify, and hold harmless the other party and their respective elected officials, officers, employees, and agents from any and all claims, judgments, suits, injuries, damages, losses, costs, or other liabilities, including reasonable attorney fees, arising out of and to the extent caused by tortious acts, errors, or omissions that may arise and or omissions of the indemnifying party related to activities under this agreement in connection with its performance under this Agreement. Where such claims, injuries, damages, losses, or suits result from the concurrent negligence of the Parties, the

indemnity, defense, and hold harmless provisions herein shall be valid and enforceable against the indemnifying party only to the extent of the indemnifying party's own negligence.

f. Each of the Parties agrees that its obligations under this Section III(4) extend to any claim, injury, damage, loss, or suit brought by, or on behalf of, any of its employees or agents. For this purpose, each indemnifying party, by mutual negotiation, hereby waives, as respects to the non-indemnifying party only, any immunity that would otherwise be available against such claims under the Industrial Insurance provisions of Title 51 RCW.

g. The obligations of this Section shall survive termination of this Agreement.

## **5. Dispute Resolution.**

a. Negotiation. In the event that any dispute arises between the Parties as to the interpretation or application of any term of this Agreement or as to the validity of any claim made by either Party against the other as a result of this agreement, either Party may make a written request for a meeting between senior representatives of each Party within a reasonable time.

b. Mediation. In the event that the Parties are unable to resolve the dispute through negotiations, the Parties agree to participate in nonbinding, neutral evaluation and mediation at a mutually agreeable location prior to commencing legal action.

- i. *Selection of Mediator.* Upon either Party requesting such mediation by providing written notice to the other, the Parties must attempt to select a neutral person to evaluate and mediate the dispute. Each Party shall promptly disclose to the other any circumstances known by it that would cause justifiable doubt as to the independence or impartiality of any individual under consideration or appointed as a neutral mediator. If, after thirty (30) days, the appointment of a neutral person cannot be made, either Party may terminate the dispute resolution process, or the Parties may agree to an alternative process.
- ii. *Compensation of Mediator.* The neutral mediator's charges shall be established at the time of appointment. Unless the Parties agree otherwise, the fees and expenses of the neutral mediator shall be divided equally, and each Party shall bear its own costs and expenses.
- iii. *Confidentiality.* The dispute resolution process identified in this paragraph is a compromise negotiation for purposes of judicial rules of evidence. The Parties agree to maintain in confidence all offers, promises, conduct, and statements, oral or written, made in the course of the mediation by either of the Parties, their agents, employees, experts, representatives or attorneys, or by the neutral mediator, and agree that the same shall be deemed negotiations in pursuit of settlement and compromise and not admissible or discoverable in subsequent legal proceedings pursuant to Washington Evidence Rule 408. The neutral mediator shall be disqualified as a trial or deposition witness, consultant, or expert of either Party.

c. In the event that the Parties are unable to resolve the dispute through the processes established in this Section III(5), the Parties reserve any and all other rights and remedies available to each of them regarding such dispute.

**6. Administration.** This Agreement shall be jointly administered by the Fire Chiefs of Kirkland and Redmond or their designees.

**Designated Representatives; Notices and Communications.** All notices required by this Agreement and other formal communications shall given in writing and be mailed or delivered to the appropriate designated representatives at the addresses below. The designated representatives of the Parties shall be the following employees, or their designees:

Kirkland:  
Joe Sanford  
Fire Chief  
City of Kirkland  
123 Fifth Avenue  
Kirkland, WA 98033  
jsanford@kirklandwa.gov

Redmond:  
Adrian Sheppard  
Fire Chief  
City of Redmond  
8450 161<sup>st</sup> Ave NE  
Redmond, WA 98052  
asheppard@redmond.gov

With copy to: Lee Ann Skipton  
Facilities Manager  
lskipton@kirklandwa.gov

Jim Whitney  
Medical Services Administrator  
jwhitney@redmond.gov

The Parties may change their respective designated representatives by written notification to one another.

**7. Severability.** If any section, sentence, clause, or phrase of this Agreement is found to be invalid or unenforceable by a court of competent jurisdiction, such invalidity or unenforceability shall be deemed stricken and shall not affect the validity or enforceability of any other section, sentence, clause, or phrase. Unless such stricken provision goes to the essence of the consideration bargained for by a party, all remaining provisions shall continue to be valid and binding upon the parties, and the parties agree that the Agreement shall be reformed to replace such stricken provision or part thereof with a valid and enforceable provision that comes as close as possible to expressing the intention of the stricken provision.

**8. No Third-Party Beneficiaries.** This Agreement is made and entered into for the sole protection and benefit of the parties hereto and their successors and assigns. No other person shall have any right of action based upon any provision of this Agreement.

**9. Entire Agreement.** This Agreement constitutes the final and entire agreement and understanding between the parties concerning the water main intertie supersedes all prior agreements and understandings. This Agreement may be amended only by a written instrument signed by both parties. This Agreement may be signed in counterparts, and, if so signed, shall be deemed one integrated document.

**10. Waiver.** Waiver of any default or breach of this Agreement shall not be deemed to be a waiver of any other prior or subsequent default or breach and shall not be construed to be a

modification of the terms of this Agreement, unless stated to be such through written agreement of both Parties.

**11. Effective Date.** It shall be effective on the last date signed below.

CITY OF KIRKLAND

CITY OF REDMOND

\_\_\_\_\_  
Beth Goldberg, Deputy City Manager

\_\_\_\_\_  
Angela Birney, Mayor

Dated: \_\_\_\_\_

Dated: \_\_\_\_\_

APPROVED AS TO FORM:

APPROVED AS TO FORM:

\_\_\_\_\_  
Kirkland City Attorney

\_\_\_\_\_  
Redmond City Attorney



Memorandum

**Date:** 11/6/2023  
**Meeting of:** City Council

**File No.** AM No. 23-162  
**Type:** Consent Item

**TO:** Members of the City Council  
**FROM:** Mayor Angela Birney  
**DEPARTMENT DIRECTOR CONTACT(S):**

Parks	Loreen Hamilton	425-556-2336
Planning and Community Development	Carol Helland	425-556-2107

**DEPARTMENT STAFF:**

Parks	Caroline Chapman	Parks Planning Manager
Planning and Community Development	Glenn Coil	Senior Planner

**TITLE:**

Approval of the 2023 Parks, Arts, Recreation, Culture, and Conservation (PARCC) Plan and Updated PARCC Element

- a. Ordinance No. 3132: An Ordinance of the City of Redmond, Washington, Amending the Redmond Comprehensive Plan by Repealing the 2017 Parks, Arts, Recreation, Culture, and Conservation (PARCC) Plan, Adopting The 2023 PARCC Plan; Repealing the Existing PARCC Element; Adopting a New PARCC Element; Providing for Preparation of the Final Document; Providing for Severability, and Establishing an Effective Date

**OVERVIEW STATEMENT:**

The Redmond Parks, Trails, and Recreation Commission and the Planning Commission have recommended these for approval by Council.

The PARCC element of the Comprehensive Plan has been updated as part of the Redmond 2050 periodic review. The update entailed restructuring and consolidating from 65 policies to 17 policies and four framework policies that will provide more clarity and direction on the long-term vision for the PARCCs functional area. Policies have also been reviewed and updated to align with Redmond 2050 goals. The PARCC element is also intended to provide long-term policy support for the PARCC functional plan.

Development of the PARCC Plan included three main pillars: the community needs assessment; analysis of current system performance; and the development of future project lists. Council has received information about the community outreach results that support our community needs assessment, an evaluation of the current level of service that is being provided our community, and an overview of how this analysis has led to recommended future Parks Department projects at previous study sessions.

**Additional Background Information/Description of Proposal Attached**

**REQUESTED ACTION:**

- Receive Information       Provide Direction       Approve

**REQUEST RATIONALE:**

- **Relevant Plans/Policies:**  
Redmond Comprehensive Plan, PARCC Plan; Redmond 2050 comprehensive plan update; Washington State Growth Management Act; Facilities Strategic Plan; Community Strategic Plan.
- **Required:**  
N/A
- **Council Request:**  
N/A
- **Other Key Facts:**

The PARCC Plan is updated every six years to remain in compliance with the Washington State Recreation and Conservation Office (RCO). The PARCC Plan update will be brought forward for adoption on November 6, 2023, along with the Redmond 2050 PARCC Element update. The PARCC element is required to be reviewed and updated at least every ten years as part of the comprehensive plan periodic review.

**OUTCOMES:**

The PARCC Element provides the long-term policy support for the City’s parks system and programs. This element provides the overall direction and vision to support the PARCC Plan and its supporting strategies and actions.

The PARCC Plan sets the direction and work plan for the Parks and Recreation Department for the next six years. The Capital Improvements Plan will be updated based on the PARCC Plan and is used to guide budget decisions. Specific proposals will be further developed for individual, planned park projects that are identified in the plan.

**COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):**  
March 25, 2022 - May 16, 2022 survey & online questionnaire  
May 2 - July 9 2022 Intercept events at parks, local businesses, and events  
May -August 2022 Stakeholder Group Interviews  
June 1, 2022 Community Meeting  
October 5, 2022 Community Meeting  
June 14, 2023 Public Hearing at Redmond Planning Commission  
For the PARCC element, The Planning Commission held the following study session and public hearings - June 8, Oct. 26, 2022; Mar. 22, June 14 (including public hearing), and June 28, 2023.
- **Outreach Methods and Results:**  
Feedback from the more than 2,000 community touch points will be incorporated into the PARCC Plan. Continuous engagement with the Parks, Trails, and Recreation Commission for the development and refinement of the plan. Feedback received from both the PARCC Plan engagement process as well as Redmond 2050 engagement was incorporated into the PARCC element.
- **Feedback Summary:**  
Feedback has been incorporated throughout the PARCC Plan draft and is a focus of Chapter 2 of the plan.

**BUDGET IMPACT:**

**Total Cost:**

\$126,000 is budgeted for a consultant to help with the PARCC Plan update.

**Approved in current biennial budget:**       Yes       No       N/A

**Budget Offer Number:**

0000009 - Parks, Trails and Open Space  
0000040 - Community and Economic Development

**Budget Priority:**

Healthy and Sustainable  
Vibrant and Connected

**Other budget impacts or additional costs:**       Yes       No       N/A

**If yes, explain:**

If not approved, the City of Redmond would be ineligible for grant funding from the State of Washington.

**Funding source(s):**

General Fund

**Budget/Funding Constraints:**

N/A

**Additional budget details attached**

**COUNCIL REVIEW:**

**Previous Contact(s)**

Date	Meeting	Requested Action
7/6/2021	Committee of the Whole - Parks and Human Services	Receive Information
11/1/2021	Committee of the Whole - Parks and Human Services	Provide Direction
12/7/2021	Business Meeting	Approve
3/22/2022	Committee of the Whole - Parks and Human Services	Receive Information
6/14/2022	Study Session	Receive Information
8/9/2022	Study Session	Receive Information
3/7/2023	Study Session	Receive Information
9/5/2023	Business Meeting	Provide Direction
9/26/2023	Study Session	Receive Information

**Proposed Upcoming Contact(s)**

Date	Meeting	Requested Action
N/A	None proposed at this time	N/A

**Time Constraints:**

Adoption of the PARCC Plan before 2024 is needed to keep the City in compliance with the Recreation Conservation Office (RCO) and potential future grant funding from the State of Washington.

**ANTICIPATED RESULT IF NOT APPROVED:**

Opportunities for grant funding through the Washington State Recreation and Conservation Office will not be available to the City.

**ATTACHMENTS:**

- A. Ordinance repealing existing PARCC element and plan and adopting updated element and plan
- B. PARCC Element and PARCC Plan Issues Matrix

NON-CODE

**CITY OF REDMOND  
ORDINANCE NO. \_\_\_\_\_**

AN ORDINANCE OF THE CITY OF REDMOND, WASHINGTON, AMENDING THE REDMOND COMPREHENSIVE PLAN BY REPEALING THE 2017 PARKS, ARTS, RECREATION, CULTURE, AND CONSERVATION (PARCC) PLAN, ADOPTING THE 2023 PARCC PLAN; REPEALING THE EXISTING PARCC ELEMENT; ADOPTING A NEW PARCC ELEMENT; ; PROVIDING FOR PREPARATION OF THE FINAL DOCUMENT; PROVIDING FOR SEVERABILITY, AND ESTABLISHING AN EFFECTIVE DATE

WHEREAS, the Growth Management Act requires that comprehensive plans and development regulations be subject to continuing evaluation and review; and

WHEREAS, on October 6, 2020, the City Council established the scope, timeline, and community involvement plan for the 2050 periodic review and update of the Redmond Comprehensive Plan (Res. No. 1538), known as "Redmond 2050"; and

WHEREAS, most Comprehensive Plan updates for Redmond 2050 are expected to be adopted in the fourth quarter of 2024; and

WHEREAS, updates to the Parks, Arts, Recreation, Culture, and Conservation (PARCC) Plan are due by the end of 2023 to meet

Washington State Recreation and Conservation Office requirements;  
and

WHEREAS, it is desirable to update both the PARCC Element and PARCC Plan concurrently to maintain consistency in the Comprehensive Plan; and

WHEREAS, the City of Redmond addresses certain Growth Management Act requirements for Comprehensive Plans in functional plans; and

WHEREAS, the 2023 PARCC Plan is Redmond's functional plan that addresses certain Growth Management Act requirements for park planning; and

WHEREAS, the PARCC Plan and associated elements of the Comprehensive Plan should be updated to support growth anticipated through 2050; incorporate Redmond 2050 themes of equity and inclusion, sustainability, and resiliency; extend the planning horizon for parks and recreation from 2030 to 2050; update and clarify related policies; update the inventory of park and recreation facilities; update the recommended capital project list and project cost estimates; update the level of service methodologies and calculations for park and trail facilities; and reflect other actions or studies completed since 2017; and

WHEREAS, the City held two public meetings, three stakeholder discussion events, provided an open online community survey, in

addition to providing other opportunities for people to provide input to inform development of the updated PARCC Plan and policies in the PARCC Element; and

WHEREAS, the City issued a State Environmental Policy Act (SEPA) Determination of Non-Significance on September 18, 2023; and

WHEREAS, the City provided a 60-day notice of intent to adopt Comprehensive Plan amendments to the Washington state Department of Commerce on July 6, 2023; and

WHEREAS, the Planning Commission held study sessions on the PARCC Element (June 8, Oct. 26, 2022; Mar. 22, June 14 and June 28, 2023), and PARCC Plan (Dec. 7, 2022; Mar. 22, June 14 and June 28, 2023); and

WHEREAS, the Planning Commission held a public hearing on the PARCC Element and PARCC Plan on June 14, 2023; and

WHEREAS, the Planning Commission recommended adoption of the PARCC Element and PARCC Plan on July 12, 2023; and

WHEREAS, the City Council studied the PARCC Element and PARCC Plan during committee meetings, business meetings, and study sessions between July 2021 and September 2023; and

WHEREAS, in consideration of the foregoing the City Council desires to adopt an updated PARCC Element and PARCC Plan.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF REDMOND, WASHINGTON, DO ORDAIN AS FOLLOWS:

Section 1.        Classification. This is a non-code ordinance.

Section 2.        Findings, Conclusions, and Conditions of Approval. After carefully reviewing the record, the City Council adopts the findings and conclusions of the Planning Commission as described in the Planning Commission Report (City File No. LAND-2023-00096) dated July 12, 2023.

Section 3.        2017 PARCC Plan Repealed. The 2017 PARCC Plan, originally adopted under Ordinance No. 2886 and as subsequently amended, is repealed in full.

Section 4.        2023 PARCC Plan Adopted. The 2023 Parks, Arts, Recreation, Culture and Conservation (PARCC) Plan is adopted as shown in Exhibit B, incorporated herein by this reference as if set forth in full.

Section 5.        PARCC Element Repealed. The Parks, Arts, Recreation, Culture and Conservation (PARCC) Element of the Redmond Comprehensive Plan, adopted under Ordinance No. 2638, and as subsequently amended, is repealed in full.

Section 6.        PARCC Element Adopted. The text, maps, policies, and other provisions of the Parks, Arts, Recreation, Culture, and Conservation (PARCC) Element of the Redmond Comprehensive Plan, as set forth in Exhibit A, incorporated herein

by this reference as if set forth in full, are hereby adopted for the area covered therein.

Section 6. Preparation of Final Document. The Administration is directed to complete preparation of the final PARCC Plan and Comprehensive Plan documents, including updates to policy numbers, updates to PARCC Plan references throughout the Comprehensive Plan, correction of any typographical errors, minor stylistic or editorial revisions, general formatting, and inclusion of appropriate graphics and illustrations.

Section 7. Effective Date. This ordinance shall take effect five days after passage and publication of an approval summary consisting of the title, or as otherwise provided by law.

ADOPTED by the Redmond City Council this \_\_\_\_\_ day of \_\_\_\_\_, 2023.

CITY OF REDMOND

\_\_\_\_\_  
ANGELA BIRNEY, MAYOR

ATTEST:

\_\_\_\_\_  
CHERYL XANTHOS, MMC, CITY CLERK

(SEAL)

APPROVED AS TO FORM:

---

JAMES HANEY, CITY ATTORNEY

FILED WITH THE CITY CLERK:  
PASSED BY THE CITY COUNCIL:  
SIGNED BY THE MAYOR:  
PUBLISHED:  
EFFECTIVE DATE:  
ORDINANCE NO.

# Parks, Arts, Recreation, Culture, and Conservation (PARCC) Element

## Vision Statement

In 2050, Redmond parks will be known regionally for attractive and well-maintained facilities where everyone can play.

Redmond community, neighborhood, and resource parks will be accessible within a short walk for all residents. The network of parks will feature a range of amenities that allow for everything from quiet reflection to active sports and play.

Redmond parks will be connected by an innovative trail network that locally creates a Frederick Law Olmsted-inspired “Emerald Necklace” that allows one to bike, run, walk, or roll around the city without using streets, while also smoothly connecting to regional trail networks and transit systems.

New and renovated community centers provide opportunities to build relationships across cultures, neighborhoods, and generations and make Redmond a highly desirable place to live, work, play, and invest. Flexible spaces inside the facilities help the City adapt to the changing social and recreation needs of users of all ages and abilities.

Innovative art and cultural events, such as public art spaces and performances, will attract artists from around the world and support the development of emerging local artists.

### Comprehensive Plan requirements:

RCW 36.70A.070 (3) requires planning for capital facilities, including park and recreational facilities.

RCW 36.70A.070 (8) states that a city’s comprehensive plan shall include a park and recreation element that implements, and is consistent with, the capital facilities plan element as it relates to park and recreation facilities.

The PARCC Plan is a functional plan that is used to fulfill the requirements for capital facilities, including parks planning, and includes detailed information on and evaluation of

- Existing inventory,
- Future demand,
- Proposed new facilities,
- A capital finance plan, and
- Intergovernmental coordination.

The PARCC Plan is updated every 6 years to meet WA Recreation and Conservation Office (RCO) requirements for planning and is evaluated for consistency with Redmond Comprehensive Plan goals, policies, and requirements.

## › REDMOND 2050

Partnerships will help meet increasing demand on parks and recreation. These partnerships with public, private, and non-profits provide an opportunity for innovative approaches in acquisition, development, programming, and joint maintenance of the Parks and Recreation system.

In addition, Redmond will continue to identify and acquire critical areas for preservation and passive recreation and work to expand tree canopy coverage citywide. Improving access to Redmond's waterways such as Lake Sammamish and the Sammamish River will support education, conservation, and recreational goals.

The City will continue to provide fun, challenging, and inspiring programs and classes for people of all ages and abilities.

Taken together, Redmond's Parks and Recreation system will be both a destination and source of pride for the community.

## Framework Policies for Element

FW-PR-1 Expand access for all by providing accessible and resilient parks, trails, and community centers that meet current and future community needs.

FW-PR-2 Provide all community members with diverse recreational and cultural arts opportunities that reflect community needs.

FW-PR-3 Target investments that allow for affordable, fair, and equitable delivery of services that provide a safe, resilient, efficient, and functional system.

FW-PR-4 Maintain and promote a vibrant system of parks and trails that are sustainably designed, preserve and enhance various types of habitats, and protect the natural beauty of Redmond.

## Comprehensive Plan Guiding Principles

The following policies in this element support the Redmond 2050 guiding principles of equity and inclusion, resiliency, sustainability.

Equity and Inclusion	Resiliency	Sustainability
<ul style="list-style-type: none"> <li>• PR-2</li> <li>• PR-4</li> <li>• PR-5</li> <li>• FW-PR-2</li> <li>• PR-7</li> <li>• PR-14</li> </ul>	<ul style="list-style-type: none"> <li>• FW-PR-1</li> <li>• PR-3</li> <li>• FW-PR-3</li> <li>• PR12</li> </ul>	<ul style="list-style-type: none"> <li>• FW-PR-4</li> <li>• PR-9</li> <li>• PR-10</li> </ul>

## Existing Conditions

### Background

Having places and opportunities for leisure, recreation and enrichment is vital to a community’s well-being and quality of life.

Through the Parks, Arts, Culture, Conservation and Recreation (PARCC) Element and its supporting functional plan, the Parks, Arts, Culture, Conservation and Recreation (PARCC) Plan, the City of Redmond identifies goals, policies, and actions to implement a comprehensive vision for its park system. The City also supports the effort to identify future investments and provide funding mechanisms to do so. As suggested by the acronym, this entails much more than just park facilities. Rather it is a holistic approach that integrates parks and trails, arts and cultural enrichment, conservation of natural areas, and opportunities for active and passive recreation.

Redmond’s park, recreation, arts and open space system, guided by the policies in the PARRC Element, has the following basic functions:

- **Parks, Community Centers, and Trails:** Protecting Redmond’s natural beauty through a vibrant system of parks and trails that promote a healthy community. Parks and community centers provide space for community connections and both passive and active recreation.
- **Arts and Culture:** Recognizing the City’s history and heritage, and celebrating the culture, customs, and creativity of our community members through public art, arts facilities, arts and music performances, events, programs, and classes.
- **Recreation:** Providing residents of all ages and abilities with diverse recreational and cultural opportunities in clean, safe, welcoming, and accessible facilities.
- **Conservation:** Protecting and enhancing sensitive environmental areas and wildlife habitat, preserving significant historical and cultural places, and developing parks using smart growth principles. Parks and conservation spaces are maintained and operated using best practices in sustainability.

## › REDMOND 2050

The PARCC Element lays out the vision and policy framework to support the work needed to fulfill the vision of Redmond 2050, while providing flexibility to respond to rapidly changing needs and conditions.

### Current Conditions

Redmond's first park, now known as Anderson Park, dates to 1938, when a Works Progress Administration (WPA) project built two log cabins and a picnic shelter on land acquired from the Redmond School District and the Sikes family. Since then, as the community has grown, so has its parks system. It has also grown to include arts, cultural and recreational programs and facilities.

As of 2024, Redmond's PARCCS system and programs consist of:

- 47 City-owned parks totaling 1,351 acres
- 11 sports fields
- More than 59 miles of trails within city limits, of which 39 miles are owned by Redmond
- 5 community centers, with more than 20,000 hours of usage by community members & events
- More than 30 pieces of outdoor public art.
- Almost 200,000 yearly participants in programs and events.

### Future projections

Redmond's future growth and diversity will increase demand for park facilities and recreational opportunities. Changing tastes in recreation, as well as the popularity of multiple types of mobility on trails, including the use of ebikes and e-scooters, will mean the City will need to be flexible in how it builds out its system.

The continued focus on growth in the Downtown, Overlake, and Marymoor centers will demand the continued investment and addition of amenities and facilities in those areas. At the same time, the City will prioritize equity: ensuring all parts of the city have safe and locally accessible parks and amenities to use and enjoy, and that park system amenities reflect Redmond's cultural diversity.

Another high priority for the City will be the need for more community spaces as the community grows. A focus will be to provide flexible and multi-use community center spaces in Overlake and Marymoor Village that support recreation and arts needs.

In the future, there will be even less opportunity to acquire land for parks, so the sound fiscal management and maintenance of existing parks and facilities will be important, as will exploring opportunities for partnerships with public and private partners.

### Policies

The policies provide the framework for the city to fulfill its vision for its PARCC system:

- Expand access for all,
- Build strong communities,
- Innovate for the future, and
- Protect the natural environment.

#### **FW-PR-1 Expand access for all by providing accessible and resilient parks, trails, and community centers that meet current and future community needs.**

*[introductory narrative for this section to be added after PARCC Plan is drafted]*

**PR-1** Develop distinctive parks and community centers that respond to the unique needs of the community it serves.

**PR-2** Prioritize Parks and Recreation investments in underserved communities to improve equitable access to public amenities.

**PR-3** Increase connectivity and resiliency by developing safe trails and pathways that are easily accessed by a variety of trail users.

**PR-4** Expand access to parks and recreation opportunities through partnerships with public, private, and non-profits that will pursue innovative approaches in acquisition, development, programming, and joint maintenance.

**PR-5** Encourage development of publicly accessible open space amenities within public and private developments in the Urban Centers.

#### **FW-PR-2 Provide all community members with diverse recreational and cultural arts opportunities that reflect community needs.**

*[introductory narrative for this section to be added after PARCC Plan is drafted]*

**PR-6** Support the growth of Redmond’s creative economy, create opportunities for the local arts and culture community, champion equitable access to the arts for all residents and a more vibrant city.

**PR-7** Provide inclusive, comprehensive, and quality events, arts, enrichment activities, educational, and recreational programs that accommodate the needs and interests of all community members.

## › REDMOND 2050

PR-8 Provide opportunities to improve physical and mental health by encouraging use of parks and recreation facilities and participation in recreational and enrichment programs.

### **FW-PR-3 Target investments that allow for affordable, fair, and equitable delivery of services that provide a safe, resilient, efficient, and functional system.**

*[introductory narrative for this section to be added after PARCC Plan is drafted]*

PR-9 Proactively manage and maintain park assets in a way that results in replacement or renovation in advance of need.

PR-10 Maintain and periodically update a PARCC functional plan that addresses WA Growth Management Act requirements for Parks and Parks capital facilities, as well as other state and federal requirements.

PR-11 Prepare, as part of the functional plan, a long-term financial strategy that funds capital projects for current and future needs of the parks and recreation system that is consistent with the Comprehensive Plan and complies with state and regional regulations.

PR-12 Develop and maintain level of service standards to monitor equitable access to opportunities that improve quality of life and address current and past inequities.

### **FW-PR-4 Maintain and promote a vibrant system of parks and trails that are sustainably designed, preserve and enhance various types of habitats, and protect the natural beauty of Redmond.**

*[introductory narrative for this section to be added after PARCC Plan is drafted]*

PR-13 Preserve and enhance natural areas within parks to protect wildlife habitat and corridors, enhance urban tree canopy, and support climate action goals.

PR-14 Encourage the public's connection to the natural world by providing access to natural areas and waterways in ways that will not compromise the environmental integrity of the area.

PR-15 Preserve and enhance the historic and cultural resources within the park and recreation system

### Policies incorporated as part of the Shoreline Master Program

*These are referenced in the 2009 SMP Ordinance 2486 and shall be maintained.*

**PR-16** Encourage the acquisition of property which will provide access to shorelines and local streams, with emphasis on areas where current and anticipated development patterns are unlikely to provide access or where there are significant access needs. Promote the creation of open space corridors along these water resources to provide for passive recreation and wildlife habitat. (SMP).

**PR-17** As a complement to the citywide pedestrian pathway system, the City should develop a visual system for enhancing connections to the shoreline and identifying shoreline areas, considering such elements as street graphics, landscaping, street furniture or artwork. (SMP)



CITY OF REDMOND  
**Parks, Arts, Recreation,  
Culture & Conservation Plan**

## ACKNOWLEDGEMENTS

### Redmond Mayor

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The City of Redmond would like to acknowledge and thank the more than 2,000 community members who participated in the PARCC Plan surveys, questionnaires, focus groups, community meetings, and events. Your feedback was instrumental in the development of this plan.

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PRR, Inc.

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# Executive Summary

This comprehensive Parks, Arts, Recreation, Culture, and Conservation (PARCC) Plan is a six-year guide and strategic plan for managing and enhancing park and recreation services in Redmond. It establishes a path forward for continuing to provide high quality, community-driven parks, trails, cultural experiences, and recreational opportunities across the city.

Developed with significant input and direction of Redmond residents, it addresses departmental goals, objectives, and other management considerations toward the continuation of quality recreation opportunities to benefit the Redmond community. The Plan inventories and evaluates existing park and recreation areas, assesses the needs for acquisition, site development and operations, and offers specific actions and recommendations to achieve the community's goals.

## Community Vision

The Redmond Parks and Recreation Department holds its mission to be leaders in providing sustainable parks, innovative recreation services, and unique arts and cultural experiences that will continue to build a high quality of life for the residents of Redmond. The Department's vision and mission statement serve as guides for prioritizing goals and competing objectives.

### VISION

*We build community through people, parks, arts, recreation, and conservation.*

### MISSION

*We are leaders in providing sustainable parks, innovative recreation services, unique art and cultural experiences that continue to build a high quality of life in Redmond.*

This vision provides the foundation for the goals, objectives, recommendations, and guidance found throughout the Plan.

## Redmond's Park & Recreation System

The Department is responsible for the care, maintenance, and programming of 47 city parks, including four community centers, a historic farm park, and the Redmond Pool. The completion of the new Redmond Senior & Community Center in 2024 will expand the City's capacity to provide programs and events. The park and recreation system is comprised of over 1,350 acres of land and 39 miles of public trails.

The City serves all ages, abilities, and interests through innovative classes and integrates unique art and cultural experiences into the activities offered. Staff coordinate hundreds of programs annually, as well as two signature community events: Derby Days - a summer festival, and Redmond Lights - a celebration of art and light each winter.

Redmond is a rapidly growing and urbanizing community, with a culturally diverse population. As the City grows, continued investments in Parks and Recreation will be necessary to meet the needs of the community, support youth development and healthy aging, and provide options for residents to lead healthy active lives and foster greater social and community connections.

## Focused Direction

The City of Redmond has witnessed tremendous growth in recent years, and the City's population has risen over 62% between 2000 and 2020 to more than 73,000 residents. By 2050, the Redmond is projected to be home to almost 30,000 additional jobs and up to 61,000 more residents. More residents and new development will increase the usage of existing parks and facilities, intensify community needs for safe and accessible walking and biking routes, and increase the need for recreational spaces and experiences across the City. The City's transformation from a suburban to an urban community, especially in the centers, but also through in-fill development, triggers a corresponding

re-alignment of recreation services to best utilize Redmond's existing park and facility infrastructure.

The demand for new amenities must be balanced against preserving and maintaining existing parks and natural areas. The development of new amenities may require the use or re-use of existing parkland or more parkland may be required to support the community's evolving, future needs. Fortunately, the City has several undeveloped parks that provide capacity to expand the system, while accommodating the needs for enhanced recreational variety and improved access, equity, and inclusion.

Based on community feedback and analysis, the main thrusts of this PARCC Plan update are as follows:

- Expand access for all to the Parks and Recreation system by developing undeveloped parks, planning for inclusion, and increasing trail connectivity;
- Implement recreation programming to optimize use at community centers and determine the best path to provide additional community center space that helps build strong communities;
- Innovate for the future and find ways to address growth and provide high quality public services through partnerships, acquisition of land, and new service delivery approaches; and
- Protect the natural environment through stewardship and incorporating climate mitigation strategies in the planning, maintenance, and operations of Redmond's parks.

## Strategic Framework Goals & Core Objectives

This Plan includes goals and objectives intended to guide City decision-making to ensure the parks, arts, trails and recreation system meets the needs of the Redmond community for years to come. These goals and objectives were based on community input and technical analysis. They include the following.

### Framework Goal 1: Expand Access for All

Objective: Redmond provides a diversity of recreational opportunities that are equitably distributed, accessible to all users, and guided by an engaged public.

- **Equitable Access:** Prioritize Park and Recreation investments in underserved communities to improve equitable access to public amenities.

- **Diverse Opportunities:** Develop distinctive parks and community centers that respond to the unique needs of the community they serve.
- **Level of Service:** Provide recreational opportunities for all residents through sufficient and equitably distributed parks, trails, and recreational facilities.
- **Accessibility:** Design and renovate identified Parks and Recreational facilities in a manner that will, where feasible, provide safe and accessible use by all persons.
- **Partnerships & Coordination:** Enhance Parks and Recreation opportunities through partnerships, joint ventures, and coordination with public, private, and non-profit organizations.
- **Communication:** Ensure community members have access to information about Redmond's park and recreational opportunities.
- **Culturally Relevant Services:** Provide programming and services, as well as accompanying communications and marketing materials that reflect city goals around Diversity, Equity, and Inclusion.
- **Community Involvement:** Encourage and support active and ongoing participation by diverse community members in the planning and decision-making for Parks and Recreation.

### Framework Goal 2: Build Strong Communities

Objective: Redmond provides an interconnected system of recreation facilities and programs that offers a wide variety of year-round opportunities and experiences which support and enhance the City's cultural identity.

- **Arts, Cultural & Historic Resources:** Expand and promote opportunities to experience and enjoy local art, culture, and history to help connect community members to their neighbors, community, and place.
- **Trails & Connections:** Promote an interconnected community through the development of a safe, accessible, and convenient multimodal trail system that connects community members to neighborhoods, parks, and destinations throughout Redmond.
- **Recreational Programs:** Foster a healthy community by providing comprehensive and quality recreation, arts, social enrichment, sports, and fitness programs that are enriching, affordable, suitable for all age groups, inclusive, community-focused, and offered at a variety of locations throughout the year.

### Framework Goal 3: Innovate for the Future

Objective: Redmond is prepared for growth by proactively funding, building, and maintaining an accessible and resilient Parks and Recreation system that provides an essential public service and contributes to the City’s vitality.

- Strategic System Investments: Expand the City’s park and recreation system through targeted investments to meet the needs of current and future residents.
- Asset Management: Proactively manage and maintain system park assets in a way that results in replacement or renovation in advance of need.
- Funding: Adequately fund the cost-effective maintenance and planned enhancement of Redmond’s Park and Recreation system through traditional and innovative funding sources.
- Urban Centers: Develop distinctive parks in Redmond’s urban centers that serve local needs for neighborhood gathering places, recreation, public art, and to provide cultural programming and events to support the broader community’s needs and support the city’s economic vitality.
- Flexible Use: As parks are developed or renovated, facilities should be designed that allow for multiple uses.

### Framework Goal 4: Protect the Natural Environment

Objective: Redmond protects and enhances the natural beauty of the City by maintaining and promoting a vibrant system of parks, natural areas, and trails that are sustainably designed, preserving various types of habitat, and engaging the community as partners in stewardship.

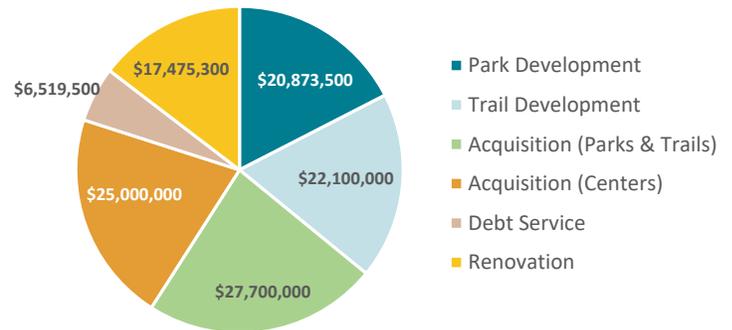
- Habitat Preservation & Restoration: Conserve, enhance and provide access to natural resource lands for habitat conservation, recreation, and environmental education.
- Shoreline & Water Access: Preserve and pursue opportunities to expand public access and enjoyment of Redmond’s shorelines.
- Urban Tree Canopy: Maintain a comprehensive urban forestry program focused on restoration and stewardship that enriches natural areas and the environmental health of the City and enhances the built environment.
- Community Stewardship: Promote community education about, and stewardship of, Redmond’s parks, natural areas, and environmental resources.

- Climate Resiliency & Adaptation: Manage and enhance Redmond’s parks and natural habitat in ways that will minimize and adapt to the impacts of a changing climate.

## Future Improvements

The Redmond 2050 Comprehensive Plan shows that Redmond is expected to focus much of the growth in Overlake, Downtown, and Marymoor Village neighborhoods. Serving existing and future residents will require improvements to existing parks and expansion of the park, trail and recreation system. The six-year Capital Improvements Plan proposes approximately \$93 million of investment in acquisition, development and renovation of the parks and community center system and identifies additional \$26 million investment in trails.

Figure ES1: Six-Year Capital Improvements Plan Summary by



To ensure existing parks provide desired recreational amenities and opportunities, the PARCC Plan includes investments in the development and renovation of neighborhood and community parks. Finding opportunities to enhance Parks and Recreation services in urban centers, particularly the development of community centers, will be a priority focus in the next six years. The Plan also proposes smaller improvements throughout the park system to enhance accessibility, safety, and usability of park features.

The PARCC Plan makes several recommendations on how to best meet the demands growth will put on the Parks and Recreation system. This includes a focused land acquisition program to ensure sufficient land for outdoor recreation and community center space. It identifies target acquisition areas to secure parkland, gain access rights along key trail corridors, build new centers, and fill gaps in neighborhood park access. Finding and creating partnerships to enhance recreational opportunities will also support meeting the increased demand from Redmond’s growth.



## Letter from Mayor Angela Birney and Director Loreen Hamilton

Welcome to the 2023 City of Redmond Parks, Arts, Recreation, Culture, and Conservation Plan, or PARCC Plan, which serves as the six-year strategic plan for parks and recreation facilities and services. Thank you to everyone who shared their voice and actively participated to help shape this plan.

Redmond's identity is deeply rooted in our parks, community centers, forested lands, and recreational system that our residents so passionately support. These treasured amenities and the programming within these spaces create great places, engage our community to be active and healthy, and compel stewardship as a central value.

This PARCC Plan is aligned with the City's budget priorities and Community Strategic Plan, and represents a collaborative effort of our residents, community stakeholders, city leadership, and staff who together contributed to achieve our shared goals.

The proposed projects in the PARCC Plan span throughout the city, showcasing exciting developments like the Southeast Redmond neighborhood park, new recreational opportunities in Overlake, increased sustainability and climate resiliency efforts, and enhancing some of our most utilized parks like Hartman, Idylwood, and Grass Lawn.

The next few years will be an exciting time as the new Redmond Senior & Community Center and the last phase of the Redmond Central Connector trail open, and we look forward to celebrating these milestones, and many others with you.

A central aspect of our commitment is to build a vibrant community where people of all ages and abilities can connect with nature and engage in safe recreational activities. The PARCC Plan is grounded in sustainability, inclusivity, and resiliency to prepare for the impacts of growth and to support our community both today and beyond.

Together, we will continue to build a thriving and connected community, providing opportunities for all to enjoy the beauty of nature and recreation that we are fortunate to have in Redmond. As we implement this plan, we look forward to seeing each of the projects become a reality, knowing that our collaborative work today will create a stronger Redmond for future generations.

In partnership,



Angela Birney, Mayor  
City of Redmond

Loreen Hamilton  
Parks and Recreation Director

## 1

# What is the PARCC Plan?

This 2023 PARCC Plan reflects the community's current interests and needs for parks, open space, trails, and programming and represents the culmination of a year-long planning effort. The planning process, which included a variety of outreach activities, encouraged public engagement to inform the development of the priorities and future direction of Redmond's park and recreation system.

In addition to community engagement, the actions identified in this Plan are based on assessment of the City's existing park and recreation facilities to establish the system's current performance and service level assessments to quantify the system's ability to serve current and future residents. The Plan's capital facilities section, and accompanying implementation and funding strategies, are intended to sustain, enhance, and steward the City's critical parks and recreation infrastructure.

## Planning Ahead

The Parks, Arts, Recreation, Culture and Conservation (PARCC) Plan is the functional plan for Redmond's Parks and Recreation Department and serves as the strategic plan for the department for the planning period of 2023 to 2035.

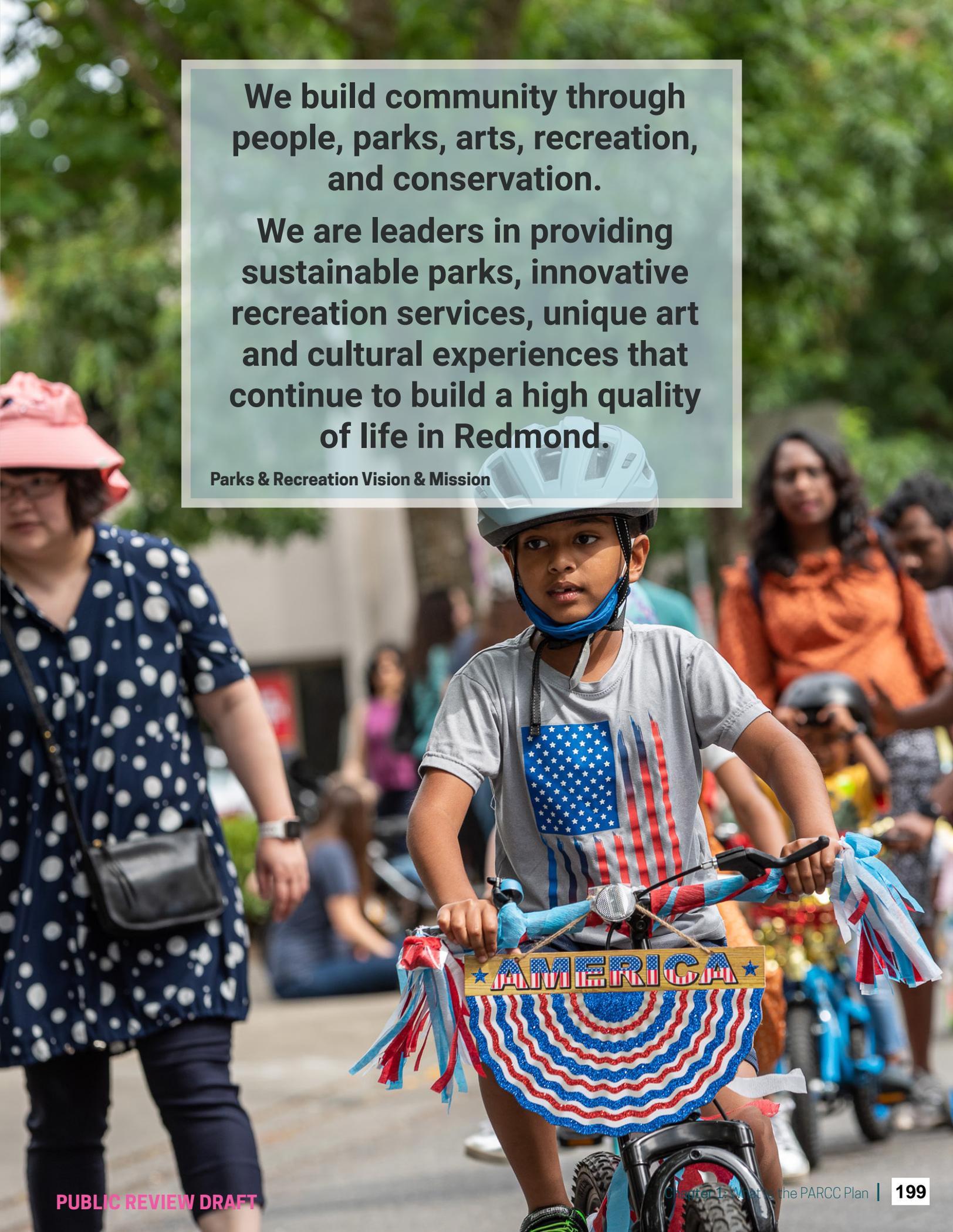
This plan is a revision of the 2017 PARCC Plan, and it covers the key functions of the Department:

- **Parks and Trails:** Protecting Redmond's natural beauty through a vibrant system of parks and trails that promote a healthy community.
- **Arts and Culture:** Recognizing the City's history and heritage, and celebrating the culture, customs, and creativity of our community members through public art, arts facilities, arts and music performances, events, programs, and classes.
- **Recreation:** Providing residents of all ages with wholesome and diverse recreational and cultural opportunities in clean, safe, and accessible facilities.

**We build community through people, parks, arts, recreation, and conservation.**

**We are leaders in providing sustainable parks, innovative recreation services, unique art and cultural experiences that continue to build a high quality of life in Redmond.**

**Parks & Recreation Vision & Mission**



- **Conservation:** Protecting and enhancing sensitive environmental areas and wildlife habitat, preserving significant historical and cultural places, and developing parks using smart growth principles.

This 2023 PARCC Plan reflects the current community priorities and will guide the Department's decision making and investments over the next six years. The result will be a park and recreation system that expands access for all, builds strong communities, innovates for the future, and protects the natural environment in Redmond.

## Guiding Documents

This PARCC Plan is one of several documents that comprise Redmond's long-range planning and policy framework. Past community plans and other relevant documents were reviewed for policy direction and goals as they relate to park, cultural, trail, and recreation opportunities across Redmond. The development of each plan or study involved public input and adoption by their respective responsible legislative body. The following list of plans was reviewed, and brief summaries for each appear in Appendix G.

- 2017 PARCC Plan
- Redmond 2050 Comprehensive Plan
- Community Strategic Plan
- ADA Facilities Transition Plan
- Facilities Strategic Management Plan
- Public Arts Master Plan
- Master Plan for the Downtown Cultural Corridor
- Cultural Facilities Feasibility Study
- Tree Canopy Strategic Plan
- Environmental Sustainability Action Plan (ESAP)
- Climate Vulnerability Assessment

## Redmond Parks & Recreation

The Redmond Parks and Recreation Department provides a comprehensive system of facilities and programs to meet the parks and recreation needs of the community. The Department acquires, plans, develops, operates, and maintains parks and facilities and provides a wide variety of affordable recreation activities and programs for all age groups.

The Department is responsible for the care, maintenance and programming of 47 city parks, including four community centers, a historic farm park, and the Redmond Pool. The park and recreation system

is comprised of over 1,350 acres of land and 39 miles of public trails.

The City serves all ages, abilities, and interests through innovative classes and integrates unique art and cultural experiences into the activities offered. Staff coordinate hundreds of programs annually, as well as two signature community events: Derby Days summer festival and Redmond Lights - a celebration of art and light each winter.

The Department is organized into five divisions:

- **Recreation** provides comprehensive programs that include year-round recreation opportunities, enrichment programs, and specialized recreation.
- **Customer Engagement** oversees marketing and communications, coordinates city events and special event permits, manages the public arts collection, oversees arts and cultural programs, and supports local artists and cultural arts organizations.
- **Maintenance & Operations** maintains parks and landscape, developed rights-of-way and medians, and 1,100 acres of forest land.
- **Facilities** maintains 26 city buildings, including the municipal campus, community centers, and fire stations.
- **Planning** is responsible for park master planning, land acquisition, capital projects, grant preparation, and long-range strategic policy planning.

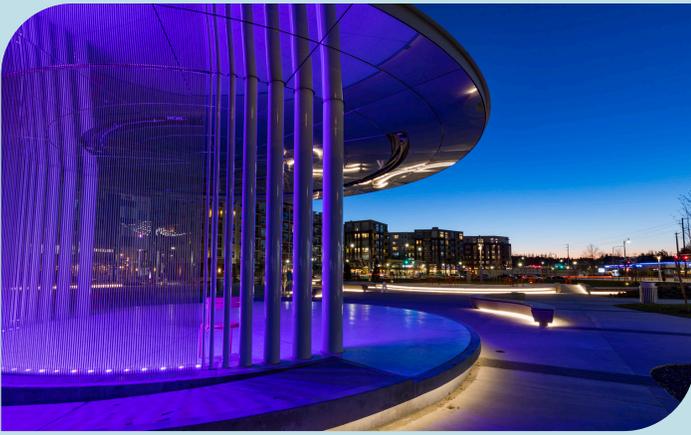
The Department is funded through several sources, including user fees, general fund property tax revenue, impact fees, levy funds, grants, and sponsorships. In total, the Department has a general fund biennium budget of \$37.3 million (FY23/24). The Department has a total of 78 labor positions of which 62.7 are full-time positions and approximately 15 supplemental, temporary staff positions. The Department relies heavily on supplemental, temporary employees to carry out its mission; the range and scope of activities and programs is so extensive that, without part-time employees, the City would not be able to serve the community as it does.

The Department provides staff support to four City commissions or committees:

- Parks, Trails & Recreation Commission
- Redmond Arts and Culture Commission
- Redmond Youth Partnership Advisory Committee
- Senior Advisory Committee

## Accomplishments since the 2017 PARCC Plan

The 2017 PARCC Plan guided City officials, management and staff in making decisions about planning, operating, and implementing various parks, conservation, recreation, and cultural services. The following represents a partial list of the major accomplishments realized following the adoption of the previous PARCC Plan:



Opened Downtown Park



Completed stream restoration at Smith Woods Park



Renovated Westside Park



Completed Redmond Central Connector Phase II



Opened Redmond Community Center at Marymoor Village



Initiated design of new Redmond Senior & Community Center



Planted nearly 3,400 trees and maintained Tree City USA status for 23 years



Prepared ADA Transition Plan to guide accessibility improvements



Renovated Redmond Pool



Offered Redmond Lights month-long celebration



Initiated Busker permit program



Navigated COVID-19 through online services and senior curbside lunch

## Challenges & Future Considerations

As with any citywide strategic planning effort, current community challenges provide a context for developing and assessing strategies for the future. The following macrotrends are anticipated to be important priorities over the next decade.

### GROWTH, DEVELOPMENT & URBAN DENSITY

The City of Redmond has witnessed tremendous growth in recent years, and the City's population has risen over 62% between 2000 and 2020. By 2050, the Redmond is projected to be home to almost 30,000 additional jobs and up to 61,000 more residents. Redmond's urban centers – Downtown, Marymoor Village, and especially Overlake – will accommodate much of this growth near the City's four new light rail stations. More residents and new development will increase the use of existing parks and facilities and increase the need for recreational spaces and experiences across the City. Rapid growth will also intensify existing community needs for safe and accessible walking and biking routes, as well as the preservation of open space and natural resources. In response, this PARCC Plan outlines several policies and projects to improve recreation facilities and

parks to adapt to emerging needs, complete important connections in the City's extensive trail network, and acquire or preserve open space in strategic areas. **(To be addressed by policies and actions in the "Innovate for the Future" goal starting on page 153.)**

### EQUITY, INCLUSIVITY & ACCESSIBILITY

Maintaining and enhancing social equity across recreational opportunities and facilities should be a core function of municipal park and recreation systems. Through this PARCC Plan, the City of Redmond made a concerted effort to reach out to, connect with, and engage the diversity of local communities. The City also invested in and committed to outreach in its four major languages: Chinese, English, Russian and Spanish. Through direct engagement during various community and cultural events, a four-language community survey, and live interpretation during open house meetings, the City endeavored to make all voices welcome during the PARCC Plan process. Its focus on diversity, equity and inclusion also carries into adaptive recreation programs and ongoing accessibility upgrades of parks and amenities guided by a recent ADA Transition Plan. The City must continue to find ways to provide safe and equitable access to parks, trails, facilities, recreation programs, and other services. **(To be addressed by the policies and actions in the "Expand Access for All" goal starting on page 127.)**



## CLIMATE VULNERABILITY, ADAPTATION & RESILIENCE

The City of Redmond has made significant strides in planning for and establishing policy around the impacts of climate change through the Climate Action Implementation Plan, Environmental Sustainability Action Plan, and Redmond 2050 Comprehensive Plan, in addition to adopting a Climate Emergency Declaration. Regional climate change models project that the Puget Sound area will see warmer temperatures, shifts in seasonal precipitation patterns with a decrease in summer precipitation, increases in extreme storm events, and increases in exposure to droughts and wildfires. According to the 2022 Redmond Climate Vulnerability Risk Assessment, growing vulnerabilities to climate change will affect Redmond’s population, neighborhoods and business centers, infrastructure, and services.

The Parks and Recreation Department’s continued focus on enhancing native vegetation, planting more trees, reducing energy and water use, and finding more sustainable materials to use in construction of park amenities will play a role in the City’s overall efforts. Also, coordinated efforts to link multimodal transportation options to an expanding trail network and linking parks to transit and other community destinations will improve livability and reduce vehicular trips. Adapting to the impacts of climate change also

could include a review of tree species mix for increased diversity and resilience, carbon sequestration, and community health services in the form of providing heating/cooling stations during extreme weather events. **(To be addressed by the policies and actions in the “Protect the Natural Environment” goal starting on page 136.)**

## CONTINUED INVESTMENTS IN PARK AND RECREATION SYSTEM

From accessible playgrounds to splash pads to connected trails to natural areas, the range of play experiences offered by the City will need to change and diversify over time. Growth in Redmond’s high-tech job sector has resulted in a more culturally diverse employee and resident population. The population is young, wealthy, and well educated and continues to grow more diverse. This demographic shift will influence the needs for different or expanded recreational experiences, such as cricket, pickleball, fitness, cultural arts programs, and social activities, among others. The demand for new amenities also must be balanced against preserving and maintaining existing parks and natural areas. The development of new amenities may require the use or re-use of existing parkland or more parkland may be required to support the community’s evolving, future needs.





The construction of the new Redmond Senior & Community Center, in addition to the existing pool, community centers and teen center, provide a significant boon for indoor recreation and activities in Redmond and offer a variety of gathering places for the community. Recent conversations with community members suggest a continued interest in expanding, or having access to additional, indoor recreation facilities, as well as additional spaces for cultural events, performances, and exhibits.

Research on recreation also provides information on how park distribution, park proximity, park facilities, and conditions have an impact on people's desire to engage in physical activity. It will be valuable to re-evaluate current park designs and maintenance policies to ensure barrier-free, engaging park environments and operational efficiencies. The City will continue to play a major role in enabling healthy lifestyles for Redmond citizens and should continue to adapt the park and trail system and recreation offerings. **(To be addressed by policies in the "Build Strong Communities" goal starting on page 130.)**

## STEWARDSHIP, MAINTENANCE & ASSET MANAGEMENT

The City of Redmond, local volunteers and residents have worked to preserve and restore the City's natural areas and resource parks over many decades. These areas serve a critical environmental purpose, including sustaining a robust tree canopy, supporting wildlife, cleaning air, and reducing pollutants in stormwater runoff. Many natural areas include passive uses such as trails and provide much-needed natural respite from urban densities. This Plan promotes the continued investment in conservation and restoration efforts and reinforces the need to identify additional lands for tree planting and tree management to meet the City's 40% canopy goal, in addition to other volunteer and partnership projects to improve the quality and function of Redmond's natural landscapes.

Established park and recreation systems require ongoing maintenance to serve the community safely and effectively. Public recreation providers across the country consider maintaining existing park facilities to be a key management issue. Poorly maintained assets – from benches to playgrounds to pools – can fail, either structurally or operationally, posing safety risks and reducing their recreational value. Aging infrastructure



also may fail to meet community expectations or need capital upgrades to adapt to changing community interests. However, recreation providers often struggle to establish adequate funding mechanisms for routine and preventative maintenance and repair of facilities, as well as the major rehabilitation and replacement of existing recreation facilities at the end of their useful life. This Plan provides a baseline of current conditions to inform facility, maintenance, and operations policies and improvements. Proper maintenance of park and recreation assets will prevent them from deteriorating, thereby reducing long-term capital and operating costs, maintaining safety, improving public perception, and increasing community use. **(To be addressed by policies and actions in the “Innovate for the Future” goal starting on page 133.)**

## Plan Contents

The remainder of PARCC Plan is organized as follows:

- **Chapter 2: Our Community** – Provides an overview of the City of Redmond, its demographics, and highlights the methods used to engage the Redmond community in the development of the Plan.
- **Chapters 3: Where We Are Now** – Describes the park system inventory, current trends, local needs and levels of service by major program area.
- **Chapter 4: Where We Are Going** – Provides a policy framework to include the vision, goals, and major actions to enhance Redmond’s park and recreation system.
- **Chapter 5: How We Will Get There** – Describes a range of strategies to consider in the implementation of the Plan and details a 6-year program for addressing park and facility enhancement or expansion projects.
- **Appendices** – Provides technical or supporting information to the planning effort and includes survey summaries, focus group notes, recreation trends, and funding options, among others.

# BENEFITS OF PARKS, RECREATION, ARTS & OPEN SPACE

A number of organizations and non-profits have documented the overall health and wellness benefits provided by parks, open space and trails. The Trust for Public Land published a report called *The Benefits of Parks: Why America Needs More City Parks and Open Space*. This report makes the following observations about the health, economic, environmental and social benefits of parks and open space:

- Physical activity makes people healthier.
- Physical activity increases with access to parks.
- Contact with the natural world improves physical and psychological health.
- Value is added to community and economic development sustainability.
- Benefits of tourism are enhanced.
- Trees are effective in improving air quality and assisting with stormwater control.
- Recreational opportunities for all ages are provided.



## Physical Activity Benefits

Residents in communities with increased access to parks, recreation, natural areas and trails have more opportunities for physical activity, both through recreation and active transportation. By participating in physical activity, residents can reduce their risk of being or becoming overweight or obese, decrease their likelihood of suffering from chronic diseases, such as heart disease and type-2 diabetes, and improve their levels of stress and anxiety. Nearby access to parks has been shown to increase levels of physical activity. According to studies cited in a report by the National Park and Recreation Association, the majority of people of all ages who visit parks are physically active during their visit. Also, the Centers for Disease Control and Prevention (CDC) reports that greater access to parks leads to 25% more people exercising three or more days per week.



## Community Benefits

Park and recreation facilities provide opportunities to engage with family, friends, and neighbors, thereby increasing social capital and community cohesion, which can improve residents' mental health and overall well-being. People who feel that they are connected to their community and those who participate in recreational, community and other activities are more likely to have better mental and physical health and to live longer lives. Access to parks and recreational facilities has also been linked to reductions in crime, particularly juvenile delinquency.



## Economic Benefits

Parks and recreation facilities can bring positive economic impacts through increased property values, increased attractiveness for businesses and workers (quality of life), and through direct increases in employment opportunities.

In Washington, outdoor recreation generates \$26.2 billion in consumer spending annually, \$7.6 billion in wages and salaries and \$2.3 billion in state and local tax revenue. Preserving access to outdoor recreation protects the economy, the businesses, the communities and the people who depend on the ability to play outside. According to the Outdoor Recreation Economy Report published by the Outdoor Industry Association, outdoor recreation can grow jobs and drive the economy through management and investment in parks, waters and trails as an interconnected system designed to sustain economic dividends for citizens.



According to a 2018 survey by Americans for the Arts, 72% of Americans believe “the arts unify our communities regardless of age, race, and ethnicity” and 73% agree that the arts “helps me understand other cultures better” — a perspective observed across all demographic and economic categories.

The U.S. Bureau of Economic Analysis reports that arts and cultural production accounts for \$62.4 billion and 10.3% of the Washington economy, contributing over 180,000 jobs.



According to the National Recreation and Park Association’s Americans Engagement with Parks Survey, 77% of survey respondents indicate that having a high-quality park, playground, or recreation center nearby is an important factor in deciding where they want to live.





**” MY PRIME REASON TO CHOOSE REDMOND SUBURB WAS ITS PARKS AND TRAILS. MY FAMILY VISITS THEM MORE THAN TWICE PER DAY. ALTHOUGH THEY ARE IN GREAT CONDITION, MY BIGGEST DISAPPOINTMENT IS LACK OF PLAYGROUND IN MOST OF THEM. I WOULD REQUEST FOR MORE PLAY AREAS - IF NOT BIG AT LEAST INSTALL FEW SLIDES, SWINGS, ACTIVITY TOWERS, SAND PLAY IN MORE PARKS. ALSO, MORE PICKLEBALL COURTS WILL BE A GOOD ADD-ON. ITS POPULARITY IS INCREASING AND MORE AND MORE PEOPLE ARE INTERESTED IN IT BUT THE COURTS ARE IN VERY FEW PARKS.”**

Survey respondent



# Our Community

## Overview

The City of Redmond is located approximately 15 miles east of Seattle, Washington, on the northern tip of Lake Sammamish. Residents enjoy the vibrant downtown, many employment opportunities, its wealth of local parks and open spaces including Downtown Park and Lake Sammamish, its proximity to major destinations in the Seattle region, as well as its more suburban location near farms, forests, and natural areas.

Incorporated in 1912, Redmond borders the cities of Kirkland to the west, Bellevue to the south, and Sammamish to the southeast. The City abuts unincorporated King County to the north and northeast, including the communities of Cottage Lake and Union Hill. The City of Redmond also includes three non-contiguous properties to the northwest – the Redmond Watershed Preserve, Juel Park and Farrel-McWhirter Farm Park – all of which are owned by the City.

Redmond's town center, a mixed-use area of residential, commercial, and public uses, is located along Redmond Way in the central portion of the city and just north of State Route 520. Multi-family residential neighborhoods, general commercial and manufacturing, and business parks stretch to the northwest and southeast of the town center, along Redmond Way. The northwest corner of the City is dominated by the Willows Run Golf Complex and Sixty Acres Park and is home to many business complexes and DigiPen. The northeast portion of the City is mostly comprised of single family residential neighborhoods, including large lot estates, interspersed with forested green spaces. The southwestern portion of the City includes the Overlake Village and Overlake Business and Advanced Technology Districts, home to the Microsoft corporate headquarters, as well as single family residential neighborhoods that border King County's Marymoor Park and Lake Sammamish.

## Demographic Profile

Redmond is a city of over 73,000 residents. It has more than doubled in population over the past thirty years – growing twice as fast as King County as a whole. The City is home to many families with children and a large percentage of working age adults. Residents are generally very well-educated and have higher incomes than the average King County and Washington State resident but are less likely to own their own home. The community is diverse, with nearly half of residents identifying as a person

of color and one-in-five speaking a language other than English at home. Many residents are employed in professional, scientific, and management industries, located locally or throughout the Seattle metropolitan area.

## Population Change & Growth

The City of Redmond was incorporated 1912 after reaching a population of 300 residents. The original city limits centered on the area just north of what is now King County's Marymoor Park. The community's population fluctuated in the early 20th century, but then grew rapidly during and immediately after World War II. The war effort brought shipyard and related work to the area attracting residents to well-paying employment, increasing the city's population to 1,426 by 1960. Then, the City embarked on a series of major expansions through annexations in the 1950s and 60s. Residential and business growth was supported by the completion of the Evergreen Point Floating Bridge (SR 520) in 1963, which created a direct connection from Redmond and other east lake communities to Seattle across Lake Washington. The siting of a new Microsoft corporate headquarters in 1986 brought a significant number of jobs to Redmond. By 1990, the City had grown to 35,800 residents.

In the 1990s, revitalization of downtown Redmond, including the development of Redmond Town Center

in 1997, and other major commercial development encouraged further population growth. Since 2000, Redmond has seen continued, steady growth and is now one of the ten fastest growing cities in Washington State. Between 2000 and 2020, Redmond's population grew by over 60%, reaching 73,256 residents.<sup>1,2,3</sup>

In 2020, Redmond was home to 31,738 households of which 35% were households with children under 18, and 25% were individuals living alone. The average household size in Redmond is 2.5 people, on par with that of the county (2.43) and state (2.53).

The Redmond 2050 Comprehensive Plan projects that the city will grow to about 115,170 people by 2050, equivalent to about 2% annual growth over that period.

The size of a community and its anticipated growth over time are key indicators of whether existing park and recreation facilities will be sufficient to meet future needs. Population growth can also result in increased residential density and/or the development of currently vacant land within a city, potentially increasing the need for away-from-home recreation opportunities, while simultaneously reducing potential locations for park and open space acquisition. Advance planning for parks and recreation facilities can help ensure residents can enjoy sufficient, conveniently located parks, open space, and recreation facilities, while the community grows and evolves.



# 62%

### Population Growth:

Between 2000 and 2020, Redmond's population grew by over 60% and is one of the ten fastest growing cities in Washington State.



# 72%

### Educational Attainment:

72% of adults over 25 years have a Bachelor's degree or higher, compared to 53% in King County and 37% in Washington.

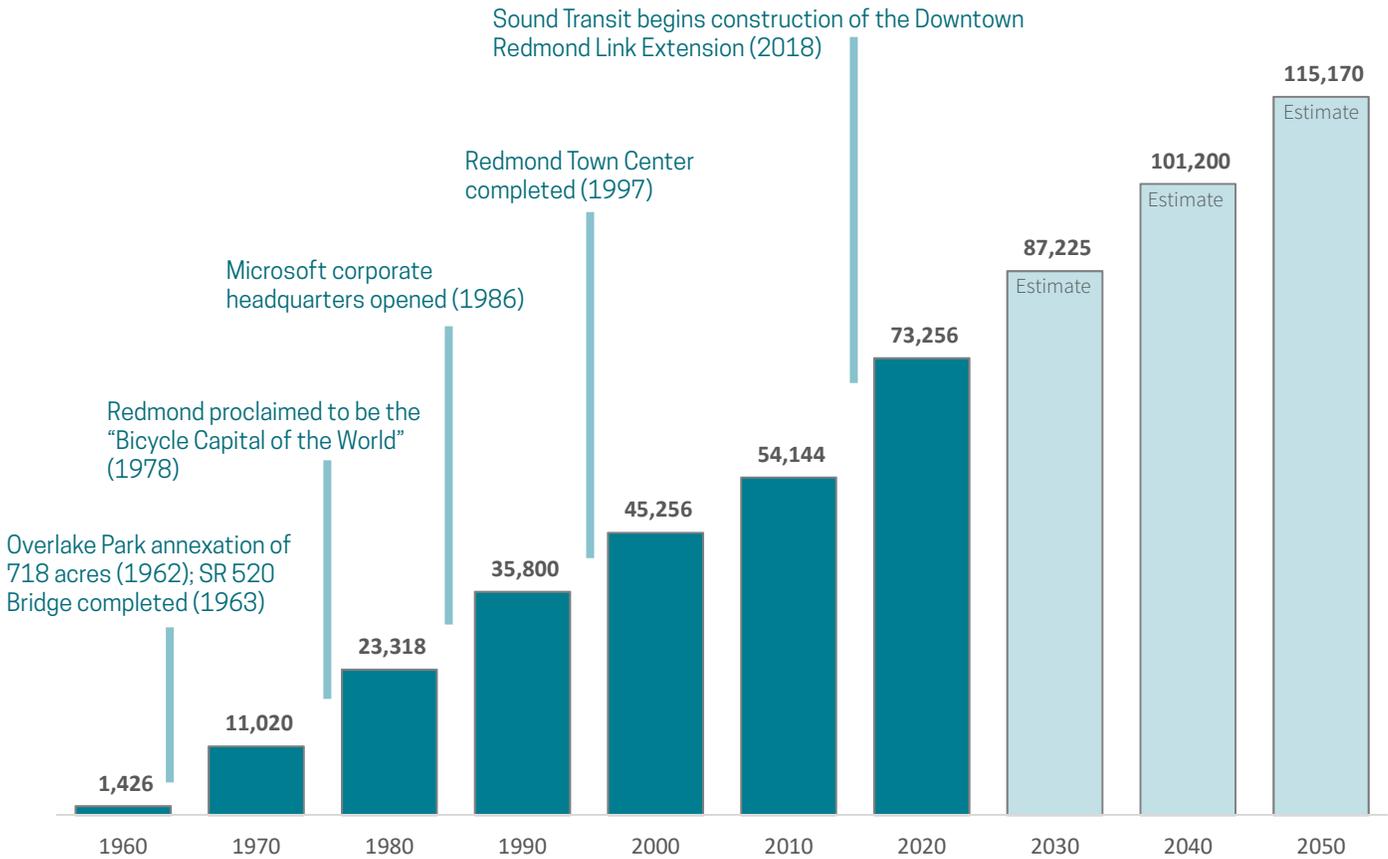


# ~100K

### Employment:

The City of Redmond is home to approximately 100,000 jobs, and the daytime population grows by over 50%.

**Figure 1. Redmond Population – Actual and Projected: 1960-2050**



## Age Group Distribution

Redmond has a median age of 34.5, lower than that of the county (37) and state (37.8). The City also has a relatively high population of families with children (35%).<sup>4</sup> These demographics have important implications for park and recreation needs.

Adults between the ages of 25 and 44 years make up Redmond’s largest 20-year population group, comprising 40% of the overall population in 2020 (Figure 2).

- Youth under 5 years of age make up 7.3% of Redmond’s population (Figure 2). This group represents users of preschool and tot programs and facilities, and, as trails and open space users, are often in strollers. These individuals are the future participants in youth activities.
- Children ages 5 to 14 years are often users of

youth programs, playgrounds, sports fields and courts, and other park facilities, and may attend whole-family programs and community events with adults. Approximately 12.6% of the City’s population falls into this age range.

- Teens and young adults, age 15 to 24 years, are in transition from youth programs to adult programs and participate in teen/young adult programs. Members of this age group are often seasonal employment seekers. About 9.3% of City residents are teens and young adults.

While approximately 29% of residents are youth and young adults up to 24 years of age, 52% are 25 to 54 years old, and 19% are 55 and older.

- Adults ages 25 to 34 years are users of adult programs and may use a wide variety of park

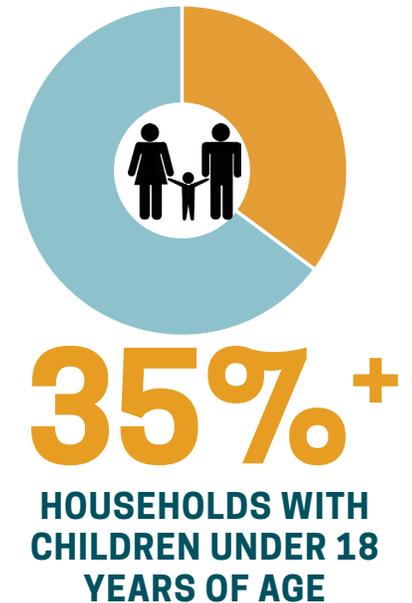
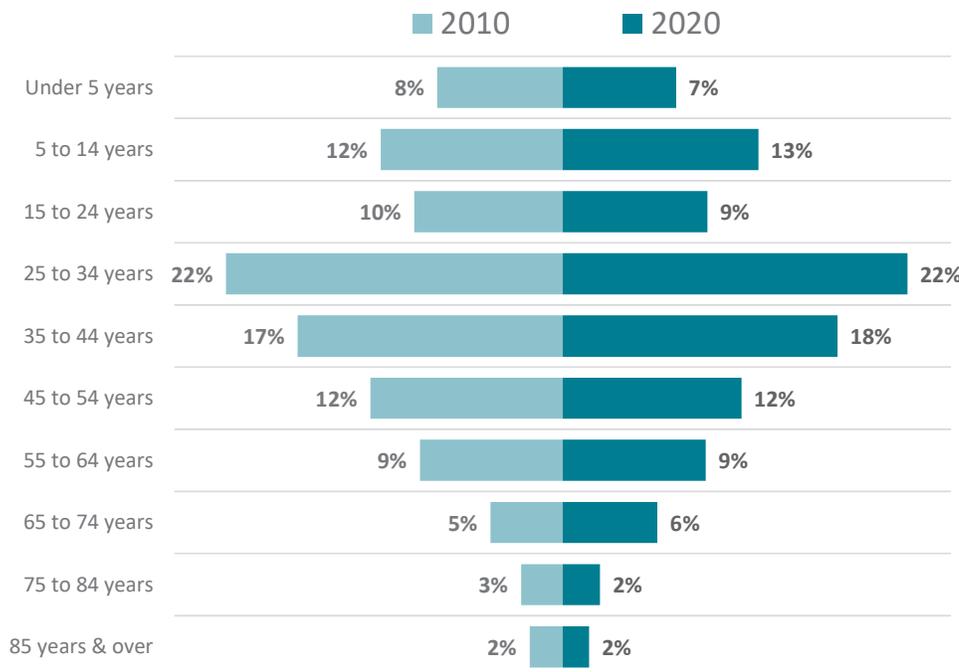
facilities. Approximately 22% of residents are in this age category. These residents may be entering long-term relationships and establishing families.

- Adults between 35 and 54 years of age represent users of a wide range of adult programs and park facilities. Their characteristics extend from having children using preschool and youth programs to becoming empty nesters. This age group makes up 18% of the City’s population.
- Older adults, ages 55 years plus, make up approximately 19% of Redmond’s population. This group represents users of adult and senior programs. These residents may be approaching retirement or already retired and may be spending time with grandchildren. This group also ranges from very healthy, active seniors to more physically inactive seniors.



Redmond is home to a younger population than King County as a whole, with high numbers of young and middle-aged adults. The community’s age demographics today are nearly identical to those of a decade ago (Figure 2).

Figure 2. Age Group Distributions: 2010<sup>2</sup> & 2020<sup>4</sup>



Sources

- 1 U.S. Census Bureau, 2020 Decennial Census.
- 2 U.S. Census Bureau, 2010 Decennial Census.
- 3 U.S. Census Bureau, 2000 Decennial Census.
- 4 U.S. Census Bureau, 2020 American Community Survey 5-Year Estimates.
- 5 U.S. Census Bureau, 2019 American Community Survey 1-Year Estimates.
- 6 U.S. Census Bureau, Census on the Map, 2019. Accessed May 2022.

- 7 King County Public Health. 2021 City Health Profile Dashboard. Available at <https://kingcounty.gov/depts/health/data/city-health-profiles.aspx>. Accessed May 2022.
- 8 University of Wisconsin Population Health Institute. "Washington Rankings Data". County Health Rankings. Available at <https://www.countyhealthrankings.org/app/washington/2021/rankings/king/county/outcomes/overall/snapshot>. Accessed May 2022.

## Race and Ethnicity

Redmond is significantly more racially diverse than King County or Washington State. According to the 2020 American Community Survey, just over half of Redmond’s residents identify as White alone (54%), while over one-third identify as Asian (37%). Smaller percentages of residents identify as two or more races (5.4%), Black or African American (1.7%), American Indian or Alaskan Native (0.7%), Native Hawaiian and other Pacific Islander (0.2%), or some other race (1.5%). About one-in-twelve residents identify as either Hispanic or Latino, lower than rates across the county and state.<sup>4</sup>

In 2020, approximately 46% of Redmond’s residents spoke a language other than English at home – predominantly Indo-European (such as Russian and Ukrainian) and Asian languages (such as Vietnamese, Chinese, and Korean). A smaller percentage of residents (12%) speak English ‘less than very well’. Redmond has a larger percentage of people who speak a language other than English at home than King County as a whole (28%).<sup>4</sup>

## Persons with Disabilities

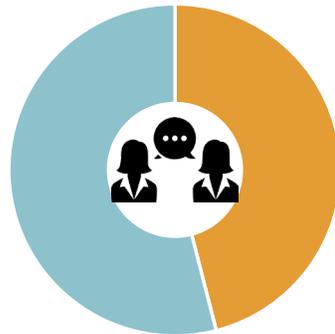
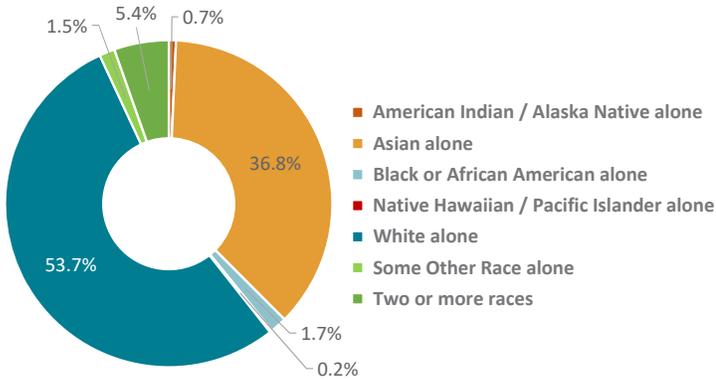
The 2020 American Community Survey reported 7% of Redmond’s population age 5 years and older has a disability that interferes with life activities (4,744 persons). This is lower than the county (9.8%) and state average (12.7%). Approximately 3% of residents under 18 years of age and 6% of residents between 18 and 64 have a disability. Among residents 65 and older, the percentage rises to 27%, which is lower than the percentage found in the general senior population of Washington State (35%).<sup>4</sup>

Planning, designing, and operating a park system that facilitates participation by residents of all abilities will help ensure compliance with Title II of the Americans with Disabilities Act (ADA). In addition to ADA, there are other accommodations that people with disabilities may need to access parks and participate in recreation programs. Redmond should consider community needs for inclusive and accessible parks, recreational facilities, programs, marketing, and communications.

## Employment & Education

In 2019, Redmond’s labor force population was 57,563.<sup>6</sup> Of this population, 68% was in the labor force, 3% was unemployed, and 29% was not in the labor force.<sup>4</sup> Employed residents work overwhelmingly in management, business, and science occupations

Figure 3. Race & Ethnicity



46%

RESIDENTS WHO SPEAK A LANGUAGE OTHER THAN ENGLISH AT HOME





(72%).<sup>‡</sup> Education and healthcare industries, as well as retail industries, each employ approximately 12% of workers.

In 2019, the City of Redmond was home to 99,687 jobs.<sup>7</sup> Nearly half of the City’s jobs are in the information services field – predominately at the Microsoft Corporation’s headquarters. Redmond is also home to nearly 11,000 jobs in the professional, scientific, and technical services sector. Many employed residents also commute to jobs in the greater Seattle region.

Approximately 72% of Redmond residents over age 25 have a bachelor’s degree or higher, and 89% have at least some college education. This level of education attainment is significantly higher than that of King County and the state (in which 77% and 70% of residents have some college education, respectively). Additionally, about 97% of city residents have a high school degree or higher, approximately five percentage points higher than the statewide average.

Higher levels of employment and educational attainment positively correlate with both the income and health status of a community – both of which have further impacts on the

use and need for park and recreation facilities, as described in the next two sections.

## Income & Poverty

A community’s level of household income can impact the types of recreational services prioritized by community members, as well as their willingness and ability to pay for recreational services. Perhaps more importantly, household income is closely linked with levels of physical activity. Low-income households are three times more likely to live a sedentary lifestyle than middle and upper-income households, according to an analysis of national data by the Active Living by Design organization.

Redmond’s residents tend to have high incomes. In 2019, the median household income in Redmond was \$142,920, significantly higher than that of King County (\$102,594) and of all Washington households (\$78,687).<sup>5</sup> Higher income households have an increased ability to pay for recreation and leisure services, and they often face fewer barriers to participation. Nearly two-thirds of city households (65%) have incomes in the higher income brackets (\$100,000 and greater), which is much higher

than across the state (38%).<sup>4</sup> Family households, or households where two or more people are living together and related through birth, marriage, or adoption, have a slightly higher median income of \$170,476, while non-family households in Redmond, including people living alone and those living with non-relatives, have a median household income of \$105,903.<sup>5</sup>

At the lower end of the household income scale, approximately 4% percent of Redmond households earn less than \$25,000 annually, fewer than households in King County (6%) and the State of Washington (8%). Less than three percent of the city’s families lived below the poverty level at some point in the previous year, equivalent to an income of \$26,200 for a family of four. This percentage is lower than the countywide (5.8%) and statewide (7%) levels. Poverty affects 3% of youth under 18 and 9% of those 65 and older.<sup>4</sup>

Lower-income residents face many barriers to physical activity, including reduced access to parks and recreational facilities, a lack of

<sup>‡</sup> Industry is the type of activity at a person’s place of work; occupation is the kind of work a person does to earn a living.



transportation options, a lack of time, and poor health. Low-income residents may also be less financially able to afford recreational service fees or to pay for services, such as childcare, that can make physical activity possible.

## Health Status

The overall health of a community's residents can impact their ability to participate in recreation and other physical activity and may also reflect, in part, the locality's level of access to appropriate and convenient green spaces, recreation opportunities, and active transportation facilities.

Residents of Redmond tend to be in better health than residents of King County and Washington state, according to the King County City Health Profile, developed by Seattle/King County Public Health in 2021. City residents have high life expectancies (85.2 years), and fewer residents experience poor mental or physical health as compared to the county and state. Residents also have lower prevalence of many health risk factors, including obesity, lack of exercise, diabetes, asthma, and hypertension, as compared to King County residents, who themselves have fewer risk factors than residents of Washington as a whole.<sup>7</sup>

In addition, King County residents rank as some of the healthiest residents in Washington (top quartile), according to the County Health Rankings.<sup>8</sup> Approximately 20% of Redmond and 21% of King County adults are considered obese, compared to 28% of Washington adults.<sup>7</sup>

Approximately 13% of Redmond and 15% of King County adults ages 20 and older report getting no leisure-time physical activity – lower than the statewide average of 18%.<sup>8</sup> This may be due, in part, to the large number of places to participate in physical activity, including parks and public or private community centers, gyms, or other recreational facilities. Over 95% of residents in King County have access to adequate physical activity opportunities, which is much higher than the 88% average for all Washington residents.<sup>8</sup>

According to the County Health Rankings, King County also ranks in the top tier of Washington counties for health outcomes, including length and quality of life, and health factors, such as health behaviors, clinical care, social and economic factors, and the physical environment.<sup>8</sup>

# Community Engagement

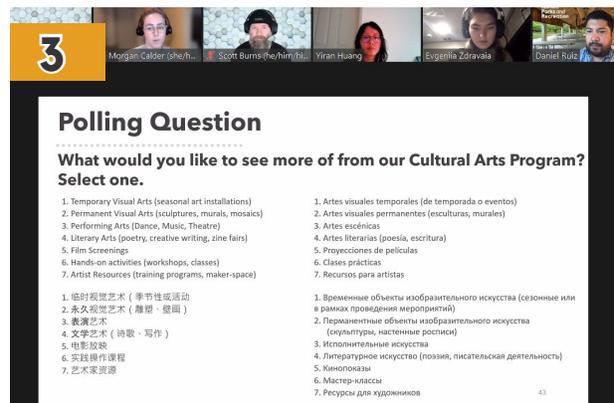
Community engagement and input played an important role in identifying current community priorities. Several outreach methods were used to connect with the community, seek their input and provide information about the Plan in COVID-sensitive formats. The City of Redmond received a significant amount of community feedback throughout this planning process, and the City made a significant investment in outreach to non-English speaking communities in an effort to respect and express the diversity of Redmond.

## Community Survey

A community-wide, mail survey and online questionnaire were conducted to assess the recreational needs and priorities of Redmond residents in early 2022. The survey was mailed to a random sample of 2,500 households within the city limits of Redmond on March 24, 2022. Reminder postcards were mailed to the 2,500 households on April 5<sup>th</sup>. An identical online version of the survey was posted to the city’s website on March 25<sup>th</sup>. Residents who did not receive a mail survey were able to complete the online questionnaire. The survey was closed on May 16, 2022. The survey was available in Chinese, English, Russian, and Spanish, and the cover letter accompanying the printed mail survey was written in all four languages and included unique QR codes to access each in-language survey online.

Overall, 330 surveys from the random sample mailing have been completed and returned (13.2% response rate, 5% margin of error). An additional 881 surveys were completed from the general, community-wide online questionnaires. In all, 1,211 surveys were collected, which includes 29 Chinese, three Russian, and 10 Spanish surveys. Survey respondents were asked about:

- Performance and quality of programs and parks,
- Usage of City parks and recreation facilities,
- Opinions about the need for various park, recreation and trail improvements, and
- Priorities for future park and recreation services and facilities.





# 公园和娱乐社区会议

5

请参加我们的网络社区会议，分享您对Redmond公园和娱乐的未来的想法

Wednesday, June 1 2022  
6:30 p.m. - 8:30 p.m.

Virtual Meeting  
<https://bit.ly/RedmondPARCC1>

**2000+**  
COMMUNITY MEMBERS  
PARTICIPATED IN PARCC PLAN



## 1. CINCO DE MAYO TABLING

In-person engagement at community events offered the opportunity to meet people with language services.

## 2. YARD SIGNS AT PARKS & TRAILS

Signs in parks, community centers, local businesses, and along trails announced opportunities to provide feedback to the PARCC Plan.

## 3. VIRTUAL OPEN HOUSE

COVID-sensitive engagement included a virtual public meeting and a hybrid in-person and virtual meeting.

## 4. FESTIVAL OF COLORS TABLING

Additional direct outreach via tabling and displays occurred at several events during summer 2022.

## 5. SOCIAL MEDIA POSTS

Social media posts in four languages encouraged participation at meetings and throughout the process.

Major survey findings are noted below, and the complete survey summary is provided in Appendix D.

## Major Findings from Survey

- Residents visit parks frequently, with more than 88% of respondents visiting parks and open space at least a few times per month. More than two in three visit at least once a week (70%).
- A large majority respondents indicated that they are very or somewhat satisfied with the City's parks (90%) and its trails and pathways (90.5%).
- Respondents gave high marks to the condition of Redmond's community parks (86%).
- The most popular amenities used during visits are trails for walking, running, hiking, biking or riding horses (95%), followed by relaxation, visiting nature and meditation (85%).
- Respondents ranked as their top three priorities: Maintaining existing parks and amenities to extend their useful life (1<sup>st</sup>), Expanding trail opportunities (2<sup>nd</sup>), and adding new amenities or features within existing parks (3<sup>rd</sup>).

## Open House Meetings

The City hosted two public meetings. The first was a virtual open house held on June 1, 2022. The second was a hybrid virtual and in-person open house on October 5, 2022. Each meeting included a presentation overview of the PARCC Plan process, survey highlights, and topic-specific content for parks, trails, and recreation needs. Polling questions and Q&A sessions punctuated the presentation to gather feedback and engage with attendees. Meeting summaries are provided in Appendix E and F.

## Focus Group Discussions

Online focus group discussions with external stakeholder were conducted to assess local needs and opportunities for enhancements and coordination. Stakeholders were selected based on their past or future interest and involvement in the recreation, park, sport or trail facilities. The group-based discussion sessions were conducted via Zoom and occurred between May and July 2022. Summary meeting notes from each focus group session are provided in Appendix G. The stakeholder focus groups sessions were organized by topic areas: trails, recreation programs, and arts and culture interests.



### ADDING WALKING & BIKING TRAILS

90% support adding more trails

### PROVIDE POOL OR BEACH ACCESS

59% indicate more swimming pool or beach access is needed



### PROVIDE MORE & INCLUSIVE PLAYGROUNDS

76% support installing inclusive play equipment

### ADD PICNIC SHELTERS

73% support installing additional picnic shelters



### PROVIDE MORE COMMUNITY GARDENS

56% indicate more garden space is needed

### PROVIDE RIVER OR LAKE ACCESS

80% indicate more water access is needed



## Event Tabling

A series of City staff led tabling events at community events, parks, local markets, and gathering areas . occurred between May and August to build awareness of the PARCC Plan and share information about the project. Tabling was held at the following venues:

- Cinco de Mayo
- Festival of Colors
- Derby Days
- European Deli & Produce
- Sammamish Trail
- Grass Lawn Park
- Idylwood Park
- Downtown Park and Signals Art Installation
- Redmond Central Connector by Overlake Christian Church



## Commission & Council Meetings

The Parks, Trails & Recreation Commission provided feedback on the development of the PARCC Plan during eight regularly scheduled sessions. The first session occurred on February 3<sup>rd</sup>, shortly after the planning project was initiated. The Commission discussed the overall planning process and provided their perspectives on a vision for the system, specific challenges, opportunities and ideas about parks, trails and programs. Subsequent sessions occurred throughout 2022 to solicit direction from the Commission on priorities and recommendations for the new PARCC Plan. Additionally, City Council was kept abreast of the PARCC Plan through multiple

study sessions and committee reports, which led to the review and discussion of the final draft PARCC Plan in early 2023.

## Other Outreach

In addition to the direct outreach opportunities described above, the Redmond community was informed about the planning process through a variety of media platforms. These methods included the city website, Let's Connect Redmond online platform, social media postings, utility bill insert, and emails, among others.

**The PARCC Plan provides recommendations on how to best accommodate future changes in Redmond and implement the priorities expressed by the community.**

“ Maybe it will be useful to add some kind of canopy/gazebo/shelter to open space sites. It will protect from rain in winter and from too bright sun in summer. Maybe it is worth adding restrooms and drinking water fountain.”

Survey respondent

“ En caso de haber algún evento hacerle mas publicidad ya que generalmente nos enteramos solo si pasamos y vemos algo ( Need more publicity for events. We generally only find out about events if we are passing by and notice something is going on. )”

Survey respondent

“ More connections, more interim trails until final development funds available. More protected bike lanes and sidewalk. More diversity of amenities for adults and young adults. Clustered pickleball courts with lights. Shakespeare in the park and other free performances at parks.”

Public meeting attendee

# 3

# Where We Are Now

Redmond has a rich and robust system of parks, trails, and community centers serving a growing and changing community. Understanding recreational trends and the interests of the public is key to assessing how the Redmond community is served by today's recreation infrastructure and the future demands placed on the park system.

This chapter provides a snapshot of levels of service and begins to frame some of the common interests from the public for future improvements. Detailed discussions for each of the Park and Recreation Department's major focus areas follow as separate sections:

- 3A – Parks & Centers
- 3B – Recreation Programming
- 3C – Arts, Culture & Events
- 3D – Trails
- 3E – Conservation
- 3F – Operations & Maintenance





**1,350+**  
ACRES OF PUBLIC  
PARKLAND



**38%**  
TREE CANOPY COVERAGE



**500/280**  
SUMMER CAMPS / ADULT  
SPORT TEAMS



**50,000**  
ANNUAL ATTENDEES TO  
REDMOND EVENTS



**20,000**  
ANNUAL HOURS OF  
PROGRAM USAGE



## COMMON THEMES FROM COMMUNITY OUTREACH

Each section will review the community insights that were relevant to that topic. In addition to these topic specific insights, the community feedback from the survey, public meetings, and stakeholder focus group discussions, some overarching core themes and interests emerged.

### Continue to Build System & Expand Recreational Opportunities

- Build new parks on undeveloped, city-owned parkland to add capacity for additional recreation amenities and accommodate population growth.
- Maintaining existing parks and open spaces remains a key priority.
- Improve recreation program access through the operation of the new Redmond Senior & Community Center, and continue to plan for renovated or new indoor facility space.
- Provide intergenerational activities and cultural events to bring the community together and display its diversity.
- Expand water access opportunities through shore launches for hand-carried watercraft, programming, and concessions.
- Continue investments in the expansion and maintenance of the City's trail system – both paved and soft-surface trails. This includes investments in pedestrian and bicyclist access and safety improvements (e.g., sidewalks, crossings, bike lanes, etc.), as well as mapping, wayfinding signage, and etiquette communications.
- Provide more recreational options in the park system that include multi-use facilities for pickleball, community gardens, off-leash dog areas, and sport-specific facilities, such as fields for cricket and rugby.
- Improve the diversity and number of playground experiences and install all-inclusive play options.
- Continue to provide and expand public art, performances, and community events.

### Convenience & Support Amenities

- Upgrade and expand access to plaza seating, picnic areas, restrooms, flexible space, and parking.
- Improve the user experience and familiarity with the park and trail system through wayfinding, maps, and communication (e.g., social media, website, signage, etc.).



### OPERATIONAL & SERVICE CHALLENGES DUE TO COVID-19

While each of the subsequent chapters addressing the Department's major focus areas include information about current trends in recreation, the COVID-19 pandemic created and highlighted unique challenges for municipal park and recreation agencies.

A statewide survey of 227 Washington park and recreation agencies was conducted in the second half of 2020, with a focus on service demand and operational challenges, both preceding and as a result of COVID-19. The project was a collaboration between the Washington Recreation & Park Association, the Washington State Association of Counties, the Association of Washington Cities, and Metro Parks Tacoma.

In a question that asked the agency about how stable its outlook is for 2020 pre- and during COVID-19, the percentage of agencies that stated their outlook as very strong and stable decreased by 25 points, with 27.8% indicating as very stable at the beginning of the year to 2.8% indicating as very stable by August 1, 2020. Similarly, agencies that felt moderately or significantly underfunded and unstable rose from 5.5% to 50% by August 1, 2020. Also, significant majorities of agencies indicated service delivery impacts due to the COVID-19 pandemic in the following ways:

- Reduced ability to manage, maintain, operate, and secure passive parks to safety standards and control access (87%).
- Cancellation of special events and tourism campaigns that support local employment and drives the local economy (87%).

- Inability to operate critical community programs, pools, attractions, and facilities, including services for vulnerable populations (81%).
- Lack of ability to hire or maintain seasonal employees & offer programs or services allowable under Safe Start (74%).
- Addressing public use and behaviors that put the community at risk, such as tearing down caution tape, and using amenities (85%).

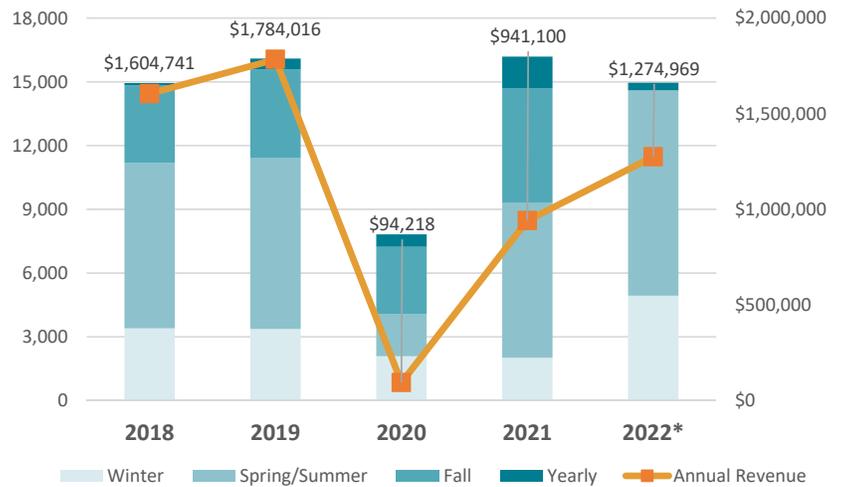


While many of the restrictions of the pandemic have been removed or lessened, the impacts of the pandemic are still being felt by park and recreation agencies in the form of staff shortages, reduced program revenues, and the need to balance and accommodate in-person and virtual program experiences.

**Returning to Normal: Nearly 11,000 hours of sport fields were rented in 2022 (through July), which exceeds 2019 pre-pandemic data.**

**Even with partial year data for 2022, the City has returned to pre-pandemic participation in recreation programs, with an improving program revenue outlook.**

**Figure 4. Annual Program Registrations by Season**



## LEVELS OF SERVICE SNAPSHOT

Many jurisdictions are developing guidelines that are customized to their community and its unique and often changing park and recreation demands, rather than solely applying the historic National Recreation and Park Association’s (NRPA) published park guidelines that primarily focused on parkland acreage per capita. The use and application of standards continues to evolve and develop diverse approaches. This Plan evaluates the City’s current parkland level of service through a variety of characteristics, including acreage per capita (Figure 5), as a snapshot in time and as a means to describe the performance of the park system. These current measures and future projections also help plan for accommodating Redmond’s growing population.

The NRPA conducts annual surveys to generate a Park Metrics database that reflects the current levels of service of park agencies across the country based on a variety of factors, such as population size, population density, number of full-time equivalent employees, number of park facilities, acres of parkland, and more. The Park Metrics survey data are used to compare different park and recreation providers in widely different communities across the country; however, the Park Metrics database relies on self-reporting by municipalities. Some agencies only include developed, active-use parks, while others include natural lands with

limited or no improvements, amenities, or access. The comparative standards in the table below should be viewed with this variability in mind.

A few highlights from the NRPA agency comparison provide perspectives on Redmond’s park system. Figure 6 compares jurisdictional populations served by park and recreation agencies against certain performance metrics. The number of residents per park and acres of parkland per 1,000 residents implicate the potential

wear and tear on park facilities. Compared with similar population sizes, Redmond provides considerably more parkland acreage (18.4 acres, including open space) per 1,000 residents. Comparing just developed park properties, the City has 15.9 acres per 1,000 residents. Looking at the numbers of residents per playground, Redmond has fewer playgrounds (at 5,685 residents per playground) than similar-sized jurisdictions (at 3,807 residents per playground).

**Figure 5. Existing & Projected Levels of Service by Park Classification**

Type	Current Inventory	Existing Level of Service (2022)	Projected Level of Service (2050)
Community Parks	256.1 acres	3.5 ac./1000	2.2 ac./1000
Neighborhood Parks	103.1 acres	1.4 ac./1000	0.9 ac./1000
Urban Parks	12.4 acres	0.2 ac./1000	0.1 ac./1000
Plazas & Pocket Parks	0.6 acres	0.0 ac./1000	0.0 ac./1000
Natural Resource Parks	913.6 acres	12.4 ac./1000	7.9 ac./1000
	1,285.8 acres	17.4 ac./1000	11.2 ac./1000

**Figure 6. Service Levels Comparing Park Metric (NRPA) Data**

Metric	All Agencies	Median Value	
		Pop. Range 50,000- 99,999	Redmond (pop = 73,910)
Residents per Park	2,323	2,516	1,607
Acres of Parkland per 1,000 population	10.4	9.2	18.4
Miles of Trails*	14	14	39
Number of Residents per Playground	3,750	3,807	5,685
Number of Residents per Recreation Center**	31,239	40,817	49,273

\* Includes King County managed trails in Redmond

\*\* Assumes 1.5 recreation centers, including RCC at Marymoor Village and half credit for Old Redmond Schoolhouse

**Figure 7. Service Levels Comparing Park Metric (NRPA) Data to Redmond for Various Amenities**

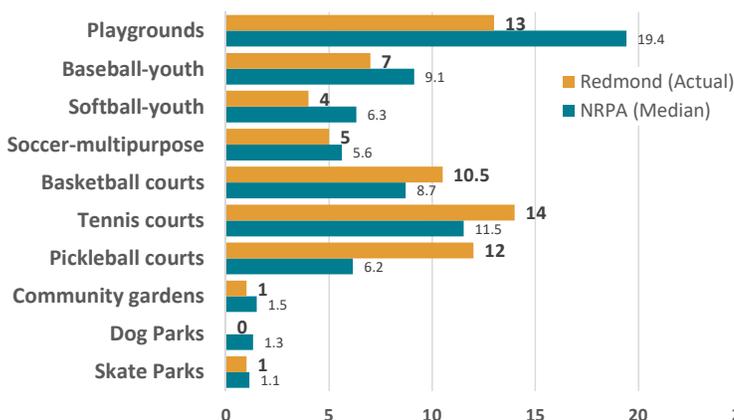


Figure 7 to the left compares Redmond against national averages. In all, Redmond is tracking pretty well, but it is below the average for playgrounds, off-leash dog parks, and baseball/softball fields.

The use of numeric standards is a blunt and limited tool to assess how well the City is delivering park and recreation services, since the numeric values alone neglect any recognition for the quality of the facilities or their distribution (i.e., the ease to which residents have reasonable, proximate access to park sites). While public ownership of a broad range of recreation lands is crucial to the well-being of the City, the simple use of an overall acreage standard does not match with the citizen input received during this planning process. Residents were particularly interested in the availability of trails, parks, natural areas, and community centers within a reasonable distance from their homes. The Redmond City Council is similarly interested in creating '10-minute communities' where daily needs and services, including parks, are within a 10 minute walk (or ½ mile) of most residents.

The City's park system also was assessed using Washington Recreation and Conservation Office's (RCO) level of service metrics provided in their planning manual. In reviewing the park system as a whole, Figure 8 illustrates the current levels of service across different performance measurements. From the community survey results, public satisfaction of the facilities and amenities that Redmond provides ranked as the strongest indicator for the park system. Future development of several City parks (currently undeveloped) will further improve the distribution rating noted in the figure.

Four methods of assessing the park system are: assessing physical conditions within each park facility; mapping distribution of existing parks; measurements of park acreage; and comparing park amenities. To refine the access and equity of a park system even further, a look at the types and quantities of outdoor recreation offerings generates additional considerations. Comparing size and amenities in each park helps weigh the need for enhancing existing park sites, in addition to adding new parks. Each existing park offers a variety of recreational amenities and does not offer equal values in outdoor recreation. Parks with less land and fewer amenities should be considered as targets for expansion through adjacent land acquisition or, at least, enhancement with additional amenities.

**Figure 8. Levels of Service (LOS) with RCO Metrics (System-wide)**

Quality Criteria		
<b>Public Satisfaction</b>		
Satisfaction of City Parks (rated as Very or Somewhat Satisfied)		<b>90.1%</b>
	LOS Grade	<b>A</b>
Satisfaction of City Trails (rated as Very or Somewhat Satisfied)		<b>90.5%</b>
	LOS Grade	<b>A</b>
<b>Public Sentiment on Condition</b>		
Condition of City Parks (rated as Excellent or Good)		<b>72.4%</b>
	LOS Grade	<b>B</b>
Condition of Natural Resource Parks (rated as Excellent or Good)		<b>63.2%</b>
	LOS Grade	<b>C</b>
Condition of Trails in Parks (rated as Excellent or Good)		<b>76.5%</b>
	LOS Grade	<b>B</b>
<b>Agency-based Assessment</b>		
Condition Assessment Rating of Existing Parks (3-point scale)		<b>1.20</b>
	LOS Grade	<b>B</b>
Distribution Criteria		
<b>Parkland Access (within 1/2-mile travelshed)</b>		
Percent Service Area with Access to Developed Park		<b>54.0%</b>
	LOS Grade	<b>C</b>
<b>Parkland Access (within 1/2-mile travelshed)</b>		
Percent Service Area with Access to Developed & Future Park		<b>64.0%</b>
	LOS Grade	<b>B</b>
<b>Trail System Access (within 1/2-mile travelshed)</b>		
Percent Service Area with Access to Recreational Trails		<b>70.0%</b>
	LOS Grade	<b>B</b>
Usage / Visitation Criteria		
<b>Frequency of Park or Trail Usage</b>		
Percent Visiting Parks at Least Multiple Times per Month		<b>88.1%</b>
	LOS Grade	<b>A</b>
<b>SCALE:</b> <span style="background-color: #90EE90; padding: 2px;">Excellent</span> <span style="background-color: #90EE90; padding: 2px;">Good</span> <span style="background-color: #90EE90; padding: 2px;">Fair</span> <span style="background-color: #FFDAB9; padding: 2px;">Limited</span> <span style="background-color: #FF6347; padding: 2px;">Poor</span>		

\* Note: The percentage of land area covered by service area walksheds is a proxy for the population within the residential portion of the City.

The City also should consider other factors for serving the current and future population of Redmond, such as park pressure, or the potential user demand on a park, acknowledging that residents are most likely to use the park closest to their home. The concept of park pressure uses GIS analysis to assess the population density of City neighborhoods compared to existing parkland. Areas with lower levels of service are more likely to be underserved by parkland and to see higher degrees of use and wear and tear on park amenities.

Utilizing the transportation analysis zone (TAZ) data compiled for Redmond 2050, the existing and projected population density by Redmond neighborhood was

calculated, then divided by the existing parkland acreage per neighborhood. Figure 9 shows that Downtown and Overlake will experience significant increases in population density by 2050, which will also increase the pressure on existing parks in those neighborhoods. Also, North Redmond currently has a high level of population density per park acre, which is borne out in the geographic distribution analysis noted in Chapter 3A. These three neighborhoods, in particular, will require special attention for acquisitions and partnerships into the future.

“As we live in Southeast of Redmond, it would be nice to have a park/playground here as well or at least kid and stroller friendly paths connecting the existing parks and trails (connection with Perrigo park, stroller friendly street crossing to Lk Sammamish trail).”

-Survey respondent

**Figure 9. Park Pressure by Neighborhood (2018 & 2050)**

Neighborhood	Area (sq.mi.)	Parkland (ac.)	Population Density (Households)		Population Density per Park Acre	
			2018	2050	2018	2050
Bear Creek / SE Redmond	3	89	1,352	2,895	15	32
Downtown	1	91	5,306	8,992	58	98
Education Hill	2	67	2,052	2,625	31	39
Grass Lawn	1	33	2,682	3,058	81	92
Idylwood	1	34	2,128	2,128	63	63
North Redmond	2	10	1,205	1,219	121	123
Overlake	2	32	1,672	4,442	52	137
Sammamish Valley / Willows / Rose Hill	3	68	786	1,727	12	25
<b>Citywide</b>	<b>16</b>	<b>425</b>	<b>1,811</b>	<b>3,039</b>	<b>4</b>	<b>7</b>

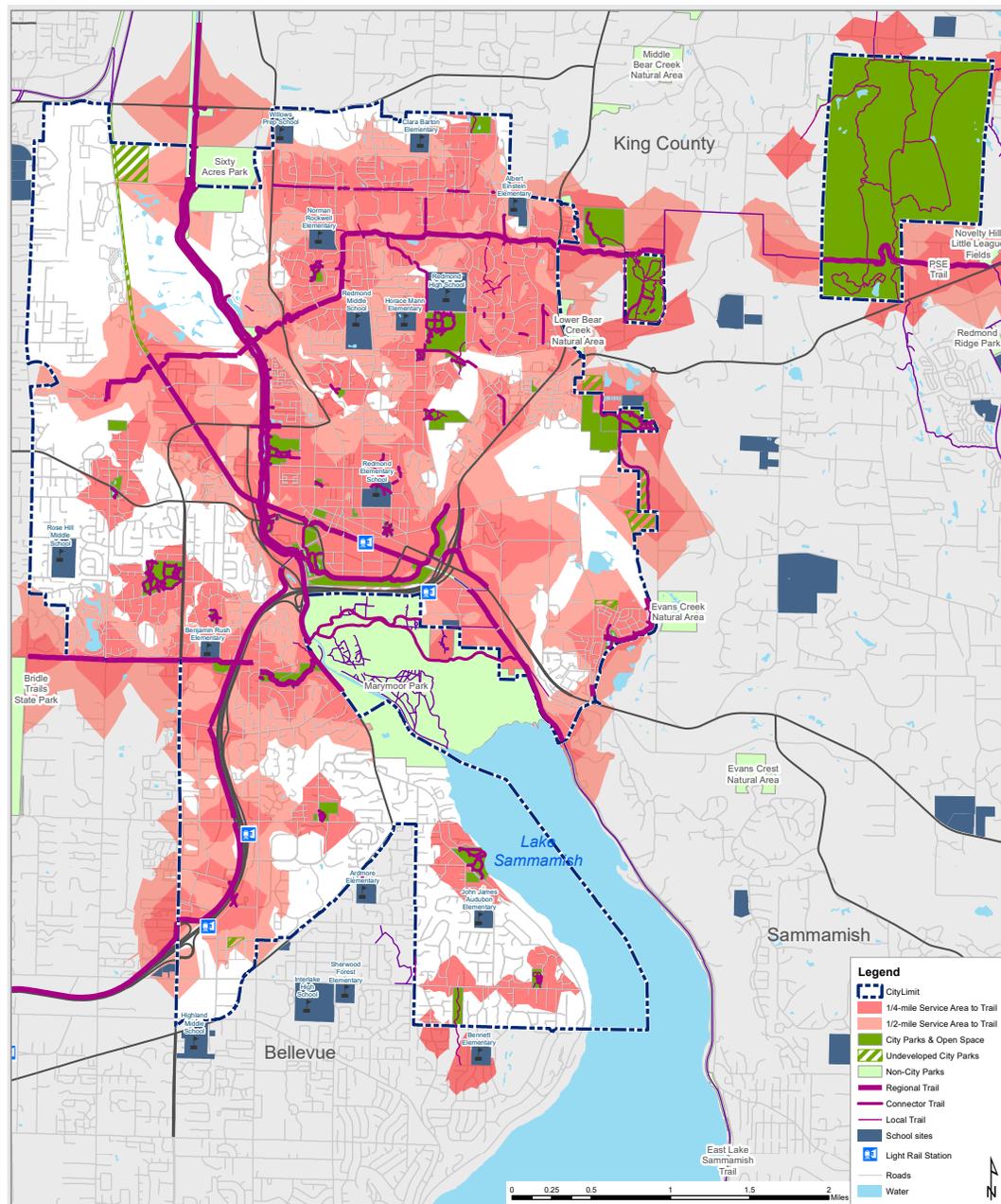




Figure 11. Travelshed Analysis for City Trails

**70%**  
**HOUSEHOLDS**  
**WITHIN ½-MILE OF**  
**TRAIL ACCESS**

As with roadway system and transportation planning, planning for recreational trails should be geared toward connectivity, rather than mileage. Applying a mileage standard for trails within the Redmond park system would provide only an isolated and inadequate assessment of need for the community and its plans for better connectivity. As such, this Plan recommends a connectivity goal that restates and reinforces the desire to improve overall connections across the City and enhance off-street linkages between parks and major destinations, as feasible.



# 3A

## Parks & Community Centers



The PARCC Plan process assesses recreational needs and priorities for park facilities, active use areas, and trails in Redmond. The assessment includes a discussion of specific local needs and public input and information on park inventory conditions were heavily relied upon in the planning process. By considering the location, size, and the number of park facilities by type and use, along with community interests and priorities, the PARCC Plan evaluates the existing and future demand for park and recreation amenities and provides recommendations for future initiatives. The six-year Capital Improvements Plan detailed in Chapter 5, which identifies and prioritizes crucial upgrades, improvements, and expansions, is based on the needs assessment and the recreational interests expressed by residents.

The recreational interests of the Redmond community were captured in the survey and compared to regional, state and national trend data. Local support for and interest in trails for walking and biking, recreation programs and facilities, water access opportunities, and cultural arts align with recreation participation data from multiple sources.

### Parks & Recreation Trends

Various resources have been reviewed and summarized to provide an overview of current trends, market demands, and agency comparisons in the provision of parks and recreation services. This information is helpful when balanced with local insights and feedback from the community in guiding future initiatives.

The following national and state data highlights some of the current park use trends and may frame future considerations for Redmond's park system. Additional trend data and summaries are provided in Appendix I.

- 90% of U.S. adults believe that parks and recreation is an important service provided by their local governments. <sup>(1)</sup>
- 84% of U.S. adults seek high-quality parks and recreation when choosing a place to live. <sup>(1)</sup>
- Running, jogging, and trail running are the most popular outdoor activities across the nation, based on levels of participation, followed by hiking, fishing, biking, and camping. <sup>(2)</sup>
- Walking ranked as the top activity by participation rate (94%) in Washington State. <sup>(3)</sup>
- In 2021, there were more things to do as outdoor activities thrived, fitness at home became more popular, and team sports started back up after the COVID-19 hiatus. Recreation activities that made great strides in the last several years include pickleball, indoor climbing, kayaking, trail running, and day hiking. <sup>(4)</sup>

Sources:

- (1) 2022 American Engagement with Parks Survey
- (2) 2022 Outdoor Participation Report
- (3) 2018-2022 Recreation and Conservation Plan for Washington State
- (4) 2022 Sports, Fitness, and Leisure Activities Topline Participation Report

## Community Insights

Local recreation demands and needs were explored through various community engagements (Chapter 2) to gather feedback on the strengths and limitations of existing parks and community centers available to Redmond residents. The community survey confirmed that local parks, recreation options, and open space opportunities are important or essential to the quality of life in Redmond. Respondents tend to visit frequently, with more than 88% of respondents visiting parks and open space at least a few times per month and more than two in three visit at least once a week (70%).

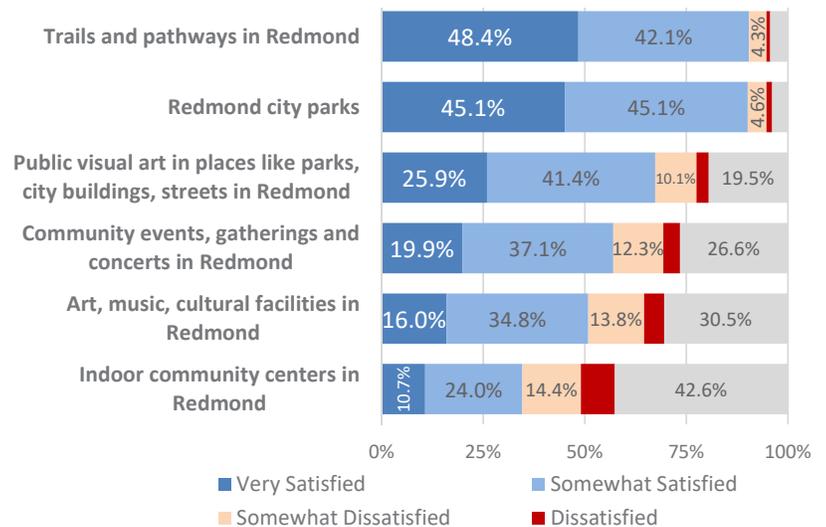
Respondents were asked to rate their satisfaction with a variety of park and recreation facility types on a scale from very satisfied to dissatisfied. A large majority of respondents indicated that they are very or somewhat satisfied with the City’s parks (90%) and its trails and pathways (90.5%). Indoor community centers received the lowest ratings, with 23% of respondents rating satisfaction as either somewhat dissatisfied or dissatisfied. Approximately 43% of respondents did not rate satisfaction toward indoor community centers.



**88%**

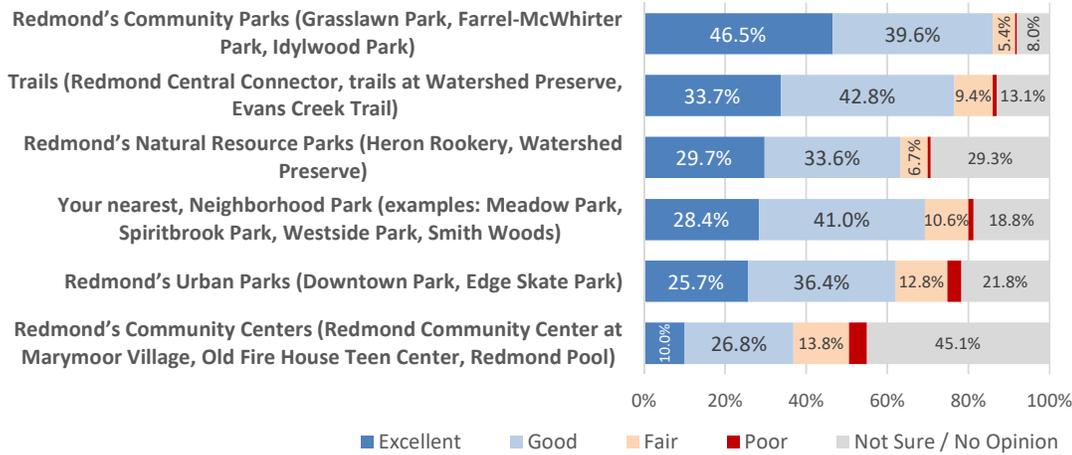
**VISIT PARKS AND OPEN SPACE AT LEAST A FEW TIMES PER MONTH**

**Figure 12. Satisfaction with City Park and Recreation Facilities**



Respondents also were asked to rate the condition of a variety of park and recreation facilities. Respondents gave overwhelming high marks to the condition of Redmond’s community parks (86%). Strong majorities of respondents also rated the condition of many other facility types as either excellent or good: trails (77%), their nearest neighborhood park (69%), natural resource parks (63%), and urban parks (62%).

**Figure 13. Sentiment of Condition of Park & Recreation Facilities**

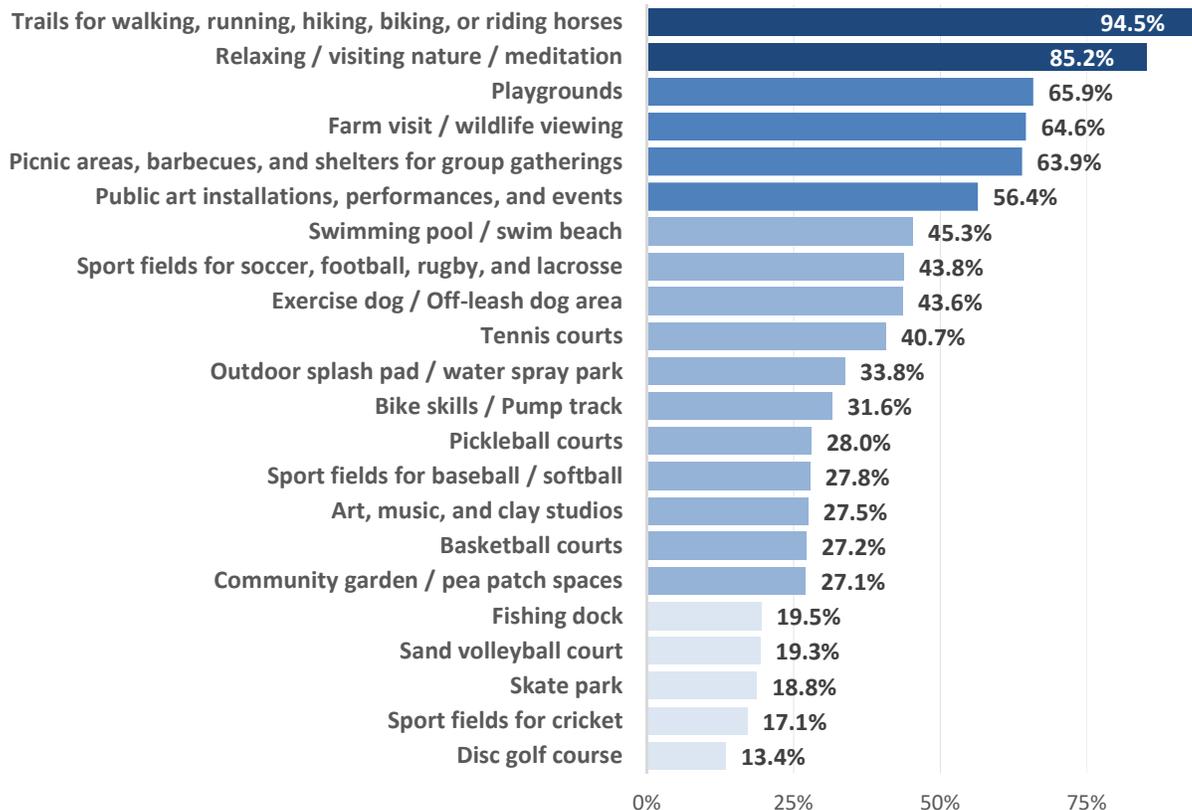


As with the question on overall satisfaction about recreation facilities, respondents also rated the condition of the City's community centers more poorly than other facility types, with 37% rating community centers as excellent or good. Approximately 45% of respondents did not rate community centers and indicated a response of 'not sure' or 'no opinion'.

Respondents visit local parks and recreation facilities for a variety of reasons. The most popular amenities used during visits are trails for walking, running, hiking, biking, or riding horses (95%), followed by relaxation,

visiting nature and meditation (85%). Majorities of respondents visit park and open space for playgrounds (66%), the farm or wildlife viewing (65%), picnic areas (64%) and public art installations, performances or events (56%). Approximately one in three respondents visited for swimming (45%), sport fields (44%), exercising a dog (44%), tennis courts (34%), and splash pad (32%). Relating to statewide and national trend statistics, the popularity of walking and running have consistently ranked as top outdoor activities – in alignment with Redmond's survey responses.

**Figure 14. Main Reasons For Visiting Local Parks and Recreation Facilities**



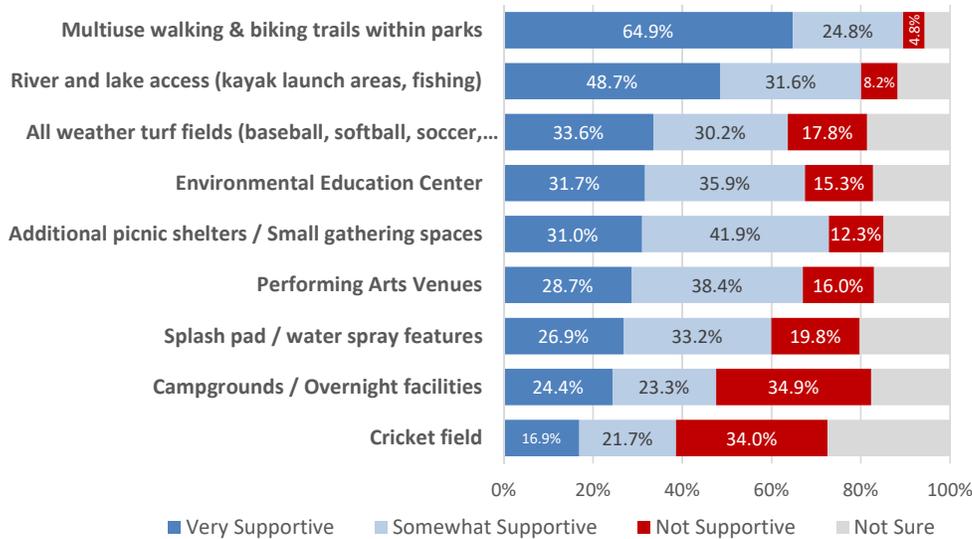
The survey asked residents a pair of questions regarding their level of support for a variety of amenities and facilities that could be added to the park system, with listed options segmented between those that represent higher cost improvements and those that represent lower cost improvements.

When presented higher-cost potential improvements, respondents were most supportive of adding multi-use walking and biking trails and river and lake access

opportunities. Respondents were less supportive of adding campgrounds or cricket fields.

When given a list of potential low cost park amenities the City could consider adding to the park system, majorities of respondents were supportive of all options listed. They were most supportive of rewilding natural areas, tables and chairs in plazas, and all-inclusive playgrounds.

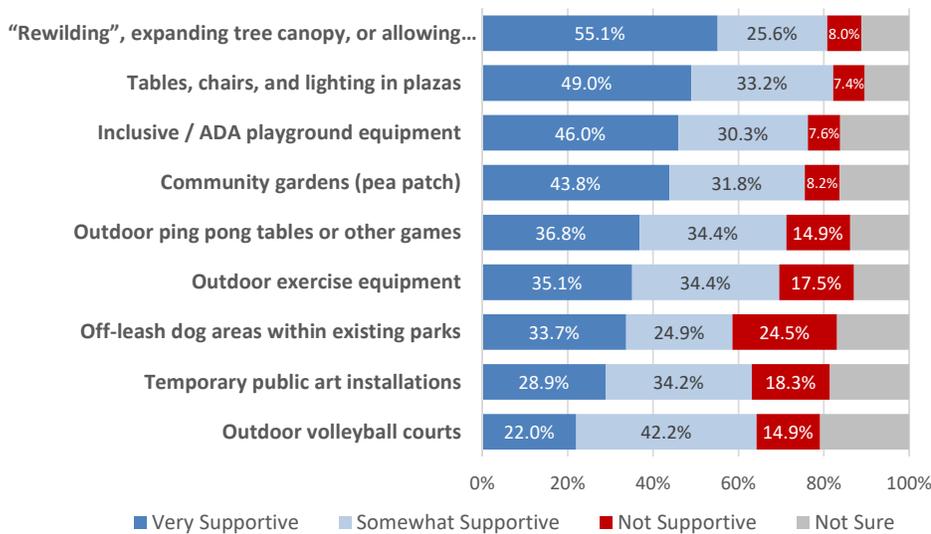
**Figure 15. Priority Parks and Recreation Facilities (Higher Cost Amenities)**



«летом очень жарко гулять с детьми в Downtown Park (необходимы какие-либо навесы или где можно укрыться от солнца) (In the summer, it is very hot to walk with children in Downtown Park (there should be some sort of canopy or a place to shelter from the sun))»

-Survey respondent

**Figure 16. Priority Parks and Recreation Facilities (Lower Cost Amenities)**

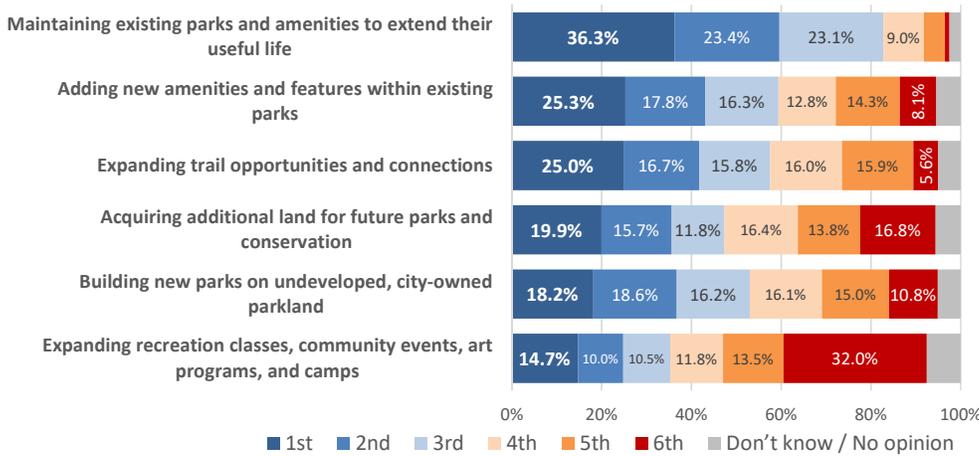


Respondents were asked to rank a list of potential recreation, park, and open space investments. Respondents to both the mail survey and online questionnaire ranked maintaining existing parks and amenities to extend their useful life as the top priority. Also, respondents to both the mail survey and online questionnaire ranked the same items as their top three priorities: maintaining existing parks, expanding trail opportunities, adding new amenities at existing parks. Mail survey respondents were more strongly supportive of maintaining existing parks, by approximately eight percentage points.

“Would like to see some covered facilities (temporary coverings) - so some activities can be enjoyed year round.”

-Survey respondent

**Figure 17. Priority Ranking of Selection of Potential Investments**



## Park Classifications & Inventory ZONING CODE OPEN SPACE TYPES

Parkland is classified to assist in planning for the community's recreational needs. The classifications reflect standards that inform development decisions during site planning, additionally it informs operations and maintenance expectations for the level of developed facilities or natural lands. The Redmond park system is composed of a hierarchy of various park types, each offering recreational opportunities and natural environmental functions. Collectively, the park system is intended to serve the full range of community needs.

Each park classification defines the site's function and expected amenities and recreational uses. The classification characteristics serve as general guidelines addressing the size and use of each park type. The following eight classifications are used in Redmond's park system:

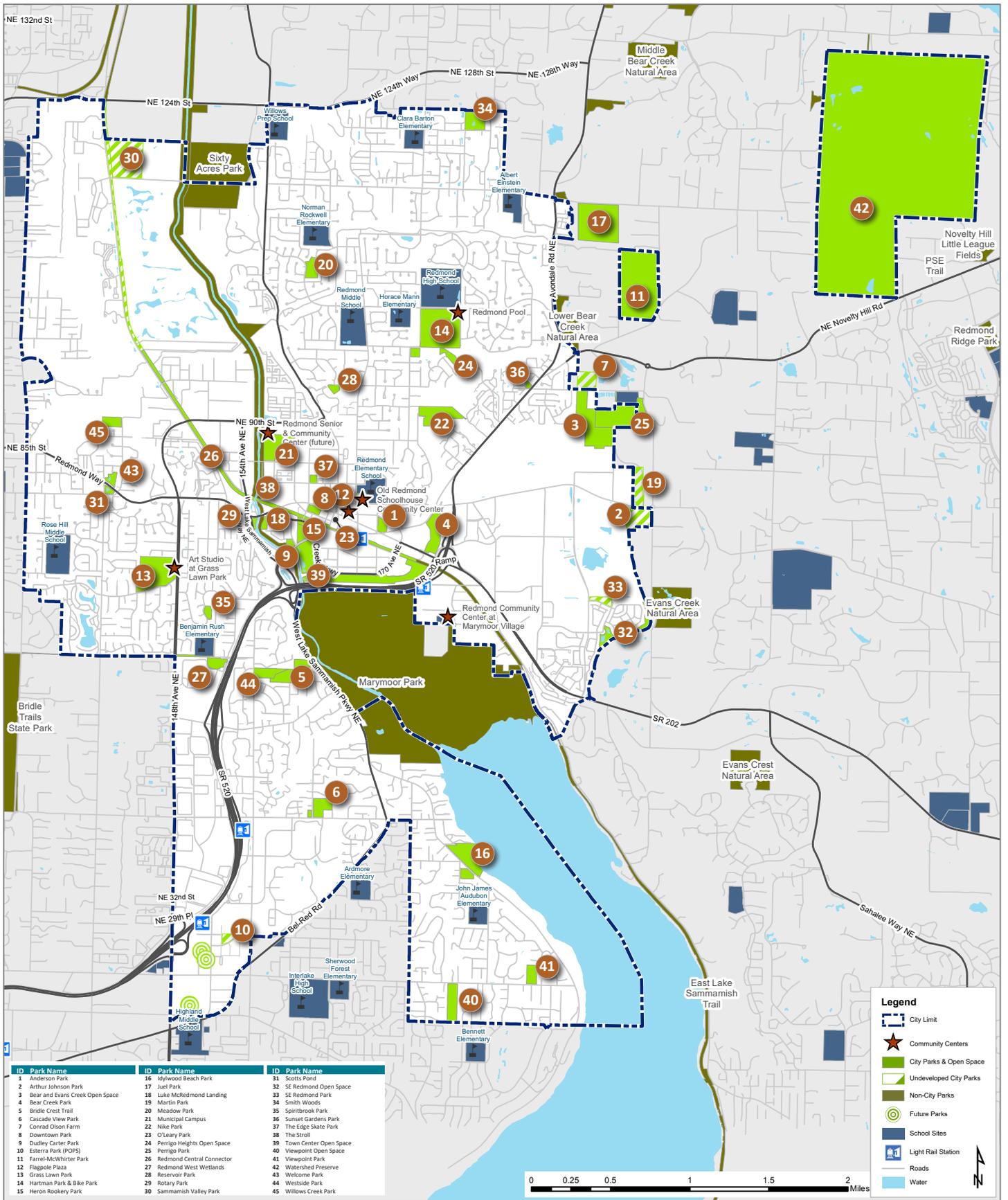
- Community Parks
- Neighborhood Parks
- Natural Resource Parks
- Urban Parks
- Plazas & Pocket Parks
- Trail Corridors
- Privately Owned Public Spaces (POPS)
- Community Centers

For each park classification, the following pages include a general description of the classification, typical size range, and a list of appropriate amenities for that type of park or recreation facility. The list of amenities is not meant to be prescriptive or exhaustive. The appropriate amenities for any individual park should be determined through a regular master planning process that involves the community it is meant to serve.

The term "open space" is used in a variety of ways in the Redmond Zoning Code (21.36 Types of Open Space) and provides a hierarchy and definitions for different types of open space recognized by the City, which are:

- **Conservation Open Space:**
  - Undeveloped land and natural features worthy of preservation primarily for their scenic or aesthetic value and landscape areas.
  - Such open space may consist of, but is not limited to, wooded areas, agricultural land, open valley floors, pastures and fields.
  - Resource areas where plants, animals, water, air and soil have been left in an undisturbed state or areas of historical value.
  - Such open space may consist of, but is not limited to, Natural Resource Parks, wetlands, watercourses, rivers, lakes, ponds, flood zones, ravines, steep slopes, wooded areas, wildlife areas and nature trails.
- **Recreation Open Space:**
  - Recreation areas and facilities that meet recreation needs of City residents.
  - Such open space may provide for active or passive open space uses and may consist of, but shall not be limited to, landscaped right-of-way, buffer areas, landscape areas, parks, walkways, bikeways, para-courses, golf courses, tot-lots, recreation buildings, and outdoor activity areas, such as tennis, basketball and sport courts, and swimming pools.
- **Urban Open Space:**
  - Areas and facilities in an urban setting that provide users access to areas to relax and/or recreate.
  - These spaces may be indoors or outdoors and privately or publicly accessed.
  - Such open space may consist of, but is not limited to sitting areas, plazas, patios, balconies, roof top patios and gardens, tot-lots, dog runs, community gardens, mid-block pedestrian paths and court yards and are built of high quality materials that can withstand frequent and intense use.

While the majority of the City park lands and facilities discussed in this plan fall under the Recreation Open Space type, City parks can contain one or all three of these three types of open space as defined by the zoning code. In this plan, the term "open space" may be used interchangeably with the term park or natural area. For the most part, parklands will be referred to by their classification and status as outlined in this section.



Map 1: Existing Parks & Open Spaces

## COMMUNITY PARKS



Community parks provide diverse active recreation opportunities with some passive recreation uses. Community parks generally range in size from 20 acres to 40 acres and support a more regional draw than neighborhood parks. Community parks typically include a variety of active amenities that use more than half of the park for amenities such as sport fields, sport courts, playgrounds, picnic shelters, beach facilities, equestrian facilities, educational programs, and community gardens. The remainder of the park also may contain natural habitat and trails. Support facilities typically include parking, restrooms, and lighting. Effort should be made to connect community parks with public transportation and non-motorized connections.

### TYPICAL AMENITIES

#### Passive Recreation

- Seating
- Casual Use Spaces
- Community Gardens
- Internal Walking Trails
- Beach / Water Access
- Unique Landscape Features
- Natural Spaces

#### Active Recreation

- Biking Trails
- Outdoor Fitness / Exercise Facilities
- Creative Play Attractions
- Playgrounds
- Rectangular Fields
- Diamond Fields
- Basketball Courts
- Tennis / Pickleball Courts
- Volleyball Courts
- Water Play

#### Facilities

- Individual Picnic / Sitting Areas
- Group Picnic Areas
- Park Shelters
- Skateparks / Bike Skills
- Splash Pads / Spray Parks
- Watercraft Launch / Docks
- Outdoor Event Spaces
- Off-leash Areas
- Restrooms
- Parking

### SIZE

20 to 40 acres

### DEVELOPED PARKS

- Farrel-McWhirter Park
- Grass Lawn Park
- Hartman Park
- Idylwood Beach Park
- Perrigo Park

### FUTURE PARKS

- Juel Park (Interim Use)
- Sammamish Valley Park

# NEIGHBORHOOD PARKS



Neighborhood parks provide space for active and/or passive recreation. These parks are accessible to nearby residents and employees primarily by walking and bicycling. Neighborhood parks vary in size up to parks that are 20 acres. They typically have fewer park amenities and organized activities than community parks. The unique character of each site helps determine appropriate features, which may include playgrounds, small-scale active recreation amenities, open fields, trails, environmental preservation areas, picnic areas, urban plazas, passive areas for reflection and gathering, and other small structures. Neighborhood parks should be easily accessible to nearby residents via non-motorized connections.

## TYPICAL AMENITIES

### Passive Recreation

- Seating
- Casual Use Spaces
- Community Gardens
- Internal Walking Trails
- Beach / Water Access
- Unique Landscape Features
- Natural Spaces

### Active Recreation

- Biking Trails
- Outdoor Fitness / Exercise Facilities
- Creative Play Attractions
- Playgrounds
- Rectangular Fields
- Diamond Fields
- Basketball Courts
- Tennis/Pickleball Courts
- Volleyball Courts
- Water Play

### Facilities

- Individual Picnic / Sitting Areas
- Group Picnic Areas
- Park Shelters
- Skateparks / Bike Skills
- Splash Pads / Spray Parks
- Watercraft Launch / Docks
- Outdoor Event Spaces
- Off-leash Areas
- Restrooms
- Parking

## SIZE

Up to 20 acres

## DEVELOPED PARKS

- Anderson Park
- Bike Park
- Cascade View Park
- Dudley Carter Park
- Luke McRedmond Landing
- Meadow Park
- Nike Park
- Reservoir Park
- Spiritbrook Park
- Sunset Gardens Park
- The Edge Skate Park
- Viewpoint Park
- Westside Park
- Willows Creek Park

## FUTURE PARKS

- Arthur Johnson Park
- Conrad Olson Farm
- Martin Park
- SE Redmond Park
- Smith Woods

## NATURAL RESOURCE PARKS



Natural resource parks include natural areas in City ownership that will not be developed for active recreation use. Development is typically limited to trails and interpretive and educational opportunities. Resource parks include natural attributes that may support wildlife habitat and/or environmentally critical areas that the City intends to preserve and sometimes enhance. Resource Parks can be used for temporary art installations or other low impact activations to provide connections with residents and visitors with the natural space.

### TYPICAL AMENITIES

#### Passive Recreation

- Seating
- Casual Use Spaces
- Community Gardens
- Internal Walking Trails
- Beach / Water Access
- Unique Landscape Features
- Natural Spaces

#### Active Recreation

- Biking Trails
- Outdoor Fitness / Exercise Facilities
- Creative Play Attractions
- Playgrounds
- Rectangular Fields
- Diamond Fields
- Basketball Courts
- Tennis / Pickleball Courts
- Volleyball Courts
- Water Play

#### Facilities

- Individual Picnic / Sitting Areas
- Group Picnic Areas
- Park Shelters
- Skateparks / Bike Skills
- Splash Pads / Spray Parks
- Watercraft Launch / Docks
- Outdoor Event Spaces
- Off-leash Areas
- Restrooms
- Parking

### SIZE

Acreage varies

### EXISTING PARKS

- Bear and Evans Creek Open Space
- Bear Creek Park
- Heron Rookery Park
- Perrigo Heights Open Space
- Redmond West Wetlands
- Rotary Park
- Scotts Pond
- Town Center Open Space
- Viewpoint Open Space
- Watershed Preserve
- Welcome Park

# URBAN PARKS



## SIZE

2 to 10 acres

## DEVELOPED PARKS

- Downtown Park
- Esterra Park (Privately Owned Public Space)
- Municipal Campus

## FUTURE PARKS

- Seritage Parks (Privately Owned Public Space)

Urban parks are designed to both host community events and provide day-to-day recreation opportunities for nearby residents and businesses. Urban parks are closer in size to neighborhood parks, two acres or more in size, have significant infrastructure, and are generally built of high-quality materials that respond to more intense and frequent uses. A significant amount of consideration is taken for the design and construction of these parks compared to others due to their multi-faceted nature. Urban parks are planned and constructed in Redmond’s urban centers (Downtown, Overlake, and Marymoor Village) where the population is most concentrated. They have the capacity to host events of up to 10,000 people. Events can be accommodated on a single site or a combination of several smaller sites within close proximity to one another.

## TYPICAL AMENITIES

### Passive Recreation

- Seating
- Casual Use Spaces
- Community Gardens
- Internal Walking Trails
- Beach / Water Access
- Unique Landscape Features
- Natural Spaces

### Active Recreation

- Biking Trails
- Outdoor Fitness / Exercise Facilities
- Creative Play Attractions
- Playgrounds
- Rectangular Fields
- Diamond Fields
- Basketball Courts
- Tennis/Pickleball Courts
- Volleyball Courts
- Water Play

### Facilities

- Individual Picnic / Sitting Areas
- Group Picnic Areas
- Park Shelters
- Skateparks / Bike Skills
- Splash Pads / Spray Parks
- Watercraft Launch / Docks
- Outdoor Event Spaces
- Off-leash Areas
- Restrooms
- Parking

## PLAZAS & POCKET PARKS



Plazas and pocket parks are smaller spaces that provide outdoor recreation opportunities and respite within higher density areas. They are typically one acre or smaller in size. Plazas are centers of activity throughout the year and should be designed for four season programming and use. Plazas may have a lot of pedestrian traffic and should include places to sit or relax and may be primarily paved, but feature plantings and landscaping appropriate to the urban environment. They should also be well lit in order to extend their use and provide safe comfortable spaces at night. Plazas and pocket parks can be developed by the private sector, ownership may vary between public and private, and nonetheless, they are open to the public per an agreement between the City and owner.

### TYPICAL AMENITIES

#### Passive Recreation

- Seating
- Casual Use Spaces
- Community Gardens
- Internal Walking Trails
- Beach / Water Access
- Unique Landscape Features
- Natural Spaces

#### Active Recreation

- Biking Trails
- Outdoor Fitness / Exercise Facilities
- Creative Play Attractions
- Playgrounds
- Rectangular Fields
- Diamond Fields
- Basketball Courts
- Tennis / Pickleball Courts
- Volleyball Courts
- Water Play

#### Facilities

- Individual Picnic / Sitting Areas
- Group Picnic Areas
- Park Shelters
- Skateparks / Bike Skills
- Splash Pads / Spray Parks
- Watercraft Launch / Docks
- Outdoor Event Spaces
- Off-leash Areas
- Restrooms
- Parking

### SIZE

< 1 acre

### DEVELOPED PARKS

- Flag Pole Plaza
- O'Leary Park
- The Stroll

### FUTURE PARKS

- RCC Station Areas

# TRAIL CORRIDORS



Trail corridors are city-owned properties in which the primary feature is a developed, public trail. These properties typically are linear in shape and relatively narrow when compared to other park properties. Trail Corridors can contain other park-like features that support the trail, such as waysides for seating, public art, and interpretive signage. In the case of the Redmond Central Connector, a portion of the Trail Corridor, referred to as “The Station,” was purposefully developed as a community gathering space and includes a plaza, public art, seating options, and extensive landscaping.

## SIZE

Acreage varies

## DEVELOPED CORRIDORS

- Bear and Evans Creek Trail
- Bridle Crest Trail
- Redmond Central Connector
- SE Redmond Open Space

## FUTURE CORRIDORS

- East Redmond Corridor
- Redmond Central Connector, Phase 3 (under construction)

## TYPICAL AMENITIES

### Passive Recreation

- Seating
- Casual Use Spaces
- Community Gardens
- Internal Walking Trails
- Beach / Water Access
- Unique Landscape Features
- Natural Spaces

### Active Recreation

- Biking Trails
- Outdoor Fitness / Exercise Facilities
- Creative Play Attractions
- Playgrounds
- Rectangular Fields
- Diamond Fields
- Basketball Courts
- Tennis/Pickleball Courts
- Volleyball Courts
- Water Play

### Facilities

- Individual Picnic / Sitting Areas
- Group Picnic Areas
- Park Shelters
- Skateparks / Bike Skills
- Splash Pads / Spray Parks
- Watercraft Launch / Docks
- Outdoor Event Spaces
- Off-leash Areas
- Restrooms
- Parking

## COMMUNITY CENTERS



Community Center Properties are those that support public community centers and other recreation buildings. Typically these include little to no outdoor recreation opportunities. For this plan, the acreage for these properties has been counted separately from other parks.

### SIZE

Acreage varies

### DEVELOPED CENTERS

- Old Firehouse Teen Center
- Old Redmond Schoolhouse
- Redmond Community Center at Marymoo Village
- Redmond Pool

### FUTURE CENTERS

- Redmond Senior & Community Center

## TYPICAL AMENITIES

### Passive Recreation

- Seating
- Casual Use Spaces
- Community Gardens
- Internal Walking Trails
- Beach / Water Access
- Unique Landscape Features
- Natural Spaces

### Active Recreation

- Biking Trails
- Outdoor Fitness / Exercise Facilities
- Creative Play Attractions
- Playgrounds
- Rectangular Fields
- Diamond Fields
- Basketball Courts
- Tennis / Pickleball Courts
- Volleyball Courts
- Water Play

### Facilities

- Individual Picnic / Sitting Areas
- Group Picnic Areas
- Park Shelters
- Skateparks / Bike Skills
- Splash Pads / Spray Parks
- Watercraft Launch / Docks
- Outdoor Event Spaces
- Off-leash Areas
- Restrooms
- Parking

# PRIVATELY OWNED PUBLIC SPACES (POPS)



## SIZE

Acreage varies

## DEVELOPED PARKS

- Esterra Park

## FUTURE PARKS

- Seritage Parks (DaVinci Park, Gateway Park)
- LMC Marymoor
- LMC South Park/Quartera

Some parks may be owned and developed by the private sector, but once completed are open to the public per an agreement between the City and owner. POPS allow for more public spaces and park amenities to be added for the enjoyment and activation of the city, usually in exchange for development incentives or as an alternative to Park Impact Fees. These spaces operate like a City of Redmond park, despite not being owned or operated by the City. Site master plans and design would be developed with input from the City and community. The City may require standards for the site, such as signage requirements, operational agreements, use agreements; permanent easement agreements, and maintenance standards.

## TYPICAL AMENITIES

### Passive Recreation

- Seating
- Casual Use Spaces
- Community Gardens
- Internal Walking Trails
- Beach / Water Access
- Unique Landscape Features
- Natural Spaces

### Active Recreation

- Biking Trails
- Outdoor Fitness / Exercise Facilities
- Creative Play Attractions
- Playgrounds
- Rectangular Fields
- Diamond Fields
- Basketball Courts
- Tennis / Pickleball Courts
- Volleyball Courts
- Water Play

### Facilities

- Individual Picnic / Sitting Areas
- Group Picnic Areas
- Park Shelters
- Skateparks / Bike Skills
- Splash Pads / Spray Parks
- Watercraft Launch / Docks
- Outdoor Event Spaces
- Off-leash Areas
- Restrooms
- Parking

Figure 18. Summary of Typical Amenities of City-Owned Parks by Classification

AMENITIES	COMMUNITY PARKS	NEIGHBORHOOD PARKS	RESOURCE PARKS	URBAN PARKS	PLAZA & POCKET PARKS	TRAIL CORRIDORS
<b>Passive Recreation</b>						
Seating	✓	✓	✓	✓	✓	✓
Casual Use Spaces	✓	✓	✓	✓	✓	✓
Community Gardens	✓	✓	✓		✓	
Internal Walking Trails	✓	✓	✓		✓	✓
Beach / Water Access	✓	✓	✓			✓
Unique Landscape Features	✓		✓			
Natural Spaces	✓	✓	✓			✓
<b>Active Recreation</b>						
Biking Trails	✓					✓
Outdoor Fitness / Exercise Facilities	✓	✓		✓	✓	✓
Creative Play Attractions	✓	✓		✓	✓	✓
Playgrounds	✓	✓		✓	✓	
Rectangular Fields	✓					
Diamond Fields	✓					
Basketball Courts	✓	✓				
Tennis / Pickleball Courts	✓	✓				
Volleyball Courts	✓	✓				
Water Play	✓	✓		✓	✓	
<b>Facilities</b>						
Individual Picnic / Sitting Areas	✓	✓	✓	✓	✓	✓
Group Picnic Areas	✓					✓
Park Shelters	✓	✓		✓	✓	✓
Skateparks / Bike Skills	✓	✓				
Splash Pads / Spray Parks	✓	✓		✓	✓	
Watercraft Launch / Docks	✓	✓				
Outdoor Event Spaces	✓			✓	✓	
Off-leash Areas	✓	✓				
Restrooms	✓			✓		✓
Parking	✓					

The following inventory identifies the recreational assets within Redmond. The City provides over 1,350 acres of public parkland distributed among 52 parks, centers and natural area properties.

**Figure 19. City-owned Parks & Natural Areas by Classification**

Name	Classification	Status	Neighborhood	Acreage
Farrel-McWhirter Park	Community	Developed	N/A - King County	67.7
Grass Lawn Park	Community	Developed	Grass Lawn	28.4
Hartman Park	Community	Developed	Education Hill	39.6
Idylwood Beach Park	Community	Developed	Idylwood	19.2
Juel Park	Community	Interim Use	N/A - King County	38.3
Perrigo Park	Community	Developed	Bear Creek	29.8
Sammamish Valley Park	Community	Undeveloped	Sammamish Valley	31.0
<b>Subtotal</b>				<b>254.0</b>
Anderson Park	Neighborhood	Developed	Downtown	3.0
Arthur Johnson Park	Neighborhood	Undeveloped	Southeast Redmond	15.4
Bike Park	Neighborhood	Developed	Education Hill	2.5
Cascade View Park	Neighborhood	Developed	Overlake	8.0
Conrad Olson Farm	Neighborhood	Undeveloped	N/A - King County	8.4
Dudley Carter Park	Neighborhood	Interim Use	Downtown	1.2
The Edge Skate Park	Neighborhood	Developed	Downtown	1.5
Luke McRedmond Landing	Neighborhood	Developed	Downtown	2.1
Martin Park	Neighborhood	Developed	N/A - King County	10.0
Meadow Park	Neighborhood	Developed	Education Hill	5.0
Nike Park	Neighborhood	Developed	Education Hill	14.9
Reservoir Park	Neighborhood	Developed	Education Hill	1.9
SE Redmond Park	Neighborhood	Undeveloped	Southeast Redmond	3.2
Smith Woods	Neighborhood	Interim Use	North Redmond	9.9
Spiritbrook Park	Neighborhood	Developed	Grass Lawn	2.0
Sunset Gardens Park	Neighborhood	Developed	Bear Creek	1.0
Viewpoint Park	Neighborhood	Developed	Idylwood	4.8
Westside Park	Neighborhood	Developed	Overlake	6.4
Willows Creek Park	Neighborhood	Developed	Willows/Rose Hill	4.7
<b>Subtotal</b>				<b>105.6</b>
Downtown Park	Urban	Developed	Downtown	2.1
Esterra Park (POPS)	Urban	Developed	Overlake	2.7
Municipal Campus	Urban	Developed	Downtown	7.6
<b>Subtotal</b>				<b>12.4</b>
Bear and Evans Creek Open Space	Resource	Developed	Bear Creek	29.2
Bear Creek Park	Resource	Developed	Downtown	11.1
Heron Rookery Park	Resource	Developed	Downtown	4.6
Perrigo Heights Open Space	Resource	Developed	Education Hill	3.3
Redmond West Wetlands	Resource	Developed	Overlake	4.4
Rotary Park	Resource	Undeveloped	Downtown	1.0
Scotts Pond	Resource	Developed	Grass Lawn	1.4
Town Center Open Space	Resource	Developed	Downtown	40.9
Viewpoint Open Space	Resource	Developed	Idylwood	9.6
Watershed Preserve	Resource	Developed	N/A - King County	805.5
Welcome Park	Resource	Developed	Willows/Rose Hill	2.6
<b>Subtotal</b>				<b>913.6</b>
Flagpole Plaza	Plaza & Pocket Park	Developed	Downtown	0.1
O'Leary Park	Plaza & Pocket Park	Developed	Downtown	0.1
The Stroll	Plaza & Pocket Park	Developed	Downtown	0.4
<b>Subtotal</b>				<b>0.6</b>
Old Firehouse Teen Center	Community Center	Developed	Downtown	0.9
Old Redmond Schoolhouse Community Center	Community Center	Developed	Downtown	2.8
Redmond Community Center at Marymoor Village	Community Center	Developed	Marymoor	3.3
Redmond Pool	Community Center	Developed	Education Hill	-
Redmond Senior and Community Center	Community Center	Under Construction	Downtown	-
<b>Subtotal</b>				<b>6.9</b>
Bridle Crest Trail	Trail Corridor	Developed	Grass Lawn	1.3
Bridle Crest Trail	Trail Corridor	Developed	Overlake	10.9
Redmond Central Connector	Trail Corridor	Developed	Downtown	12.5
Redmond Central Connector	Trail Corridor	Undeveloped	Sammamish Valley	29.9
SE Redmond Open Space	Trail Corridor	Developed	Southeast Redmond	10.9
<b>Subtotal</b>				<b>65.4</b>

**TOTAL PARKS & GREENSPACE 1,358.5**

## Park System Conditions Assessment

The overall condition of park infrastructure and amenities is one measure of park adequacy and assurance of public safety. Proper stewardship of park infrastructure requires developing a long-term maintenance and capital plan to ensure the safety of park users that aligns with community needs and allocates limited funding resources properly.

The current conditions of the Redmond park system were assessed to identify existing site maintenance issues and opportunities for future capital improvements. The assessment included walkways, parking lots, park furniture, drainage and irrigation, lighting systems, vegetation, and other amenities. The following conditions assessment matrix (Figure 20) summarizes the results of these assessments. These inform developing project prioritization strategy for park improvements, identifying funding strategies, and updating the six-year Capital Improvements Plan.

Park infrastructure and amenities were rated based on the following scale:

**1 – Good Condition:** Generally, amenities in good condition offer full functionality and do not need repairs. Good facilities have playable sports surfaces and equipment, working fixtures, and fully intact safety features (railings, fences, etc.). Good facilities may have minor cosmetic defects and encourage area residents to use the park.

**2 – Fair:** In general, amenities in fair condition are mainly functional, but need minor or moderate repairs. Play surfaces, equipment, fixtures, and safety features that are operational and allow play, but have deficiencies or periods where they are unusable. Fair facilities remain essential amenities for the community but may slightly discourage the use of the park by residents given the current condition.

**3 – Poor:** In general, amenities in poor condition are largely or completely unusable. They need significant repairs to be functional. Some examples include athletic fields that are too uneven for ball games, irreparably broken features, buildings that need structural retrofitting, etc. Poor facilities discourage residents from using the park and may present safety issues if left open or operational.

Good conditions should be the goal for the management and stewardship of park facilities. Where infrastructure or amenities are rated as “fair,” strategies should be developed for repair or restoration. Park features, structures, amenities, or landscapes rated as “poor” should receive immediate attention and be prioritized for near-term maintenance, capital repairs, or a new capital project. Facilities in “poor” condition should also be evaluated and taken out of operation if they are deemed unsafe. Based on this assessment, the City’s sport courts and ADA compliance are in the greatest need of attention.

Detailed information for each park site and enhancement recommendations are noted in Appendix A for the parks visited.

“**Get things that are more cultural diverse and include everyone. Also, swings and play structures should be in each park for kids.**”

-Survey respondent

“**More and improved indoor bathrooms on trails and in parks.**”

-Survey respondent

“**Provide a kayak or canoe launch at the north end of the lake without having to carry or cart over 200 hundred yards. Idylwood park is a long walk & Sammamish added a fence to the small park across the lake so its no longer accessible.**”

-Survey respondent

“**Open more cricket fields given the overwhelming interest in the sport!**”

-Survey respondent

Figure 20. Conditions Assessment Matrix (Detailed)

Park/Site Name*	Sports Amenities					Other Recreation Amenities					Site Amenities					Park Structures					Vegetation				ADA Compliance*		
	Basketball	Tennis	Pickleball	Volleyball	Soccer Fields	Ball Fields	Playgrounds	Pathways/Trails	Skate Park	Spray Pad	Waterfront/Beach/Docks	Other Rec Element	Site Furnishings	Lighting (Y/N)	Signage	Parking Areas	Public Art	Restrooms	Picnic Shelters	Amphitheater/Stage	Boat Dock/Ramp	Concession Building	Turf	Park Trees		Landscaped Beds	Natural Areas*
Anderson Park	1.0						1	1				1	1	N	1		1	1	1				1	1	1		1
Arthur Johnson Park (undeveloped)														N													
Bear and Evans Creek Open Space	1.0											1	N	1									1	1	1	1	
Bear Creek Park	1.0												N	1									1	1	1	1	
Bridle Crest Trail	1.3												N	1									2	1	1	1	2
Cascade View Park	1.3	1				2	1	1					N	1									2	1	1	1	2
Conrad Olson Farm (undeveloped)													N	1									1	1	1		1
Downtown Park	1.0												Y	1									1	1	1		1
Dudley Carter Park (undeveloped)													N	1									1	1	1		1
Edge Skate Park	1.0								1				Y	1									1	1	1		1
Esterra Park (undeveloped)													Y	1									1	1	1		1
Farrel-McWhirter Park	1.1											1	Y	1									1	1	1	1	2
Flagpole Plaza	1.2												N	1									1	1	1		2
Grass Lawn Park	1.1	1				1	1	1		1		1	Y	1									1	1	1	1	2
Hartman Park	1.1	1				1	1	2				1	Y	1									1	1	1	1	1
Heron Rookery Park	1.5												N	1									1	1	1	1	2
Idylwood Beach Park	1.1			1			1	1		1		1	N	1									1	1	2	1	1
Juel Park (undeveloped)	1.6											1	N	1									2	2	1	1	3
Luke McRedmond Landing	1.0											1	N	1									1	1	1	1	1
Martin Park	1.0												N	1													
Meadow Park	1.3	2					1	1				1	N	1									1	1	1	1	1
Municipal Campus	1.1		2								1	1	Y	1									1	1	1	1	1
Nike Park	1.2	2					1	1				1	N	1									1	1	1	1	1
O'Leary Park	1.2							2					N	1									1	1	1	1	1
Perrigo Heights Open Space	2.0												N														3
Perrigo Park	1.1	1		1	1	1	1	1				1	Y	1									1	1	1	1	2
Redmond Central Connector	1.0											1	N										1	1	1	1	1
Redmond West Wetlands	1.7												N	1									1	1	1	1	1
Reservoir Park	1.4		3									1	N	1									1	1	1	1	3
Rotary Park	2.0												N	1									1	1	1	1	2
Sammamish Valley Park (undeveloped)													N	1													3
Scotts Pond	1.5												N														
SE Redmond Open Space (undeveloped)	1.0												N														2
SE Redmond Park (undeveloped)													N														1
Smith Woods (undeveloped)	1.0												N										1	1	1	1	
Spiritbrook Park	1.0	1		1			1	1				1	N	1									1	1	1	1	1
Sunset Gardens Park	1.0	1					1	1				1	N	1									1	1	1	1	1
The Stroll	1.3											1	N														2
Town Center Open Space	1.0											1	N	1													1
Viewpoint Open Space	1.7												N	1													3
Viewpoint Park	1.3	2					1	1				1	N	2									1	1	1	1	2
Watershed Preserve	1.0											1	N	1									1	1	1	1	1
Welcome Pond (undeveloped)	1.0												N														1
Westside Park	1.1	1		1			1	1				1	N	1									1	2	1	1	1
Willows Creek Park	1.3	2					2	1				1	N	1									1	1	1	1	2
<b>Average</b>	<b>1.21</b>	<b>1.36</b>	<b>1.50</b>	<b>1.83</b>	<b>1.00</b>	<b>1.25</b>	<b>1.15</b>	<b>1.07</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>		<b>1.03</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.08</b>	<b>1.12</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.63</b>

\*Park list does not include Community Centers

Figure 21. Conditions Assessment Matrix by Classification (Summarized)

Park Name	Neighborhood	Park Site Average	Sports Amenities	Other Recreation Amenities	Site Amenities	Park Structures	Vegetation	ADA
<b>Community Park</b>								
Farrel-McWhirter Park	N/A - King County	1.1	-	1.0	1.0	1.0	1.0	2.0
Grass Lawn Park	Grass Lawn	1.1	1.0	1.0	1.0	1.0	1.0	2.0
Hartman Park	Education Hill	1.1	1.0	1.3	1.0	1.0	1.0	1.0
Idylwood Beach Park	Idylwood	1.1	1.0	1.0	1.0	1.0	1.3	1.0
Juel Park (undeveloped)	N/A - King County	1.6	-	1.0	1.0	-	1.7	3.0
Perrigo Park	Bear Creek	1.1	1.0	1.0	1.0	1.0	1.0	2.0
Sammamish Valley Park (undeveloped)	Sammamish Valley	-	-	-	-	-	-	-
<b>Neighborhood Park</b>								
Anderson Park	Downtown	1.0	-	1.0	1.0	1.0	1.0	1.0
Arthur Johnson Park (undeveloped)	Southeast Redmond	-	-	-	-	-	-	-
Cascade View Park	Overlake	1.3	1.5	1.0	1.0	-	1.3	2.0
Conrad Olson Farm (undeveloped)	N/A - King County	-	-	-	-	-	-	-
Dudley Carter Park (undeveloped)	Downtown	-	-	-	-	-	-	-
Edge Skate Park	Downtown	1.0	-	1.0	1.0	-	1.0	1.0
Luke McRedmond Landing	Downtown	1.0	-	1.0	1.0	1.0	1.0	1.0
Martin Park (undeveloped)	N/A - King County	1.0	-	-	1.0	-	-	-
Meadow Park	Education Hill	1.3	2.5	1.0	1.0	-	1.0	1.0
Nike Park	Education Hill	1.2	2.0	1.0	1.0	-	1.0	1.0
Reservoir Park	Education Hill	1.4	3.0	-	1.0	-	1.0	2.0
SE Redmond Park (undeveloped)	Southeast Redmond	-	-	-	-	-	-	-
Smith Woods (undeveloped)	North Redmond	1.0	-	-	-	-	1.0	-
Spiritbrook Park	Grass Lawn	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Sunset Gardens Park	Bear Creek	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Viewpoint Park	Idylwood	1.3	2.0	1.0	1.3	-	1.0	2.0
Westside Park	Overlake	1.1	1.0	1.0	1.0	1.0	1.3	1.0
Willows Creek Park	Willows/Rose Hill	1.3	2.0	1.5	1.0	-	1.0	2.0
<b>Resource Park</b>								
Bear and Evans Creek Open Space	Bear Creek	1.0	-	-	-	-	1.0	-
Bear Creek Park	Downtown	1.0	-	-	1.0	-	1.0	1.0
Heron Rookery Park	Downtown	1.5	-	-	-	-	1.0	2.0
Perrigo Heights Open Space	Education Hill	2.0	-	-	-	-	1.0	3.0
Redmond West Wetlands	Overlake	1.7	-	-	1.0	-	1.0	3.0
Rotary Park	Downtown	2.0	-	-	1.0	-	-	3.0
Scotts Pond	Grass Lawn	1.5	-	-	-	-	1.0	2.0
Town Center Open Space	Downtown	1.0	-	-	1.0	-	1.0	1.0
Viewpoint Open Space	Idylwood	1.7	-	-	1.0	-	1.0	3.0
Watershed Preserve	N/A - King County	1.0	-	-	1.0	1.0	1.0	1.0
Welcome Pond (undeveloped)	Willows/Rose Hill	1.0	-	-	-	-	1.0	-
<b>Trail Corridor</b>								
Bridle Crest Trail	Grass Lawn - Overlake	1.3	-	-	1.0	-	1.0	2.0
Redmond Central Connector	Downtown - Sammamish Valley	1.0	-	-	1.0	-	1.0	1.0
SE Redmond Open Space (undeveloped)	Southeast Redmond	1.0	-	-	-	-	1.0	1.0
<b>Plazas &amp; Pocket Parks</b>								
Flagpole Plaza	Downtown	1.2	-	-	1.0	-	1.0	2.0
O'Leary Park	Downtown	1.2	-	2.0	1.0	-	1.0	1.0
The Stroll	Downtown	1.3	-	-	1.0	-	1.0	2.0
<b>Urban Park</b>								
Downtown Park	Downtown	1.0	-	-	1.0	1.0	1.0	1.0
Esterra Park (undeveloped, POPS)	Overlake	-	-	-	-	-	-	-
Municipal Campus	Downtown	1.1	2.0	1.0	1.0	-	1.0	1.0

## AMENITIES

Recommendations for improvement or change based on this conditions assessment are located in Chapter 5.

### Play Equipment

Play equipment in parks was installed over many years, and some equipment parts are showing signs of wear, while other structures are brand new. Replacements should be based on existing conditions, as well as predicted by charting out past installation dates and planning for complete replacements when the assets have reached their expected lifespan. Play equipment was visually noted if there was a transfer platform allowing ADA access, however, this assessment was not equivalent to an equipment inspection. Play structures are scheduled for regular inspection to track safety and capture any repair needs.

Access to playground areas was not always barrier-free. Several play areas contained curbing or edging (to contain the safety surfacing) that created ADA barriers from the pathway pavement to the lower safety surfacing of the playground. These drop-off edges varied and exceeded the maximum half-inch tolerance. Additional information on the ADA accessibility of park amenities is detailed in the City's ADA Transition Plan.

### Play Area Safety Surfacing

Many playground areas were surfaced in hog fuel. Periodically, an evaluation should be conducted to assess the depth of the play area safety surfacing to ensure adequate depths for the wood fiber or hog fuel. Transitioning to more accessible play surfacing will create more universal opportunities for park users (see recommendations in Chapter 5).

### Sport Fields & Courts

Several pickleball and basketball courts have perimeter concrete pavement that has cracked apart from the asphalt court pavement. At Nike Park and Viewpoint Park, the cracks are widening and should be repaired to avoid tripping hazards or ADA access barriers.

The Reservoir Park tennis courts and Meadow Park pickleball courts are scheduled to be repaired, resurfaced, or replaced to extend playable conditions in the 2023/24 Biennium (see Chapter 5). The new pickleball court at Westside Park is in excellent conditions and was being well-used.

### Site Furnishings

Benches, picnic tables, drinking fountains, bike racks, and trash and recycling receptacles are common site furnishings provided in public parks. There is a variation in these site furnishings that is visually diverse, not always ADA compliant, and can create a challenge for maintenance when the need occurs to repair these amenities.

### Public Art Installations

Redmond's parks and trails have a number of diverse and interesting art installations that add character and uniqueness to public spaces. See Chapter 3C for more information on Redmond's Public Art and recommendations in Chapter 5.

### Specialty Amenities

Redmond's park system includes several unique or specialty amenities that expand the offerings of traditional parks. The Edge Skate Park includes ramps and rails for skateboarding, biking, and scooters and hosts a graffiti wall that is open to local artist. The Redmond Bike Park has three dirt-jump trails and pump tracks for BMX and mountain bike riders of all skill levels. Juel Park has a popular 18-hole disc golf course for beginner and intermediate players. Additional, unique amenities should be considered in development or renovation of other parks to provide a diversity of amenities to meet community interests.

## INFRASTRUCTURE

### Pathways, Trails & Pavement

Redmond's parks have a variety of walking opportunities on different types of trail and pathways.

In situations where pavement types changes around the perimeter of sports courts, some uneven settling has create a tripping hazard. These gaps can create barriers to smooth wheelchair access. Additional information on trail system needs is provided in Chapter 3D and recommendations for improvements based on this analysis in Chapter 5.

## Footbridges

Footbridges and boardwalks appear in good condition. Regular inspection of these park infrastructure elements should be scheduled. Attention also is recommended where pavement types change between wood decking and pathways pavement.

## Park Structures

Community buildings, former residences, storage sheds, historic houses and cabins, concession buildings, picnic shelters, and restrooms comprise the array of the park structures situated in Redmond's parks. A thorough review of the conditions of these structures is not part of this PARCC Plan effort.

At Juel Park, currently in an interim use, the two houses are both vacant. Conrad Olson Farm has a house, barn, and numerous outbuildings. Martin Park, currently undeveloped, has an existing barn and numerous outbuildings. If no future adaptive re-use is instituted for these structures, demolition may need to be considered in the future, in conjunction with or immediately following a master plan for the development of these parks. Generally, any acquisition of property should look to demolish existing structures shortly after ownership, unless the buildings are intended to be re-used.

## Restrooms & Portable Toilets

Existing restrooms at community parks appeared in good condition. Some parks have temporary restrooms that are brought on site seasonally. The restrooms at Anderson Park are only open for part of the year.

## Parking

Vehicle parking areas were generally in good condition. Some parks' parking areas have handicapped stalls, but lacked painted travel aisles or the designated spaces are not the closest ones to the park's entrances as recommended in ADA guidelines. Bicycle and scooter parking is inconsistent across Redmond parks.

## Signage & Wayfinding

The Redmond park system contains a wide variety of signs, markers, and monuments to identify sites and amenities, mark specific locations and directions, and honor memorials and dedications. Most sites have park identification signs at their main entries, but signs are not always present at side access points or trail entries. See recommendations in Chapter 5.



## LANDSCAPE/ENVIRONMENT

### Stream Corridors

Redmond has demonstrated clear efforts in protecting and restoring its woodlands and riparian corridors through the partnership with Forterra. The Green Redmond Partnership had a number of active restoration planting projects in parks and resource lands. Sections of Bear Creek have natural streambanks, where feasible, and naturalized plantings cover much of the creek edges. Signage conveys the areas where restoration planting is occurring and helps inform the community about the intention of the riparian plantings. Additional information on stream corridors is provided in Chapter 3F and in the recommendations in Chapter 5.

### Forest Canopy & Park Trees

In general, the ornamental and native trees in the park system appeared in very good condition. In a few park locations, additional attention may be warranted for shade or ornamental trees located in mown grass areas. Ensuring that park trees do not have grass growing at the base of their trunks can help to protect tree trunks and roots from unintentional mower or string trimmer damage. Trees in the open grass areas of Idylwood Park were exhibiting damage on their lower trunks from string trimmers and mowers. This type of damage can girdle the tree and lead to tree death. As any tree ages, dies, and is removed, the predominant use of Pacific Northwest native tree species is recommended as a replacement to support local wildlife habitat and promote long-term tree canopy environmental benefits. Additional information on tree canopy located is provided in Chapter 3F.

### Natural Turf grass

Natural turf grass management appears adequately managed to maintain sport fields and open mown grass areas within parks.

Maintenance standards can be established that specifically identify the tolerance for weed growth within natural grass sport fields and the approved methods for weed control in the public arena. Timing and notification methods should also be incorporated into adopted park standards to ensure safe application and public use.

Mown grass areas in parks are often valued for supporting open, non-programmed play. However, mown grass requires considerable maintenance and management costs to sustain effective ground

cover for active use. Mown grass is not considered an environmentally sustainable landscape condition, and, as such, its use should be more intentional than a traditionally expansive groundcover in parks. See recommendations for more sustainable management of grass areas in Chapter 5.

### Water Access

Park users can access public shorelines for water-based recreation at Idylwood Park through its Lake Sammamish beachfront areas and to the Sammamish River via the shore launch at Luke McRedmond Park. Both sites provide opportunities to hand-carry watercraft to the shoreline. Luke McRedmond provides a concrete ramp and riverfront landing for ingress and egress from the river. Idylwood Park's beach allows for gradual entry into the lake. In both parks, the distance from parking to shore launch is considerable for hand carrying a canoe, kayak, or paddleboard and may limit the feasibility for many paddlers to use those launch sites. Bear Creek Park is along the creek, but amenities could be enhanced to increase access to the water. Even combined with King County's Marymoor Park's riverfront access, Redmond could benefit from additional opportunities for water access.

### Community Gardens

Community gardens provide common space for residents to grow fruits, vegetables, and flowers, and they were strongly favored by respondents to the community survey. Community gardens have become popular park amenities in urban environments where residents may have limited outdoor space. Gardens are also popular with a diverse range of residents, and they have been shown to increase healthy food consumption, while providing opportunities for active living, social interactions, and lifelong learning.

Redmond offers community gardens or pea-patch space at Juel Park and Old Firehouse Teen Center and are planned at the Redmond Senior & Community Center. At Juel Park, there are 40 plots, fruit trees, and a tool shed available for the residents who rent these plots. The plots at the Old Fire House were placed in 2020 with the closure of the Redmond Senior Center. They are now a part of a multigenerational project between the teens and seniors. All garden plots the City manages have seen high demand, and additional plots should be added at Juel Park and other locations across the city. A privately owned public space (POPS) in Marymoor Village will add 42 additional plots that are available to the public but not maintained by the City of

Redmond. Consideration should be given to expanding plots in urban centers, at the community centers, and in underutilized park areas that have good solar access and water for irrigation.

## ADA COMPLIANCE

As with many older parks, some architectural barriers were present in the park system. Updating and providing ADA accessibility and compliance with federal guidelines are part of Redmond's regular capital repair schedule to ensure the reasonable access on older pavements, parking, playgrounds, picnic amenities, restrooms, and recreational elements. The Redmond park system has a few ADA compliance issues with park access at parking areas, insufficient travel aisles from handicapped parking spaces, missing tactile warning strips, and barriers to access into playground areas, as well as non-complaint benches and picnic tables that lack accessible routes.

## SAFETY CONSIDERATIONS

Many of the park layouts and landscapes appeared to meet the basic crime prevention through environmental design (CPTED) principles of good visibility and overall positive perceptions of public safety. CPTED principles are based on the theory that the built environment influences the behavior of people. Public park design

and management should consider how these principles: natural access control, natural surveillance, territoriality, activity support, and maintenance affect perceptions of public safety and potential crime prevention. For example, park landscapes in active and heavily-used areas should avoid use of hedges and dense shrubby vegetation that obscures views or creates blind corners along trails. In general, fenced enclosures should have multiple gates. Night lighting should be adequate for supporting evening programming. Playgrounds have their own set of safety considerations and require specific safety surfacing, inspections, and lifecycle planning for any aging equipment. Maintenance is crucial to manage public perception that parks are safe and well-cared for. In Redmond, park safety conditions were generally good throughout the park system.

## MASTER PLANNING, SITE DEVELOPMENT & ENHANCEMENTS

The Revised Code of Washington (RCW) 36.70A has specific requirements for land planning in accordance with the Growth Management Act. The City of Redmond ensures its adherence to this requirement through master planning park and land parcels within its inventory. This process includes community engagement, public hearings, and possible design features. It is not meant to serve as a design document. When a park is taken through the design process, community engagement may be included to ensure it is meeting the needs of the community it is serving.



A list of all master planned parks are in Appendix B and should be referenced as the City continues to enhance its system. As the City has grown, new initiatives and priorities have emerged. One example of this is the Environmental Sustainability Action Plan (ESAP). When designing master planned parks and enhancing current amenities, these plans and priorities for the future should be incorporated.

Conceptual master planning for Conrad Olson Farm, Arthur Johnson Park, Juel Park, Martin Park, and Farrel-McWhirter Park was conducted in 2009 as part of the East Redmond Corridor Master Plan. The parks were assigned roles along the corridor relative to historic context, trail connectivity, and environmental engagement. Since 2009, the City's 2020 Environmental Sustainability Action Plan (ESAP) has recognized the importance for more proactive implementation of its tree canopy preservation. The five parks cited within the East Redmond Corridor Master Plan would benefit from more design to revise their roles in providing climate resilience and expanding outdoor recreation opportunities.

A master plan for Sammamish Valley Park also was adopted in 2009 prior to the ESAP and the identification of the need for more tree canopy. Some modification or update to this master plan should be conducted to increase the potential for this park to contribute more toward the overall tree canopy coverage target. The northern area of Redmond also has been identified as lacking in playground amenities. An update to

Sammamish Valley Park master plan should increase the outdoor play opportunities provided at the park.

Other conceptual plans for Smith Woods, Cascade View Park (including the western portion), and Dudley Carter Park have been prepared. Updating these concepts is warranted to align with current recreational needs and environmental targets. Rotary Park, with its challenging access issues, should be assessed for passive tree canopy expansion along the Sammamish River.

SE Redmond Park has received funding for a Master Plan in the 2023/24 biennium. This process will help determine the best role for providing greater recreation value to the park system.

Hartman Park is one of the city's most popular and visited parks that is operating without a recent master plan. A plan should be developed to guide enhancements and renovations to the park's playgrounds, fields, concessions, community pool, and natural areas.

A complete list of existing park master plans by year is provided in Appendix B and should be referenced as the City continues to enhance the system.



## Gap Analysis

Understanding the known gaps in the park system and evaluating the City’s existing levels of service for parks (i.e., snapshot in time of how well the City is meeting its adopted standards) will provide a foundation for strategic planning as a basis for a balanced distribution of parks, trails, and recreation amenities in the future.

To better understand the distribution of existing recreation amenities and where acquisition efforts should be considered, a gap analysis of the park system was conducted to examine and assess the community’s current access to various recreation opportunities across the City. The analysis reviewed the locations and types of existing facilities, land use classifications, transportation/access barriers, and other factors. The analysis also used transportation analysis zone (TAZ) data, which is the unit of geography used in transportation planning models, and includes current and projected population forecasts by household and employee counts.

Given the mix of park classifications in Redmond, the analysis used travelsheds for each active-use park classification and calculated travel distances along the road network starting from known and accessible access points at each park:

- For neighborhood parks, travelsheds were set to capture the City’s 10-minute walk goal, which is roughly equivalent to a ½-mile distance. The travelsheds were derived using a ¼-mile primary and ½-mile secondary service area with travel distances calculated along the road network starting from known and accessible access points at each park.
- For urban parks, travelsheds were derived using ¼-mile, ½-mile, and 1-mile travel distances.
- For community parks, travelsheds were derived using ¼-mile, ½-mile, 1-mile and 2-mile travel distances to acknowledge that these park types (including athletic fields) serve a wider array of users and driving to such sites is typical.
- Composite maps of all three park classifications illustrate the entirety of active-use parks to the 10-minute (½-mile) travelshed.

Maps 2 through 5 illustrate the application of the distribution criteria from existing parks. Areas in white do not have a public park within reasonable distance of their home (½-mile). The illustrated ‘travelshed’ for each existing Redmond park highlights that certain areas

within the city do not have the desired proximity to a local park. Gaps between these service areas constitute “unserved” neighborhoods.

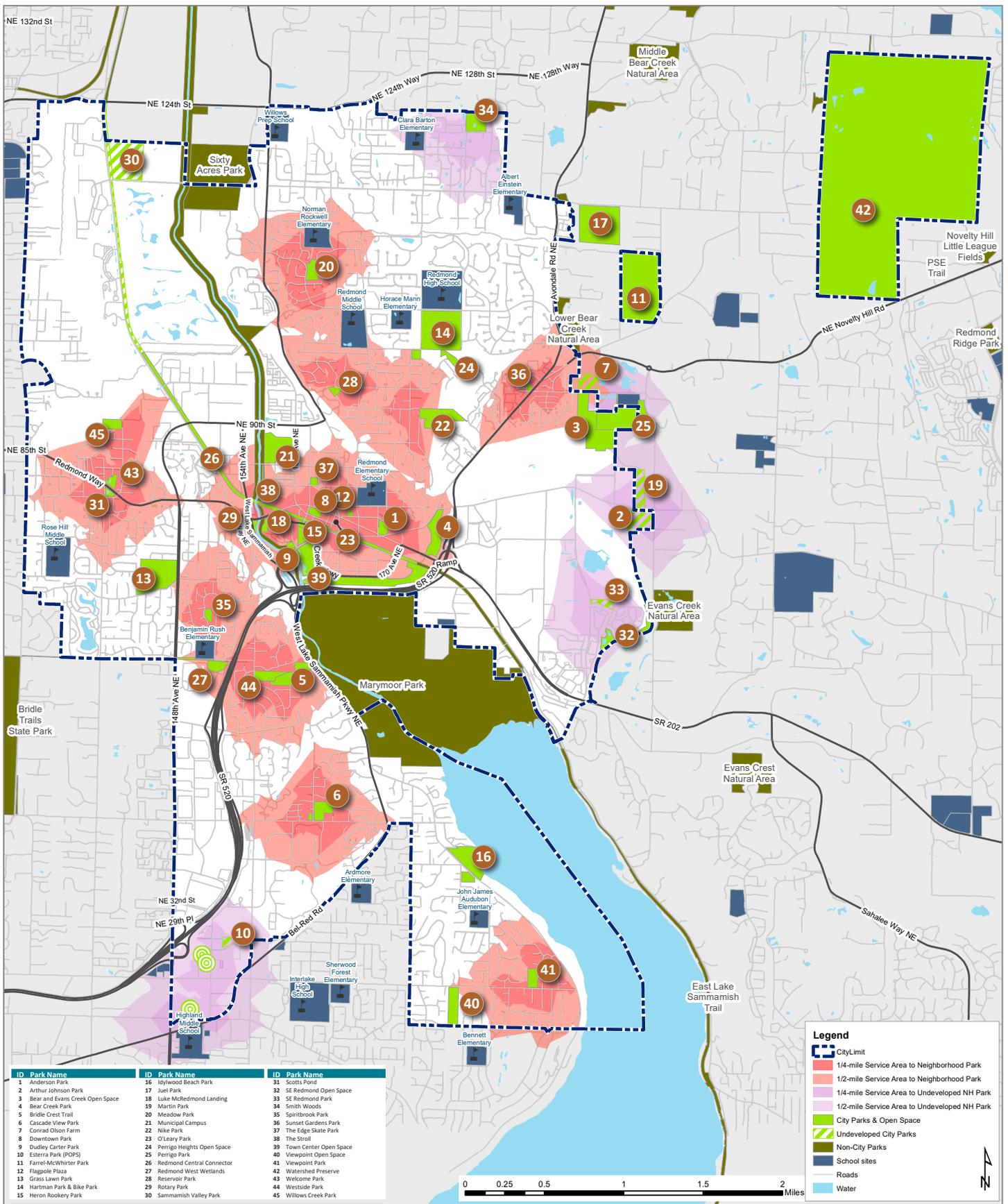
Gap analysis modeling also assessed the distribution of various recreation amenities, including playgrounds, sport fields, sport courts, and trails. Maps 6 through 14 illustrate the geographic distribution of these amenities, and this information is helpful in future park planning to improve access to the variety of recreation options desired by the community.

Striving to provide a neighborhood park within a reasonable distance (e.g., ½-mile) may require acquiring new park properties in currently under-served locations or improving multi-modal transportation connections to allow local residents to safely and conveniently reach their local park.

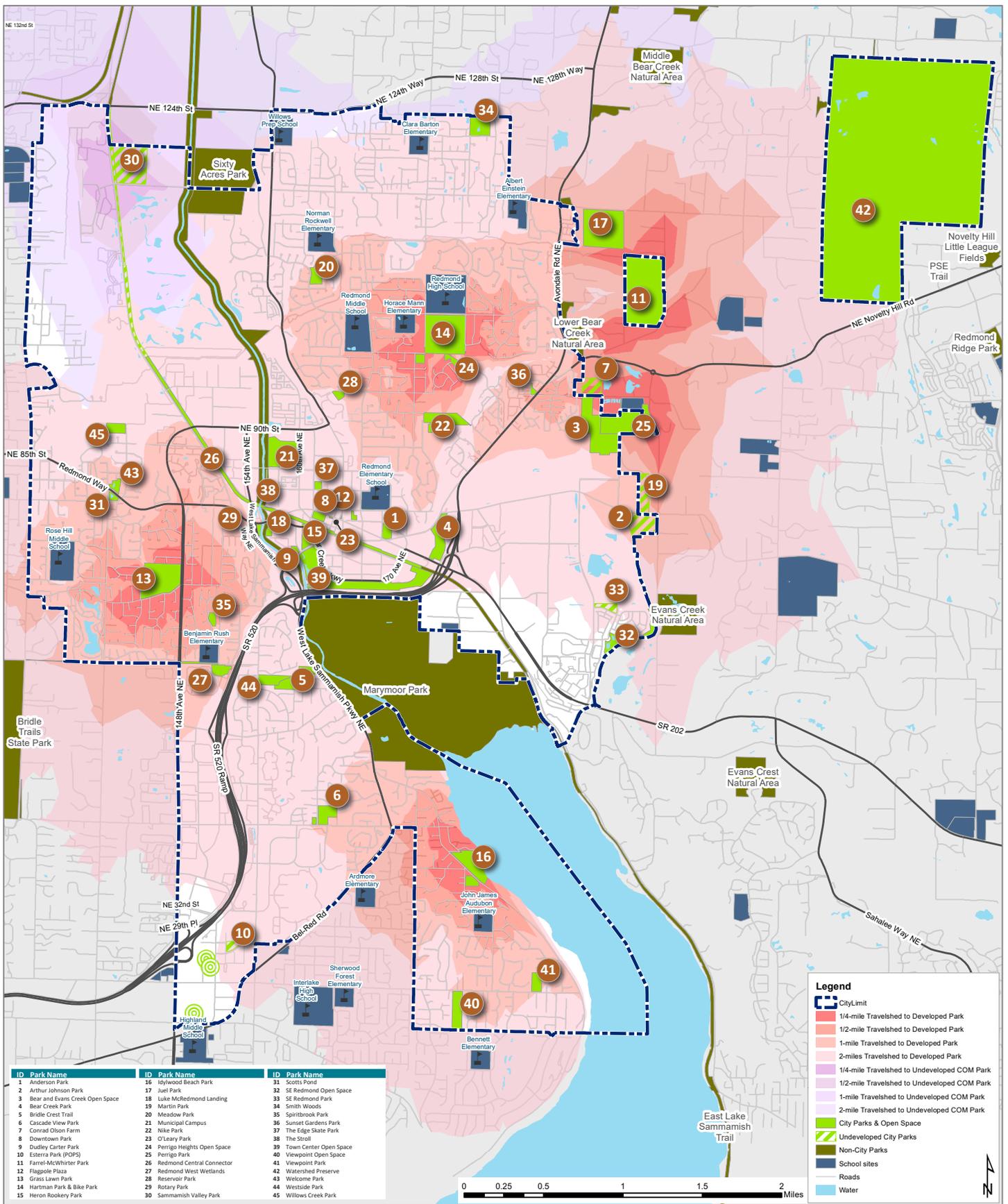
The mapping of park distribution and ‘travelsheds’ helps to illustrate the underserved parts of Redmond. Areas of northwest, north, southeast Redmond have limited access to public parks or open space as indicated by white areas on Map 6. These areas of the City should be targeted for future acquisitions to help create more equitable access for all residents and are noted in the Capital Planning chapter of this Plan.

While the targeted acquisition areas do not identify a specific parcel(s) for consideration, the area encompasses a broader region in which an acquisition would be ideally suited. These acquisition targets represent a long-term vision for improving parkland distribution in Redmond.

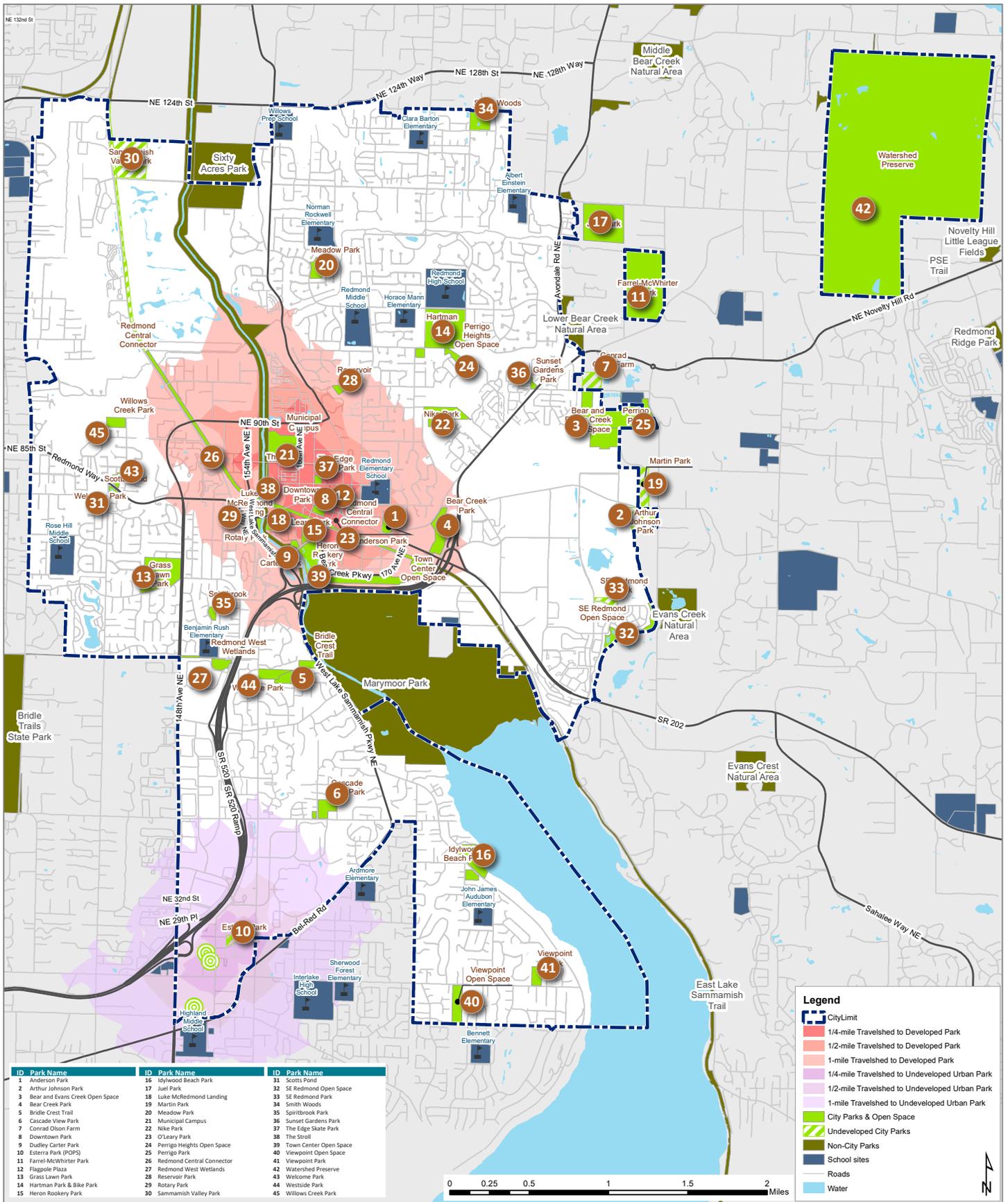
It should also be noted that the City owns several properties that are intended to serve as parks but are undeveloped. The future planning and development of these eight sites will further improve the overall distribution of parks for the Redmond community, and these sites have been accounted for in the gap analysis.



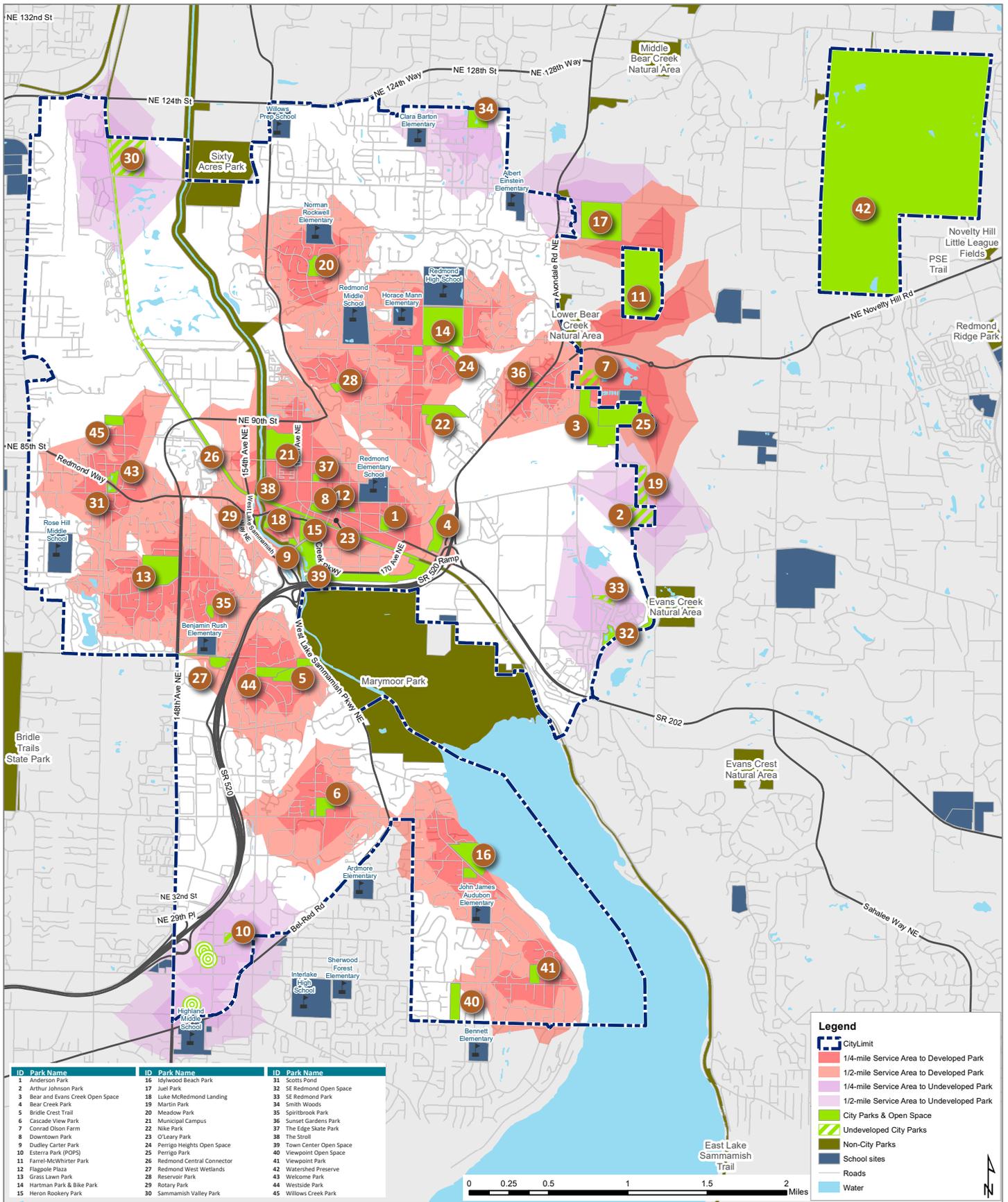
Map 2: Travelsheds for All Neighborhood Parks (to 1/2-mile)



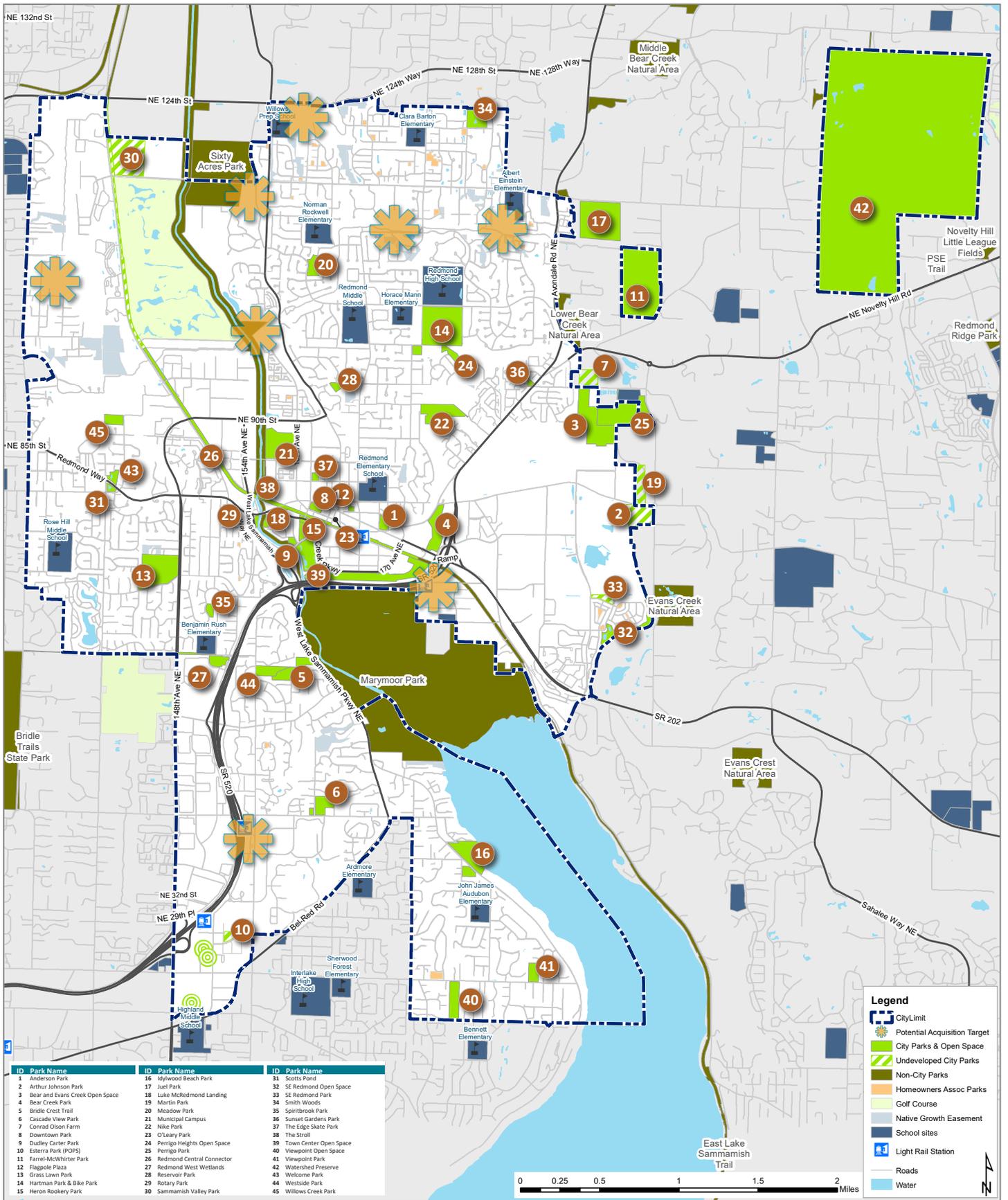
Map 3: Travelsheds for All Community Parks (to 2-miles)



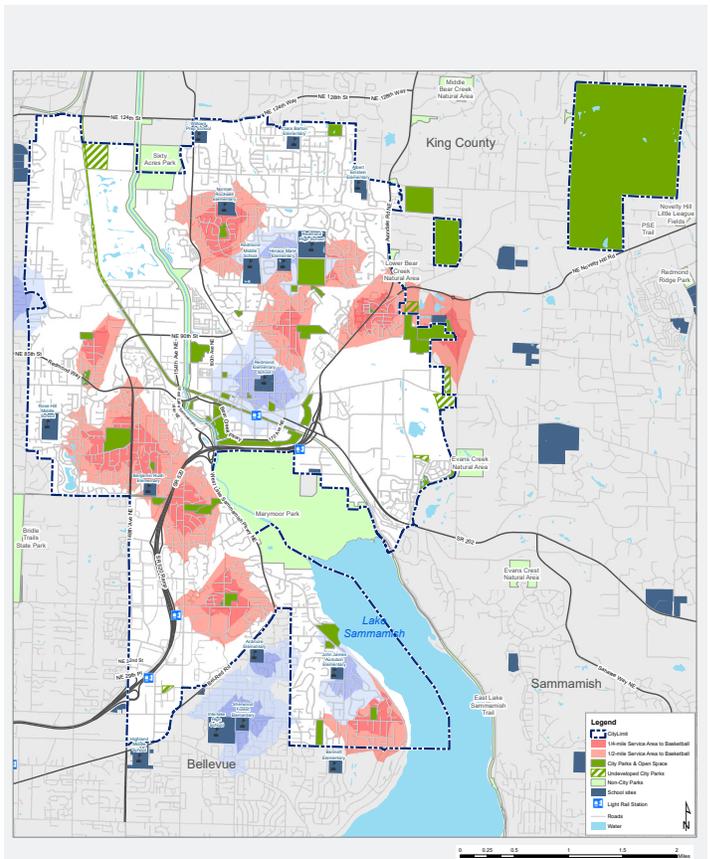
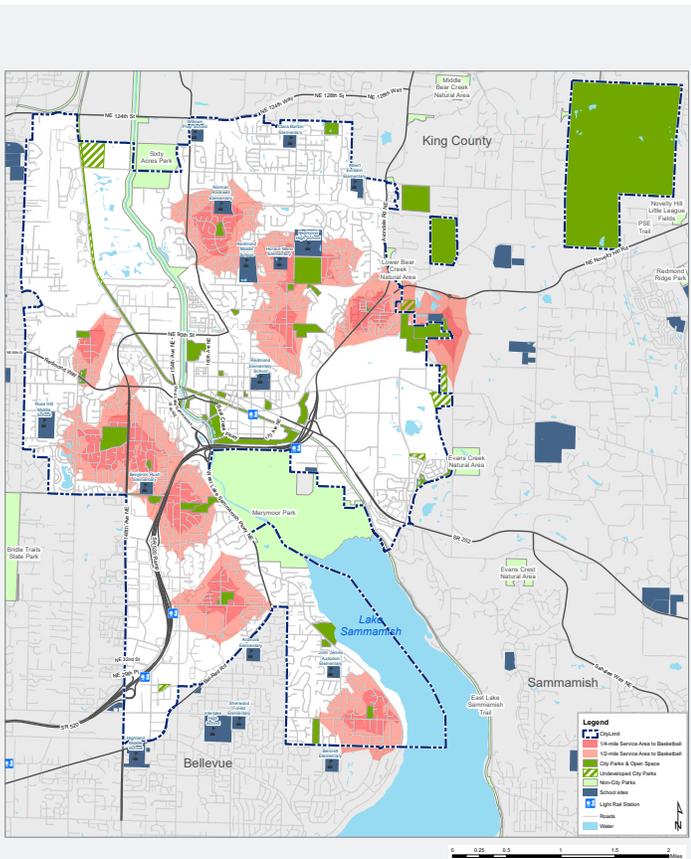
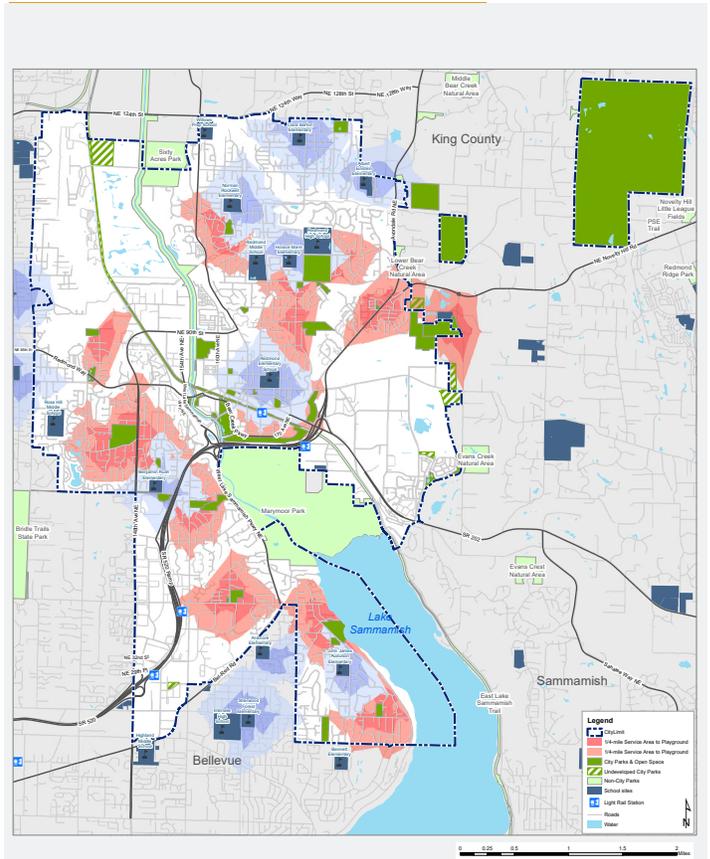
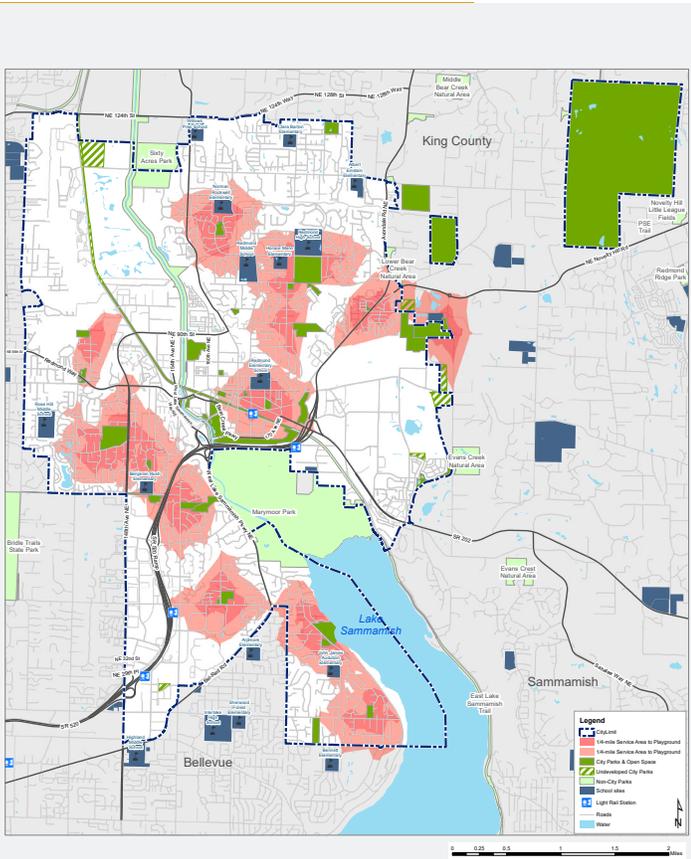
Map 4: Watersheds for All Urban Parks (to 1-mile)



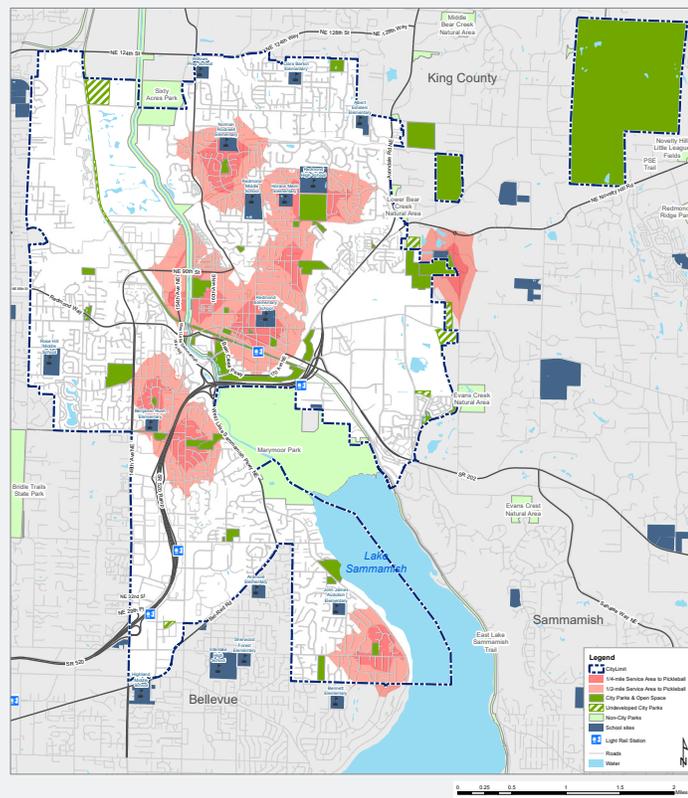
Map 5: Travelshed Composite - Developed & Undeveloped Parks (to 1/2-mile)



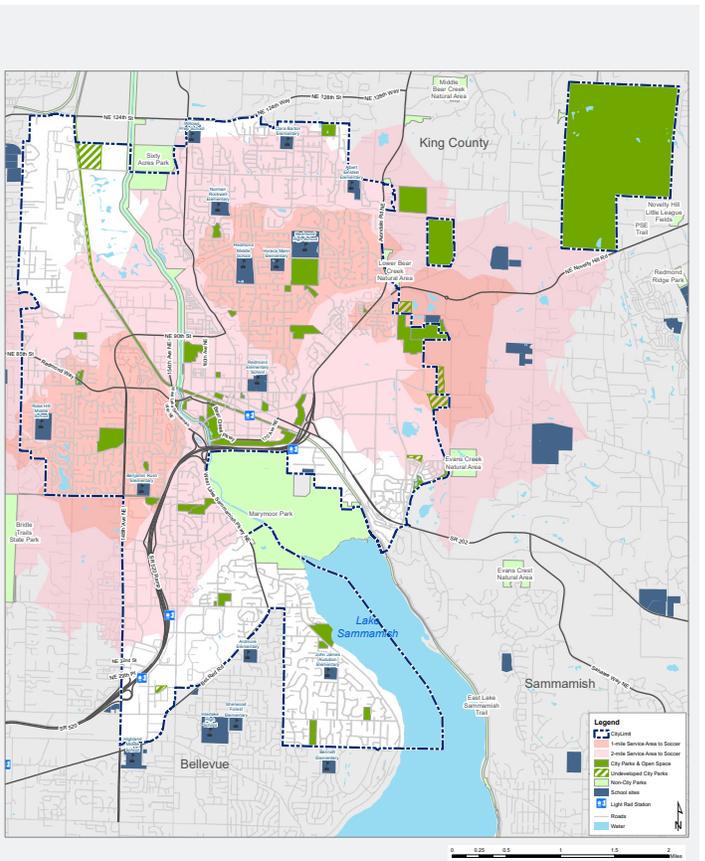
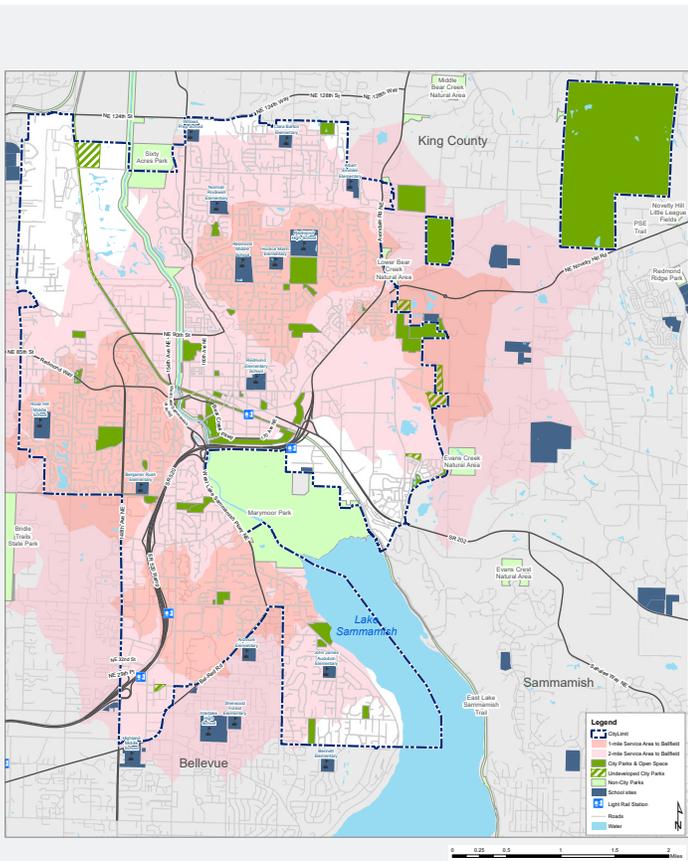
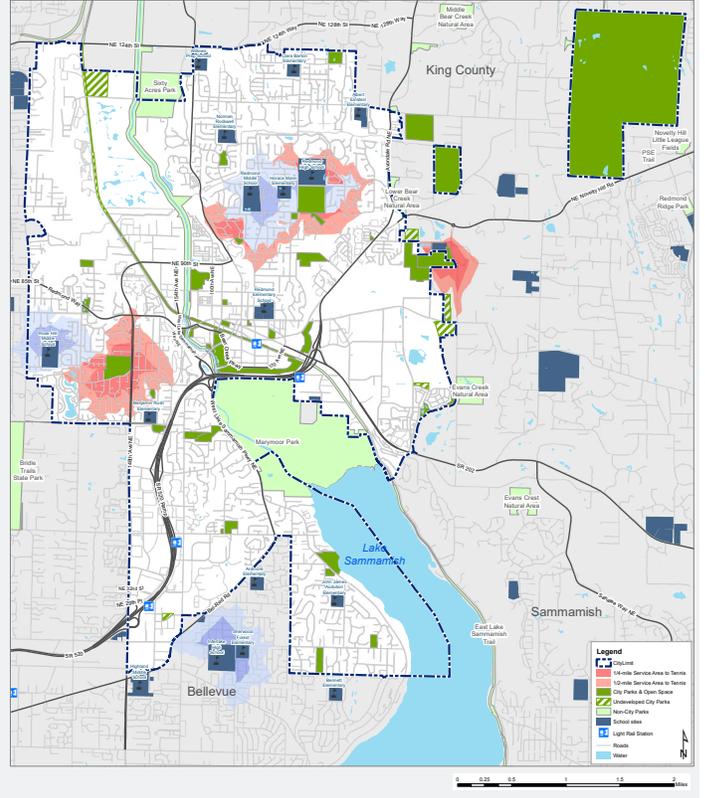
Map 6: Potential Acquisition Target Areas



## Travelsheds: Pickleball



## Travelsheds: Tennis with Schools



# Community Centers

## Recreation Facilities

The City currently owns or leases and operates four recreation facilities. A fifth facility, the Redmond Senior & Community Center, is currently under construction. Additional information on the programming and operation of these facilities follows in the next chapter.

### Old Redmond Schoolhouse

In 2021, the Old Redmond School House was converted from a community center to a Lake Washington School District preschool. The City continues to lease 9,785 square feet of the facility from the LWSD. This includes the gymnasium, clay studio, and two flexible spaces. One flexible space is sub-leased by the City to the Redmond Historical Society. The spaces operated by the City are accessible to the public through the Northwest entrance of the building.

### Old Firehouse Teen Center (OFH)

The Old Firehouse Teen Center (OFH), an 8,600 square foot building, was constructed in 1952, purportedly by volunteer labor for the volunteer fire department. It later served as City Hall and a police department. The building was converted to a teen center with an arts and music focus in 1994. A limited renovation and seismic upgrade was completed in 2004. Although the Teen Center is well-liked by users, it is not purpose-built. Its configuration does not adequately support its program and creates challenges for supervision.

### Redmond Community Center at Marymoor Village

Opened in January 2018, the City leases this 20,000-square-foot building from the Lake Washington Institute of Technology. The facility includes a 1,700 square-foot drop-in fitness studio with cardio and strength equipment, six multi-purpose rooms, and a tiered lecture classroom. Many recreation activities and services are hosted from this facility, although the building lacks a gymnasium.



### Redmond Pool

The Redmond Pool was built in 1972 by King County and transferred to the City in 2010. The Pool was recently closed for a two-phase renovation and reopened in April 2021. The City of Redmond currently contracts with WAVE Aquatics to offer swim lessons, swim teams, classes and open swim - hosting 95,000 visitors per year, including local high school swim teams, cultural groups, seniors, and community organizations.

The Redmond Pool improvement project was identified in the 2019 Facilities Strategic Management Plan. The renovation improved essential pool and building mechanical systems, building performance, and customer service conveniences. Recent renovations completed between summer 2020 and spring 2021 have extended the operating life span for the pool by 25 to 30 years and include:

- New mechanical systems
- New air handling units
- New boiler systems
- Improved circulation
- New electrical, roof and windows
- Improved ADA access
- Locker room and lobby enhancements
- New pool decking
- Plumbing upgrades

## Redmond Senior & Community Center

The Redmond Senior & Community Center, is currently under construction and replaces and expands upon the older Senior Center which was demolished in December 2020 due to structural integrity issues. The new community center is slated to open in 2024. The new center will include senior-dedicated spaces including a lounge and library, a large multi-purpose community room and commercial kitchen, active recreation areas including flexible gym space, group exercise studio, an elevated indoor walk/jog track, classroom spaces for art, music, games, and meeting rooms for community use.

new Redmond Senior & Community Center will provide a significant boost in programmable indoor recreation space for the City, but aging facilities and a growing population suggest that the demand for additional space will remain strong.

Through the findings of past studies and the outreach conducted as part of this PARCC Plan update, a need exists for more community center space in Redmond, especially acknowledging the anticipated growth over the coming decades. The Future of Redmond’s Community Centers Report, completed in 2017, identified a need for additional community space in Redmond. Between 2000-2017, the City of Redmond operated 72,300 square feet of community center space through the Old Redmond Schoolhouse, Old Firehouse Teen Center, and Redmond Senior Center. By 2021, this has decreased to about 38,300 square feet, due to the closure of the Redmond Senior Center and a reduction in leased space at the Old Redmond Schoolhouse. The construction of the new Redmond Senior & Community Center will add 53,248 square feet and provide needed indoor programming space – bringing the overall community center square feet per 1,000 people back to 2017 levels.

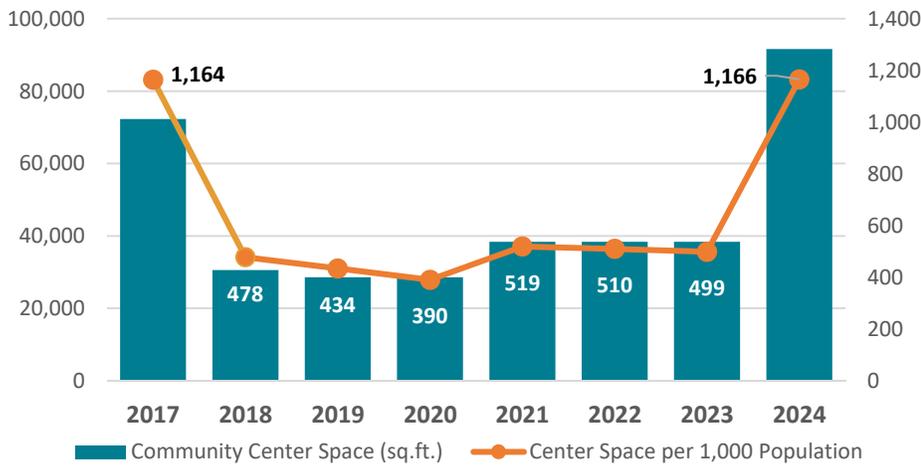
## Community Center Gap Analysis

The City of Redmond has prepared, or been part of, several plans since 2016 that illustrate the existing conditions of its community centers and document the need for indoor recreation space. These include Citywide Strategic Facilities Plan, Facilities Strategic Management Plan, Regional Aquatics Report, and the Community Centers Report. The construction of the

**Figure 22. Changes in Community Center Space & Amenities (2017-2024)**

	2000-2017	2018-2019	2020	2021-2023	2024	
<b>Centers included</b>	ORSCC, OFHTC, RSC	RCCMV, RSC, OFHTC	RCCMV, OFHTC	RCCMV, OFHTC, ORSCC	RCCMV, OFHTC, ORSCC, RSCC	ORSCC - Old Redmond Schoolhouse Community Center OFHTC - Old Firehouse Teen Center RSC - Redmond Senior Center RCCMV - Redmond Community Center at Marymoor Village RSCC - Redmond Senior & Community Center
<b>Total Square Feet</b>	<b>72,300</b>	<b>50,600</b>	<b>28,600</b>	<b>38,300</b>	<b>91,600</b>	
<b>Small Meeting / Program Space (1-15 people)</b>	9	5	1	1	2	
<b>Medium Meeting / Program Space (16-34 people)</b>	9	8	4	4	6	
<b>Large Meeting / Program Space (35-70 people)</b>	6	4	2	2	3	
<b>Commercial Kitchen</b>	2	2	-	1	2	
<b>Dance Studio</b>	1	-	-	1	1	
<b>Gymnasium</b>	1	-	-	1	2	
<b>Notes</b>	ORSCC closed Dec. 2017	RSC closed Sept. 2019	ORSCC reopens with smaller space Dec. 2020		RSCC opens 2024 (anticipated)	

**Figure 23. Community Center Square Feet per 1,000 People**



**Figure 24. Comparing Redmond Community Center Space to National Medians**

Facility Type	NRPA Median as Ratio to Redmond Population	Redmond Centers (#)	Notes
Pop. Range 50,000- 99,999			
Recreation Centes (incl. gymnsaiums)	1.8	0.25	Discounted ORSCC for limited access
Community Centers	1.7	1.0	
Senior Centers	1.0	0.5	Discounted for temporary accommodations until RSCC completed
Aquatics centers	1.2	1.0	
Teen Centers	1.3	1.0	

Also, the only City-controlled gymnasium is located at the Old Redmond Schoolhouse (ORSCC). The gymnasium is 6,588 square feet. It has one full-sized court, two half-courts, and two volleyball nets. The gymnasium has a curtain divider, which allows for two activities to occur simultaneously. This gymnasium is used nearly 100% of the time during peak hours. The gymnasium is used for athletics such as basketball, volleyball, gymnastics, yoga, aerobics, and martial arts classes. The gymnasium is also available for rent to community groups. Due to the gym’s heavy use, there is little time for drop-in activities, other than limited hours set aside for volleyball and basketball.

The City has a contract with the Lake Washington School District to use many of the Redmond school gymnasiums for programming. The City uses these school gymnasiums to the maximum extent possible; however, the hours available for City programming at the school gymnasiums are less than half of the hours available in the ORSCC gym, due to school operations and after-school activities. The new Redmond Senior & Community Center will add an additional, flexible gymnasium, but based on the demand for programs, the City needs more gymnasium space.



# 3B

## Recreation Programs

**The recreation facilities and services available within Redmond are a major community asset and support the physical, mental, and social health of community members. The City currently offers or promotes programming, including fitness, education and general interest classes, outdoor recreation, day camps, and special events to reflect the wide ranging diversity of the Redmond community.**

The City of Redmond owns or operates four major community facilities. The Old Redmond Schoolhouse Community Center, Redmond Community Center at Marymoor Village, Old Firehouse Teen Center, and the Redmond Pool are all heavily used for drop-in and programs. A fifth facility, the Redmond Senior & Community Center, is currently under construction and is anticipated to open in 2024.

Recreational programming is also done within Redmond parks. For example, Farrel McWhirter Park is host to numerous seasonal recreational programs, classes, and events. Conversations with community members that took place in 2022 during this Plan update suggest a strong interest in expanding or having access to additional recreation facilities and program offerings, especially for youth, teens, and active adults.

## Programming Trends

The following national and state data highlights some of the current trends in recreation and may frame future considerations in Redmond’s recreation programs. Additional trend data are provided in Appendix I.

- Eighty-four percent of U.S. adults seek high-quality parks and recreation when choosing a place to live. <sup>(1)</sup>
- Nine out of ten people agree that parks and recreation is an important service provided by their local government. <sup>(1)</sup>
- More than eight in ten agencies provide themed special events (90% of agencies), team sports (87%), social recreation events (88%), youth summer camps (83%), fitness enhancement classes (82%), and health and wellness education (80%). <sup>(2)</sup>
- America’s children are spending more time outdoors over the past decade, and the COVID pandemic accelerated that trend. Overall, the percentage of America’s kids participating in outdoor recreation was high in 2021, at just over 70%. <sup>(3)</sup>

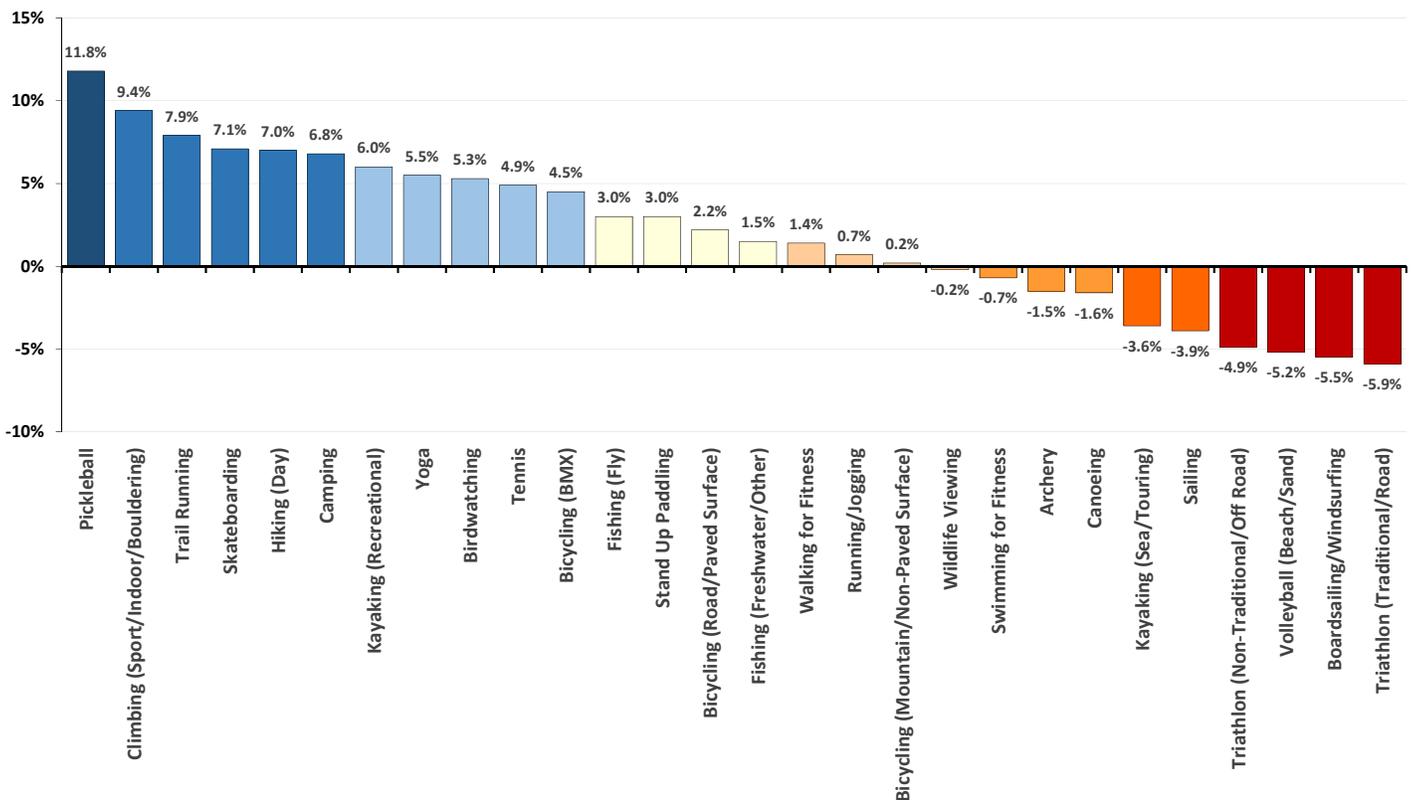
- Over the past two years, participation rates are up across the board for America’s youth, with strong growth in participation by girls (4.9% higher for girls ages 6 to 12, and 5.3% higher for girls 13 to 17). <sup>(3)</sup>
- Yoga continued to have one of the largest gains in fitness activities. <sup>(4)</sup>
- Activities with the highest 5-year increase in participation include indoor climbing (9%) and pickleball (12%). <sup>(4)</sup>

Sources:

- (1) American Engagement with Parks Survey
- (2) 2022 NRPA Agency Performance Review
- (3) 2022 Outdoor Participation Report
- (4) 2022 Sport & Fitness Industry Association Sports, Fitness, And Leisure Activities Topline Participation Report

According to the 2022 Outdoor Participation Report, published by the Outdoor Foundation, just over half (54%) of Americans ages 6 and older participated in outdoor recreation at least once in 2021. The outdoor participant base has increased 6.9% since the COVID pandemic began in early 2020.

**Figure 25. 5-Year Change in Outdoor Recreation Participation by Major Activity (2022 Outdoor Participation Report)**



Recreation Management magazine’s 2022 Report on the State of the Managed Recreation Industry summarizes information provided by a wide range of professionals working in the recreation, sports, and fitness industry. Regarding program options, respondents from community centers, park departments, and health clubs reported that they plan to add programs over the next few years. The ten most commonly planned program additions were:

1. Mind-body balance programs
2. Fitness programs
3. Group exercise programs
4. Educational programs
5. Arts and crafts programs
6. Teen programs
7. Functional fitness programs
8. Performing arts programs
9. Environmental education
10. Holidays and other special events

Addressing the COVID-19 pandemic required many respondents to either put programs or services on hold (82%) or cut programs or services entirely (34%). Additionally, many respondents have had to rethink their programming portfolios. Two-thirds of respondents (67%) had added online fitness and wellness programming as of May 2020, 39% were involved in programs to address food insecurity, and one in four was involved in programs to provide educational support to out-of-school children.

## Community Insights

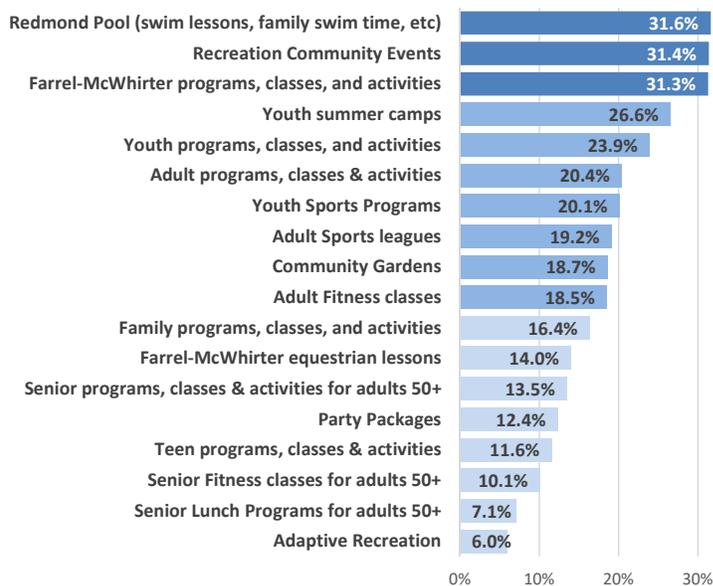
Local recreation demands and needs were explored through a variety of public engagement to gather feedback on strengths and limitations of existing recreation programs and resources available to Redmond residents. Public outreach included a community survey and two public meetings to explore priorities and opportunities to enhance recreation programming.

The survey asked a pair of questions regarding their participation in, and sense of adequacy about, a variety of available recreation program options. Overall, less than one in five respondents (18.5%) have participated in the City’s recreation programs. Of the listed activities, the greatest number of respondents had participated in classes and programs at Redmond Pool (31%), community events (31%), and Farrel-McWhirter programs (31%).

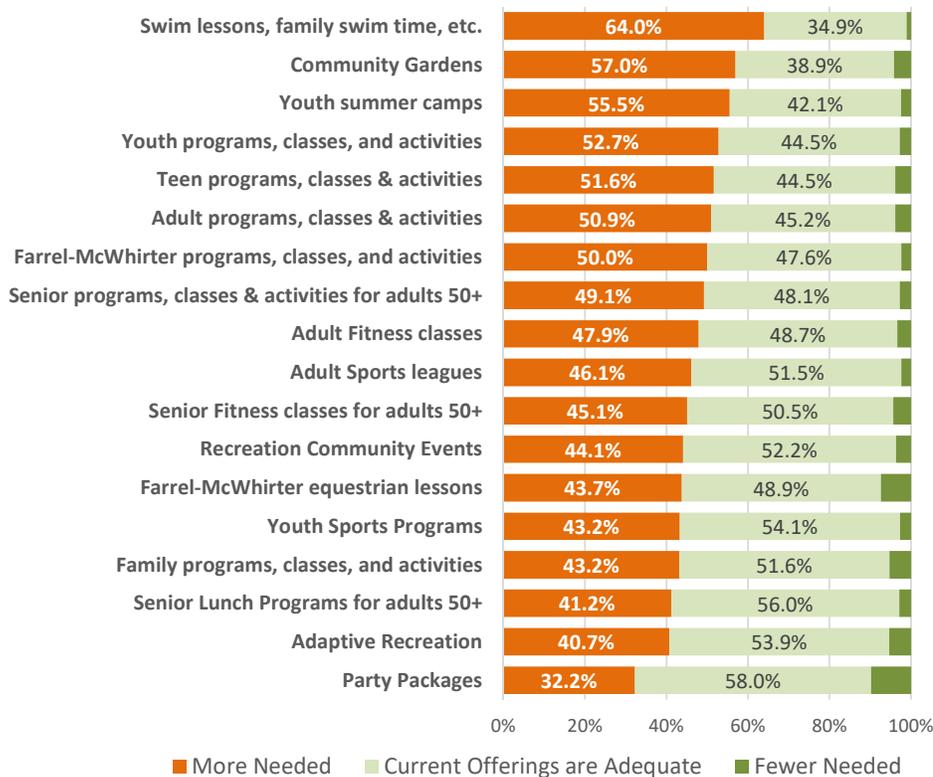
The survey asked respondents which types of recreation programs, classes, and activities they would like to see more of. Notably, approximately more than half of respondents (59%) responded that they were not sure or had no opinion whether current offerings are adequate or not. Of those respondents who expressed an opinion, more than half felt the City needed more of the following recreation program types:

- Redmond Pool (swim lessons, family swim time, etc.)
- Community Gardens
- Youth summer camps (Farm & Pony, Nature Vision, sports, Cartoonaversity)
- Youth programs, classes, and activities (arts, crafts, music, etc.)
- Teen programs, classes & activities (life skills classes, art, music, etc.)
- Adult programs, classes & activities (arts, crafts, music, etc.)
- Farrel-McWhirter programs, classes, and activities (farm, nature, outdoor)

**Figure 26. Participation in Recreation Programs by Type**



Respondents were also asked why they do not participate in recreation or



**Recreation programs: add softball classes for adults (not leagues); add affordable (\$10/class) ballroom/social dance classes for adults (swing, rock ‘n roll; Latin dances, etc.)”**

-Survey respondent

opportunity for the City to improve information and outreach. Others cited programs held at inconvenient times (18%), not having programs or activities of interest (21%), classes being full (21%), or having health and safety concerns (24%) as the reasons they do not participate.

As part of the first virtual public meeting in June 2022, attendees were asked a series of polling questions to capture current sentiment and interests. Regarding programming at community centers, the top three program types of interest were the following:

- Hobby, music, and art space
- Community events and entertainment performances
- Drop-in times for games or sports

Consistent with the community survey, the strongest response (43%) for types of events to be pursued was adding more small, neighborhood-focused events such as concerts in local/neighborhood parks.





## Recreation Facilities

### CENTERS & INDOOR FACILITIES

As highlighted in the previous chapter, the City of Redmond hosts recreation and arts and culture programs in several municipal buildings. The day-to-day management, ongoing maintenance, and long-term reinvestment in City facilities are crucial to the success of Redmond’s recreation programs. Additionally, efficient scheduling and use of the facilities ensures that cost recovery, diversity, equity and inclusion, program vitality, and other goals are met.

- Old Redmond Schoolhouse - This facility includes a gymnasium, clay studio, and two flexible spaces. One flexible space is sub-leased by the City to the Redmond Historical Society.
- Old Firehouse Teen Center - The Teen Center is a community hub for Redmond youth and teens with indoor and outdoor space for activities, socializing, and music.
- Redmond Community Center at Marymoor Village - This 20,000 square foot building provides space for most of the City’s recreation activities, programs, and rental events.
- Redmond Pool - The City contracts with WAVE Aquatics to operate the pool and offer swim lessons, classes, and open swim times, as well as support local swim clubs and LWSD schools.
- Redmond Senior & Community Center - The new building will be completed in 2024 and will substantially expand the City’s facility space and capacity to offer recreation programs, services, and programs. A much needed community room will be available for rentals and events.
- Art Studio at Grass Lawn Park - The Studio provides year-round and seasonal activities, classes, and workshops.
- Farrel-McWhirter Park - This 67-acre community park includes the Barnyard pens for farm animals as a central feature for camps, classes, and activities. The park accommodates a variety of farm, nature, and outdoor activities including environmental education, ponies/horses, trail rides, and more.

Also, the City has an interlocal agreement with the Lake Washington School District which allows the city to have priority in school gymnasiums for programming. The new Redmond Senior & Community Center will add an additional multi-use gymnasium, but based on the demand for programs, the City will need to plan for more gymnasium space.

## ATHLETIC FIELDS

The City has all-weather turf fields that are designed for multi-use sports, including soccer, softball, cricket, lacrosse and baseball. Athletic fields are located at several parks (Grass Lawn Park, Hartman Park, Perrigo Park) and Lake Washington School District facilities in Redmond through an interlocal agreement with the District.

“Estaría bien que haya más actividades gratis (o a precio accesibles) indoor, sobre todo para otoño e invierno que hay lluvia. (It would be great if there were more free indoor activities (or at affordable prices), especially in the fall and winter when it rains.)”

-Survey respondent

## Recreation Programs

### PROGRAM AREA CATEGORIES

The categories below represent the major areas of focus for current Redmond recreation programs. Program lists are based on a review of program offerings for 2018-2022, that were provided by the Department.

Figure 28. Existing City Programs by Classification

Area	Focus	Programs
Sports	Youth Sports	Sports Camps, Soccer, Basketball, Golf, Rowing, Hockey
	Adult Sports	Tennis Lessons, Softball, Baseball, Basketball, Volleyball, Soccer, Golf
Fitness	Youth	Martial Arts, Zumba, Gymnastics,
	Adult	Fitness Classes, Yoga, Tai Chi, Free Weights, Cylcing, Zumba, Outdoor fitness
Cultural Arts	Youth	Family Time Music Class, Preschool Music Class, Kindermusik, Clayful Kids, Adventures in Art, Art & Science STEAM Spring Break Camp
	Adult	Ballroom Dance, Tap Dance, Belly Dance, Driftwood Sculpture, Clay, Painting, Woodturning, Gardening & Flowers, Printmaking, Sketching, Community Sing-A-Long
Aquatics	Youth	Swim Lessons, Swim Team, Family Swim
	Adult	Swim Lessons, Swim Team, Family Swim, Water Fitness
Education	Youth	Snapology PreSchool, Nature Vision PreSchool, Farm & Nature PreSchool, Spring Break Science Camp, DaVinci Academy Before/After School Enrichment
	Adult	Dog Training
Specialty / General Interest	Youth	Birthday Parties at FMP, Healthy Hands Cooking, Summer & School Break Camps
	Adult	Dog Training, Movie & Brews Date Night
Adaptive		Adaptive Recreation Trips, Bridge Academy, Game Nights, Movie Nights, Farm Classes, Martial Arts, Dances
Special Events		Derby Days, Redmond Lights, Rockin' on the River, Beat the Bunny 5K, Earth Day, Family Movie Nights, Daddy Daughter Dance
Outdoor Recreation	Youth	Scavenger Hunts, Family Farm Tour, Creative Play, All About programs, Pony & Equestrian Rides, Farm & Forest Bio Tour
	Adult	Blue Sky Outdoor Fitness, Soccer, Baseball, Softball
Seniors		SAIL Balance & Strenght, Senior Cardio, Senior Strength Basic, Line Dance Skills Practice, Yoga, Senior Interest Groups, Driftwood Sculpture, Living Well Workshops
Teens		Teen Center Drop-in, Internships, Martial Arts, RYPAC, Swim Lessons, Dance, Fitness, Music, Arts, Gaming Tournaments
Self-Directed	Youth	Family Swim, Teen Center Drop-In
	Adult	Family Swim, Lap Swim, Facility Rentals, Cardio Equipment
Social Services		Senior Lunch, Parents Night Out

## Programs Available by Age Groups

Below is listed the basic program categories that are available for different age groups.

**Figure 29. Segmentation of City Programs by Age Group**

Program Category	Mixed Age	Preschool	Youth	Teen	Adult	Senior
Sports		●	●	●	●	●
Fitness	●		●	●	●	●
Cultural Arts	●	●	●	●	●	●
Aquatics	●	●	●	●	●	●
Education		●	●	●	●	●
Specialty / General Interest			●	●	●	●
Adaptive	●		●	●	●	
Special Events	●	●	●	●	●	●
Outdoor Recreation	●	●	●	●	●	●
Self-Directed	●			●	●	●
Human Services						●

“I hope there can be more recreation or sports programs for youth, like skate boarding, rock climbing, natural classes, youth basketball etc.”

-Survey respondent

**Preschool/Toddler:** 0 - 4 years old

**Youth:** 5 - 12 years old

**Teen:** 13 - 17 years old

**Adult:** 18 years or older

**Seniors:** 50 years or older

## Program Area Definitions (generalized):

- Sports – Team and individual sports including camps, clinics, and tournaments. Also includes adventure/non-traditional sports.
- Fitness – Group fitness classes, personal training, education, and nutrition.
- Cultural Arts – Performing arts classes, visual arts classes, literary arts, music/video production and arts events.
- Aquatics – Swim lessons, aqua exercise classes, swim team, and other programs and special events (synchro, water polo, etc.).
- Education – Language programs, tutoring, science (STEM) classes, computer, and financial planning. Also included is CPR/AED/First Aid.
- Specialty / General Interest – Personal development classes and dog training classes.
- Adaptive – Inclusive and adaptive programs for individuals with physical and mental disabilities.
- Signature Events – City wide special events that are conducted throughout the year.
- Outdoor Education – Environmental education, hiking, camping, kayaking, farm activities, and other activities.
- Self-Directed – This includes the opportunities for individuals to recreate on their own. This can include activities such as drop-ins, open gym, use of weight/cardio space, and lap/recreational swimming. Although not an organized program, time and space must be allocated for this purpose.
- Human Services – This can include nutrition and meal programs, job training, life skills training, childcare, and other activities such as health screenings.



## PROGRAM CLASSIFICATIONS

The following are the projected programming classifications for the City. It is important to realize that while certain program areas may be a focus for growth in programs and services, the Department’s role in providing the actual service may be different as indicated below.

### Classification Definitions

- Core Programs are those programs that are a primary responsibility of the Parks and Recreation Department to provide as City-based activities.
- Secondary Programs are those programs that are a lower priority to be provided directly by the Department, but may be offered by other organizations through contract with the City.
- Support Programs are programs that are not a priority for the Department to be providing directly to the community, but where the City may provide support through facilities, program coordination, and promotion of activities for other organizations.

The following chart identifies and summarizes recommended future core programs, secondary programs and support program areas for the Department.

**Figure 30. Recommended Future Program Types by Focus**

Core Programs	Secondary Programs	Support Programs
Aquatics	Adaptive	Education
Cultural Arts	Adult Sports	General Interest
Fitness/Wellness	Outdoor Recreation	Social Services
Outdoor Recreation	Self-Directed	
Seniors	Special Events	
Teens	Youth Sports	
Youth		

### Program Affordability

The City strives to make recreational opportunities available to all Redmond residents regardless of income. A Fee Assistance Program is available to eligible city residents who provide proof of residency and income. Applicants who meet eligibility requirements are awarded up to a maximum of \$350 per person per year, not to exceed \$1,500 per household. Funds are valid for activities fees, and applications are available annually online in Spanish and English.





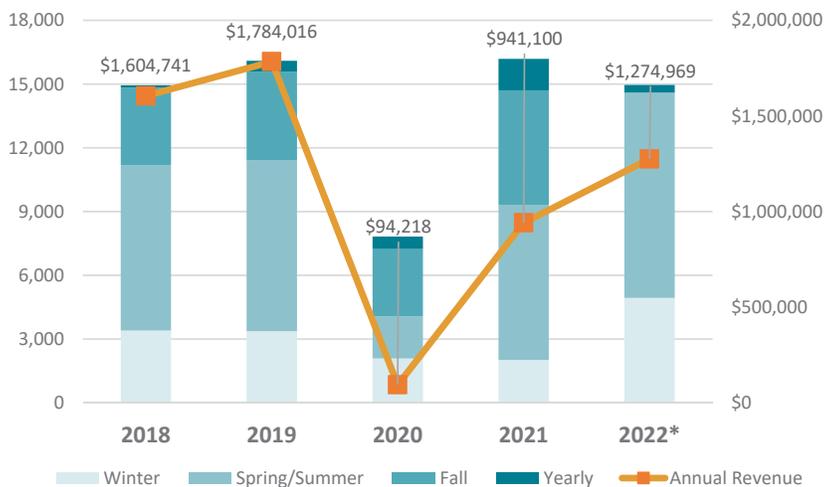
## RECREATION PROGRAM GAP ANALYSIS

The City’s recreation programs serve all of the major age groups. As noted in the community survey, the Redmond community considers pool programs, youth camps, youth and teen recreation programs, and Farrel-McWhirter programs as of the highest interest for City recreation services.

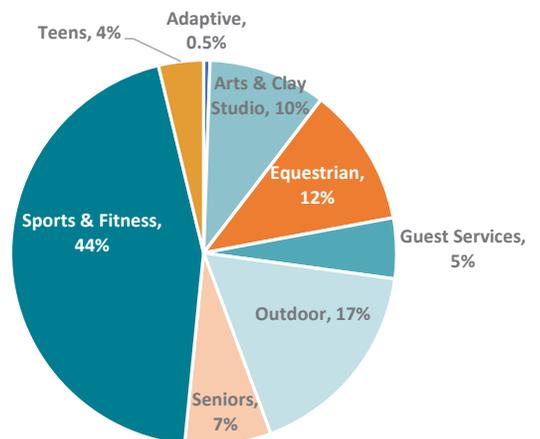
The future availability in, and programming of, the Redmond Senior & Community Center will help accommodate some of the community’s interest for drop-in options for fitness and gymnasium space, especially for basketball and indoor pickleball; however and as stated in the previous chapter, the demand for indoor recreation space is projected to remain strong. The planning and development for an Overlake community center is a crucial next step to address facility space needs.

Acknowledging the reduction in services due to the COVID pandemic, the City has consistently maintained approximately 15,000 to 16,000 program registrations annually. Figure 31 illustrates the seasonal variation in program registration and annual program revenues. Note that 2022 represents only the first 60% of the calendar year. Even with partial year data for 2022, the City has returned to pre-pandemic participation in recreation programs and with an improving program revenue outlook. Figure 32 illustrates program revenue by major program types for 2019, which was the most recent “typical” year due to the pandemic with clay studios open.

**Figure 31. Annual Program Registrations by Season**



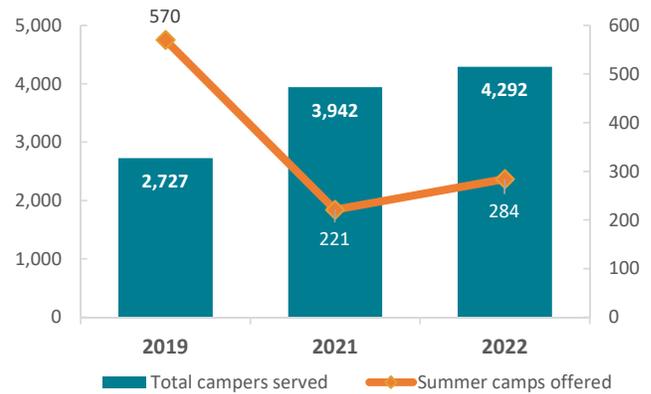
**Figure 32. Percent of Revenue by Program Type (2019)**



## Classes & Camps

Summer camps are a major source of revenue for the Department. As the City continues to emerge from the pandemic, indoor and outdoor summer camps were both offered in 2022 – serving more campers, whereas summer 2021 accommodated only outdoor camps. In 2022, the City hosted a total of 284 camps facilitated by 21 providers and two internally-run camps. Figure 33 illustrates the number of camp participants and camp programs offered between 2019 and 2022. As staff capacity and facility space allow, the City should seek ways to expand summer and youth camps, since public comments collected during this planning process highlighted strong demand and capacity limitations for these camps.

Figure 33. Annual Count of Summer Camps & Campers



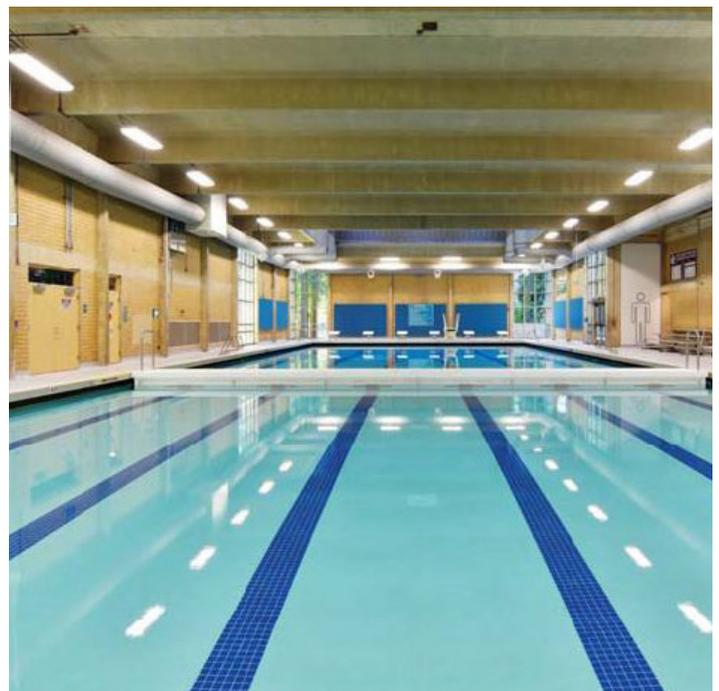
## Aquatics

The City is not a direct provider of swim lessons or aquatics and has a contract in place for the operation and programming of Redmond Pool to be managed by WAVE Aquatics. The pool has a conventional design with a competitive orientation; as a result, the past focus has been toward lessons and swim team use. The pool is used for training (WAVE Aquatics, Redmond and East Lake High Schools), water exercise classes, swim instruction, lap swimming, and as a venue for occasional films; however, the pool is open for lap swims and family swims. There has been strong community interest in additional swim classes and swim times, and the City should continue to coordinate with WAVE Aquatics to adjust the program schedule to accommodate family and casual (non-competitive) usage. As of June 2023, WAVE Aquatics added sessions to address this demand which has allowed for hundreds of additional participants to use the Redmond Pool.

Idylwood Beach Park also offers the opportunity for swimming at the beach during summer months. The swimming area has a long pier and a large dock with good shallow areas for children. Prior to the pandemic, the beach was lifeguarded, but that service has been eliminated.

**“Redmond Pool - needs more kids swim lessons and family open swim times! It is a great resource and the limited swim lessons have been booked for months with not even a waitlist, family swim times are very limited and fill up quickly.”**

*-Survey respondent*



## Athletic Fields

As noted above, the City owns and manages several multi-use sport fields and utilizes school district fields through an interlocal agreement. Sport field reservations remain very strong and have returned to pre-pandemic levels. Figure 34 shows the annual hours reserved for sport fields by park between 2019 and 2022, segmented between hours reserved by internal (City) programs and external (non-city run) sports.

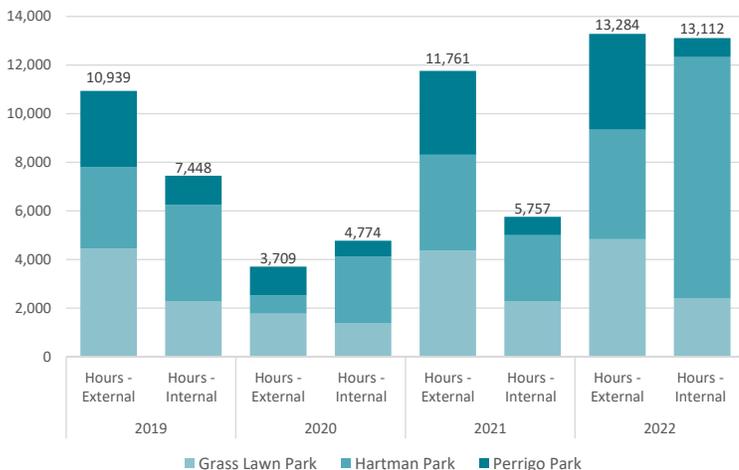
One area of particularly strong demand is for cricket. Figure 35 illustrates the number of hours and reservations for cricket for the full year of 2021. The annual hours reserved for cricket in 2021 represent 10% of the City’s total sport fields reservations. Analysis on the City of Redmond’s rental data shows that approximately half of all field rentals at Perrigo Park, a third of Grass Lawn Park field rentals, and a little more than 10% of Hartman Park field rentals in 2021 were for cricket teams. This equates to nearly 2,000 hours reserved for cricket play, with peak demand July through October.

In 2022, the City initiated dialogue with other regional field providers to explore the potential of a jointly developed cricket pitch to meet the regional demand for dedicated field space. With the rapid pace of urbanization in Redmond, limitations on existing undeveloped sites related to environmental or siting constraints, and the diminishing potential to secure new land adequately sized for cricket, the City should continue to pursue a regional partnership and joint development approach to address cricket field needs.

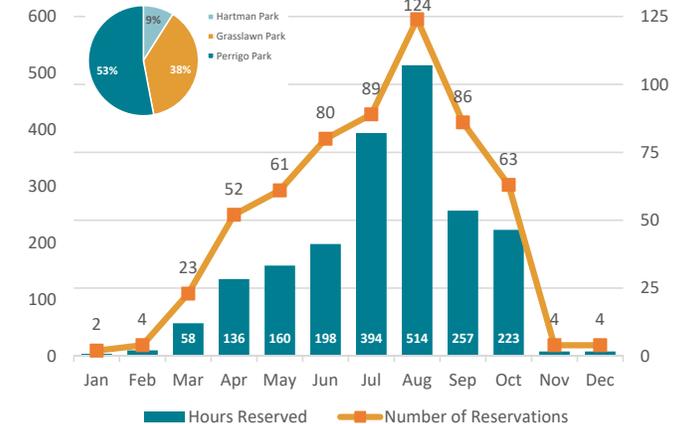
## Senior & Social Services

Aside from the Senior Lunch programs, the provision of social services is not a core service of the Department; however, the City does provide funding support to local non-profit organizations to help ensure that Redmond residents can access assistance from various programs. The Parks and Recreation Department also provides support for human service efforts through the distribution of items, such free meals, healthy snacks, and hygiene kits, and by offering counseling services at the Old Firehouse Teen Center.

**Figure 34. Sport Field Reservation by Park**



**Figure 35. Cricket Field Reservations by Month (2021)**





# 3C

## Arts, Culture & Events

**Known as a national center for technological invention, Redmond recognizes that innovation in the arts and creative expressions will nurture and sustain community.**

The Redmond Arts and Culture Program provides public art, educational opportunities, arts programming, and events and supports local artists and cultural arts organizations to continue building a community that is inspired by and connected through arts and culture. The vibrant, local arts culture brings the residents together through events, festivals, exhibits and programs, while enriching lives and adding economic value to the community.

The discussion and recommendations noted in this chapter provide a high-level view of the arts and cultural activities within and influencing the Redmond community. It offers a summary of existing plans that guide the City's arts and cultural planning and highlights future needs to expand the availability of arts and cultural offerings for Redmond.



## Arts, Culture & Events in Redmond

The Parks and Recreation Department provides arts and cultural programming through the Engagement division, with support from the Redmond Arts and Culture Commission. Arts programming is interwoven into the City's special events, as well as through partnerships with local arts, culture, and historical organizations. A variety of art classes are offered annually through recreation registrations and include visual arts, music lessons, dance classes, and summer camps. Arts work spaces and performance stages are provided at several locations across Redmond, including the Old Redmond Schoolhouse Community Center, Old Firehouse Teen Center, and Art Studio at Grass Lawn Park. The new Redmond Senior & Community Center that will be completed in 2024 will provide a large multipurpose Community Room featuring flexible layouts to accommodate events, banquets, lectures, cultural events, rotating art gallery, performances, and other cultural activities.

The Parks and Recreation Department also produces two major, annual community events that are intended to connect and inspire people, activate the City's urban centers, and catalyze local businesses. Derby Days is a free summer event, that since 1939 has celebrated the Redmond community, originally as a bike race, but through the years evolved into showcasing live performances, a carnival, a parade, craft markets, and a drone show. Redmond Lights is a winter celebration of light and art, featuring music, performance, and visual art. From 2014-2019, the City produced the arts-focused So Bazaar summer festival and night market. Although this specific event is no longer produced, the City continues to present arts-focused programming like the new in 2023 Downtown Redmond Art Walk and Poet Laureate public programs. The engagement division also oversees the permitting of external community events that supports the expansion of cultural activities across the City's parks, including special events like Ananda Mela, Cinco de Mayo, and the OneRedmond International Winter Market. Other programming and events vary annually based on unique opportunities, partnerships, special event requests, or themes proposed by the Arts and Culture Commission.

### ARTS & CULTURAL EVENTS PLANNING

From live concerts in the 1990s at the Old Firehouse Teen Center where 'young people go to experience and create music on their own terms', to the more recent Lucia Neare So Bazaar Night Market that transformed Redmond's 'urban spaces into free, participatory dreamscapes', Redmond has long been a leader in cultural arts and events. Building on this history, innovative programs continue being offered and are being expanded through investments in community centers and events programming. New indoor arts spaces are currently under construction at the Redmond Senior & Community Center. The community center will include classroom space for art and music and events space for performances that will support emerging artists and help write the next chapter of Redmond's cultural arts history.

Planning for arts and culture programs, events, and installations is led by staff and guided by the Redmond Arts and Culture Commission (RACC). The RACC advises the City on arts policies and programming and supports

#### Visual Art includes:

- Sculpture
- Drawings and paintings
- Mosaics and murals
- Fine art crafts
- Mixed media
- Multimedia and digital works
- Photography
- Earthworks & environmental artworks
- Monuments
- Decorative, ornamental, or functional elements designed by an artist

#### Art Platforms includes:

- Signature commissioned art
- Art in the pedestrian experience
- Artist-in-Residence
- Temporary/Ephemeral
- Process/Performance-based
- Interactive Technology

#### Culture can include:

- Heritage
- Ethnic diversity
- Values shared by society
- Intellectual and artistic activity
- And more...





programs in tandem with the Redmond Parks and Recreation Department and community organizations.

Through Redmond's steady growth, the City has welcomed a diversifying global workforce attracted by robust technology businesses and has garnered a reputation for innovation in digital arts, large-scale outdoor cultural festivals, and a high quality of life. Over the past ten years, the City has produced several plans to guide the planning, coordination, and growth of the Arts and Culture Program.

- The 2013 Downtown Cultural Corridor Master Plan guided the development of the Cleveland Streetscape and Couplet Conversion to include art experiences as key elements. Cleveland Street was designed as the “main street” for Downtown Redmond, and the City developed a concept of “great streets” as an important strategy to achieve this vision. This strategy includes Downtown streets that contribute to and reinforce the Couplet Corridor as a destination and the heart of Downtown by creating economically vibrant and pedestrian supportive streets. The larger purpose of this plan was to advance the notion of a “cultural corridor” to strengthen Redmond's reputation as an inventive and diverse community through ongoing opportunities in the cultural arts.
- The Cultural Facilities Feasibility Study prepared in 2015 explored the conditions to support the development of a cultural center in Redmond. The study included a needs assessment, market analysis and outlined building program, site analysis considerations, and funding needs. The report proposed a flexible space of about 25,000 square feet for cultural arts performances, programs, classes, and exhibits that could be located in Downtown, Marymoor Subarea, or Overlake Village. When opened, the Redmond Senior & Community Center will provide performing arts and cultural space.
- The Redmond Public Art Plan, adopted in 2017, articulated a vision and plan for public art centered around four overarching themes for artistic exploration that focus on the built and natural environment, cultural diversity of the Redmond community, technology, and the power of placemaking.
- A report called, Community Priorities for the Future of Redmond's Community Centers, was prepared in 2017 to summarize an engagement process to discuss the challenges and opportunities facing Redmond's community centers. In addition to the needs for indoor facility space for recreational programs and classes, the report reiterated prior community conversations and needs for a cultural center. Arts enthusiasts in the community conversations expressed a desire for a separation between cultural arts events and classroom space from fitness and aquatics facilities to separate such different uses with competing needs related to sound, storage, and use.
- In an effort to prioritize major capital facility investments across multiple City departments, the Facilities Strategic Management Plan was prepared in 2019 to identify strategies, programs, procedures, and projects to guide future facility needs. The plan

included and carried forward the idea for a cultural center, which had been identified in past plan and community feedback over the past decade.

Additionally, the City has elevated the arts and incorporated temporary or permanent public art into park, trail or other municipal capital projects. Examples include permanent signature artworks, such as The Erratic along the Redmond Connector Corridor, and other permanent and temporary installations at Downtown Park, the Municipal Campus, and the pending Redmond Senior & Community Center, among others. A listing of permanent art work by location is provided in Appendix C.

## Arts, Culture & Events Trends

### NATIONAL STATISTICS

The following national data highlights some of the current trends and benefits of arts programs and may frame future considerations in program and activity development.

- Research from the US Bureau of Economic Analysis shows that arts and culture drive 4.2% of the US gross domestic product (GDP), generating \$ 876.7 billion in 2020. In Washington State, this sector beats the national GDP, providing 9.4% of the State’s GDP. Both in Washington and nationally, arts and culture surpass construction and education services in contribution to GDP. <sup>(2)</sup>
- Nonprofit arts organizations and their audiences today generate \$135 billion of economic activity that supports 4.1 million arts and non-arts jobs throughout their communities. <sup>(1)</sup>
- The pandemic disproportionately impacted the cultural sector. <sup>(4)</sup>
- 53% of Local Arts Agencies (LAAs) said the general public’s perceived value of the arts has increased since the onset of the pandemic. <sup>(3)</sup>
- After eight consecutive years of increases, the average size of the LAAs budget (income/ revenue) declined 10.0% in 2020 and is anticipated to decline another 10.6% in 2021. <sup>(5)</sup>
- People who say their neighborhood has easy access to quality arts and cultural activities tend to be more satisfied, identify more with local lifestyle and culture, and invest more time and resources in their communities. <sup>(6)</sup>

- Arts activities increase residents’ interest in getting involved in local issues and projects. 86% of civic engagement participants want to be involved in future projects. After their involvement, people living where projects occurred were more than twice as likely to be civically engaged as those whose blocks did not have projects. <sup>(7)</sup>

### ECONOMIC BENEFITS

Numerous case studies, economic assessments and government estimates have demonstrated that arts and culture related industries positively contribute to the economy. The U.S. Bureau of Economic Analysis and the National Endowment for the Arts partnered to create a program called the Arts and Cultural Production Satellite Account (ACPSA) to quantify the impact of and provide in-depth analysis of the arts and cultural sector’s contributions to current-dollar gross domestic product. According to the most recent ACPSA estimates released in May 2022, \$876 billion (4.2%) of current-dollar GDP in 2020 was attributable to arts and culture. In 2020, the value added in arts and cultural industries decreased in every state except Washington, where the percent change in value added in arts and cultural industries increased by 9.4%. Additionally, the Arts and Economic Prosperity (AEP) national study compiled by Americans for the Arts found the following:

- The arts drive commerce to local businesses. The arts, unlike most industries, leverage significant amounts of event-related spending by their audiences. In 2017, arts attendees spent \$31.47 per person, per event, beyond the cost of admission on items such as meals, parking, and lodging—vital income for local businesses. <sup>(1)</sup>

#### Sources:

- (1) <https://www.americansforthearts.org/by-program/reports-and-data/research-studies-publications/arts-economic-prosperity-6>
- (2) US Bureau of Economic Analysis, 2022
- (3) AFTA 2020 LAA Profile [http://surveys.americansforthearts.org/r/391676\\_60549cd4741a42.54488835](http://surveys.americansforthearts.org/r/391676_60549cd4741a42.54488835)
- (4) ArtsWA <https://www.arts.wa.gov/wa-covid-recovery-survey/>
- (5) AFTA LAA COVID-19 Impacts [https://www.americansforthearts.org/sites/default/files/2Pager\\_ImpactOfCOVIDPandemicOnLAAs\\_WithBudgetHistory.pdf](https://www.americansforthearts.org/sites/default/files/2Pager_ImpactOfCOVIDPandemicOnLAAs_WithBudgetHistory.pdf)
- (6) Knight Foundation Community Ties survey Community-Ties-Final-pg.pdf ([knightfoundation.org](http://knightfoundation.org)). Builds off Soul of Community Longitudinal Study (2008-2010) conducted by the Knight Foundation found key drivers of community attachment to be social offerings, openness, and aesthetics. <https://knightfoundation.org/sotc/overall-findings/>
- (7) Nicodemus, A., Engh, R., & Mascaro, C. (2016). Adding it Up: 52 Projects by 30+ Artists in 4 Neighborhoods. Metris Arts

- Small investments. Big returns. In 2017, the combined \$5 billion in direct arts funding by local, state, and federal governments yielded \$27.5 billion in government revenue. <sup>(1)</sup>

## Community Insights

### SURVEY & OUTREACH FEEDBACK

The PARCC Plan survey provided additional insights from the community regarding the range of public art and cultural opportunities in Redmond. Respondents were asked to rate their satisfaction with a variety of facilities types on a scale from very satisfied to dissatisfied. Majorities of respondents indicated satisfaction with the City’s public visual art (67%), community events (57%), and art, music and culture events (51%) in Redmond.

The survey asked residents a pair of questions regarding their use of, and sense of adequacy about, common park and recreation facilities. Specific to arts and cultural opportunities, pluralities of respondents believe that there are not enough of public art installations, performances, and events (45%) or art, music, and clay studios (42%). Additionally, respondents felt the City needed more of the following recreation program types related to arts and culture:

- Youth summer camps (Farm & Pony, Nature Vision, sports, Cartoonaversity)
- Youth programs, classes, and activities (arts, crafts, music, etc.)
- Teen programs, classes & activities (life skills classes, art, music, etc.)
- Adult programs, classes & activities (arts, crafts, music, etc.)

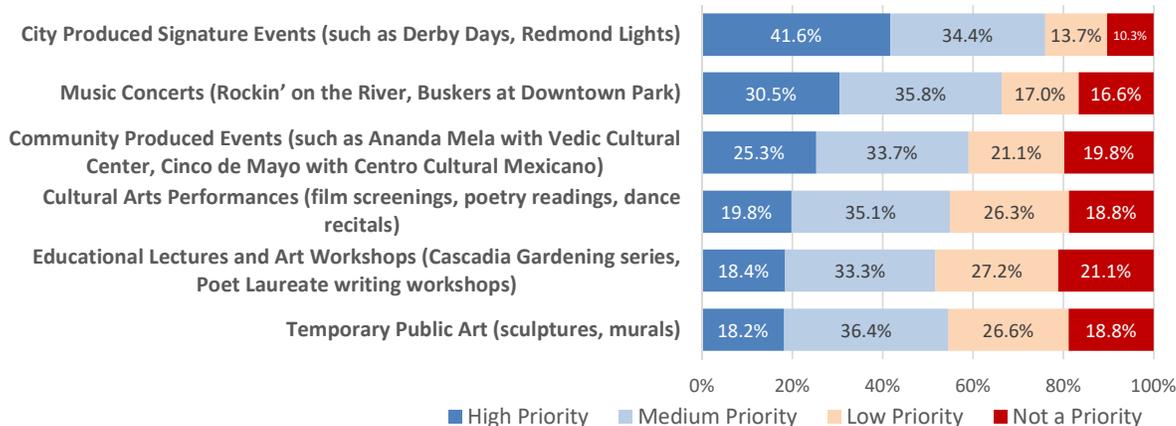
As with recreation programs and park amenities, the survey asked a pair of questions regarding attendance to, and priority for, a range of community event types (Figure 36). A plurality of respondents (42%) felt that City-produced signature events were the highest priority of the options provided and the highest overall attendance (72%). Music concerts and community-produced events were also strong priorities. Temporary public art and educational lectures were noted as the lowest priorities for community events, even though respondents noted strong attendance to temporary public art (46%).

The survey asked residents a pair of questions regarding their level of support for a variety of amenities and facilities that could be added to the park and recreation system, with listed options segmented between those that represent higher cost improvements and those that represent lower cost improvements. Related to arts and cultural opportunities, a majority were supportive of having a performing arts venues (29% very supportive and 38% somewhat supportive) and more temporary public art installations (29% very supportive and 34% somewhat supportive).

Other feedback from open house meetings, focus group discussions and pop-up tabling events included interest in the following:

- Additional events that provide a regional draw (vs. primarily residential audience)
- Additional public art and public art displays
- More multi-cultural representation in art pieces, displays, and exhibits
- Mobile stages in parks
- On-going, sustainable city grants to arts organizations
- Cultural Event Series over a season
- Support emerging, local artists

**Figure 36: Priority for Community Event Types from Survey**



## EXISTING INVENTORY & ASSETS

The inventory of the arts program includes the public art collection, performing arts spaces, gallery and visual art display spaces, and areas specifically designated for art making.

### Public Art Collection

Redmond's public art includes permanent art owned by the City including two-dimensional portable art and integrated permanent sculpture. The collection contributes to Redmond's cultural identity, character, and aesthetics, while providing points of community gathering and dialogue. The collection includes a wide variety of media and is located within City parks and along trail corridors, as well as inside and outside of municipal buildings. Much of the collection has been purchased and commissioned through the Percent for Arts Program. The City also maintains a public art mobile app, called STQRY, for Redmond's permanently-installed outdoor art collection.



### Temporary Art

In addition to the permanent collection, the City has distinguished artworks on temporary loan for varying lengths of time. Temporary works have been commissioned through various City programs and events, from the artist-in-residence program, Redmond Lights, to one-off civic engagement projects. These artworks have enabled the City to create engaging social practice projects in addition to placing ephemeral works throughout the City and its natural landscape. Temporary art commissions also help local emerging artists break into the public art field.



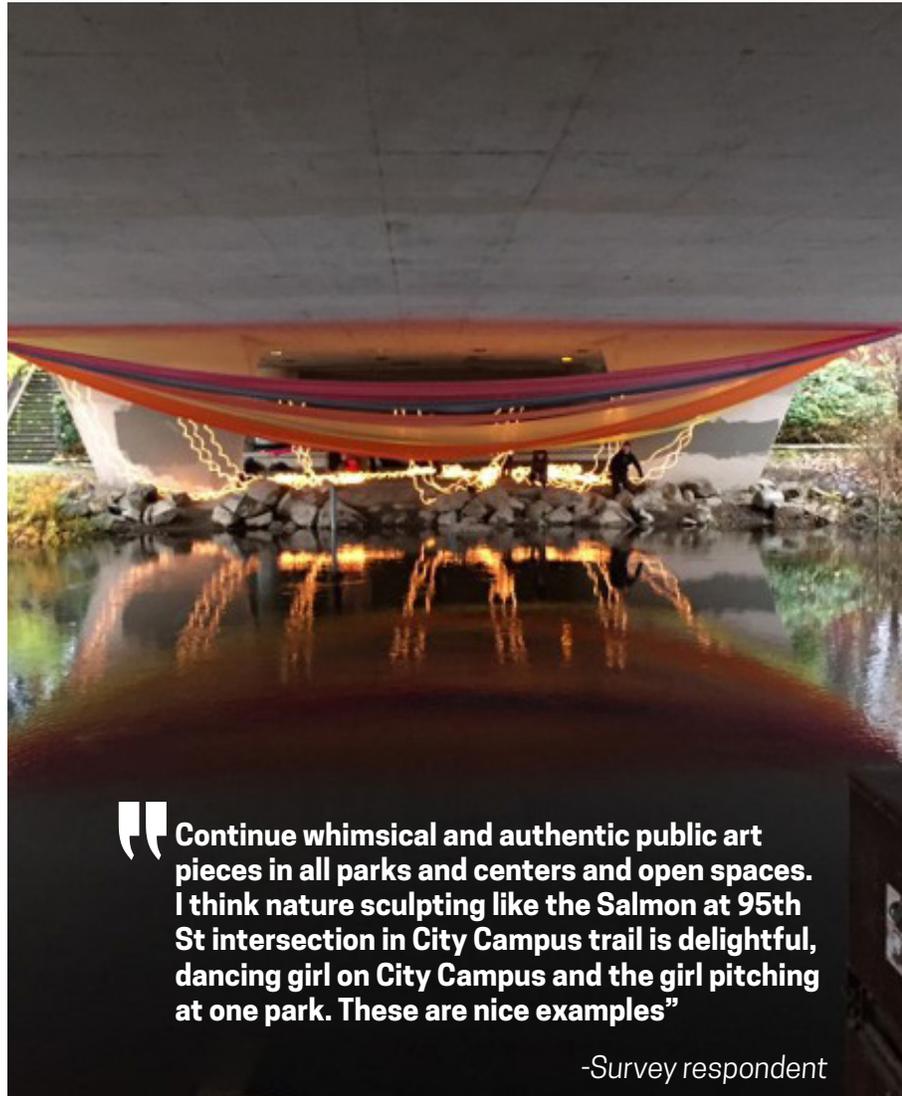
### Visual Art Display Spaces

There are several City facilities that house or host visual art exhibitions. These exhibition spaces are located in the Old Redmond Schoolhouse Community Center, Redmond Community Center at Marymoor Village, City Hall, and the Public Safety Building. Future art display spaces will be at the Redmond Senior & Community Center when it opens, scheduled for 2024. Exhibitions rotate at each location and are presented each year depending on interest and capacity. Additionally, outdoor art can be displayed on Municipal Campus, City parks, trails, rights-of-way, and sometimes in other public areas owned by King County or private owners with permission.





**THE GRAFFITI WALL AT THE SKATE PARK IS WELL KNOWN AND ARTISTS FREQUENTLY PAINT MURALS THERE.**



**“Continue whimsical and authentic public art pieces in all parks and centers and open spaces. I think nature sculpting like the Salmon at 95th St intersection in City Campus trail is delightful, dancing girl on City Campus and the girl pitching at one park. These are nice examples”**

*-Survey respondent*

## **Workshop & Classroom Spaces**

Workshop areas for arts education classes are located in the Old Redmond Schoolhouse Community Center, Art Studio at Grass Lawn Park, the Old Fire House Teen Center, and Redmond Community Center at Marymoor Village. Classes are offered throughout the year to explore photography, music, dance, and ceramics, among others. Other classroom space at community centers is used for art classes, primarily for seniors and adults. In the future Redmond Senior & Community Center, additional classroom and event space to accommodate arts programming is planned.

## **Performing Art Spaces**

A number of performance venues currently are used for cultural arts programming including indoor stages and auditoriums and informal areas of parks and

trails. The Old Fire House Teen Center provides space for music and performances, and the new Redmond Senior & Community Center under construction will accommodate space for outdoor events and performances. In addition, the future center will include an indoor performance space with a raised stage and for seating close to 400. This flexible space will allow for layout options that can accommodate lectures, performances, concerts, and more. The City also owns and operates the “Moving Arts Center” which can be used for parks and events activations. Several private performance venues also operate within Redmond and provide space for arts, theater, and performances. Figure 37 identifies the City’s performing art spaces.

In addition to the physical spaces and media for community public art, the City also supports and sponsors artists and arts programming.

**Figure 37: Redmond's Performing Art Spaces**

Location	Description
Old Fire House Teen Center Stage	Indoor stage includes lighting and sound for music or theatrical performances. Additional, smaller outdoor stage is used in the summer for live music performances.
Redmond Senior and Community Center (Future)	The indoor multipurpose room will include a raised stage that can be used for events, banquets, lectures, cultural events, and performances. Special acoustics and technology accommodation and seating for up to 400.
Esterra Park Amphitheater	Outdoor amphitheater in the Overlake Urban Center provides built in bench seating that overlooks the plaza for performance space. Park has electricity to support sound and lights.
Buoyant Pavilion at Downtown Park	Outdoor covered stage that can host commissioned light shows, performances, and videos. Electricity for performances is provided, flexible seating in the plaza.
Moving Arts Center	The Moving Arts Center provides a unique performance stage that can be brought to different locations across the city. This trailer moves to different sites around Redmond and is used for curated public performances.



## Residencies

The City of Redmond Residencies include the Poet Laureate program and the Artist-in-Residence Program.\* Established in 2008, the Poet Laureate program produces a variety of programming, projects, and community engagement opportunities for Redmond residents and visitors. The Redmond Poet Laureate Program builds a more literate and understanding community through poetry and the literary arts by broadening awareness of poetry and expressing the spirit of Redmond culture through poetry. The Artist-in-Residence program was used to stimulate cultural vibrancy and promote placemaking in Downtown parks. Residency programs can spur civic engagement, advocacy, and build community. Their integration into City agencies can help highlight everyday infrastructure and provide innovative alternatives and additions to projects through art. Resulting projects span artistic disciplines and can look like performances in a City park for a certain duration to utilization of a vacant storefront. The goal is for there to be a sense of unbounded creative infusions into the character and experience of the City.

## Individual Artist Support

The City has provided support to individual artists over the years. One of the most successful models has been through the Public Art Intensive Eastside, a workshop sponsored by the City of Redmond is open to visual artists who have an interest in exploring the presentation of their work in public settings, community-building or enhancing the built

environment. Building on the interest and momentum of the program, the Arts and Culture Program will provide additional professional development classes for artists throughout the year.

## Arts Integration

Cross-departmental arts integration can lead to collaborations that provide solutions that go beyond beautification. In 2020, three local artists were chosen to provide artwork for utility box wraps requested by Public Works as a means to mitigate vandalism of public property. While delayed due to the COVID-19 pandemic, these utility box wraps are now installed in the Downtown Core. Future projects with Public Works include art crosswalks, which have been shown to increase pedestrian safety and reduce accidents at the intersections they occupy. Continued collaboration and future artist-in-residences will help to highlight additional arts integration opportunities.

## Activations

Arts programming is a vital component of the activation of public space. The Poet Laureate program, Moving Art Center, and temporary public art installations, all play a role in bringing art into the community and creating vibrant spaces. They can be used to activate undeveloped park spaces or provide interim uses before permanent facilities are developed.

\* The Artist-In-Resident Program was eliminated from the City of Redmond's 2023/24 budget.



## Park Permitting

Park permitting is essential to the community's access to the diverse arts and culture found in Redmond. Through special events and miscellaneous-use permitting, the City provides access to the use of public space for various culturally-rich community programs such as Ananda Mela, Cinco de Mayo, Festival of Color, etc. Included in permitting is the Busker Program, established in 2021 to provide local and regional street performers an opportunity to perform at Redmond's Downtown Park. This program is intended to provide a low-barrier opportunity for local and regional artists of all experience levels to share their work with the community. Buskers participating in the program are permitted to promote and sell their work or solicit donations from the public during their performance timeslots.

## Signature Events

The City produces two annual community events that are intended to connect and inspire people, activate the City's urban centers, and catalyze local businesses. Derby Days is a traditional summer event founded in 1939 as a community bicycle race that raised funds for charity. Today, it includes two days of local performances, an arts and crafts market, dozens of local organizations and businesses' participation, and a parade, in addition to bicycle races. Redmond Lights celebrates winter through multiple nights of music and performances, as well as a month-long installation of light and art in Downtown Park.

## Arts & Cultural Recreation Classes

The Redmond Recreation Program offers access to arts and cultural programming, ranging from painting, music, dance, ceramics, and more.

## Lodging Tax Advisory Committee (LTAC)

While not managed by the Parks and Recreation Department, the Lodging Tax Advisory Committee is responsible for supporting tourism activities in Redmond which includes grants for special events. These special events help further arts and cultural events that are available in the community.

## Public Arts Funding

The City of Redmond recognizes the importance and benefit of providing opportunities for art experiences throughout the city. It is the City's intention to create a variety of cultural opportunities for its citizens and to enhance the cultural environment in the community by encouraging and promoting the creation and placement of public art. To accomplish these goals, Ordinance 1640 was established to pool 1% for the arts from qualifying capital improvement projects to be used for works of art at certain public places that expand community access to public visual art. Current ongoing efforts strive to provide additional transparency in the budget for identifying and funding public art projects, while also increasing the amount of money earned from this project in order to achieve the goals of the Comprehensive Plan and Public Art Plan.

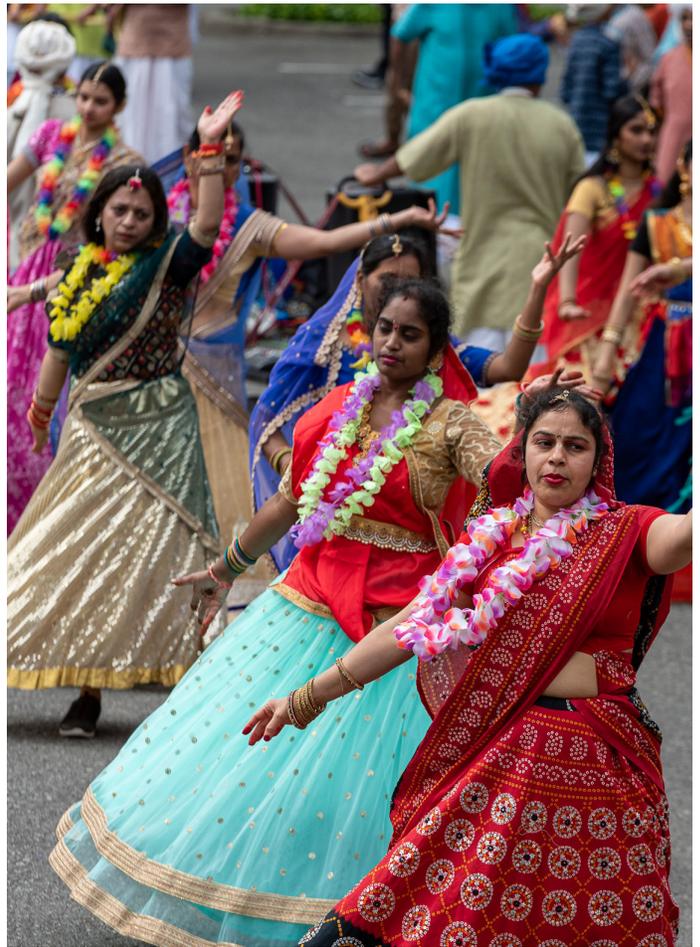
## Grants

Since 1990, the City of Redmond has supported artists and arts organizations with an annual grant program. Currently, funding is offered through the Operating Support Grant Program which offers unrestricted support to eligible non-profits in Redmond whose missions serve the community through access to arts, arts education, and cultural heritage experiences. This program is intended to assist with the attraction and retention of arts and culture organizations and programming and support the creative economy.

“Estaría muy bien que haya más eventos musicales en el Downtown o en los parques de Redmond ( It would be great if there were more music events in Downtown or at the Redmond parks )”

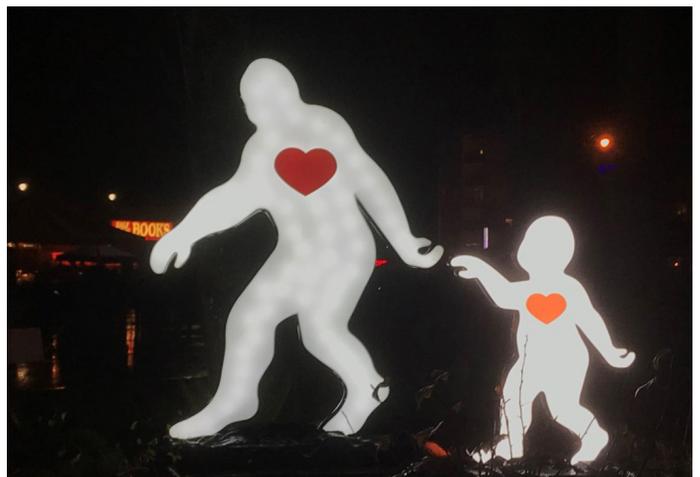
-Survey respondent





“ More concerts, better publicized. Better publicity for events downtown. More food/arts/street events. Music! Music! more music!”

-Survey respondent



## 3D

## Trails



**Trails and paths provide people with valuable links between neighborhoods, parks, schools, transit, business centers, and other destinations. This chapter provides an overview of the trails system in Redmond, including an assessment on current initiatives.**

Completing and expanding trail system connections was identified as one of the highest capital project priorities during the community engagement process, and walking was the top activity for Redmond residents. Continuing to manage and invest in the trail system, while also improving trail access to transportation options is essential to maintaining a healthy and livable community and promoting alternatives to vehicle use.

## Trail Trends

Walking and hiking continue to be the most popular recreational activities nationally and regionally. Furthermore, national recreation studies have consistently ranked walking and hiking as the most popular forms of outdoor recreation over the last ten years, and summaries of recreation trends are provided in Appendix I.

The 2018-2022 Recreation and Conservation Plan for Washington State confirmed that outdoor recreation is an integral part of life for most Washington residents, with strong participation in the most popular category of activities, which includes walking (94%) and hiking (61%). Considerable increases in participation rates in outdoor recreation activities since 2006 indicate the importance of the State and local communities continuing to invest in parks, trails, and open space infrastructure.

The COVID-19 pandemic significantly impacted outdoor recreation activities, including trail use. Local and regional park and recreation agencies that managed trail systems were pressed to adapt to heavy usage and crowded trailhead parking, as many people shifted their daily exercise routines to outdoor activities, such as walking and bicycling.

An August 2020 report from the Outdoor Industries Association revealed that Americans took up new activities in significant numbers with the biggest gains in running, cycling, and hiking. Walking, running, and hiking were widely considered the safest activities during pandemic shutdowns.

Participation rates for day hiking rose more than any other activity.

The 2022 Outdoor Participation Report confirms the increase in outdoor recreation participants



into 2021. Participation retained its momentum indicating that once someone begins to participate, they are likely to continue to participate. Hiking and running were the top two outdoor activities, a trend that has continued to build in recent years.

Notably, this 2022 report shares that the number of seniors, ages 65 and older, participating in outdoor activities grew by 16.8% (an astounding 2.5 million) since 2019. Trails and pathways are essential infrastructure to support outdoor recreation.

With the rapid increase in electric-assist mobility and the potential for user conflicts due to increased speeds, Redmond will want to determine the best approach for ensuring safety for all trail users and how best to promote trail etiquette on shared-use pathways.

## Community Insights

As noted in previous chapters, feedback from the community surveys and two public meetings provided a wealth of local insights on current usage and interests in various recreation amenities, including trails. The most popular amenities used during visits are trails for walking, running, hiking, biking, or riding horses (95%). While respondents generally feel that the City already provides many amenities in its park system, a plurality of respondents indicated the greatest need for trails (42%), representing the strongest demand from a list of over 20 amenities.

Respondents were asked to rank a list of potential recreation, park, and open space investments, with listed options segmented between those that represent higher cost improvements and those that represent lower cost improvements. When presented higher-cost potential improvements, nine in ten respondents were supportive of adding multi-use walking and biking trails (65% very supportive and 25% somewhat supportive). Overall, expanding trail opportunities was among the top three priorities for improvements within the City's park and recreation system.

Survey respondents also voiced interest for continued investment in the expansion and maintenance of the city's trail system – both paved and soft-surface trails. Several respondents also asked for investments in pedestrian and bicyclist access and safety improvements (sidewalks, crossings, bike lanes, etc.), as well as mapping, wayfinding signage, and etiquette communications.

Wayfinding, mapping, and trail signs were mentioned

by the community as potential areas for improvement. Additionally, increasing awareness of the existing trails and routes that are available to the community was identified by the community as a need.

Considering all of the community feedback from the survey, online open house, stakeholder interviews, and stakeholder focus group discussions, a number of core themes and interests emerged.

- Trail connectivity is important. Complete loops and circuits, and focus on trail connectivity (connecting trail gaps).
- Enhanced linkages between residential neighborhoods and downtown via pedestrian- and bicycle-friendly routes are an important focus area.
- COVID has accelerated the trends toward higher trail usage, which include more users on trails and a wider age distribution of off-road bike riders.
- There is broad interest for the potential of expanded trail connections such as Redmond Central Corridor, Phase 3.

# 95%

**OF SURVEY RESPONDENTS SAY TRAILS FOR WALKING, RUNNING, HIKING, BIKING OR RIDING HORSES IS THE MOST POPULAR AMENITY**

These community needs are already informing future investments. The City's Budget for 2023-2024 (and related 2023-2028 Capital Improvement Program) proposes to invest in a transportation system that supports multimodal movement of people and goods. The top objective is to use the City's Transportation Master Plan, PARCC Plan, Utilities Strategic Plan, and Facilities Master Plan to guide investments for ongoing development and maintenance of the City's infrastructure and public facilities. Another objective seeks to promote the use of alternative modes of transportation and invest in transportation infrastructure and programming that supports a variety of modes and choices. For example, the Redmond Central Connector (Phase 3) is included for the design and construction of a 1.6-mile regional trail along the former railroad corridor parallel to Willows Road from the 9900 block to NE 124th Street. This third and final phase of the RCC would have design completed in 2024 with construction completed by 2025. Once completed, it would connect to the larger Eastrail regional trail which connects 42 miles of trails between numerous eastside cities.

## Trail Planning

Implementing Redmond’s network of trails will expand access for all community members and support sustainability goals around reducing vehicle dependence. The trail network serves as foundational infrastructure for an interconnected system of outdoor recreation facilities. The arrival of light rail to Overlake and Downtown would be enhanced by providing multimodal access in the form of trail connections. Connecting trails into and through urban centers will allow for alternative modes of accessing goods and services, as well as link to public transit. The City is on track to complete the Redmond Central Connector Phase 3 by 2025, which will provide an important link between transit, businesses, and residents along the Willows Road corridor and improve level of service metrics.

The **City of Redmond Community Strategic Plan** that was adopted in 2021 has a strategy of creating healthy, walkable, and equitable transit-oriented communities. Council is directing staff to develop strategies, programs, and projects that promote livability and cultivate “10-minute neighborhoods.” These neighborhoods are where shopping, services, amenities, schools, recreation, and transit are within a 10-minute walk of where people live. Trails and connections support this strategy.

Walkable communities allow for individuals to engage in physical activity independently as well as provide social experiences. Know that each person and/or organization may define “walkability” differently, but an overarching concept is that the space is accessible and can be pleasantly and independently used.

Community members, including older adults, individuals with and without disability, families, youth, and more, utilize the town’s physical environment to get from point A to point B. Within the community, are you walking somewhere? Biking? Pushing? Using an assistive device? A walkable community is designed to support public activity, and it provides an affordable form of travel.

<https://www.nchpad.org/1712/6831/What-is-Walkability>



The previous **Parks, Arts, Recreation, Culture & Conservation Plan** emphasized that “trails in Redmond provide recreation, transportation, and support healthy, active lifestyles in urban, suburban, and rural settings.” An important component of Redmond’s character is its pedestrian and bicycle system that facilitates healthy lifestyles. Colloquially, Redmond is known as the “Bicycle Capital of the Northwest”, and a robust trail network supports this identity.

Redmond’s **Environmental Sustainability Action Plan (ESAP)** proposes significant reductions in passenger vehicle miles traveled (VMT) to reduce transportation emissions and enhance community mobility. Providing safe, convenient bike and walking alternatives can contribute to reaching that VMT goal. A key strategy in the ESAP for transportation and land use is to “increase the equitable use of non-SOV (single occupancy vehicles) modes of transportation, such as biking, walking, and public transit through programmatic and infrastructure interventions.”

The City’s **Transportation Master Plan (TMP)** proposed a suite of travel choices to provide an efficient, effective transportation system that accommodates planned growth and supports light rail ridership. Pedestrian and bicycle facilities are interwoven into the network of multimodal environments. Within the urban centers (Downtown, Overlake, and Marymoor Village), walking will become the most significant mode of travel as a percentage of daily travel. A walkable Redmond will act as the catalyst to improve all travel choices and overall mobility, as well as enhance equity in our transportation network. Based on the TMP, walking will be an attractive mode of travel by providing a pedestrian system with a dense network of sidewalks and trails that connect directly to destinations. The walking environment will be useful, safe, comfortable, and interesting, and it also will enhance community character by activating the urban centers and tying neighborhoods together to create a walkable Redmond. Redmond’s extensive network of trails will be improved for pedestrian connectivity, changing over time from having very few access points to having a high number of access points. This effort will dramatically increase the transportation value of the trail network by supporting short trip lengths and creating loops and variety. Bicycle ridership will also be supported by access improvements, including bicycle parking, bicycle-sharing programs, and bicycle education and encouragement. The Bicycle System Plan Map in the TMP locates the existing and proposed alignments for bicycle facilities.

## Trail Classifications

The Parks and Recreation Department has designated four types of trails that inform the way trails are planned, developed, and maintained:

- Regional Trails
- Connector Trails
- Local Trails
- Blue Trails

### Regional Trails

Regional trails are typically planned and designed with active transportation and high volume recreation use as their primary purpose. Regional trails are paved and follow the design standards for Shared Use Paths as specified in the City of Redmond’s Bicycle Facilities Design Manual Guidelines (2016 or latest version). In general, regional trails are completely separated from roads by distance or barriers, and at-grade crossings of roadways are minimized to avoid conflicts. Regional trails should be a minimum of 12 feet wide under most conditions, with a minimum two-foot wide graded area on both sides that should be flush with the trail. These trails are intended to be long-distance routes that connect to other trails and extend to other cities. Coordination with adjacent jurisdictions, community development programs, and transportation planning is central to developing a complete system of regional trails.

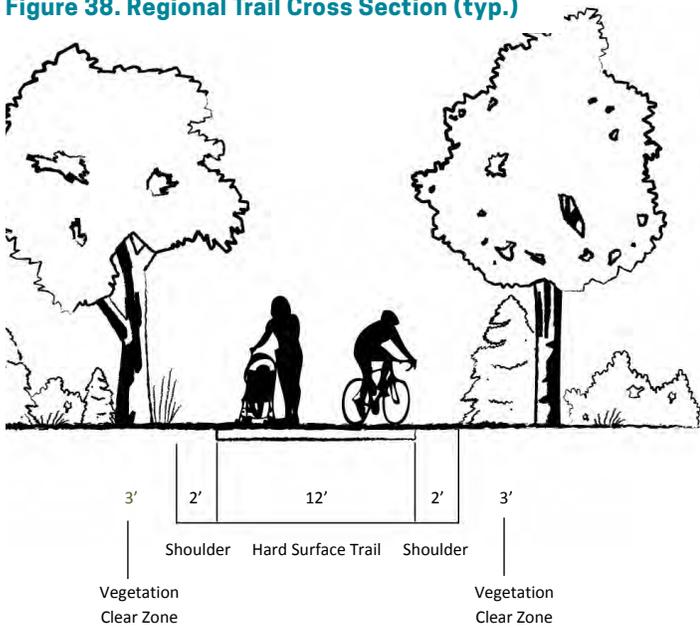
### Connector Trails

Connector trails are the key linkages between regional trails and other major areas. These trails can be paved or soft surface trails, but these are typically narrower than regional trails, due to more limited use and possible land access issues. These trails are designed for recreation and transportation uses. Connector trails should meet the City’s sidewalk standards as a minimum and have a width of six feet to eight feet. Connector trails are in high demand by the community as key infrastructure to make walking and bicycling more convenient modes of travel within Redmond.

### Local Trails

Local trails are typically soft surface trails that can range from one foot to five feet wide. These trails are typically designed for recreational uses such as neighborhood links, park trails, and hiking, off-road bicycling, and equestrian trails. These trails can also meet special interest activities, such as BMX and

**Figure 38. Regional Trail Cross Section (typ.)**

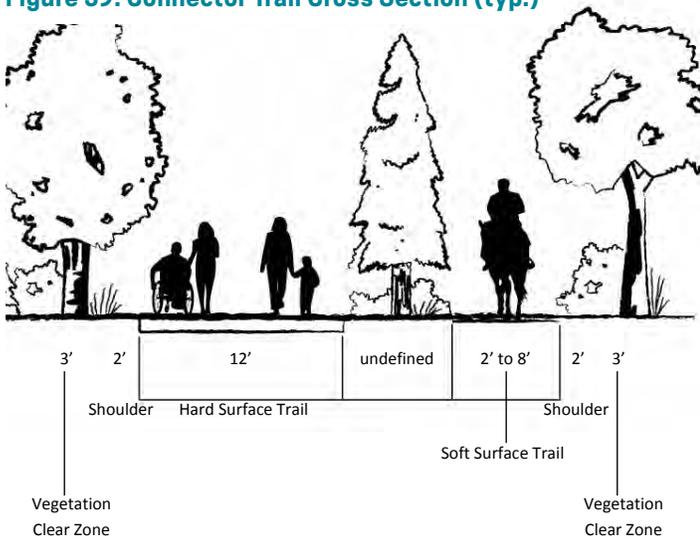


mountain biking. Local trails are typically constructed with native soil from the site or with a surface of gravel or wood chip material if additional reinforcement is required. Trail surfaces are graded slightly to reduce the potential for erosion.

### Blue Trails

Blue trails are water trails along navigable waters within the city, such as the Sammamish River and Lake Sammamish. The primary design criteria for blue trails includes providing frequent access points to the water where personal watercraft can be safely and easily transported from parking areas and providing adequate signage and route finding materials. Redmond is part of the Lakes to Locks Trail, a system of blue trails that connects the Sammamish River in Redmond to Lake Washington and beyond.

**Figure 39. Connector Trail Cross Section (typ.)**

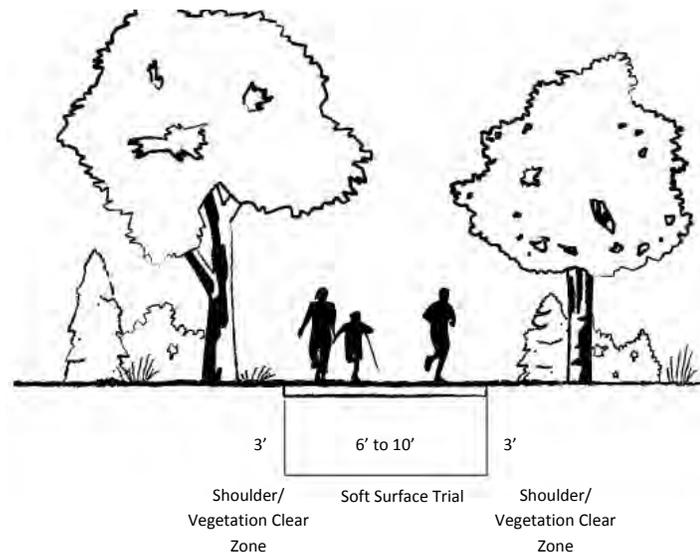


### Trail System Inventory

In addition to paved pathways and natural surfaced trails within individual parks and open spaces, Redmond has 13 stand-alone trails providing outdoor recreation opportunities and connections across the City. These trails, which include a combination of regional, connector, and local trail types offer a variety of surface types and accommodate pedestrians, cyclists, and equestrians. These City-owned trails provide 15.26 miles of off-road travel.

In addition to its own trail network, Redmond has several county-owned connector trails and one regional trail that links the community to other locations. Over 12 miles of trails are owned and managed by King County within the Redmond city limits, including the Sammamish River Trail.

**Figure 40. Local Trail Cross Section (typ.)**



**“Having more trails that are separated from the road - the river trail ends up being extremely crowded on nicer days showing how much demand there is for green spaces that are separated from cars.”**

*-Survey respondent*

Figure 41. City-Owned Stand-alone Trails

Trail Name	Trail Classification	Surface Type	Use Type			Miles
			Pedestrian	Bicycle	Horse	
172nd Street Trail	Connector	Soft	Yes	Yes	Yes	0.81
Ashford Trail	Connector	Soft	Yes	Yes	Yes	0.61
Bear & Evans Creek Trail	Connector	Paved	Yes	Yes	Yes	1.70
Bridle Crest Trail	Regional	Soft	Yes	Yes	Yes	1.96
Hidden Ridge Trail	Connector	Paved	Yes	Yes	Yes	0.61
PSE Powerline Trail	Regional	Soft	Yes	No	No	5.98
Redmond Central Connector	Regional	Paved	Yes	Yes	Yes	2.35
Trail at Ardmore	Local	Paved	Yes	Yes	Yes	0.14
65th Street Trail	Local	Paved	Yes	Yes	Yes	0.28
Cobblestone Trail (PSE spur)	Connector	Soft	Yes	Yes	Yes	0.16
Microsoft Connector Trail 36th to 31st Street	Connector	Paved	Yes	Yes	Yes	0.43
NE 100th Trail	Connector	Paved	Yes	Yes	Yes	0.04
Trail at Old School	Connector	Paved	Yes	Yes	Yes	0.19
<b>Total Miles (City)</b>						<b>15.26</b>

**70%**  
 Percentage of the City with access to regional and recreational trails within a half mile.

Figure 42. County-owned Regional Trails

Trail Name	Trail Classification	Surface Type	Use Type			Miles
			Ped	Bicycle	Horse	
Sammamish River Trail	Regional	Paved	Yes	Yes	Yes	5.78
West of Sammamish River	Connector	Soft	Yes	Yes	Yes	2.82
East Lake Sammamish Trail	Regional	Paved	Yes	Yes	Yes	1.13
Marymoor Connector Trail	Connector	Paved	Yes	Yes	Yes	1.50
Par Course	Connector	Paved	Yes	Yes	Yes	0.88
<b>Total Miles (County)</b>						<b>12.11</b>

## Trail System Gap Analysis

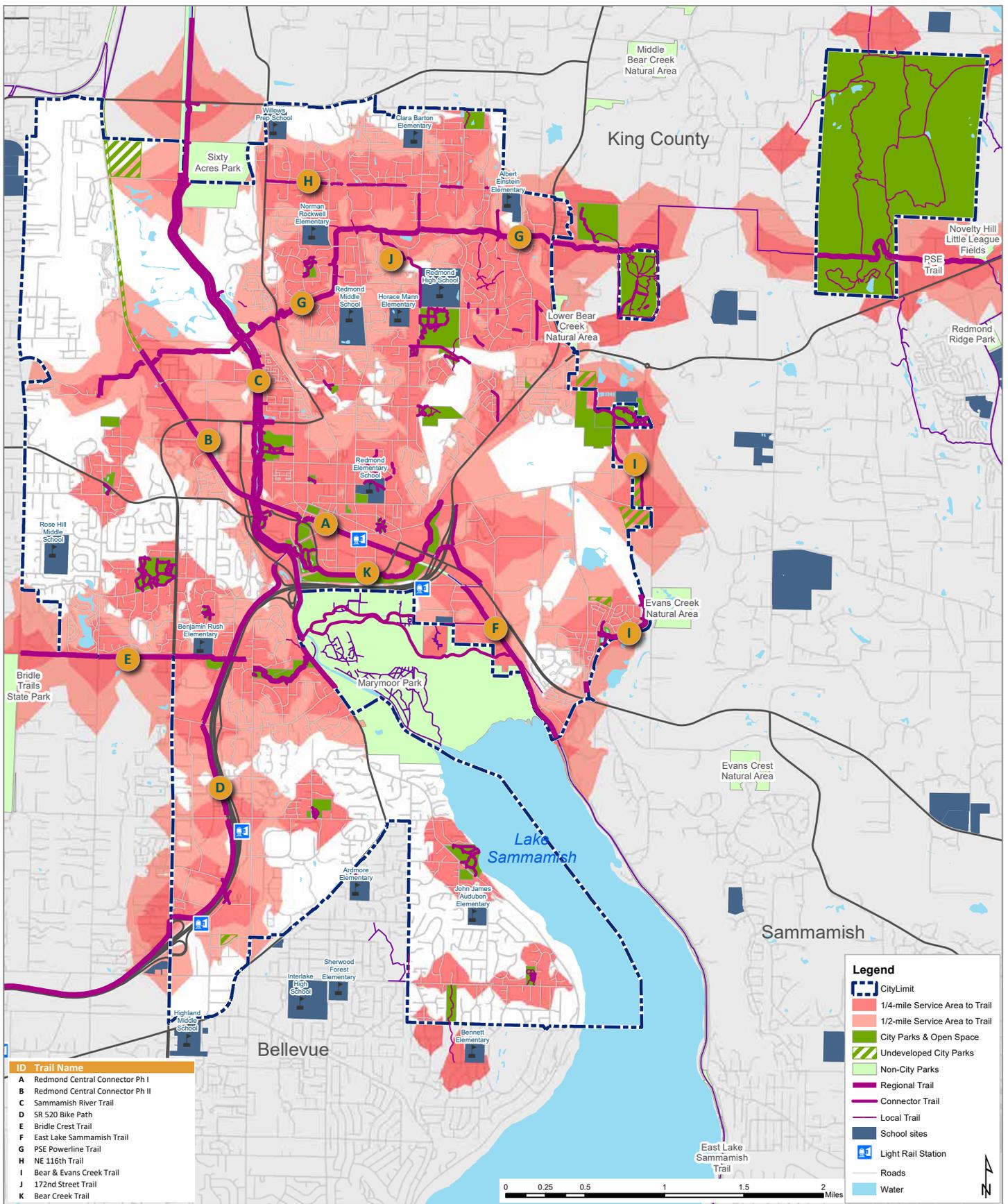
A gap analysis was conducted to examine and assess the accessibility of existing recreational trails. As with the parkland analysis, travel distances were calculated along the road network starting from each existing trail segment’s known access points. Local trails within parks were also depicted. “Travelsheds” were calculated with ¼-mile, ½-mile and 1-mile distances for major trails (e.g., Redmond Central Connector, Bear & Evans Creek Trail, Sammamish River Trail) and ¼-mile and ½-mile “travelsheds” for the remainder. Map 15 illustrates the citywide distribution of recreational trails and the relative access to these corridors within reasonable travel walksheds. Approximately 70% of the City has access to regional and recreational trails, including park trails and the Sammamish River Trail within a half mile of their home or work.

Similar to transportation planning, recreational trail planning should be geared toward connectivity as a system performance metric, rather than mileage. Only considering a mileage standard for paths within the

Redmond park system will result in an isolated and inadequate assessment of community needs with little consideration for better trail connectivity. This Plan recommends a connectivity goal that re-states and reinforces the desire to improve overall connections across the City in support of “10-minute neighborhood” goals and enhance off-street linkages between parks, schools and major destinations, as feasible.

**“Need trails to make more connections. Make trails go from Marymoor and Idylwood Park finish to 124th street and connect down to Redmond Way and businesses along there. Mid-block trails need some street crossings downtown and on 85th, plus a connection between the two main trails going East and West and North and South.”**

-Open House Participant



Map 15: Travelsheds - All Existing Recreational Trails Routes (1/4- & 1/2-mile)

## Trail Amenities

### ALIGNMENTS & CONNECTIONS

Growing the trail network should continue to prioritize trail alignments and locations that are optimal from multiple perspectives: trail user, trail experience, and trail connectivity. Cost, regulatory, and site suitability factors are typically incorporated into implementation timing. New trail alignments should strive to accommodate different trail use types (i.e., commuter vs. recreational/destination oriented) and utilize interim solutions, such as widening sidewalks and utilizing existing or planned utility corridors as opportunities for trail improvements. Integration of trail projects with other pedestrian infrastructure projects and other transportation projects implemented by the City is essential for expanding the reach of trail opportunities. Trail alignments for local, neighborhood, and park trails should serve as connections to regional, shared-used trails to provide access and reduce the sole reliance on trailheads for providing access to the trail network. New developments should provide for connections to nearby trails and pathways whenever feasible.

### AREAS OF RESPITE

Beyond trailheads that can provide access to the trail with parking, restrooms, drinking water, benches, etc., rest areas along trail segments can enhance the trail user's experience to enjoy the natural settings and/or urban dynamics of the trail's environment. Areas of respite are usually available within developed parks connected to the trail system, but longer sections of trails between trailheads and parks could offer places to rest, stop and chat, enjoy wildlife viewing, reconnoiter, meet-up with fellow trail users, etc. Differentiated from trailheads, these 'rest stops' can simply offer pull-offs with benches or picnic tables, observation or viewing platforms, or interpretive signs. These sites should also be included in the emergency response system with an identifying code to provide locator information.

### ACCESS & TRAILHEADS

Safe, convenient entryways to the trail network expands access for users and are a necessary component of a robust and successful system. A trailhead typically includes parking, kiosks, and signage and may consist of site furnishings, such as trash receptacles, benches, restrooms, drinking fountains,

bike repair stations, and bike racks. More recent trailhead installations are adding electric bike charging stations to continue to expand alternative modes of transportation. Trailheads may be within public parks and open space or provided via interagency agreements with partner organizations (e.g., King County, Lake Washington School District, WSDOT, etc.) to increase use and reduce unnecessary duplication of support facilities. Specific trailhead designs and layouts should be created as part of planning and design development for individual projects and consider the intended user groups and unique site conditions.

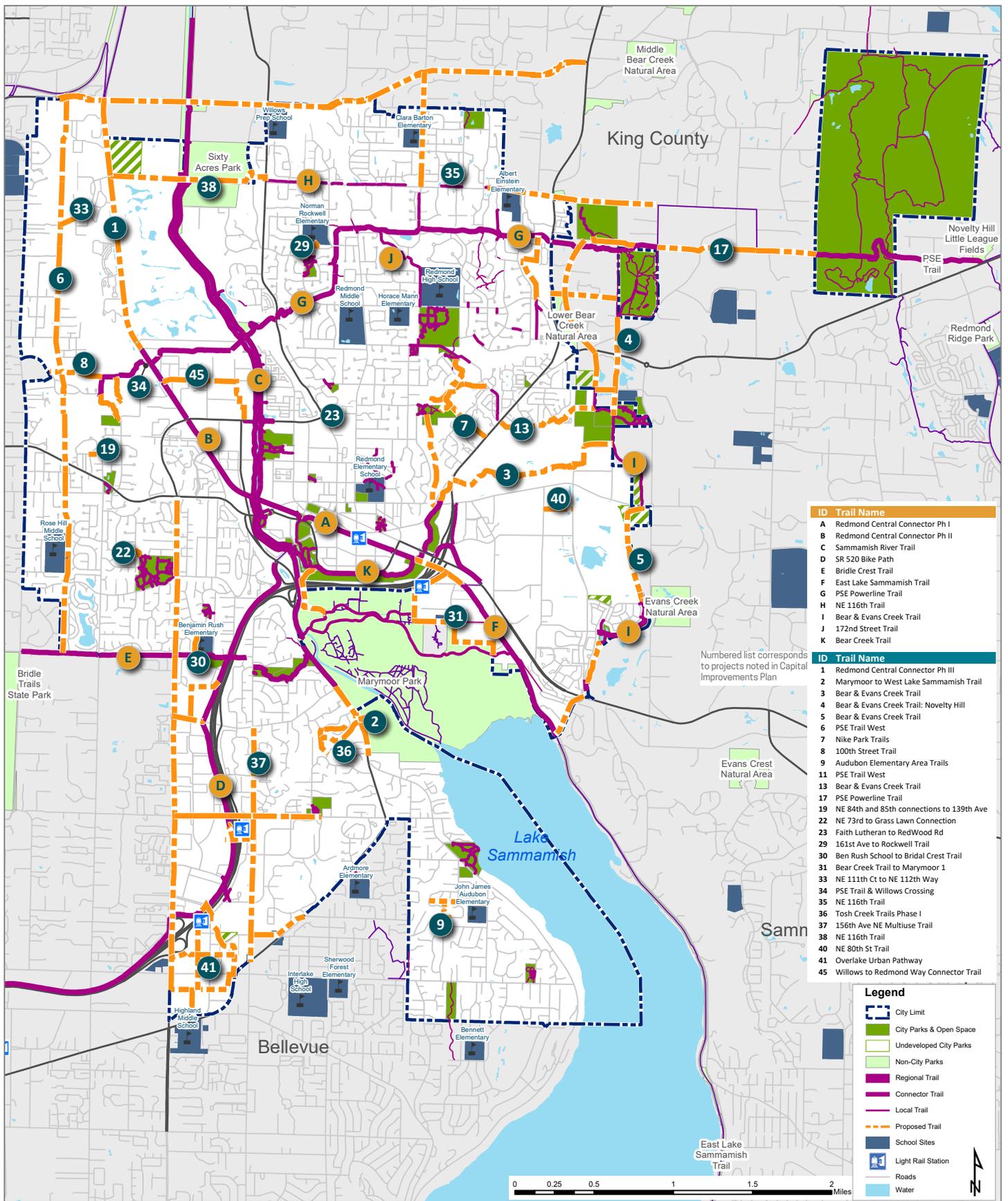
### TRAIL DEVELOPMENT OPPORTUNITIES

Opportunities to develop additional trails and connections may be limited in areas with existing dense urban development. One underlying tenet of the recreational trail system is to enable the placement of trails within or close to natural features to provide access to the City's unique landscapes and accommodate outdoor recreational access to creeks, hillsides, and waterfront. Bear and Evans Creek Trail and the Sammamish River Trail exemplify the value of trail alignments along waterways.

The future planning and design of trail routes through natural areas should be based on sensitive and low-impact design solutions that offer controlled access to protect the resource, while providing for a positive experience for all modes of trail user. The determination of future trail alignments should prioritize natural resource and natural hazards planning and protections, in part to meet local land use policies and Washington State requirements.

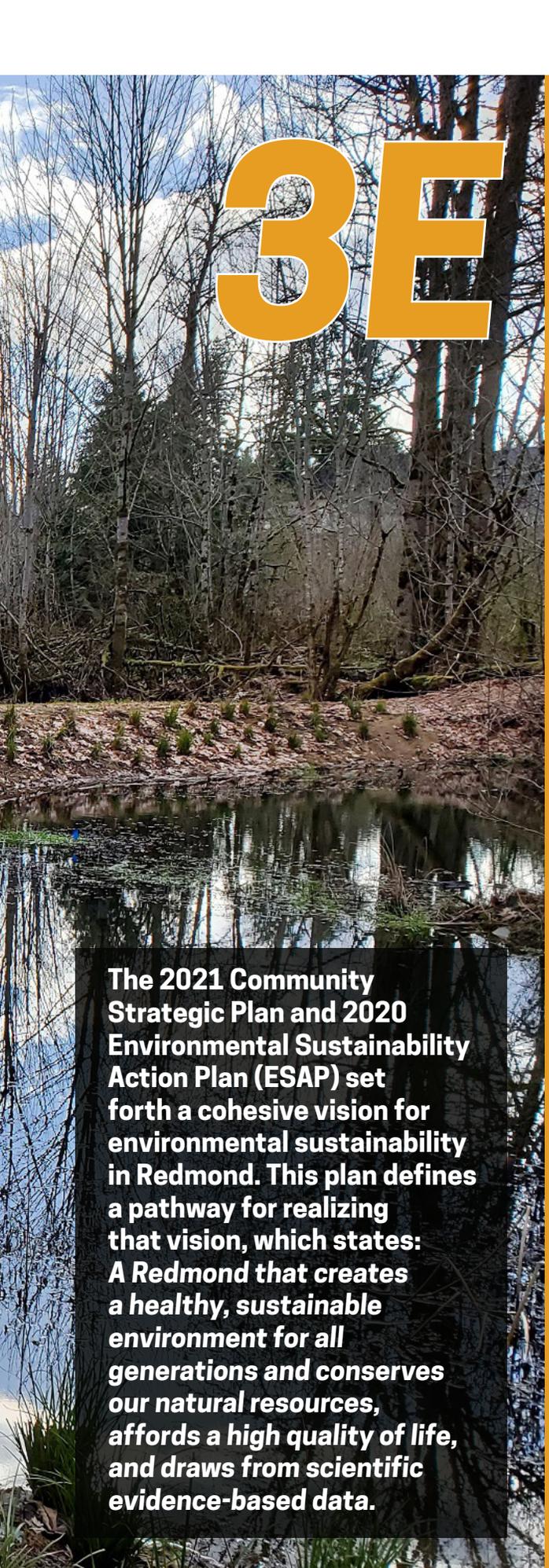
### TRAIL SIGNS & WAYFINDING

Coordinated signage plays an important role in facilitating a successful trail system. A comprehensive and consistent signage system, implemented according to the type, scale, and site of the trail setting, is a critical component of the trail network. It also is necessary to inform, orient, and educate users about the trail system itself, as well as appropriate trail etiquette. Such a signage system should include trail identification information, orientation markers, safety and regulatory messages, and a unifying design identity for branding.



Map 16: Existing & Proposed Recreational Trails





# 3E

## Conservation

The Parks, Arts, Recreation, Culture and Conservation Plan continues to advance Redmond’s vision for the future by seeking to protect and enhance sensitive environmental areas and wildlife habitat, preserve significant historical and cultural places, and develop parks using smart growth principles. Protecting and enhancing these natural areas and cultural features are values that are strongly held by the Redmond community and are a key component of the City’s future plans.

Redmond has a wealth of natural resources, historic properties, and structures that contribute to the City’s unique identity, and conservation in Redmond encompasses the care and management of these resources that characterize the landscape of the city and the Sammamish Valley. A future vision for Redmond’s natural environment, community character and historic preservation was described in the prior Comprehensive Plan:

*“Redmond in 2030 has maintained a very green character. The city is framed within a beautiful natural setting, with open spaces and an abundance of trees continuing to define Redmond’s physical appearance, including forested hillsides that flank the Sammamish Valley, Lake Sammamish and Bear Creek. An interconnected system of open spaces provides habitat for a variety of wildlife. Public access to shorelines has been enhanced while protecting the natural environment and property owners’ rights.”*

The City of Redmond recognizes that increased urbanization paired with climate change will continue to threaten Redmond’s natural systems by impacting their ability to provide water, stormwater treatment, recreation, wildlife habitat and carbon sequestration. Sustainability priorities within Redmond’s natural systems include protection and enhancement of native habitats and tree canopy and improvements to water quality, natural drainage systems, habitat quality, and greenspaces.

**The 2021 Community Strategic Plan and 2020 Environmental Sustainability Action Plan (ESAP) set forth a cohesive vision for environmental sustainability in Redmond. This plan defines a pathway for realizing that vision, which states: A Redmond that creates a healthy, sustainable environment for all generations and conserves our natural resources, affords a high quality of life, and draws from scientific evidence-based data.**

The management of different conservation techniques for the City’s natural resources falls within the jurisdiction of several departments. The Public Works Department oversees water resources. The Planning Department regulates natural, historic and cultural resources. The Parks and Recreation Department manages City properties that contain significant natural resources.

## Conservation & Stewardship Planning

The City of Redmond is responsible for managing city-owned public land, as well as guiding development on private properties. There are multiple conservation efforts occurring across Redmond that protect a significant percentage of land within the city’s boundaries. This happens through a variety of mechanisms including the overarching framework policy guidance of the Comprehensive Plan, natural resources related policies in several elements within the Comprehensive Plan, functional plans prepared by different departments within the city, tactical plans such as the Tree Canopy Strategic Plan and Environmental Sustainability Action Plan (ESAP), protective easements, and critical area policies and legislation. Each of these also influences the way that parkland is managed for conservation.

Conservation efforts also require a multi-faceted approach for effective environmental stewardship and historic preservation through collaboration between City departments, programming through partnerships, and the application of smart growth planning principles. Conservation objectives continued to be implemented through the goals adopted in the Comprehensive Plan and the more specific conservation-related planning documents. In light of this shared stewardship framework, consideration of other planning documents is helpful. Those most relevant to conservation include:

- Climate Vulnerability Assessment (2022)
- Environmental Sustainability Action Plan (2020)
- Tree Canopy Strategic Plan (2019)
- Community Strategic Plan (2019, 2021)

- Water Resources Strategic Plan (2015-2020) and 3-Year Action Plan (2015-2017)
- Watershed Management Plan (2013)
- 20-Year Forest Management Plan (2009)
- Stormwater Comprehensive Plan (2006)
- Redmond’s Historic Core Plan
- Cultural Resources Management Plan (2019)

The on-going update to the Comprehensive Plan (Redmond 2050) will incorporate refinements to environmental conditions, concerns and objectives and new knowledge about environmental planning (climate change, resilience, etc.). These updates are required to consider Washington State, Puget Sound Regional Council, and King County environmental planning policies. The Redmond 2050 Comprehensive Plan will incorporate the 2023 PARCC Plan to provide the content and direction for the natural resource related policies in the other Elements of the Plan.

Additionally, the Environmental Sustainability Action Plan (ESAP) focuses on creating a more resilient Redmond in the face of climate change and includes adopted goals for Natural Systems to “enhance green space, tree canopy, habitat quality and natural drainage systems.” These goals are directly tied to conservation of existing parkland and open space. Other proposed strategies and actions in the ESAP within the Water and Climate Change section include actions that are directly or associated with parkland planning and management. Figure 43 extracts those specific strategies and actions that should be incorporated into park and facility planning, management and operations.



**Figure 43. Environmental Sustainability Action Plan Goals**

<b>Strategy N1: Protect and enhance native habitats and open space and support local agriculture</b>	
<b>Action</b>	<b>Description</b>
N1.2 Watershed approach for restoration	Use watershed approach to restoration planning
N1.3 Urban agriculture expansion	Use Partners to expand urban agriculture activities
N1.5 Community education and outreach	Program information-sharing on importance of native habitats
N1.6 Urban forestry staff	Hire additional staff to implement tree canopy plan

<b>Strategy N2: Enhance resilience of natural areas and systems to climate change</b>	
<b>Action</b>	<b>Description</b>
N2.1 Implement Forest Management Plan	Continue progress and update 20-yr plan
N2.2 Drought & Heat-tolerant plantings	Use native & adaptable plant species
N2.4 Green space access	Implement PARCC plan in areas with poor access

<b>Strategy N3: Expand green infrastructure and associated services</b>	
<b>Action</b>	<b>Description</b>
N3.1 Integrated Pest Management (IPM) Plan for City-owned properties	Use integrated pest management practices
N3.10 Drainage System resilience	Prepare natural drainage systems for changes in rainfall
N3.13 City Right of Way tree health assessments	Assess health for parks' natural systems & city street trees

<b>Strategy N4: Increase citywide tree canopy</b>	
<b>Action</b>	<b>Description</b>
N4.1 Planting in open space parkland	Increase tree canopy cover on City property
N4.3 Tree canopy LIDAR update	Acquire updated LiDAR dataset to measure canopy
N4.4 Tree matching grants	Encourage Neighborhood Matching Grants for tree plantings
N4.6 Targeted forest parcel acquisitions	Evaluate potential forest parcels for urban canopy cover
N4.7 Tree canopy dashboard	Develop public dashboard for tree canopy performance
N4.8 Neighborhood tree canopy plans	Work with neighborhoods to increase canopy & forest health

<b>Strategy W2: Conserve community water resources</b>	
<b>Action</b>	<b>Description</b>
W2.2 Water-efficient landscaping	Continue to practice water efficiency in park landscapes

<b>Strategy W3: Protect quality and quantity of drinking water resources</b>	
<b>Action</b>	<b>Description</b>
W3.7 Irrigation water efficiency	Pursue greater water efficiency with equipment upgrades
W3.9 Landscaping & irrigation standards	Use drought-tolerant planting & efficient irrigation on new projects

<b>Strategy C1: Ensure all City services &amp; infrastructure are resilient to climate change impacts</b>	
<b>Action</b>	<b>Description</b>
C1.2 Reevaluate Best Management Practices (BMP) & design standards	For all City projects, design for climate resilience
C1.5 Wildfire mitigation planning	Find permanent funding to reduce wildfire risk

## Conservation Trends

Parks and natural areas significantly contribute to Redmond’s green infrastructure and provide value to flood mitigation, wildlife habitat, climate resilience, and more. As the NRPA states, “Parks and public lands serve an essential role in preserving natural resources and wildlife habitats, protecting clean water and clean air, and providing open space for current and future generations.” As key contributors to ensuring the health of our environment, park providers should consider how the following trends can be integrated proactively into their management and practices.

- Green Infrastructure – Parks will continue to serve important roles in addressing stormwater management and serving as natural water-quality treatment for runoff. Sustainable landscapes can cleanse air and water, replenish aquifers, and reduce surplus runoff, while providing wildlife habitat.
- Community Forestry – Trees provide the major structure to park landscapes and help “green” urban areas as extensions of public park and greenspaces. As essential contributors to water quality, heat island reduction, and habitat value, the management of the community’s tree canopy continues to build value into the future. As more park systems take a proactive approach to urban or community forestry programs, the value of canopy trees as capital assets will continue to grow.
- Microclimate Modification – Urban heat islands created by buildings and pavement can be mitigated through extending shade with tree canopy. The use of trees and native plantings can help cool surfaces and the associated rainwater runoff. Tree canopies have long been valued for helping save energy use in buildings and moderate summer temperatures for outdoor activities. Parks and greenspaces are proving to be among the most effective tools to combat the effects of urban heat islands.
- Native Wildlife – Recent studies in conservation news have been revealing an ongoing global biodiversity crisis. This news occurs in tandem with the climate change emergency that also threatens biodiversity and increased rates of species extinctions. Parks play an important role in preserving and restoring native plant species and native wildlife communities by intentionally focusing on planting and replanting green landscapes with native plant species that provide critical roles in the rest of the local ecosystem and its biodiversity.
- “Rewilding” – An ecological strategy that helps rebuild wildlife populations by restoring wildlife habitats goes beyond planting native plant species in park landscapes. Rewilding, with its tactics like pollinator gardens, urges a new kind of urban ethic to conserve and protect nature, while reducing the urban ecological footprint. Parks and natural areas can accommodate rewilding areas within their footprints by converting the more traditional landscapes of mown lawn and trees into more natural plant communities without losing outdoor recreational values and function.
- Climate Resiliency – Canopy trees, native landscapes, green infrastructure, and other applications of ecological landscape tactics may contribute to mitigating some of the negative impacts of climate change. Parks can play a role in promoting climate resiliency if planned to accommodate for the future with limited disruption to the park system’s functions.
- Conservation Staffing – Conservation organizations, along with national, state, and local park agencies, are struggling to fill their staffing needs for stewardship and restoration. This trend is particularly evident with the recruitment and retention of a seasonal work force. Market forces are pushing up wages, and many park and recreation agencies are struggling to fill staffing needs.
- Technology – Drones are being used for tasks beyond surveillance, including horticultural and arboricultural practices such as pesticides applications, invasive weed monitoring, seeding operations, and even building inspections. Drones can economically reach areas in parks or natural areas that are inaccessible to other vehicles. Mowing operations may be shifting to newer technologies that include fully automated mowers, fully electric mowers, and zero emission mowers that are projected to require less maintenance and lower operating costs.

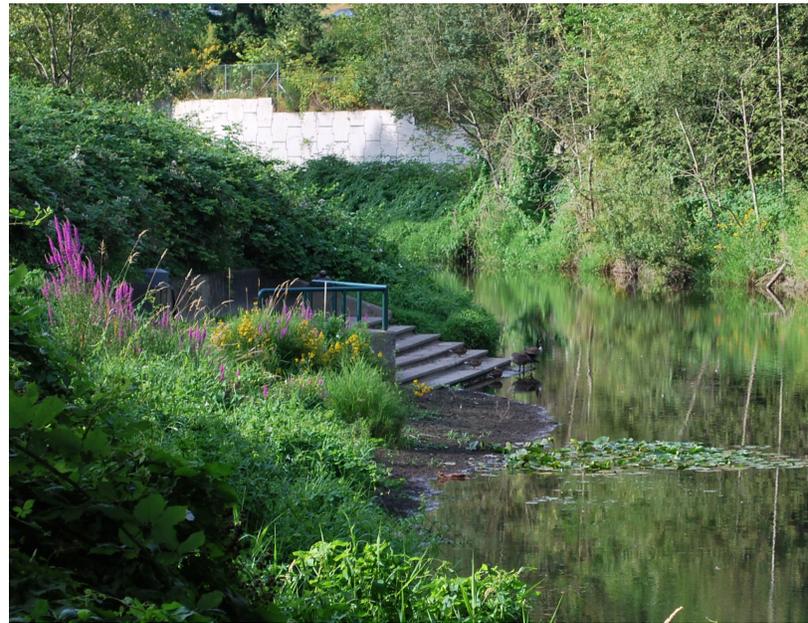
## Community Insights

The community survey indicated strong support for conservation-related aspects of Redmond’s park system. More than 80% of respondents indicated support for “Rewilding”, expanding tree canopy, or allowing select areas to be naturalized. When presented a list of potential low cost amenities the City could consider adding to the park system, respondents were most supportive of rewilding natural areas (55% very supportive; 81% very or somewhat supportive).

Also, survey respondents visit local parks for a variety of reasons, and the second most popular reason is for relaxation, visiting nature and meditation (85%). A majority of survey respondents (63%) rated the condition of natural resource parks as either excellent or good.

Additionally, survey respondents offered several write-in comments related to conservation, and the following represents a short selection of those comments:

- “Add more natural parks”
- “More wooded space”
- “Watershed needs to be left natural so animals can survive and people can see natural landscapes.”
- “More efforts to protect healthy forests from invasive species and development. Support expanding tree canopy. “
- “Where possible always add greenery like trees, shrubs, bulb flowers, and other things that bring bees and other strained insects and animals back.”
- “Add more native trees and native plants to all the parks for people, climate, and for birds!”



## Inventory & Status

Redmond continuously has been certified by the Arbor Day Foundation as a Tree City USA for the past 23 years. The City has some parks sites certified as wildlife-friendly spaces (Wildlife Habitat Certification). Local stream restoration efforts to prevent flooding, enhance stream and riparian corridor habitat are ongoing. Collaborative restoration projects in parklands continue with both the Green Redmond Partnership and the Environmental & Utility Services division (EUSD).

### LAND WITH CONSERVATION VALUE

Three categories of properties contain the majority of the highest quality natural areas in the city. They are notable for the different types of protective mechanisms that enable them to maintain their conservation value. The three categories of land with conservation value include city-owned properties, public properties, and properties with permanent protection (Figure 44).

**Figure 44 . Conservation Land categories**

Property Category	Description
<b>City-Owned</b>	
<b>Resource Parks</b>	Resource Parks are natural areas that may be lightly developed with features like trails and interpretive activities or signs. Typically they are not developed for active recreation uses. Neighborhood and Community Parks may also have areas with conservation value.
<b>Trail Corridors</b>	Trail Corridors are select linear corridors that contain a developed trail usually adjacent to a stream, river, utility or other linear feature. The space surrounding the trail may have canopy and habitat value.
<b>Stormwater Tracts</b>	Stormwater Tracts are created and designated as part of a land division specifically for management of stormwater. These may be public or private properties; an example of a public property is Scott's Pond, which is co-located with a park.
<b>Building Sites</b>	Building Sites include City-owned properties with buildings and associated land with conservation value. Fire Station #17 is an example of such a site.
<b>Other Public Lands</b>	
<b>King County Parks</b>	King County Parks owns several parks and trails in or near Redmond that are not developed for active recreation, or that exhibit habitat or conservation value, such as the Sammamish River Trail.
<b>Lake Washington School District</b>	Lake Washington School District has several properties with conservation value in Redmond, including Einstein Elementary that has an extensive area of wetland.
<b>Properties w/ Permanent Protection</b>	
<b>Critical Areas</b>	Critical Areas are protected through regulations that safeguard their intrinsic environmental value and/or provide for the public health and safety. The City of Redmond recognizes five broad types of critical areas: Geologically Hazardous Areas, Wetlands, Frequently Flooded Areas, Fish and Wildlife Habitat Conservation Areas, and Critical Aquifer Recharge Areas.
<b>Native Growth Protection Areas</b>	Native Growth Protection Areas (NGPAs) are in separate tracts typically owned in common by a Home Owners Association (HOA). These are used to protect critical areas during development and are required by the Critical Areas Ordinance.
<b>TDR Sites</b>	TDR Sites (Transfer of Development Rights)—A TDR program seeks to preserve landowners' asset value by moving the right to build from a location where development is prohibited (e.g., for environmental reasons) to a location where development is encouraged.
<b>Private Parks</b>	Private Parks are created in a residential development and are usually small neighborhood parks or native growth protection areas. The land is private property and is often managed by a homeowners' association. These parks serve a portion of the population or protect sensitive habitat, similar to the role of a public park.

## NATURAL RESOURCES

Redmond's landscape is largely determined by the unique Northwest climate, which influences the creation of the region's hills, valleys, water bodies, and lush vegetation. The City experiences relatively mild, maritime weather conditions with most precipitation occurring in the cool, winter months. The high volume of rainfall received during the winter months is the primary water source for recharging groundwater supplies, which in turn replenish stream flows with cool, clean water during the warmer summer months. These stream flows are vital to the region's ecology, and most notably the salmon that are found in almost all streams in Redmond. Kokanee are a native, landlocked sockeye salmon that live in Lake Sammamish and spawn in tributaries, such as Idylwood Creek. They are an important traditional food source, and the forests that shelter these streams are equally vital to the health of the entire ecosystem.

### Waterways

The most significant water bodies in Redmond include Lake Sammamish, the Sammamish River, Bear Creek, Evans Creek, and sixteen smaller creeks and tributaries. Only a small portion of Lake Sammamish is within the Redmond city limits, but the rivers and streams which supply it have a major impact on shaping the layout of the city, as well as its parks and trails system.

Redmond's public access to waterways offer a diversity of outdoor recreation opportunities and settings from the edge of Lake Sammamish at Idylwood Park to the Sammamish River shore launch at Luke McRedmond Landing to the many streams that flow along trails and through parks and open spaces. The Bear Creek Park and Bear Creek Trail have access to the creek, but limited amenities for park users.

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**Any opportunities to expand public access to these various waterfronts should be explored, while continuing to work on restoration and stewardship of the riparian corridors and shorelines.**

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Redmond's ongoing coordination with Forterra in the Green Redmond program is clear evidence of the community's commitment to conserve and protect its water resources. Clean air, clear lakes, and streams are critical to preserving Redmond's natural resources and maintaining a high quality of life. Redmond remains active in regional efforts to improve habitat for Lake Sammamish kokanee salmon and to address shared resources around the lake. On-going stream



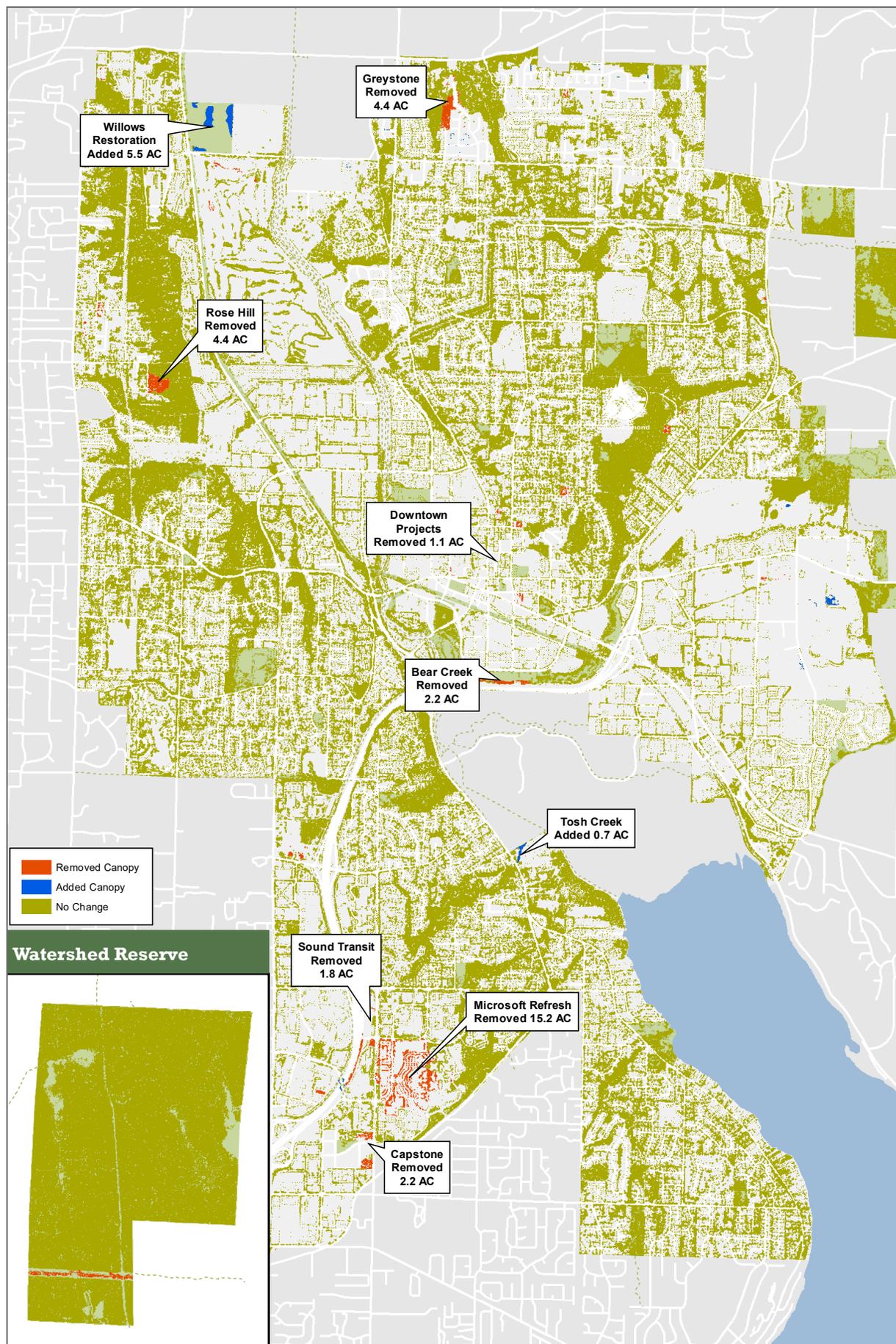
improvement projects are crucial to improve conditions for fish, wildlife habitat, and water quality.

### Urban Forest & Tree Canopy

As Redmond continues to grow, trees and the benefits they provide will enhance the livability of all Redmond's neighborhoods. A healthy tree canopy increases carbon sequestration potential, encourages local biodiversity, and enhances overall environmental resilience by reducing heat island effects and offering cooler, shaded air. Trees help increase rainwater infiltration and cool the ground reducing stream temperature increase from heated stormwater runoff.

Redmond's forested lands add character to its parks and natural areas, but urban growth pressures have been changing the nature and health of those forests. Declining tree canopy, invasive species, and a shift from coniferous evergreen trees to more deciduous trees are signals of reduced forest health. Compared with the region's historic native forest composition, deciduous trees in Redmond make up a higher proportion than is typical in a healthy Northwest forest. Native conifer regeneration is limited, as conifers do not regenerate as quickly as deciduous trees. Additionally, the landscape-scale loss of trees due to cutting and development for residential and commercial purposes has left a reduced seed source for native trees. Healthy and resilient forest lands are crucial for the protection of Redmond's water quality and future resilience in the face of climate changes. While Redmond is fortunate to have its Watershed Preserve and the East Redmond Corridor parklands, active monitoring and management of public forest lands will continue to be an important investment in the City's future.

Figure 45. Tree Canopy Changes (2017-2019)



The Urban Forestry division focuses on land stewardship through its work restoring habitat along stream corridors and managing nearly 8,000 street trees, guided by a comprehensive street tree inventory which is regularly updated to reflect current conditions and maintenance activities.

Cost estimates to maintain an acre of city-led plantings, whether in a park, restoration area or other site average \$900 an acre per year. These costs range widely depending on site, access to water and other factors. Most of the maintenance in restoration and canopy projects is in the first five years when watering and pruning have the largest effect on the survival rate during the tree establishment phase.

More proactive approaches will be needed to protect Redmond's forests and tree canopy coverage in the future. The 2019 Tree Canopy Strategic Plan outlines a goal of 40% canopy coverage by 2049, up from 38.1% in 2019 along with the goals and actions needed to retain the existing values of Redmond's forested lands and mitigate for the ongoing tree canopy loss due to continued development and urban pressures. To ensure an adequate level of citywide tree canopy coverage, protection and restoration of forest lands on private lands would provide a more holistic solution to the continued urban growth that the City is facing.

Trees in forested natural areas or as part of restoration projects are usually managed less intensively. Current programs such as the Green Redmond Partnership help to remove invasive species and improve forest health with thousands of hours of volunteer labor and over 400 acres currently under active management. Between 2013 and 2018, the annual number of volunteer hours performed for stewardship efforts increased 37% to 3,932 hours.

## **Green Infrastructure**

Using parks and open space areas to capture stormwater runoff has become an integral part of Redmond's stormwater management practices. Public green spaces offer permeable soils to encourage infiltration of rainwater, prevent excessive streambed erosion, and reduce sedimentation in major waterways. Green infrastructure can easily become part of a park's natural landscape, while providing water quality protection and reducing the impacts of urban growth on aquatic ecosystems.

## **PARK MAINTENANCE**

The management of landscapes in Redmond's parklands, whether formal plantings in developed parks or diverse forest ecosystems in open space areas, requires continual attention and an investment of significant resources to properly steward and maintain the living landscape. Regardless of the use of these landscapes, the desired outcomes are the same – to sustain healthy, thriving plants and contribute to the overall ecosystem value of the park system.

Past practices and traditional horticultural methods to achieve this goal have become less reliable in recent years. Changes to the Pacific Northwest climate have increased summer heat and drought, causing more stress for mature and establishing plants. This change has been accompanied by a shift toward more sustainable landscape maintenance practices, reducing potential impacts on the surrounding environment and its inhabitants.

Despite the rainy winters, water is not an unlimited resource in the Sammamish Valley, and summers are expected to get even hotter and drier as climate change intensifies.

## **HISTORIC & CULTURAL PROPERTIES**

The City has a strong historic preservation program, a Landmark Commission that reviews development related activities at historic properties, and a Cultural Resources Management Plan. The City's parks help foster this connection and build community awareness of Redmond's history through the rehabilitation and reuse of historic buildings and structures and associated interpretive elements and programs. The City's Landmark Commission and the Redmond Historical Society have worked together over the years to develop policies to identify and protect historic resources. The Redmond Heritage Resource Register, adopted by City Council, recognizes 16 properties designated as historic landmarks. Six landmark properties are managed by the Parks and Recreation Department, along with several older buildings and farmsteads on park properties that have intrinsic historic value (Figure 46). Additionally, the Bear Creek Archeological Site is on the National Register of Historic Places. Efforts should be made to focus on education around pre-settler history, including archeological resources.

**Figure 46. Inventory of Historic Properties**

Location	Description
Anderson Park	Developed in 1938 as part of the federal Works Progress Administration
Conrad Olson Farmstead	Conrad and Anna Olson's farm established in 1905
Haida House Studio	Dudley Carter studio was built elsewhere in the region and reassembled it on this site after he moved here in 1988
Hutcheson Homestead	Charles and Sally Hutcheson homestead. The McWhirters purchased the property in 1936 and Elise McWhirter donated it to the City of Redmond for a park in 1971
Bear Creek Site	Archaeological investigations found stone and bone tools and other artifacts dating to over 12,000 years ago
Old Redmond Schoolhouse	Owned by LWSD and established in 1922, used as community center



The City's park system includes a number of properties that reflect the history and culture of Redmond. These irreplaceable cultural resources – significant artifacts, buildings, structures, sites, objects, and places of significance – are assets for current and future generations of residents. These facilities help tell the story of Redmond and the unique character of the city. Historic resources, such as buildings and places, also create a tangible sense of place and provide civic pride and community spirit

## ARCHAEOLOGICAL RESOURCES

Archaeological resources provide tangible evidence of past human activity and/or cultures. In the United States, archaeological sites typically are characterized as pre-contact (before the arrival of Europeans) or historic. Redmond has a strong archaeological history, and the location and identity of sites are confidential and governed by the Washington State Archaeology and Historic Preservation Office. The City has adopted a Cultural Resources Management Plan that helps plan for, protect, and manage archaeological and historic resources.

The 2019 Cultural Resource Management Plan (CRMP) provides the framework designed to support the City's long-term planning goals and protect and maintain its cultural resources. Combined with the Comprehensive Plan and zoning code, the CRMP provides a critical tool for preserving cultural resources. The CRMP includes procedures for cultural resource management and coordination and communications with affected tribal

entities. Through policy, code, and operational protocols, the CRMP addresses all aspects of ground disturbing activities including:

- Private development and land management;
- Capital improvement and other public projects; and
- Standard operations such as forest, park, and stream management.

Some City-owned properties include known cultural resources. Parks Maintenance and Operations staff consider cultural resources as part of their daily work in the field with park and facility management. Based on the location, staff operate in a similar manner to a functional lead and project manager for capital improvements. Staff also maintain a high degree of training that helps them respond to inadvertent discoveries. The Natural Resources Division staff plans and implements management plans specific to each location or resource and maintains communication with agencies and affected Indian tribes as part of that management.

The City works very closely with the Snoqualmie Tribe, Muckleshoot Indian Tribe, Tulalip Tribes, and the Stillaguamish Tribe of Indians. These federally-recognized tribes have documented habitation and a long history of use in the area. Redmond also coordinates with the Yakama Indian Nation and the Suquamish Tribe and will consult at their request. Additionally, the City maintains contact with the non-federally-recognized Duwamish tribal organization regarding cultural and historical resources.

# Conservation Gap Analysis

## TREE CANOPY

Redmond's street trees are inventoried on a 5-year cycle (Figure 45). Regular maintenance practices on trees include leaf removal, removing damaged or dead trees and pruning for both health and visibility for signs, signals and safety.

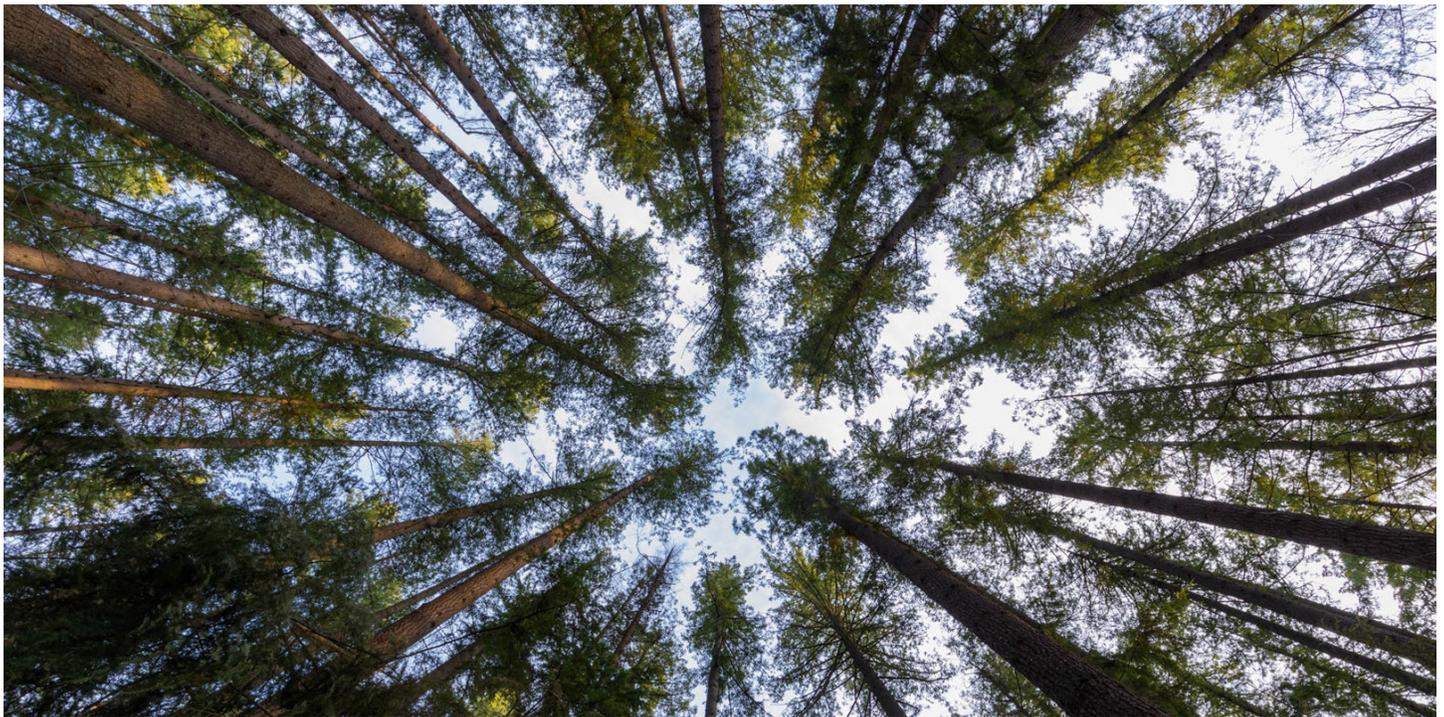
Between 2009 and 2017, Redmond experienced a net loss of approximately 135 acres of canopy. The pace of decline occurred at a consistent rate of roughly 17 acres per year, but with replanting, the net loss is approximately 12-13 acres per year. Reaching the City's goal of 40% tree canopy coverage by 2048 will require multiple strategies of education, tree planting programs, tree preservation, funding, volunteer partnerships, and regulatory techniques across the city. The acquisition of forested parcels to conserve existing canopy and the acquisition of non-forested parcels to be re-planted or serve as tree mitigation banks for private development must be considered.

Redmond's forested lands face the pressures and problems as other urban forests, including fragmentation of greenspaces, an invasive-dominated understory that inhibits native species from

regenerating, a declining tree canopy, and inadequate resources for natural area management and restoration. These pressures diminish the benefits provided by the urban forest, such as reduced stormwater runoff, improved water and air quality, attractive communities, increased property values, greenhouse gas reduction, habitat for native wildlife, and improved quality of life. Passive management often is inadequate to maintain a high quality of environmental health. The Tree Canopy Strategic Plan and the 2009 20-year Forest Management Plan advocate for more proactive restoration and replanting to mitigate for canopy loss and sustain a forest for future generations.

Upon review of the many factors affecting environmental conditions, visual quality and quality of life and health in Redmond, it is evident that loss of native forested lands contributes to almost every critical concern identified—from increased stormwater runoff to climate change. Reversing the trend of declining tree canopy is vital to achieving many of the City's objectives for a livable, sustainable environment.

The estimated cost to achieve the 40% tree canopy goal is approximately \$80,000 per acre. Over 30 years, the total costs are estimated to be between \$16,000,000 to \$42,000,000 or approximately \$600,000 to \$1,400,000 per year (in 2018 dollars).



**According to the Redmond Climate Vulnerability Index, in the 2030s, Redmond is projected to experience an average of +17 more days above 88°F on the humidex scale compared to historical data.**

Funding for tree planting programs can be sought from the General Fund, Tree Fund, Stormwater Utility Fund, grants, partnerships, and capital projects involving new or replacement tree plantings. Using a General Fund surplus, the current proposed budget (2023-2024 biennial) provides \$425,000 in Street Tree Management to conduct a comprehensive tree health and risk assessment on city-owned properties and rights-of-way to identify (and remove) hazardous trees and identify replanting and design to reduce long-term risk from hazard trees.

The City’s preliminary 2023-2024 Budget supported the Green Redmond Partnership program for improving tree canopy through \$50,000 support. In 2021, the goal of acres enrolled in active management for restoration was 425 acres. The target restoration acreage for 2022 was 436 acres. The current preliminary budget funds active management of forested parkland and volunteer recruitment as well as progress toward citywide tree canopy goals. In addition, the preliminary budget provides \$66,000 in funding for three EarthCorps volunteer plantings events per year to support leveraging volunteer contributions and the Tree Canopy Plan goal.

**The return on investment from protecting open space for public benefit for ecosystem services of water filtration, climate change protection, and other conservation is estimated to be 100 to 1, according to a study by the Gund Institute for Ecological Economies at the University of Vermont.**

The control of invasive species is a critical element of the restoration process and essential in maintaining a healthy natural landscape. Many invasive and non-native species exhibit strong adaptability to Pacific Northwest environments and displace native species, especially within the disturbed landscapes proximate to urban development. While removal efforts may be ongoing, those sites cleared of invasive plants will require continual monitoring and intervention to reduce or limit the re-establishment of the invasive plants. Through proper management of public open spaces and natural areas, the City and its partners can maintain and enhance its open space areas and the critical ecosystem and community benefits they provide.

## Partnership Spotlight:

### GREEN REDMOND PARTNERSHIP

Green Redmond Partnership formed for engaging the community in the restoration of urban green spaces and urban forests within the City of Redmond. Since 2009, over 12,730 Green Redmond Partnership volunteers have dedicated over 34,580 hours to plant 13,195 trees and 24,800 shrubs and small plants throughout 20 different Redmond parks. The Green Redmond Partnership seeks to build a sustainable network of healthy urban green space by bringing 1,035 acres of Redmond’s forested parkland into active management over the next 20 years.

The City also organizes Green Redmond Day in October as the biggest single planting day of the year. Since its inception, over 11,000 volunteers have cumulatively contributed over 33,000 hours of service. This event has resulted in almost 12,000 trees and 23,550 shrubs and small plants planted across 15 parks. On Saturday, October 30, 2022, Green Redmond Day had planting events at Smith Woods and Farrel-McWhirter Park.

Green Redmond Partnership: Restoration & Tree Canopy Projects			
Year	Trees Planted	Active Acres - Restoration	Volunteer Hours
2017	729	386	3,526
2018	1,182	407	4,235
2019	740	408	3,648
2020	509	578	1,446
2021	212	579	2,164
<b>5-Year Total</b>	<b>3,372</b>	<b>2,358</b>	<b>15,019</b>

## LAND ACQUISITION

Conservation may also take the form of acquiring important lands that contribute to the ecological health of Redmond’s forests, wetlands, and watercourses. The distribution of existing parklands across the city leaves some areas without access to parks, open spaces or trails within walking distance of homes. While new parklands are needed to fill the gaps in providing public outdoor recreation, land acquisition can also provide opportunities to conserve existing natural resources and particularly existing tree canopy coverage. Examples of acquisitions include preservation of existing forested areas, wildlife corridors, and properties providing trail connections and critical area restoration opportunities.

Future land acquisition is dependent on parcel availability and purchase price. With increasing development pressures, Redmond will need to continue to pursue acquisition and easements to complete future park and trail projects. Acquisitions are currently pursued through the CIP project list, and additional “opportunity” funds should be identified to complete key trail corridors and parcel acquisition.

## PARK DEVELOPMENT

Currently, Redmond possesses a number of undeveloped parklands. Some of these sites are being enjoyed with interim uses; others lie in wait of resources to support design and development. Undeveloped lands or sections of existing properties are often restricted in their potential development by steep slopes, wetlands, or critical areas. These features are often highly valued for habitat conservation. The more developable areas within unused parklands can help fill any deficits for outdoor recreation amenity needs and address more consistent park and trail equity and access for the community. As master planning and design development are engaged for these un- or under-developed parks, integrating the need for more extensive native tree canopy coverage should remain a major target.

These parklands also extend existing natural areas or serve as essential habitat corridors between other open space lands. Conservation easements and public access easements are tools that could be applied to increase habitat benefits and connect access across the parks and open space system.

## PARK MAINTENANCE

Water conservation measures, whether voluntary or mandatory, are recommended to preserve water supplies for the most critical uses, such as domestic consumption. Supplemental irrigation for park landscapes is changing as the need to control costs and conserve water use will drive the amount of water and frequency of irrigation applied to selected park areas.

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**As this need to shift irrigation coverage and overall use continues, the practice of plant selection towards more drought-tolerant native species and the reduction of intentional grass lawn areas should be implemented.**

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Plant selection for tree replacements or renovations that consider the anticipated climate in 10-50 years will be more likely to create resilient, mature landscapes that can better transition to warmer, drier conditions. The City will be studying the appropriate vegetation for Redmond in the face of climate change during the 2023/24 biennium in order to update its planting lists. In addition to considering the climate in the selection of plants for developed parks, other factors must also be considered, including the mature size of the tree or shrub, any known pests or diseases that may affect the species, and how a fully developed root system will interact with nearby paved surfaces.



# 3F

## Operations & Maintenance

The Parks and Recreation Department has a Park Operations division and a Facilities division. The Park Operations division is responsible for maintaining and operating the City's parks, trails, urban forests, and open spaces. The Operations division also provides support for recreation programming, events, arts, volunteers, and emergency/disaster response. In 2019, the maintenance and operations responsibilities of the 26 major City buildings including City Hall, Public Safety Building, community centers, fire stations, and Redmond Pool were moved to the Parks and Recreation Department from the Public Works Department (Facilities division). The Facilities division roles, responsibilities, priorities, and projects are described in a separate functional plan (Facilities Strategic Management Plan – 2019).





## Overview

The Park Operations division employs full-time staff trained and educated in natural resources, recreation, land management, construction methods, sustainability, cultural resources, and ecology who complete maintenance activities to support park use, along with seasonal staff members and contractors with technical expertise. Maintenance and operations practices fulfill goals related to resource protection through tree and landscape planting and maintenance and invasive weed removal. Park maintenance encompasses diverse topic areas including landscape, buildings, small repairs, water management, urban forestry, and sports fields. The work of the maintenance and operations team contributes to overall resiliency of our system by ensuring the longevity of facilities, the ability of plant materials to successfully mature, and consistent user experiences. As new parks and facilities are added to the park system and the demands on parks grow with population increases, these operational programs are assigned increased responsibilities. Based on existing roles and workloads, these new assignments may be somewhat flexible and shift across operational groups as staffing and infrastructure change from year to year.



The park operations and maintenance activities within different staff program areas are influenced by the resources needed at each individual park and facility. Busier parks require more resources to meet routine maintenance needs to address ongoing tasks and emerging issues (such as graffiti, broken facilities, or downed trees) and to ensure longevity of park assets. Different levels of services may be defined as comprehensive, proactive, managed, or reactive based on the degree of maintenance resources needed to accomplish the tasks.

**Figure 47. Maintenance Level of Service Approach**

Comprehensive	Proactive	Managed	Reactive	None
Integrated approach across multiple business lines to achieve broader City objectives (e.g., asset management plan)	Strategic approach with focus on infrastructure protection and prevention of deterioration, safety, liability & customer service (e.g., hard surface repairs)	Use of a planned approach to meeting defined service levels (e.g., mowing intervals)	Service issues are addressed only as they arise (e.g., graffiti removal)	Service is not provided

## STAFFING & OPERATIONS

Each operational program area has an assigned lead staff person, several maintenance technicians, and seasonal staff to cover the growing season and busier park use seasons. Temporary staff are typically engaged from April into September.

Park operations and maintenance provides in-house small capital repairs that are assigned annually and typically completed in the winter months. Most projects are categorized into hardscape or infrastructure projects within the capital improvement plan. Projects are prioritized by giving consideration to the following criteria:

- Safety and liability
- Asset preservation
- Increased efficiencies
- Customer service





## Maintenance & Operations Program Areas

Park Operations staffing is versatile and experienced in many realms of park maintenance practices and facility care and also coordinates with Public Works projects and programs where warranted. The Park Operations division supports a range of park and recreation programs, art and community events, and other citywide events. Park Operations staffing also manage contract administration for on-going contracts (such as rights-of-way maintenance, security, and pest control) and for small park improvements or large-scale maintenance or renovation projects. These park improvement projects could include synthetic turf replacement, lighting upgrades, installation of site furnishings and playground equipment, trail construction, or building renovation.

At a high level, park operations and maintenance work are grouped by the following program areas:

- **Turf Maintenance:** Responsibilities for this programmatic group include mowing, edging, trim maintenance, turf repairs, fertilizing, dethatching, over-seeding, aeration, sodding and topdressing.
- **Community Park Management:** Community parks require additional attention due to the extent of special programmed facilities including athletic fields, synthetic turf, picnic shelter rentals, in addition to heavier public activity. Staff members work closely with Recreation programming staff and user groups to facilitate a positive experience for park users.
- **Trail Maintenance:** Park Operations manage at least 39 of the 59 miles of trails in the City for access, safety, and enjoyment. Tasks include trail construction, bridge and culvert maintenance, brush control, signage repairs, and hazard tree mitigation.
- **Horticulture:** The horticultural staff manage the specialized landscape maintenance for parks, streetscapes, and other municipal properties. Maintenance activities include designing, installing, pruning, mulching, fertilizing, watering, and adding soil amendments. This work group also performs landscape construction and renovation.
- **Water Management:** This working group specializes in maintaining and managing the irrigation systems in parks, rights-of-ways landscapes, and other municipal properties. Maintenance activities include irrigation systems activations in the spring, programming and troubleshooting, repairing, and winterizing systems.
- **Urban Forestry:** Staff in this program area are responsible for maintaining and managing designated street trees, park trees, and forested parklands. Maintenance activities include installing, pruning, watering, and mitigating hazardous trees. Staff also coordinate with the Planning and Development Services Department to review street tree plans for public and private developments.
- **Preventative Maintenance:** Staff in this program perform a wide range of maintenance and small repair tasks including cleaning roofs and gutters, maintaining drinking fountains and water features, parking areas painting and stenciling, playground maintenance and monthly safety inspections, and small repairs or park improvement projects.

- **Facilities Support:** Routine maintenance includes restrooms, shelters, sport courts, and park furnishings. Regular activities involve trash removal, pressure-washing, graffiti removal, pavement/hard surface cleaning, and maintaining sport court markings and nets.
- **Facilities Repair:** This staffing group works on system-wide repairs and replacements, new projects and construction in addition to their focused role on Farrel-McWhirter maintenance projects. Small-scale improvements may also be completed involving play equipment upgrades, site furnishing replacements, fencing installations, hard surface repairs, and lighting upgrades.

Grass fields for organized sports require a higher level of maintenance and expected quality to ensure safe and continual team play during the baseball, softball, soccer, and lacrosse seasons. Typically, athletic fields with natural grass must be fertilized and mown more often than typical open grass areas in public parks. Field areas with sand-based turf grass (like the softball fields at Hartman Park) may require even more nitrogen-based fertilization frequencies since sand does not retain nitrogen particles for root uptake.

## Community Insights

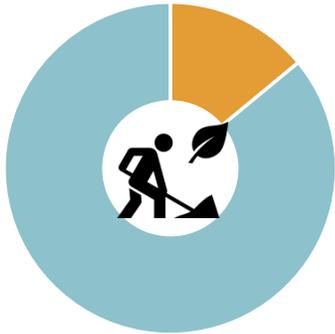
Park maintenance and operations are critical to keeping parks safe, in good condition and user-friendly. The community survey found that Redmond residents were very satisfied with parks and trails. Survey respondents gave overwhelmingly high marks to the condition of Redmond’s community parks (86%). Strong majorities of respondents also rated the condition of many other facility types as either excellent or good: trails (77%), their nearest neighborhood park (69%), natural resource parks (63%), and urban parks (62%). These key findings indicate the current effectiveness of Park Operations and Facilities staff. While residents prioritize maintaining existing parks and facilities, they are generally supportive of improving the City’s park and recreation system as well. Based on the survey, future priorities should focus on maintaining existing park facilities to extend their useful life, while also expanding trail opportunities and adding new amenities within existing parks.

Tracking program tasks and staff hours across parks operations indicates where labor is more intensive or time-consuming and offers a comparison for the various activities involved with park facility maintenance (Figure 48). Seasonal mowing consumes the most time among the horticultural tasks requiring over 9.8% of total annual labor hours. Facilities support (16.2%) and facilities repairs (8.6%) together consume almost one-quarter of the total labor hours expended by the Parks Operations and Facilities division. In general, the built infrastructure elements in the park system require more time than the green infrastructure.

**Figure 48. Distribution of Program Hours: 5-year Averages**

Green/Horticultural Infrastructure		Built Infrastructure	
Mowing / Trim Maintenance	9.2%	Facilities Support	15.9%
Shrub Bed Maintenance	6.9%	Facilities Repair / Replacement	8.5%
Tree Maintenance	5.0%	Equipment Maintenance	2.5%
Irrigation Maint. / Water Mgmt.	4.9%	Facilities Construction	2.5%
Athletic Field Maintenance	3.1%	Hard Surface Maintenance	2.5%
Turf Maintenance	3.0%	Trail Maintenance - Routine	2.2%
Flower Maintenance	0.3%	Playground Maintenance	1.0%
<b>Subtotal</b>	<b>32.4%</b>	Splash Pad	0.3%
		<b>Subtotal</b>	<b>35.5%</b>
Volunteer/Partnerships			
Green Redmond	1.2%		
Volunteer Coordination/Support	0.1%		
<b>Subtotal</b>	<b>1.3%</b>		

**800+**  
**ANNUAL STAFF HOURS RELATED TO VOLUNTEER COORDINATION AND GREEN REDMOND PARTNERSHIP**



**86%**

**SATISFIED WITH  
CONDITION OF  
REDMOND'S  
COMMUNITY PARKS**

**39+**

**MILES OF TRAILS  
MANAGED FOR  
ACCESS, SAFETY,  
AND ENJOYMENT**

In the 2021-2022 Adopted Budget, the City approved Parks maintenance reductions that included reduced irrigation to lawns in parks, decreased right-of-way landscape maintenance, and decreased funding for seasonal maintenance staff. Feedback from the community at that time was not supportive of the outcomes of this reduced maintenance. The funding for these programs was restored in the third quarter of 2021 utilizing one-time funding. The 2023-2024 Adopted Budget includes restoration funding for the items described above utilizing one-time funding.

## Status of Parks Maintenance & Operations

### AGENCY PERFORMANCE

The 2022 NRPA Agency Performance Review and NRPA Park Metrics comprise the most comprehensive park and recreation-related data, benchmarks and insights that inform park and recreation agency professionals, stakeholders and the public about the state of the park and recreation industry. The 2022 NRPA Agency Performance Review presents data from more than 1,000 park and recreation agencies across the United States as reported between 2019 and 2021.

The NRPA Agency Performance Review also provides comparatives on park and recreation staffing responsibilities across the nation. The NRPA data reports that, while operations and maintenance are the primary work responsibility of park and recreation professionals, staff also devote their energies to other areas. On average, an agency's full-time staff dedicate their time to the following general activities:

- Operations/Maintenance (45%)
- Programming (31%)
- Administration (17%)
- Capital development (3%)
- Other (4%)

The typical park and recreation agency dedicates 45% of its annual operating budget to managing and maintaining parks and open spaces. Redmond's park operations (without facilities assignments) represents 23% of the Department's biennial operating budget.

Looking across the metrics for all agencies surveyed by NRPA and those with comparable population sizes offers general comparisons for Redmond's park system.

**Figure 49. NRPA Agency Performance Metrics Comparisons**

Metric	All Agencies	Pop. Size 50K-99K	Redmond	Redmond (w/o Watershed Preserve)
Number of Parks	-	-	<b>47</b>	<b>46</b>
Park Acres	-	-	<b>1,355</b>	<b>549</b>
Residents per Park	2,323	2,516	<b>1,487</b>	<b>1,520</b>
Acres Parkland/1,000 Residents	10.4	9.2	<b>19.4</b>	<b>7.9</b>
Miles of Trails	14	14	<b>39</b>	<b>32</b>

Redmond currently provides 19.4 acres per 1,000 residents, which is higher than the median of all communities reporting to NRPA and more than the median of jurisdictions of a similar population size.

“More efforts to protect healthy forests from invasive species and development. Support expanding tree canopy. Reduce greenhouse gas emission from facilities/park vehicles to help prevent climate change.”

-Survey respondent

Another notably different metric involves operating expenditures per parkland acre. Other agencies within similar population ranges spend approximately \$9,642 per parkland acre, while Redmond currently spends \$6,488 per acre. This lower value may be, in part, due to the undeveloped and natural area parklands in Redmond’s park system. When the 806-acre Watershed Preserve is removed from the inventory, the City of Redmond spends \$16,009 per acre. This difference also may be influenced by the budgetary decisions to reduce the Park Operations budget in 2020 – 2021 as a result of the COVID-19 pandemic. As stated earlier, maintenance funding was restored in late 2021 to pre-pandemic levels.

Figure 50. Budget Performance Measures

Metric	All Agencies	Pop. Size 50K-99K	Redmond
Park & Rec FTEs	49.4	64.1	<b>62.72</b>
P&R FTEs/10,000 Residents	8.9	9.6	<b>8.2</b>
Annual Operating Expenditures	\$5,079,256	\$7,330,336	<b>\$4,926,631</b>
Operating Expenditures/Capita	\$93.01	\$104.38	<b>\$64.52</b>
Operating Expenditures/Parkland Acre	\$7,823	\$9,642	<b>\$3,637</b>
Operating Expenditures/FTE	\$102,530	\$103,272	<b>\$78,550</b>
5-Yr Capital Budget Spending	\$8,000,000	\$13,574,027	<b>\$12,336,583</b>

To explore this comparison further, an examination of other similar-sized park systems in western Washington was conducted.

## WASHINGTON CITIES COMPARISONS

Park and recreation operations can be highly variable, particularly at different population sizes and residential densities. A more refined comparison of park metrics was prepared using several cities in western Washington with population sizes within range of the population size of Redmond (50-99,000 residents) using the NRPA agency performance metrics. This comparison used budgetary and staffing numbers from 2021 to 2022.

The metric that compares expenditures per parkland acre likely is skewed by the size of Redmond’s Watershed Preserve. Few cities have a similar extent of open space acreage within their parkland system that, for Redmond, comprises about 60% of the acreage without an equivalent additional requirement of high levels of maintenance time. Without the Watershed Preserve in the parkland calculation, the performance metric for expenditures per acre would still fall above the level of comparable Washington cities, but within range of NRPA averages.

Figure 51. Comparable Washington Cities’ Park & Recreation Performance Measures

Metric	NRPA Median (All Agencies)	NRPA Median (50K-99K pop.)	Redmond	Redmond (w/o Watershed Preserve)	Samamish	Kirkland	Federal Way	Bellingham	Olympia
Population - 2021	-	-	<b>76,354</b>	<b>76,354</b>	66,630	92,107	99,037	92,289	55,605
Land Area in square miles (2020)	-	-	<b>16.6</b>	<b>16.6</b>	20.4	17.8	22.3	28.1	18.2
Population per Sq. Mi. (2020)	-	-	<b>4,421.8</b>	<b>4,421.8</b>	3,302.9	5,176.6	4,531.5	3,250.8	3,051.7
Parkland Acreage	-	-	<b>1,354.7</b>	<b>549.2</b>	611	698	1,094	3,186	1,340
Park Facilities	-	-	<b>47.0</b>	<b>47.0</b>	14	72	32	83	45
Park & Rec FTEs (2022)	49.4	64.1	<b>62.72</b>	<b>62.72</b>	25.17	33.5	45.96	47.17	61.3
P&R FTEs/10,000 Residents	8.9	9.6	<b>8.2</b>	<b>8.2</b>	3.8	3.6	4.6	5.1	11.0
Annual Operating Expenditures	\$5,079,256	\$7,330,336	<b>\$4,926,631</b>	<b>\$4,926,631</b>	\$5,487,000	\$16,217,032	\$11,253,926	\$8,991,874	\$11,683,737
Operating Expenditures/Capita	\$93.01	\$104.38	<b>\$64.52</b>	<b>\$64.52</b>	\$82.35	\$176.07	\$113.63	\$97.43	\$210.12
Operating Expenditures/Parkland Acre	\$7,823	\$9,642	<b>\$3,637</b>	<b>\$8,971</b>	\$8,980	\$10,437	\$10,287	\$2,822	\$8,719
Operating Expenditures/FTE	\$102,530	\$103,272	<b>\$78,550</b>	<b>\$78,550</b>	\$217,998	\$484,091	\$244,863	\$190,627	\$190,599
5-Yr Capital Budget Spending	\$8,000,000	\$13,574,027	<b>\$12,336,583</b>	<b>\$12,336,583</b>	\$43,005,000	\$12,612,000	\$1,400,000	\$32,695,701	\$24,328,309

Note: The above table is illustrative only and may not represent like-for-like comparisons across each line item, since each municipality utilizes unique metrics and accounting of staff and budget resources.

# Operational Gap Analysis

## FUTURE STAFFING NEEDS

Redmond needs to develop its currently undeveloped parks and to acquire additional parkland and community center space to distribute facility access more equitably for its residents. In anticipation of these soon-to-be developed parks and new parkland acquisitions (requiring future master planning and development), the City should expect that additional park operations and maintenance staffing will be warranted and necessary to ensure that both existing and new facilities meet the maintenance expectations of the community.

Measurements from composite park staffing references may inform approximate future staffing needs. Compiled from a series of other park providers, the table below offers estimated labor needs for various park classifications.

**Figure 52. Park Performance from Park & Recreation Providers**

Annual Labor Expenditures	5-yr Average Hours per Acre	Capacity of 1 FTE
Open Space Lands	15	120 acres of OS/year
Neighborhood Parks (average 4 acres)	150	3-4 NH parks/year
Community Parks (average 20 acres)	110	0.36 COM parks/year
Special Use Parks (highly varied)	150	size dependent

Asset management tracking may be able to provide the most accurate predictions specific to labor needs for the Redmond’s park system. Redmond tracks its work hours for operations and maintenance activities and can help predict a more accurate staffing need based on proposed levels of development for each future park addition. A look at 2019 (pre-COVID data) work hours by park reveals the time spent at each park facility. These investments of time vary with site size, number of improvements, and level of public use for each park.

One full-time employee could be expected to provide adequate maintenance services for four fully developed neighborhood parks, that average 4 acres (for 16 total acres of management). Work tasks would include litter control, mowing, landscape maintenance, playground inspections and would assume time for travelling to and from each park. Similarly, a single, newly added community park will require approximately 2.5 FTE’s to perform the expected level of maintenance service for this park classification. A general summary for Redmond’s developed community parks indicates an average of 4,169 hours per community park. The more



intensively developed and used community parks including Hartman, Grass Lawn, Perrigo, and Farrel-McWhirter Parks required an average of 5,337 work hours annually.

The neighborhood parks that provide a typical range of recreational amenities averaged approximately 490 work hours of maintenance per year, and community parks average 4,500 hours of maintenance per year. With this tracking data, predictive future staffing for Redmond’s current eight undeveloped parks indicates an additional load of 12,000 work hours for the parks operations and maintenance programs.

**Figure 53. Future Staffing Needs as Parks are Developed**

Predicted Level of Service *	Work Hours	FTEs/Park
Juel Park	4,530	2.5
Sammamish Valley Park	4,530	2.5
Conrad Olson Farm	490	0.5
Arthur Johnson Park	490	0.5
Martin Park	490	0.5
SE Redmond Park	490	0.5
Smith Woods	490	0.5
Dudley Carter Park	490	0.5
<b>Total future work hours</b>	<b>12,000</b>	<b>8</b>

\* Based on Redmond Ops Hrs/Park Data

# 4 Where We Are Going

The goals and objectives described in this chapter define the recreation and park services that Redmond aims to provide.



## MAYOR'S VISION

*A connected community that enhances livability and sustains the environment, and that places Redmond as a leader locally, regionally, and nationally.*

Recreation opportunities will expand with the completion of the Redmond Senior & Community Center in 2024.

From youth basketball to STEM enrichment, City of Redmond Parks & Recreation offers a way to play for every child.



The goals and objectives described in this chapter define the recreation and park services that Redmond aims to provide. These goals and objectives were derived from input received throughout the planning process, from City staff, the Parks, Trails & Recreation Commission, and community members. The goals also are guided by the Department’s vision and mission.

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**We serve and connect Redmond by fostering sustainable, inclusive experiences and places that enhance well-being**

The Growth Management Act (GMA) adopted by the Washington State Legislature in 1990 provided a foundation for land use planning, with the purpose to help communities manage efficiently with the challenges of growth to ensure their long-term sustainability and high quality of life. It identifies 14 planning goals to guide the development of comprehensive plans and development regulations. Four of these goals directly affect the development and implementation of this plan.

- “Encourage the retention of open space and development of recreational opportunities, conserve fish and wildlife habitat, increase access to natural resource lands and

water, and develop parks.” RCW 36.70A.020(9)

- “Protect the environment and enhance the state’s high quality of life, including air and water quality, and the availability of water.” RCW 36.70A.020(10)
- “Identify and encourage the preservation of lands, sites, and structures, that have historical or archaeological significance.” RCW 36.70A.020(13)
- “Carry-out the goals of the Shoreline Management Act with regards to shorelines and critical areas.” RCW 36.70A.020(14)

Also, the Redmond Comprehensive Plan, the previous PARCC Plan, and other City planning policies provide a framework for this PARCC Plan.

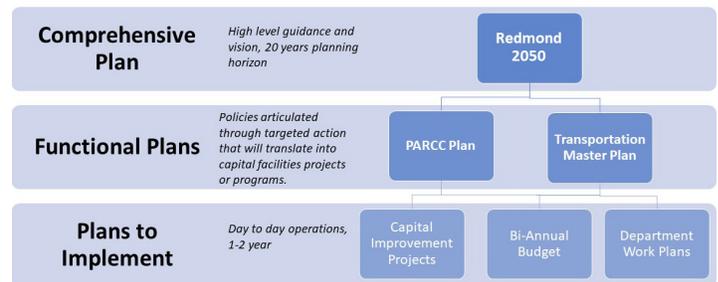
## Relationship to Other City Plans

The 2023 PARCC Plan is the six-year, functional plan for the Parks and Recreation Department, serving as the blueprint for the management, enhancement and growth of the City of Redmond parks and recreation system. This plan anticipates the programming and capital investments necessary to meet the community’s need for parks, recreation, natural areas, trails, and arts and culture. It assists in guiding decisions related to planning, developing and maintaining parks, open space, and recreational facilities.

The PARCC Plan is intended to cover the open space and recreation properties, programs and initiatives owned, managed, coordinated by, or may become a direct asset of the City. The purview of the Plan is specific to the functional and administrative needs for the Parks and Recreation Department, in a manner similar to the guidance provided by the Stormwater Plan or Transportation Plan for the Public Works Department.

Overarching City policy continues to be directed by City Council and through the development and implementation of the City’s Comprehensive Plan and other city-wide plan and policy documents, such as the Environmental Sustainability Action Plan and Tree Canopy Strategic Plan. Community-wide goals and a policy framework for the PARCC Plan follow from those set out by City Council and the Comprehensive Plan.

The following graphic illustrates where the PARCC Plan sits in relation to other city-wide plans and more focused operational or program plans.



## THE POLICIES AND ACTION STATEMENTS OF THIS PARCC PLAN ARE FRAMED AROUND THE FOLLOWING CORE OBJECTIVES.



### Expand Access for All

- Diverse Opportunities
- Level of Service
- Equitable Access
- Accessibility
- Partnerships & Coordination
- Communication
- Culturally Relevant Services
- Community Involvement



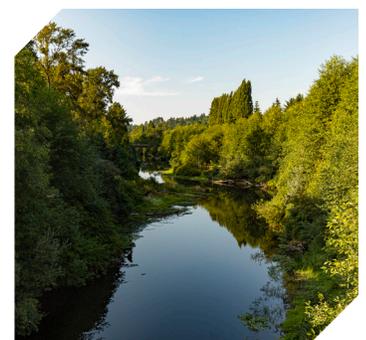
### Build Strong Communities

- Arts, Cultural & Historic Resources.
- Trails & Connections
- Recreational Programs



### Innovate for the Future

- Strategic System Investments
- Asset Management
- Funding
- Strategic Planning
- Urban Centers



### Protect the Natural Environment

- Habitat Preservation & Restoration
- Shoreline & Water Access
- Urban Tree Canopy
- Community Stewardship
- Climate Resiliency & Adaptation

## DEFINING TERMS

- Objectives state the overarching outcome that the set of policies, actions, and projects are intended to achieve.
- Policies reflect long-term principles that will guide the actions and investments of the city/department.
- Actions include near-term measures to implement or advance stated policies.
- Project highlights include major capital projects and/or programmatic investments.

# Framework Goal 1

## EXPAND ACCESS FOR ALL

### OBJECTIVE

**Redmond provides a diversity of recreational opportunities that are equitably distributed, accessible to all users, and guided by an engaged public.**

### POLICIES

**Policy 1.1 Diverse Opportunities. Develop distinctive parks and community centers that respond to the unique needs of the community it serves.**

#### Actions

- 1.1.A Plan for multi-use sport fields, courts, recreational facilities, and indoor facilities, with consideration of local needs, partner support/capacity, recreational trends, and availability of similar facilities within the City and region.
- 1.1.B Expand opportunities for recreation by encouraging parks with year round use by including all-weather adaptable spaces and emerging activities.
- 1.1.C Monitor recreation trends, park use patterns, and park user needs.
- 1.1.D Identify appropriate locations within parks and public spaces for the installation of public art, interpretive signs or cultural displays, consistent with the Redmond Public Art Plan and the Downtown Cultural Corridor Master Plan, and collaborate with diverse groups to ensure incorporation of any art, history, and culture in parks and public spaces is done with a diversity, equity and inclusion lens.

**Policy 1.2 Level of Service. Provide recreational opportunities for all residents through sufficient and equitably distributed parks, trails, and recreational facilities.**

#### Actions

- 1.2.A Update and maintain level of service standards to monitor equitable access to recreational opportunities that improve quality of life and address current and past inequities.
- 1.2.B Improve the connectivity of Redmond's neighborhoods such that residents and workers have convenient access to parks and trails within a ½-mile (10-minute) distance of their home or work.
- 1.2.C Account for school properties and non-city parks, trails, and recreational amenities within or proximate to city limits as part of the level of service metrics.
- 1.2.D Prepare an acquisition strategy with potential funding sources to meet level of service goals for parks and trails.
- 1.2.E Develop standards for the development of privately owned public spaces (POPS) and methodology for incorporation into the Redmond park system.

**Policy 1.3 Equitable Access. Prioritize park and recreation investments in underserved communities to improve equitable access to public**

## amenities.

### Actions

- 1.3.A Advance diversity, equity, and inclusion to the City’s system of parks, natural areas and programs through continued outreach, communications, and programming.
- 1.3.B Address accessibility barriers (such as but not limited to socio-economic, language, physical, geographic, historical, transportation) to parks and programs and allocate resources to address known gaps.
- 1.3.C Plan park, trail, and recreational amenity locations in an equitable manner to address historically underserved areas.
- 1.3.D Develop diversity, equity and inclusion metrics for park and facility capital planning and development, recreation and cultural programs, and department operations.
- 1.3.E Explore and pursue opportunities for alternative outreach and education to diverse groups, such as, but not limited to, group walks and day hikes with minority communities, promotional materials through schools and faith groups, and youth mentorship or ambassador programs.

### **Policy 1.4 Accessibility. Design and renovate identified parks and recreational facilities in a manner that will, where feasible, provide safe and accessible use by all persons consistent with the ADA Transition Plans and Title 2 of the Americans with Disabilities Act.**

### Actions

- 1.4.A Eliminate barriers by conducting upgrades that address the goals of the ADA Transition Plan in alignment with the PARCC Plan timeline
- 1.4.B Design, upgrade and maintain parks and facilities where feasible to offer universal design/accessibility for residents with physical, auditory, or visual disabilities, autism or neurodevelopmental and/or intellectual disabilities, or neuro-cognitive disorders that are inclusive and welcoming.
- 1.4.C Adopt accessibility standards for new and replacement site furnishings and amenities.

### **1.5 Partnerships & Coordination. Enhance parks and recreation opportunities through partnerships, joint ventures and coordination with public, private, and non-profit organizations.**

### Actions

- 1.5.A Cultivate new and existing partnerships with public, private, and non-profit recreation providers to leverage city resources.
- 1.5.B Partner with businesses and community organizations to provide programming and community events that expand recreation opportunities.
- 1.5.C Promote and support volunteerism from a variety of individuals, service clubs, steward groups, faith organizations, and businesses to enhance stewardship of parks, trails, and natural areas.
- 1.5.D Develop an interlocal agreement with King County to allow the City to provide permits for the development of City parks within unincorporated King County.
- 1.5.E Coordinate near-term and long-term plans between City departments, adjoining cities, King County, and the Lake Washington School District to align planned investments, maximize resources, develop joint facilities when appropriate, and avoid duplication of facilities and services.

- 1.5.F Explore innovative funding approaches and partnerships to expand Redmond’s Parks and Recreation system.
- 1.5.G Coordinate with the Planning Department to review preliminary development proposals that could accommodate privately owned public spaces (POPS) and negotiate with developers for publicly accessible improvements.
- 1.5.H Conduct periodic joint sessions between the Parks, Trails, and Recreation Commission, Redmond Arts & Culture Commission, Redmond Youth Partnership Advisory Committee, other standing City boards & commissions, and the City Council to improve coordination and discuss policy matters of mutual interest.
- 1.5.I Encourage property developers, sport organizations, and non-profits to develop and manage private park facilities to serve the larger community.

**Policy 1.6 Communication. Ensure community members have access to information about Redmond’s park and recreational opportunities.**

**Actions**

- 1.6.A Maintain a consistent brand identity through marketing campaigns, social media presence, and other communication mediums.
- 1.6.B Continue to promote and distribute information about parks, facilities, recreational activities, education programs, community services, events, and volunteer activities provided by the City, partner agencies, and organizations through print, digital, and in-person communications.
- 1.6.C Regularly update the City website and mobile interface to provide easy access to information about parks, trail routes, programs, events, maps, and registration along with ensuring the website follows best practices for accessibility and inclusion.
- 1.6.D Communicate the value of the City’s investment in parks, natural areas, and recreational opportunities by highlighting benefits such as better human health, increased community interaction, favorable environmental conditions, and improved quality of life.
- 1.6.E Adapt community outreach efforts to ensure a broad reach.

**Policy 1.7 Culturally Relevant Services. Provide programming and services, as well as accompanying communications and marketing materials that reflect city goals around Diversity, Equity, and Inclusion.**

**Actions**

- 1.7.A Develop a greater understanding of the cultural and linguistic diversity in the Redmond community.
- 1.7.B Work toward translating communication materials into the most frequently spoken languages and provide additional language translation upon request.
- 1.7.C Train communications, marketing, and customer service staff in the availability and use of resources for translation, interpretation, and accessible formats.
- 1.7.D Work toward implementing signage and information in multiple languages

at parks and trails, and include information about amenities, etiquette, trail length, difficulty, and material/accessibility.

**Policy 1.8 Community Involvement. Encourage and support active and on-going participation by diverse community members in the planning and decision-making for parks and recreation.**

**Actions**

- 1.8.A Actively engage community members in park and recreation facility planning, design, and recreation program development to solicit input, facilitate project understanding, and build public support. Conduct outreach to a wide variety of people through multiple avenues, languages, and identify facilities desired by those who live, work, and play in Redmond.
- 1.8.B Survey, review, and publish local park and recreation preferences, needs, and trends at least once every six years.
- 1.8.C Promote and support the Parks, Trails, and Recreation Commission as the forum for public discussion of parks and recreation issues.
- 1.8.D Provide training and resources to build parks and recreation knowledge base within Commission members.
- 1.8.E Conduct outreach to a wide variety of people through multiple avenues, languages, and identify the recreational priorities of those who live, work, and play in Redmond.

## Framework Goal 2

### BUILD STRONG COMMUNITIES

#### OBJECTIVE

**Redmond provides an interconnected system of recreation facilities and programs that offers a wide variety of year-round opportunities and experiences which support and enhance the City's cultural identity.**

#### POLICIES

**Policy 2.1 Arts, Cultural & Historic Resources. Expand and promote opportunities to experience and enjoy local art, culture, and history to help connect community members to their neighbors, community, and place.**

#### Actions

- 2.1.A Support and utilize the Redmond Arts & Culture Commission as the forum for public discussion of arts and culture issues and implementation of Public Art Master Plan and Downtown Cultural Corridor Master Plan.
- 2.1.B Support diverse special events, festivals, concerts, and cultural programming that contribute to community identity, tourism, and to foster civic pride.
- 2.1.C Integrate public art and park design from the onset of facility planning to create dynamic and interesting public places that are informed by the themes

- and platforms identified in the Public Art Master Plan.
- 2.1.D Develop a program to work with public and private developers to integrate art and cultural spaces into new development using the process proposed in the Public Art Master Plan – Leading with Arts and Cultural Engagement (LACE).
  - 2.1.E Foster partnerships and collaborations to incubate new cultural programs, activities and offerings.
  - 2.1.F Encourage City and community investments in artists, non-profit organizations, creative businesses, and professional presenting arts institutions to strengthen Redmond’s cultural and creative sectors.
  - 2.1.G Support and partner for the development of cultural infrastructure and venues such as cultural centers, urban parks, festival streets, and plazas that accommodate diverse cultural activities and anticipate future community growth.
  - 2.1.H Encourage accessible and inclusive learning environments for artists at all levels and ages throughout the City and actively fill gaps in public art education through programs and classes.
  - 2.1.I Provide educational and hands-on recreational opportunities that explore the history of Redmond through historic parks, farms, structures, artifacts, natural environment, and cultural life.
  - 2.1.J Support and enhance the historic resources within the park and recreation system, including Historic Landmarks, educational signage, and tribal acknowledgments.

**Policy 2.2 Trails & Connections. Promote an interconnected community through the development of a safe, accessible, and convenient multimodal trail system that connects community members to neighborhoods, parks, and destinations throughout Redmond.**

**Actions**

- 2.2.A Maintain and utilize a hierarchy of trails and trail design standards based on function.
- 2.2.B Increase safety and minimize conflicts between various trail users by encouraging trails separated from traffic.
- 2.2.C Coordinate the planning of trails, bike lanes, safe walking routes, and public transit routes with City departments, surrounding jurisdictions, King County, state and federal agencies, and private organizations to reduce dependence on vehicles and provide missing connections.
- 2.2.D Connect trails to nearby sidewalk facilities wherever feasible to encourage the use of the off-street trail systems for non-motorized transportation and recreation.
- 2.2.E Integrate the siting of proposed trail segments into the development review process.
- 2.2.F Increase use of trails by developing trailheads adjacent to regional or connector trails that can be easily accessed by vehicles or transit. Locate trailheads at or in conjunction with parks, schools, and other community facilities to increase local area access to the trail system and reduce duplication of supporting improvements.
- 2.2.G Furnish trail systems with appropriate supporting trailhead improvements that may include interpretive and directory signage systems, rest stops, drinking fountains, restrooms, parking and loading areas, water, and other services.

- 2.2.H Develop and implement a system of wayfinding and signage (e.g., trailhead, etiquette, directional, mile markers, emergency location markers, kiosks, etc.) to mark trails and non-motorized routes that coordinates with the City's streetscape and furniture standards in accordance with best practices.
- 2.2.I Partner with local utilities, public agencies and private landowners to secure trail easements and access to open space for trail connections.
- 2.2.J Create new maps and guides with a universal graphic style for parks, trails, recreation facilities, and natural areas.
- 2.2.K Periodically evaluate trail rules with user groups to ensure they are meeting changing community needs.

**Policy 2.3 Recreational Programs. Foster a healthy community by providing comprehensive and quality recreation, arts, social enrichment, sports, and fitness programs that are enriching, affordable, suitable for all age groups, inclusive, community-focused, and offered at a variety of locations throughout the year.**

- 2.3.A Provide a variety of recreational programs that meet the community's demands.
- 2.3.B Expand the City's role as a key provider of recreation programs and services and increase programming, as facility space allows, to meet changing demographics and growing community needs.
- 2.3.C Provide and develop additional amenities, multi-purpose facilities, and centers.
- 2.3.D Monitor local and regional recreation trends to ensure community needs and interests are addressed by available programming.
- 2.3.E Strategically expand and enhance the diversity of recreation programs offered, considering programs that are in high demand, serve a wide range of users, and utilize the City's unique indoor and outdoor assets.
- 2.3.F Leverage City resources by forming and maintaining partnerships with other public, non-profit, and private organizations to deliver recreation services and secure access to existing facilities for community recreation.
- 2.3.G Maintain and enhance fee assistance programs and other mechanisms to support recreation access for low-income residents.
- 2.3.H Conduct periodic evaluations of program offerings and community center space needs in terms of topics like persons served, geographic distribution, access to programs and facilities, customer satisfaction, cost recovery, and availability of similar programs via other providers.

# Framework Goal 3

## INNOVATE FOR THE FUTURE

### OBJECTIVE

**Redmond is prepared for growth by proactively funding, building, and maintaining an accessible and resilient Parks & Recreation system that provides an essential public service and contributes to the City’s vitality.**

### POLICIES

**Policy 3.1 Strategic System Investments. Expand the City’s park and recreation system through targeted investments to meet the needs of current and future residents.**

#### Actions

- 3.1.A Consider local needs, recreational trends and availability of similar facilities within the City and region when planning for recreational facilities.
- 3.1.B Prioritize facility development based on demonstrated demand, population served, regional appeal, fiscal opportunity and adherence to the council adopted cost recovery model to support operations.
- 3.1.C Plan for renovated or additional community center and facility space to meet needs for recreation, educational classes, community and cultural events, and meeting space.
- 3.1.D Proactively seek and prioritize the acquisition of parkland and trail corridors in areas with known service gaps, areas of high growth, or that are adjacent to or connect existing resources.
- 3.1.E Pursue use agreements, easements, fee simple purchases, or other arrangements to secure suitable locations for new parks and trails to serve existing and future residents.
- 3.1.F Design new and renovated facilities using appropriate technology, construction materials and maintenance procedures to gain cost efficiencies and conserve resources.
- 3.1.G Encourage property developers to develop and manage Privately Owned Public Spaces.
- 3.1.H Prepare six-year, ten-year, and 20-year Capital Improvement Plans for a parks and recreation system that serves those who live and work in Redmond and planned growth, is financially feasible, and can be funded at a level which allows for a reasonable implementation schedule.
- 3.1.F Pursue park amenities and facilities that allow for flexible and multiple uses to more quickly respond to changing community interests.
- 3.1.G Maintain and periodically update a PARCC functional plan that addresses WA Growth Management Act requirements for Parks and Parks capital facilities, as well as other state and federal requirements.
- 3.1.H Consider local needs, recreational trends and availability of similar facilities within the City and region when planning for recreational facilities.
- 3.1.I Invest in professional development opportunities that strengthen the core skills and commitment from staff, Commission members and key volunteers, to include trainings, materials and/or affiliation with relevant national and regional associations.

**Policy 3.2 Asset Management. Proactively manage and maintain system park assets in a way that results in replacement or renovation in advance of need.**

**Actions**

- 3.2.A Routinely assess and address needed repairs and provide timely response to emerging issues, such as damaged or inoperable facilities, safety concerns, failing utilities, or downed trees.
- 3.2.B Manage and maintain parks and trails through developed Best Management Practices which are guided by the principles of Integrated Pest Management (IPM), Low Impact Development (LID), current conservation principles for energy and water use, asset preservation, cultural resource protection, customer service, and industry safety standards.
- 3.2.C Schedule necessary resources to maintain existing City building facilities in a safe, clean, inviting, and usable condition.
- 3.2.D Continue to use part-time, seasonal, and contract employees for select functions to meet peak demands and respond to specialized or urgent needs.
- 3.2.E Assess and appropriately manage risk during the design of parks and recreation facilities.
- 3.2.F Maintain and update asset management plans for major assets to support improved stewardship, improve life-cycle planning, reduce costs, and increase maintenance and replacement efficiency.
- 3.2.G Utilize community centers in support of the City's emergency preparedness planning to serve as heating or cooling centers, distribution centers, and/or emergency gathering centers.

**Policy 3.3 Funding. Adequately fund the cost-effective maintenance and planned enhancement of Redmond's park and recreation system through traditional and innovative funding sources.**

**Actions**

- 3.3.A Develop and update long-term financial strategies that address the funding needs for future capital projects, acquisition, public art, facility improvement needs, and maintenance and operations.
- 3.3.B To finance future acquisitions, programs, facilities, and maintenance needs pursue traditional and alternative funding sources such as private donations, partnerships, sponsorships, state and federal grant sources, dedicated local taxes and voter-approved initiatives like local bonds or levies.
- 3.3.C Periodically update financial goals, cost recovery targets, and a subsidy allocation model to inform recreation program decision making.
- 3.3.D Periodically review and update the fee policy for programs, indoor facility uses and rental rates that supports operational requirements.
- 3.3.E Periodically review and update the Park Impact Fee rates and methodology and utilize impact fees to accommodate growth through the expansion of the park and recreation system.
- 3.4.D Consider local needs, recreational trends and availability of similar facilities within the City and region when planning for specialized recreational facilities.
- 3.4.E Promote professional development opportunities that strengthen the core skills and commitment from staff, Commission members and key volunteers, to include trainings, materials and/or affiliation with relevant national and regional associations.

**Policy 3.4 Urban Centers. Develop distinctive parks in Redmond’s urban centers that serve local needs for neighborhood gathering places, recreation, public art, and to provide cultural programming and events to support the broader community’s needs and support the city’s economic vitality.**

**Actions**

- 3.4.A Support the development of a vibrant and sustainable Downtown Redmond through physical and experiential public art.
- 3.4.B Encourage development of outdoor plazas and squares within public and private developments in the Downtown and Overlake urban centers for community events, visual and performance based public art opportunities, and to encourage community connections and economic vitality.
- 3.4.C Develop guidelines and standards for plazas and pocket parks and urban park amenities to guide future development and higher intensity uses.

# Framework Goal 4

## PROTECT THE NATURAL ENVIRONMENT

### OBJECTIVE

**Redmond protects and enhances the natural beauty of the City by maintaining and promoting a vibrant system of parks, natural areas, and trails that are sustainably designed, preserving various types of native habitat, and engaging the community as partners in stewardship.**

### POLICIES

**Policy 4.1 Habitat Preservation & Restoration. Conserve, enhance and provide access to natural resource lands for habitat conservation, recreation, and environmental education.**

#### Actions

- 4.1.A Allow use of natural areas, open space corridors and sensitive habitats at a level that will not compromise the environmental integrity of the area.
- 4.1.B Facilitate the creation of open space corridors along Redmond’s water resources, shorelines, and local streams to provide for passive recreation and wildlife habitat.
- 4.1.C Acquire property to provide access to shorelines and local streams, focusing on areas where current and anticipated development patterns are unlikely to provide access or where there are significant access needs.
- 4.1.D Actively work to maintain and improve the condition of City-owned parks, trails, and natural areas through invasive species removal, planting of native species, and restoration of urban forests, creeks, wetlands, and other habitat areas.
- 4.1.E Utilize, as appropriate, native and lower resource requiring vegetation for landscaping in parks and City-owned properties to minimize maintenance requirements, conserve water, reduce the need for fertilizer, and provide native habitat for wildlife.
- 4.1.F Work cooperatively with property owners and developers to preserve habitat and native vegetation, especially when these provide visual or physical linkages to publicly-owned natural resource lands.

**Policy 4.2 Shoreline & Water Access. Preserve and pursue opportunities to expand public access and enjoyment of Redmond’s shorelines.**

#### Actions

- 4.2.A Develop a visual system for enhancing connections to enhance visual connections to shoreline areas by incorporating a visual system of street graphics, landscaping, street furniture, or artwork to the Citywide pedestrian pathway system.
- 4.2.B Increase physical and visual access to shoreline and waterfront areas that complements the protection and restoration of native vegetation within shoreline areas.

- 4.2.C Promote the concept and use of the “Blue Trails” waterways by coordinating with jurisdictions and other organizations in the region.
- 4.2.D Improve existing publicly-owned water access sites to address safety and accessibility issues.
- 4.2.E Orient park and trail development along the Sammamish River toward the river to reinforce its identification as a community gathering place.

**Policy 4.3 Urban Tree Canopy. Maintain a comprehensive urban forestry program focused on restoration and stewardship that enriches natural areas and the environmental health of the City and enhances the built environment.**

**Actions**

- 4.3.A Improve the tree canopy coverage by implementing the Tree Canopy Strategic Plan.
- 4.3.B Implement the 20-year Forest Management Plan to restore and enhance natural areas and update the plan as needed.
- 4.3.C Develop a tree canopy plan for individual parks that accounts for tree replacement planting, identifies opportunities for native shade trees, and promote plantings in urban parks and plazas.
- 4.3.D Update guidelines and protocols to determine planting locations and species selection to foster resilient plant communities that can recover from disturbances and adapt to climate change and its impacts, such as forest fire and drought.
- 4.3.E Pursue additional street tree plantings to maximize future tree canopy coverage, considering infrastructure (i.e., utility) limitations.
- 4.3.F Develop approaches to protect larger tracts of privately held forest lands via conservation easements, acquisition, property tax reduction, or other means.

**Policy 4.4 Community Stewardship. Promote community education and increase stewardship of Redmond’s parks, natural areas, and environmental resources.**

**Actions**

- 4.4.A Build and maintain partnerships to develop facilities for environmental education and stewardship this includes, but is not limited to, classroom or exhibit space, overlooks of natural features, and a citywide interpretative program for shorelines, streams, native growth protection areas, aquifer, and other important natural systems.
- 4.4.B Provide environmental educational opportunities in natural areas with creative and interactive interpretation techniques, such as hands-on displays, art, self-guided walks, and other engaging experiences.
- 4.4.C Host events and festivals to promote the benefits of trees, such as Arbor Day and Earth Day celebrations, and recognize community forestry advocates and volunteers.
- 4.4.D Coordinate with schools and other organizations to develop and/or promote youth education and outreach materials related to the City’s unique natural resources and community stewardship.
- 4.4.E Provide education about the benefits of native plants, the negative effects of invasive species, and promote the concept of “Right Plant, Right Place” (e.g., site appropriate planting).
- 4.4.F Encourage tree planting and preservation on private property and partner with developers and property owners on project design and implementation.

**Policy 4.5 Climate Resiliency & Adaptation. Manage and enhance Redmond’s parks and natural habitat in ways that will minimize and adapt to the impacts of a changing climate.**

**Actions**

- 4.5.A Implement plans such as, but not limited to, the Environmental Sustainability Action Plan, Tree Canopy Strategic Plan and Watershed Management Plan through park and natural area management and operations.
- 4.5.B Support the development of sustainability metrics related to climate change in coordination with the Environmental Sustainability Action Plan.
- 4.5.C Coordinate with other City departments to share resources and collaborate on efforts supporting joint or multiple values, such stormwater projects, endangered species habitat projects, and transportation enhancements.
- 4.5.D Systematically identify and pursue opportunities to reduce the carbon footprint of the park system through strategies such as energy-efficient lighting, heating, and appliances; alternative energy generation; energy-efficient fleet and equipment; encouraging alternative transportation; sustainable procurement; and waste reduction.
- 4.5.E Identify and pursue opportunities to develop climate resiliency demonstration projects in the park system.

# 5

# How We Will Get There

The preceding chapters provided an overview of the Redmond park and recreation system and established goals, objectives, and actions to guide future planning, development, and operations. Expanding upon the goals and objectives, this chapter summarizes recommendations on the PARCC Plan topic areas, proposed projects to meet the near-term goals and needs of the Parks system, and strategies to successfully implement the plan.





## Park System Recommendations

Park system recommendations are based on the community insights, conditions assessments, and professional planning conducted for maintaining and improving Redmond’s park and recreation provision for the next six years. These recommendations are based on cumulative information gathered from multiple sources to help direct the investments for the City’s future growth and its recreational resources. These recommendations align with the analysis in Chapter 3 and goals and actions in Chapter 4, as well as the capital projects and programs listed in this Chapter. Based on the Park System Conditions Assessment, the City’s sport courts and ADA compliance are in the greatest need of attention.

### PARK PLANNING & DEVELOPMENT PROJECTS

The City should maximize the provision and variety of outdoor recreation options within its public spaces to take full advantage of existing parklands. Several existing, undeveloped sites acquired as future parks provide substantial latent capacity to expand recreational offerings in Redmond.

Existing undeveloped parklands have been the subject of planning and conceptual designs since being acquired through donation, dedication, or purchase. Several master plans have been completed and approved dating back to 2009 and 2010, including Sammamish Valley Community Park, Smith Woods, and the East Redmond Corridor Master Plan which includes a number of undeveloped or interim use parks. Martin Park, Conrad Olson Park, and Juel Park are not yet within the city boundaries, so their development may need to await annexation. The undeveloped SE

Redmond Neighborhood Park has not yet been master planned. However, since 2010, the City of Redmond has developed new strategies for future growth and resilience that include actions to be met through its parklands.

The existing master plans for the above undeveloped parks should be updated and re-evaluated based on projected community needs for recreational amenities and to accommodate environmental sustainability goals for energy conservation, tree canopy coverage contributions, and natural resource conservation practices. Collaborating with community organizations and residents during the planning and design phases can help ensure that parks reflect the specific needs and desires of the local population and help reach the City’s goals around equity and inclusion. Interim use of undeveloped parks or phased development should also be considered to make these spaces more available to the public. A complete list of existing park master plans by year is provided in Appendix B and should be referenced as the City continues to enhance the system.

### PARK AMENITY PLANNING

Through a series of public outreach methods, surveys, online engagement, and staff inputs, a number of needed park amenities were identified as desired future improvements or additions to the park system. These amenities should be referenced and strongly considered as part of the proposed updates to park master plans in an effort to expand the variety and distribution of recreational options available in Redmond. When practical, new amenities should seek to serve multiple user groups or have flexible uses.

**Figure 54. Amenities to Consider with Future Park Master Plans**

Basketball (additional)	Electric vehicle charging at parks & trailheads	Ping Pong tables
BBQ pits (additional)	Giant games (chess, checkers, etc.)	Playgrounds (in gap areas)
Bike skills/pump track	Inclusive ADA playground	Rugby field
Community garden (additional)	Kayak launch sites (additional)	Shade structures for play areas
Covered play structures	Outdoor exercise equipment	Soccer field(s) (additional)
Cricket pitch/field	Parcour course	Splash pad
Dog park / off-leash area	Pickleball courts (additional)	Sports court(s) lighting
Electric bicycle charging in parks & trailheads		

In the longer term, existing natural grass sport fields may warrant conversion to all-weather synthetic turf as the demand for additional sports infrastructure grows in the region. Partnerships with the school district, King County, Lake Washington Youth Soccer Association, or other sport organizations may create development opportunities for more versatile field surfacing that support longer seasonal play and remains playable in inclement weather.

**“There is going to be a need for more parks do to the increase in population from all the apartments being built.”**

*-Survey respondent*

### Additional Considerations

Additional policy considerations include adopting gender-neutral or unisex restrooms as the standard for future parks to ensure equity and full accessibility extends into parks infrastructure. Also, a Dark Skies Initiative policy could be integrated with sports field lighting use and practices with the local Audubon chapter.

**Figure 55. Non-Capital Policies Supporting System Improvements**

Policy	Description
Park Demonstration Projects	Demonstrate water efficiency, electric operations, sensory gardens, inclusive play, interim use, etc.
Energy Efficient lighting	Gradual replacement of existing/ required for new projects
Standardized Site Furnishings (for ADA)	Adopt a standard design for new/Gradually replace old
Tree Canopy Maximization	Optimize tree plantings on all public lands
Emergency Response Locations	Plan for all trailheads & parks to be marked as EMR locations
Public Art Plan & Programming	Integrate more public art in all new & renovated park projects
Climate Resilience Action Plan	Targets within park planning for resilience demonstration
Single Gender Restrooms - Equity & Inclusion	Incorporate unisex restrooms into park & trail standards
Tree Planting Program - Private Property	Grant or Volunteer Program to encourage tree plantings
Playground replacement program	Future planning for lifecycle of play equipment
Dark Skies Initiative	Partnership program with Audubon - integrate with sports field use
Performing Arts Infrastructure program	Enhancements for promoting local artists
Electric vehicle charging stations	Integrate more charging stations in park parking lots

## EXPANDING RECREATION OPTIONS & VARIETY

Parks with less land and fewer amenities should be considered as targets for expansion through adjacent land acquisition or, at least, enhancement with additional amenities. Parks in neighborhoods that are expected to grow the most in the next 20 years should also be evaluated for the addition of new or more resilient amenities to accommodate new users. According to the Redmond 2050 growth projections, the Overlake neighborhood is expected to accommodate the most residential growth and should be a target for expanded recreational opportunities. With approximately 80 acres of undeveloped parkland and the need to prepare or update park master plans, the following amenities should be considered for future site planning. These amenities are supported by the community feedback captured during the planning process and noted in Chapter 2.

### All-Inclusive Playgrounds

Upgrading play areas for ADA-accessibility will be necessary to ensure compliance and universal access; however, providing for ADA-accessibility should not be the City's only goal. As new parks or playground replacements are planned, Redmond should consider opportunities for fully-accessible, all-inclusive play areas to provide for users of all abilities. These could include elements built into the landform, such as hillside slides, and amenities for users of all ages, such as fitness or body-weight exercise stations. Transitioning

to more accessible play surfacing will create more universal opportunities for park users. Poured-in-place surfacing avoids the development of cracks and creates smooth surfaces for wheelchairs, strollers, and walkers. Smaller renovations could include adding inclusive elements, such as accessible swings, with a goal of having a portions of all playground features be ADA accessible. Inclusive playgrounds support the City's goal of expanding access to all.

### Splash Pads & Spray Parks

Spray parks are water play features that are very popular and provide a means of integrating aquatics into parks at a relatively low cost. Redmond currently has splash pads at Grass Lawn Park and Downtown Park. The City should consider at least two additional spray parks geographically spread in the city to serve residents as an option for summertime water play that doesn't require lifeguarding. This special use amenity typically is supported by parking and restrooms, since it draws users from a wider area and would be most appropriate for community or urban parks. Any spray park facility should be designed to recycle water, if practical.

### Sport Courts

Tennis courts, volleyball courts, basketball courts, and pickleball courts are provided at multiple City parks. However, the demand for and growth in pickleball warrants additional multi-use courts. Pickleball continues to rank as one of the fastest-growing sports and has seen significant jumps in participation over the



past decade, attracting a wide range of age groups. The City should plan to convert some courts to multi-sport courts through striping.

### Off-Leash Dog Area

Redmond has no designated off-leashed areas (OLA) for dogs. However, King County’s Marymoor Park located in the City has an extensive off-leash area with trails along the Sammamish River before it enters Lake Sammamish. Walking with a dog is a very popular recreational activity, and off-leash areas have become desired amenities for dog owners living in urban environments who may otherwise have limited opportunities to exercise their pets. Recreational trends and community input indicate an existing need for an off-leash area in Redmond. To provide off-leash space for residents in multifamily housing, the City will pilot an off leash dog area in the Downtown neighborhood in the 2023/24 Biennium. Redmond will follow the example from the cities of Bothell and Kirkland with the creation of a temporary, pop-up dog park to test the community’s interest and support for this amenity, as well test different locations.

Appropriate sites should be safe, not isolated, and noise impacts on neighbors should be considered. Ideally, a dog park would be a component to a larger (future) park where infrastructure (e.g., parking, restrooms, and garbage collection) exists and supports multiple activities. The development of a dog park may require code revisions, the development of rules and policies, and community support for self-policing for behavioral

issues and waste pick-up. Communities throughout the Northwest have relied on grassroots or non-profit organizations for the ongoing operations and maintenance of such facilities

The City should consider installing an OLA in the northern portion of Redmond to provide an additional dog park option for residents. One of the undeveloped parks in the East Redmond corridor also may be an option for a suitable dog park that would expand geographic equity of this type of facility.

### Bike Skills, Pump Tracks & Parkour Elements

Engaging older youth, teens, and adults in more intense physical activity within parks requires amenities that support challenging active movement. While the Redmond Bike Park has a pump track, the City could plan for a pump track and connecting flow track (distinct from single track trails) in a visible location that can accommodate parking and can enable a synergy with other park uses. These features would add new challenges for riders and add to the range of outdoor recreational opportunities across older youth and teens, and it would support Redmond’s identity as the “Bicycle Capital of the Northwest.” Alternatively, parkour features or adventure courses in parks can offer unique and inviting fitness spaces for all ages.



## Community Gardens

Due to high demand, additional gardens could be sited in community or neighborhood parks, at community centers, or in stand-alone locations with access to water. An expansion of the Juel Park community gardens is planned for the 2023/24 biennium, and 5,000 sq. ft. will be available as part of a Publicly Owned Private Space (POPS) in Marymoor Village in 2023. The City also should explore demonstration gardens with educational signage that focus on topics such as ethnobotany/tribal history, pollinators, water conservation, native species, and sensory gardens.

## Seasonal or Interim Activation

Activating undeveloped parks or other park space for seasonal or interim uses could provide expanded recreation opportunities or provide testing grounds for pilot projects. Examples could include seasonal celebrations or covered picnic or seating areas. Activating urban plazas in the City's urban centers would be especially beneficial.

## USER CONVENIENCES

### Picnic Areas & Shelters

Improving access to existing picnic areas and shelters for ADA compliance should be a core focus. Additionally, the City should assess and consider installation of new picnic shelters in existing parks and distributed across Redmond. Master plans should guide the future decisions about the need and location of picnic areas and shelter facilities. Picnic shelter rentals are in high demand, and additional facilities could address that demand and support cost recovery efforts. Development of additional picnic shelters and covered outdoor spaces for rainy season programming can help recreation bring programs out to the parks throughout the year.

### Shade Structures

Providing shaded play structures and shaded seating areas were frequently mentioned in the public feedback. Summers in Redmond are projected to be hotter and drier in the future, and providing shade structures will allow for the continued, comfortable use of recreational facilities. Shade can also protect more sensitive members of the community, such as seniors, from heat-related stresses.

## Restrooms

As structures age and plumbing systems require more frequent repairs, upgrades and potential replacements should be considered, particularly in community parks that host large team sports facilities and host heavier use.

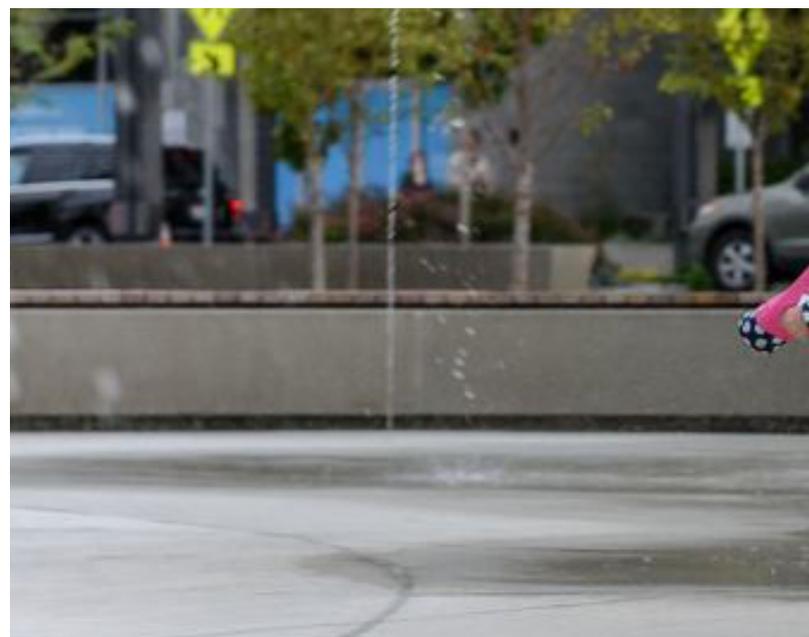
Restroom design in new community parks and at regional trailheads should consider the need for equity and inclusion by incorporating unisex restrooms, particularly for smaller facilities that don't include "family" stall options. Trailhead restrooms should be gender neutral to allow for more flexible access and use by trail users.

## Bicycle & Vehicle Parking

Paint and pavement management should be ongoing to ensure optimal conditions for vehicle and pedestrian use. Parking for bicycles and scooters should be evaluated and implemented to support multimodal transportation options. Charging stations should be evaluated as the adoption of e-bikes and electric vehicles accelerates.

“Provide more space for teenagers. Almost every park has a playground, but nothing for teens - skate structures or some cool hangout space. Also, please install bike racks. I often bike from home to Idylwood, but have no space to lock a bike.”

-Survey respondent





## Park Structures

Some community buildings, former residences, storage sheds, historic houses and cabins, concession buildings, picnic shelters, and restrooms located in the parks are older and may warrant significant renovation (or replacement) in the near future. Park structures should be regularly inspected to evaluate the need for repairs and, eventually, to plan for future replacement. If no future adaptive re-use is instituted for these structures, demolition may need to be considered in the future, in conjunction with or immediately following a master plan for the development of these parks.

## Wayfinding

The City of Redmond can benefit from enhanced wayfinding and signage supporting its overall park and trail system. Opportunities exist to help visitors navigate and inform them about the public spaces they are entering. A good wayfinding system can provide a consistent identity and display valuable and accessible information to orient the user. This guidance system ensures efficient use of the trail, park, or other public space and conveys safety to the user by translating the environment into a known geography. Signs, symbols, mapping, color, and standardized site amenities combined with good design of the physical environment (i.e., trail or park) help the user navigate the space and stay comfortably oriented.

Larger parks with multiple, secondary entrances should be improved with additional park identification signs (e.g., smaller size with coordinated signage). With a graphic style plan that creates a unified sign and wayfinding system, aging or damaged signs should be replaced with an intentional new standard that helps park and trail users know where they are and what to expect from their experience. A coordinated hierarchy of sign types that applies consistent graphics would be a benefit across the overall park system.



## WATER-ORIENTED RECREATION

Redmond's location on Lake Sammamish and the Sammamish River provides substantial opportunities for water-based recreation, including both motorized and non-motorized boating, fishing, paddle sports, wildlife watching, and beach activities. The City has made investments in water-oriented infrastructure, such as the watercraft launch at Luke McRedmond Landing, and the City could explore additional sites for non-motorized ramps and other water access amenities in support of the Lakes-To-Locks Water Trail. Bear Creek Park is along the creek, but amenities could be enhanced to increase access to the water. Partnering with King County to enhance access to the Sammamish River near the Municipal Campus or future Redmond Senior & Community Center could also be pursued. In addition, the City should coordinate and partner with local businesses to run classes that provide an introduction to these outdoor sports and broaden the outreach to new participants.

## ENHANCING PARK EQUITY

To make parks more equitable, it is essential to ensure equal access to parks for all communities, regardless of their socioeconomic status or geographic location. This can be achieved by strategically locating parks and acquisition efforts in underserved areas identified in the level of service maps. The in the 2016-2020 Census, the Overlake neighborhood had approximately 9% of the residents living below the poverty line—the most in Redmond. As this area grows, the need for additional park facilities will be an important equity consideration. Beyond acquisition, parks should be designed with inclusivity in mind, incorporating features and amenities that cater to a diverse range of ages, abilities, and cultural backgrounds. Parks have the power to become more than just green spaces; they can be inclusive gathering places that contribute to the overall well-being and quality of life for all members of the Redmond community.

## ADA COMPLIANCE & UNIVERSALLY ACCESSIBILITY STANDARDS

In the continuation of the City's ADA transition process, new park standards should be adopted for basic site furnishings to gradually replace aging benches, tables, bollards, drinking fountains, and trash and recycling receptacles with fully ADA-compliant fixtures. An adopted standard could be applied to all developed parks where the mixture of site furnishings triggers

non-compliance. Standards can be instrumental in assuring consistent ADA compliance and streamlined maintenance and repairs. At least one-half of the benches and picnic tables in each park should be ADA-compliant, requiring benches with backs and armrests and along locations on accessible routes. Picnic tables should provide room for wheelchair seating and be on accessible routes, as well.

All new parks should be designed to be universally accessible. Site furnishings could vary from the adopted standard if proven to be fully ADA-compliant and have easy to maintain characteristics for long term maintenance. The Capital Improvement Plan includes line items for small upgrades and improvements to remove barriers and improve universal access.

## LIFECYCLE PLANNING & REPLACEMENT

Asset management programs help to protect a park system's investment in facilities and capital assets to achieve high levels of cost-effectiveness. These assets have a finite lifespan. From shelters to signs and play equipment to site furnishings, eventual needs for replacement can be planned to avoid both gaps in service and potential safety risks. Tracking installation dates for play equipment and park structures can help predict the future need for replacement and manage expectations for capital facilities planning.

The foundation of a holistic asset management program is a comprehensive inventory and assessment of existing facilities and unmet needs. The City should continue to maintain standardized and systematic inventory documentation of park system infrastructure, including quantity, location and condition. By tracking installation and the expected useful life of assets, Redmond can plan for proactive maintenance and replacement of assets in the future. This lifecycle planning should be further supplemented by on-going condition assessments of assets – particularly those with a high consequence of failure. The City does this regularly with playground equipment inspections, and this practice can be replicated across the other site amenities and improvements. The CIP reflects some of the needs for replacements and renovations based on the information that comes from lifecycle planning.

Future planning for play equipment replacement based on predictive equipment life cycles will be useful. While playground inspections help identify and address minor repairs and replacements, most equipment loses its useful value within approximately 20 years of active use. Mapping out all play equipment installation dates

to plan for a predictive replacement cycle will assist capital facility improvement planning.

## **PLANNING FOR FLEXIBLE USE**

The City should look towards planning for facilities and amenities that provide multiple uses which supports the goals of increasing access for all and innovating for the future. Moving away from single use facilities will allow for more efficient use of parks and facilities, a broader base of potential users, and allow the system to flexibly address new trends.

## **ACQUISITIONS FOR A COMPLETE PARK SYSTEM**

Redmond's park system has been expanding as the city grows, and the need for more facilities triggers additions of both parkland and recreational amenities. The City is expected to continue its growth as a desirable place to live and, thus, must press forward to acquire more parkland and develop more amenities within existing parklands. Acquiring parkland requires a proactive approach and may need to look beyond undeveloped or partially developed properties, taking advantage of acquisition opportunities in strategic locations as funding allows will help fill remaining gaps.

In particular, the Overlake neighborhood is expected to face substantial residential growth in the next 20 years. Growth will put increased demand on the parks and greenspace that currently serve this neighborhood. Acquisitions should be aggressively pursued in Overlake to meet this current and future need, as well as enhancing connections between this neighborhood and other community parks.

In addition to fee-simple purchases, the City should continue to coordinate with local residential developers to include public parks in new subdivisions and multifamily developments and utilize tools, such as park impact fee credits, to facilitate the process. Coordinating with proposed residential land development projects to consider how a public park, plaza, or trail connection could be incorporated into the planning of newly developed residential areas should be pursued (see Privately Owned Public Spaces description).

Also, the City should explore use agreements with Puget Sound Energy to utilize select segments of the powerline corridor to install neighborhood-scale parks where no other alternative land options exist and to fill existing, known gaps in the ½-mile service area goal.

As land is acquired, existing structures on the property should be demolished unless adaptive re-use is being considered.

## **PRIVATELY OWNED PUBLIC SPACES (POPS) EXPANSION**

As Redmond urbanizes, there may be opportunities to partner with developers to create privately owned, public spaces (POPS). POPS would function like City parks, but they would be developed and maintained by a private entity. The Parks and Recreation Department should work with the Planning Department to formalize this model and to provide guidance when park space is developed as an incentive. POPS would have a public easement in perpetuity, and the developer would work with the City and the Parks, Trails & Recreation Commission on site master planning and development. Signage, park rules, maintenance, and access standards should align with the City's adopted policies. Esterra Park, which will open in 2023, will provide 2+ acres of parkland in Overlake, and additional public spaces are planned.

## **INCORPORATE GREEN INFRASTRUCTURE OPPORTUNITIES IN PARKS PLANNING**

The City could begin a process of assessing each park site for areas where mown grass is not needed to support recreational uses and could be 'rewilded' and converted to meadow or tall grass areas. This conversion to a more natural habitat would reduce carbon emissions and irrigation needs and could provide much-needed habitat for pollinators and other wildlife. Stormwater facilities can provide aesthetic value and ecosystem services and should be considered in the development of Redmond parks.

## **DONATION & CONTRIBUTION CONSIDERATIONS**

The Parks and Recreation Department has an existing donations policy that outlines the expectations for contributions of site furnishings and trees in the park system. Picnic tables, benches, trees, and the addition of a bronze plaque are cited with a price list and application form. The City should expand this donation policy to promote larger, more significant donations that contribute to the development of park facilities and amenities. Researching the development of a Parks Foundation and creating resources on donating land could provide additional resources to the system.

## Community Center Recommendations

### RENOVATING EXISTING FACILITIES

#### Old Fire House Teen Center

The Old Fire House Teen Center is located on a 0.9-acre site near the historic core of downtown. Built in 1952, it is the oldest City facility still in service. As described in the Facilities Strategic Management Plan, the existing facility has many functional issues and is difficult to modernize due to its structural system configuration.

Previous plans have explored the options of renovating the facility or replacing the building. One scenario for rebuilding the Teen Center is as part of a co-located, higher-density civic facility. If a co-located, joint facility is not advanced and no replacement facility is identified for the Teen Center, the City should renovate and replace systems to extend the existing facility's service life and seismically retrofit the hose tower. A number of potential capital improvements have been suggested for the building including improved HVAC systems and insulation, improved office conditions, exterior stucco repair, replacement of windows, repair of leaks in the hose drying tower, additional restrooms facilities, and expansion of the kitchen and computer room along with ADA accommodations.



### DEVELOPING NEW FACILITIES

The City has developed multiple facility and community center studies since 2014. These plans provide more detailed information on the community and should be updated to assist decision making around the development of new facilities. With a goal of having a community center in each the City's urban centers and space for cultural art, future facilities could include the following.

#### Community Center Space in Marymoor Village

Since the Marymoor Village Community Center is leased and not owned, the City is limited in the improvements that can be made to the building to meet the Department's needs. The City should pursue opportunities to purchase community center space in Marymoor Village to meet the needs of the whole community, including servicing this growing neighborhood.



## Overlake Community & Recreation Center

The planning and development for an Overlake community center is a crucial next step to address facility space needs. The Overlake urban center is located in southwest Redmond and is far from Downtown, which makes use of Downtown centers unlikely for this planned pedestrian-oriented community. In an effort to address the demand for indoor recreation space and respond to the community's interest in a satellite community center in the Overlake area, the City should identify and secure property for, and initiate planning for, a new community and recreation center. The new center could be a stand-alone facility or a partnership with a developer or another jurisdiction, and it should include amenities such as a gymnasium, fitness rooms, community meeting rooms, a general social living room area.

## Regional Pool

In 2019, King County partnered with cities of Bellevue, Kirkland, and Redmond to explore the development of aquatics facilities for the greater Eastside and compiled the Regional Aquatics Report. Over the past 10+ years, each of the three cities have conducted studies to evaluate the market, need, public interests, and scope of potential future aquatics facilities, but no new aquatic facilities have been built. The Regional Aquatics Report explored operating, funding, and location options, in addition to joint goals for a regional

aquatics facility. Redmond's Facilities Strategic Management Plan reiterated the potential to explore a regional aquatics facility and indicated that the City should identify regional partners to share the high costs of building and operating a new pool facility. Currently Bellevue and Kirkland are conducting feasibility analysis around aquatics for their community.

## Explore Partnerships for Community Center Space

Outside of ownership of stand-alone community center facilities, the City should be flexible and creative in its approach to provide indoor recreation space that is open to the public. *The City of Redmond should support community-based and private efforts to help meet cultural and performing arts needs in the community.* Development incentives for new mixed used buildings to provide indoor meeting space, black box theaters, or other recreation space that is open to the public should be pursued. This could be included as part of the development of a Privately Owned Public Spaces (POPS) program for both indoor and outdoor spaces.



## Recreation Programming Recommendations

Based on the information in the Chapter 3B, the following are future directions and recommendations for the City of Redmond in the delivery of recreation programs and services. These recommendations align with the goals and actions in Chapter 4, as well as the capital projects and programs listed later in Chapter 5.

### PROGRAM EVALUATION

The Parks and Recreation Department has demonstrated its commitment to excellence and continuous improvement. The Recreation division has strong record keeping regarding recreation programs, registration and attendance numbers, and it has a solid track record of collecting data from program users and the general public to both evaluate existing offerings and explore the potential of new programs. Staff should periodically review data from the following sources to determine community needs for programs and services:

- Historical registration trends/success of current programs and services
- Surveys and questionnaires
- Focus groups
- Washington Statewide Comprehensive Outdoor Recreation Plan
- Suggestions provided by current instructors and current employees
- Suggestions submitted by prospective instructors/employees

Staff should continue to evaluate and assess the City's program offerings and prioritize future programs based on a mix of criteria that include:

- Current or potential importance for community-wide or broad individual benefit
- Community needs or deficiencies
- Potential for increased participation
- Revenue potential, affordability, and accessibility
- Cost of service policy

### ENHANCE VISIBILITY OF RECREATION PROGRAMS

The community survey and questionnaire showed that many community members are not aware of the recreational programming available. This could be due to the COVID-19 pandemic reducing programming and the influx of new residents who are less familiar with city services. For whatever reason, the City should:

- Enhance awareness of recreation programs offered by the Department and partners by continuing to promote centers and programs.
- Improve outreach to communicate offerings through expanded social media, ads, and other outlets.
- Consider bringing more programming out to the parks and activating the City's parks with programs and outdoor classes. This will help to cross-pollinate recreation participants with the offerings of park facilities and improve overall community awareness of recreational opportunities within Redmond.

### DEVELOP OPERATIONAL RECREATION PROGRAM PLAN

- Create an internal Recreation Program Plan prior to the completion of the new Redmond Senior & Community Center to organize and realign program offerings as necessary to meet the needs of the community and optimize facility usage.
- Utilize the City's aggregate collection of sport fields and courts to host tournaments and expand offerings to include adaptive program league nights and tournaments.
- Develop intergenerational programs or ethnic-based programs that are appropriate for the cultural orientation of the area.



- Continue to track actual costs and revenues generated by major program areas and special events offered by the City. Continue to determine total number of attendees when possible.
- Update the program plan periodically (e.g., major reassessments on a 5-year basis), identifying the priorities for program development and the required resources for each major program area.

## IMPLEMENT & REFINE COST RECOVERY PLAN

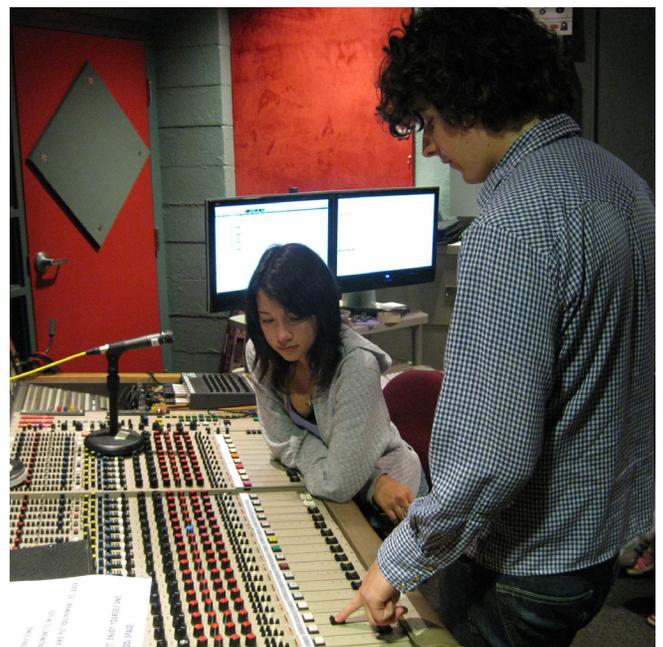
- The City should continue to stay abreast of its program offerings and recreation trends, as well as re-evaluate programs based on participation rates and cost recovery targets.
- Monitor the cost recovery plan and update cost recovery targets by major program area linked to periodic fee adjustments.

## LAUNCH NEW ONLINE REGISTRATION SYSTEM

- With a new registration recreation program software launch pending for the first part of 2024, staff should prepare a strong campaign to encourage and promote the new software and the full suite of programs, classes, camps and centers.

## DEVELOP PROGRAMS WITH EQUITY IN MIND

- Providing free or affordable programming and activities within the recreational offerings can help encourage participation from all segments of society.
- Enhance marketing and ease of use for the low income and fare reduced recreational classes, camps, and events.
- Ensure recreation classes are physically accessible by offering classes at various



locations throughout the community, including neighborhoods with limited resources or transportation options.

- Provide a wide range of recreation classes that cater to various interests and abilities, so individuals from different backgrounds can find opportunities for participation.
- Collaborate with community organizations, cultural centers, and religious institutions to reach diverse populations and encourage their participation.
- Ensure staff are trained in cultural competence to create an inclusive and welcoming environment for all participants.
- Regularly solicit feedback from community members regarding their experiences with recreation classes. This feedback can help identify any potential disparities or areas for improvement.

## EXPAND PARTNERSHIPS IN RECREATIONAL PROGRAMS & SPACES

- Partner with the Parks Planning staff and City Planning Department as community spaces come online through development incentives and Privately Owned Public Spaces to assist in programming and planning for their operation.
- Act as a “clearinghouse” for recreation programs and services provided by others and collaborate with non-profits and other recreation service providers, which may involve promotion of their activities, coordinating of some programs, and scheduling of facilities.
- The Department should continue to coordinate with the Housing, Homelessness and Human Services Division of the Planning Department to consider how social services overlap and integrate with broader recreational offerings.
- Collaborate with community groups and stakeholders to provide insights into the needs and preferences of different groups within the community.

## CAMPS

As staff capacity and facility space allow, the City should seek ways to expand summer and youth camps, since public comments collected during this planning process highlighted strong demand and capacity limitations for these camps.

- Explore options to expand summer camps to address the strong demands for programs, including identifying additional spaces for hosting activities.
- Continue to coordinate with partners to offer additional classes, camps, enrichment activities, and general recreational offerings.

## ENHANCE REGIONAL RECREATIONAL AMENITIES

- Continue to pursue a regional partnership and joint development approach to address cricket field needs.
- Continue to coordinate with the County and nearby cities to explore options for an additional, regional aquatic facility.

## AQUATICS

There has been strong community interest in additional swim classes and swim times, and the City should continue to coordinate with WAVE Aquatics to adjust the program schedule to accommodate family and casual (non-competitive) usage and refine the mix of pool programs and classes to offer more classes that are in high demand in the community. The building lacks a party room, space for dryland training or team meetings, or other amenities to make the pool more efficient. The City should continue coordination with the County and nearby cities to explore options for an additional, regional aquatic facility. With additional facility space, aquatics program options could be expanded to include lifeguarding classes, CPR/AED/First Aid, first responder training, and paddleboard/kayak classes, among others.

Within the parks and trails system, additional locations for providing access to the water should be explored for paddleboarding, boating, and other recreational activities. Improving access to waterways was a high priority from the community. At Idylwood Beach Park, amenities such as the pier, beach, and restrooms/changing facilities, should be maintained and improved to continue to support this popular recreational activity.

## Arts & Cultural Events Recommendations

Redmond has a vibrant arts and culture community that has the potential for expansion and to fulfill a demand for broader opportunities in pursuit of creative engagement. To more fully reach its potential, the arts community will need the support of leadership in Redmond, including the mayor and City Council.

### ART & CULTURAL ENGAGEMENT

The LACE strategy (Leading with Art and Cultural Engagement) was developed as part of the Redmond Public Art Master Plan to integrate public art into capital projects. City parks and trails host temporary and ephemeral projects outside the downtown. Master planning and design development for underdeveloped parks and future trail projects should identify opportunities for integrating public art to enhance place-making and the creation of unique spaces within the park and trail system.

### ENHANCING BUSKERS PROGRAM

- Expand the Buskers Program outside of the Downtown Park to other neighborhoods and parks. Initial expansion of the Buskers Program could be replicated at Esterra Park in the Overlake neighborhood, which is built with the intention to host events and performances at its outdoor amphitheater. Other parks and plazas located in urban centers should be evaluated and proposed based on the city development code.

### STREAMLINE SPECIAL EVENTS PERMITTING

- Improve the special event permit process and communications.

### ENHANCE EVENTS INFRASTRUCTURE

- The Municipal Campus park land was not intended as a site for large scale events and lacks adequate infrastructure to support the signature events it currently hosts. As renovations occur or are budgeted, take into consideration the needs of signature events, such as Derby Days, and those from the Engagement Division.

## EXPLORE NEW PARTNERSHIPS

While building a richer and more visible arts and culture environment in Redmond will require private sector funding, it should be recognized that public funding support also will be crucial to advancing the goals and implementation of expanded facilities, accommodations, and events. This investment in the future should be expected to both enrich the lives of Redmond residents and also add to the economic vitality of the City.

- Look to partner with private/public, local, and regional entities to enhance, resurrect, or add cultural events and infrastructure into the future.
- Work with staff developing policies and proposals around Privately Owned Public Spaces to provide for arts spaces like those identified by community demand.
- Continue to partner and coordinate with external event hosts to expand the range and diversity of community events.

## EXPAND ARTISTIC RESIDENCIES

- The Artist-in-Residence program was used to stimulate cultural vibrancy and promote placemaking in Downtown parks, but it was eliminated in the 2023/24 budget. Explore ways to bring this program back through integration into City departments and projects.

## PUBLIC ART

The Parks and Recreation Department and the Redmond Arts & Culture Commission will continue to support the efforts of local artists, arts organizations, and arts projects and programs that strive to represent all of Redmond's diverse community. The Parks and Recreation Department and the RACC will continue to advance the goals and strategies in this PARCC Plan and the Public Art Master Plan. These plans will serve to guide initiatives and provide a preliminary framework to allow the energy, dedication, and passion of the City and the community to foster and expand arts and culture in the coming years.

Public art should continue to be incorporated into new and existing parks and trails to help with creative place-making, evoking historical events, fostering local identity, and engaging interest.

## Trail Recommendations

Redmond's future trail initiatives will continue to build a safe, accessible, multi-modal trail system linking the community to destinations throughout Redmond and beyond. Trail use and improvements to the trail system should be done in coordination with the Transportation Planning and Engineering Division.

### TRAIL PLANNING

The City has a network of planned trails to help connect pedestrians and cyclists to destinations and provide safe modes of travel. While the list of trail projects guide the investments for the continuing implementation of the trail system, additional planning is warranted to incorporate and distribute amenities along trail corridors, such as restrooms, bike racks, electric bike charging stations, drinking fountains, shelters or shaded rest areas, picnic tables, benches, public art, lighting, wayfinding signage, emergency response management information, and signage.

### TRAIL CONNECTIONS

Expanding trail connections was identified as a top priority throughout the community engagement process. Additionally, the trail system must be ready for new modes of mobility, given the growing presence of e-bikes and e-scooters in Redmond and surrounding cities. Connecting parks and trails to the existing transit system should also be a priority.

Additional opportunities exist to expand pathways through parks to better connect existing park amenities and offer users more options for exercise and enjoyment. In some parks, paved pathways could be added to connect to picnic tables isolated in lawn areas to provide ADA-compatible access routes.

Other gaps and loop trails should be pursued, particularly along the Bear and Evans Creek Trail, or east/west PSE Powerline Trail within city limits. As parks are developed or renovated, opportunities to connect to other trail and transportation networks should be encouraged. The development of SE Redmond Park may be an opportunity to connect with the East Redmond Corridor. The city should also pursue right-of-way and trail corridor easements to fill essential system gaps as identified in the Level of Service maps and Transportation Master Plan.

### PARTNER ON DEVELOPMENT & ACQUISITION

Redmond is expected to grow rapidly, particularly in the urban centers. The Parks and Recreation Department should support the work of the Planning Department on requiring development connections to existing and future trail networks. The City should also continue to coordinate the implementation of the pedestrian and bicycle facility improvements from the Transportation Management Plan, including Safe Routes to Schools and Safe Routes to Parks, that is managed by the Transportation Planning and Engineering Division.

### TRAIL SAFETY

The increased use of electric-assisted mobility devices such as scooters, e-bikes, and one-wheel should be assessed for updates to trail rules around speed and to clarify what is meant by 'non-motorized' vehicles. With the potential for increased travel speeds, the risk for user conflict will increase. Trail management will need to adapt to accommodate new rules and guidance on trail user etiquette. Posted travel speeds, reminders of when to give warning when passing, yield hierarchies, upcoming road crossings, surface type changes, risks of flooding, etc. should be part of a comprehensive wayfinding and signage plan. Bollards, stop signs, pavement warning strips, and other safety measures should continue to be incorporated into new trail connections. Street crossings, especially any mid-block crossings, will warrant specific signage to alert trail users of their responsibility to avoid risks with vehicular conflicts. Landscape (vegetation) management should be cognizant of any visual blind spots created by overgrown vegetation or plantings growing too close to corners or trail turns.

### TRAIL SIGNAGE, WAYFINDING & EMERGENCY RESPONSE

The City should work to continue to improve trail and trailhead signage and wayfinding, enhance online trail maps, and explore ways to indicate connections to bus and rail transit. The City should consider how to integrate the signage style used along the Redmond Central Connector as the trail system expands and connects to additional non-motorized travel opportunities.

The following signage types should be considered and implemented as appropriate throughout the trail network:

- Directional and regulatory signage
- Trail user etiquette and hierarchy signage
- Continuous route signage for route identification and wayfinding
- Distance markers or periodic information regarding distance to areas of interest
- Warning signs to caution users of upcoming trail transitions or potential conflicts with motor vehicles
- Interpretive information regarding ecological, historical, and cultural features found along and in proximity to the trail
- QR codes should be considered for access to online trail maps and additional information

The installation of kiosks at regional trailheads is a practice that could add value. Kiosks provide important trail information in addition to community news, while reinforcing the visual brand of the Redmond trail experience.

As Redmond's trail system expands, a coordinated emergency response system should be considered to identify trailhead locations, trail crossing locations, and other potential emergency access sites. The emergency response locator numbers should be integrated into the wayfinding signage and mile marker designs.

An emergency response system, incorporated into the wayfinding signage program and emergency services locator program should be coordinated across the trail system. A comprehensive review of existing EMS approaches to locator identification and current regional trail EMS locator programs should be considered in designing an integrated trail emergency management system. Trails signs at destinations, trailheads, and other 'nodes' along the trails should include the emergency locator ID number to help emergency response teams find and address any emergencies.

## TRAIL AMENITIES & ENHANCEMENTS

With the broad popularity and high usage of Redmond's trails among the public, trail amenities would enhance the user experience. Exercise stations, waystations, bike repair stands, distance markers, and rest areas could expand usage and provide amenities that were requested from the community feedback. Providing places for rest along trail natural areas or view corridors would enhance connections to nature and could provide opportunities for educational signage. Revised bike parking amenities to accommodate the range of e-bikes and other electric powered scooters, boards, etc. with charging stations will help accommodate the new emerging electric-assist trend and help Redmond prepare for the future. Regional trails should include new trailhead installations with charging stations, especially at destination locations where parking a bike is likely or provided.

## PRIORITIZE EQUITY IN TRAIL DEVELOPMENT

Trails go beyond recreation and provide a transportation option for residents and users without access to a vehicle such as seniors, teens, and lower-income residents. Trails can also provide a necessary transportation link for wheelchair users. Enhancements to the trail network can improve equitable outcomes for City of Redmond residents:

- Wherever possible, use universal design standards to make trails and their access points accessible to individuals with disabilities and people of all ages and abilities.
- Incorporate features like smooth surfaces, gentle slopes, and rest areas to accommodate diverse user groups.
- Prioritize creating connections between neighborhoods and community hubs and areas that are currently underserved.
- Integrate trails with public transportation, bike lanes, or pedestrian pathways and advocate for transit connections when they are missing.

## Conservation Recommendations

Conservation recommendations are guided by cumulative information gathered from multiple sources outlined in Chapter 3. The following recommendations should be used to help direct the investments for the future stewardship of the City's natural and cultural resources in conjunction with the Environmental Utilities & Services Division.

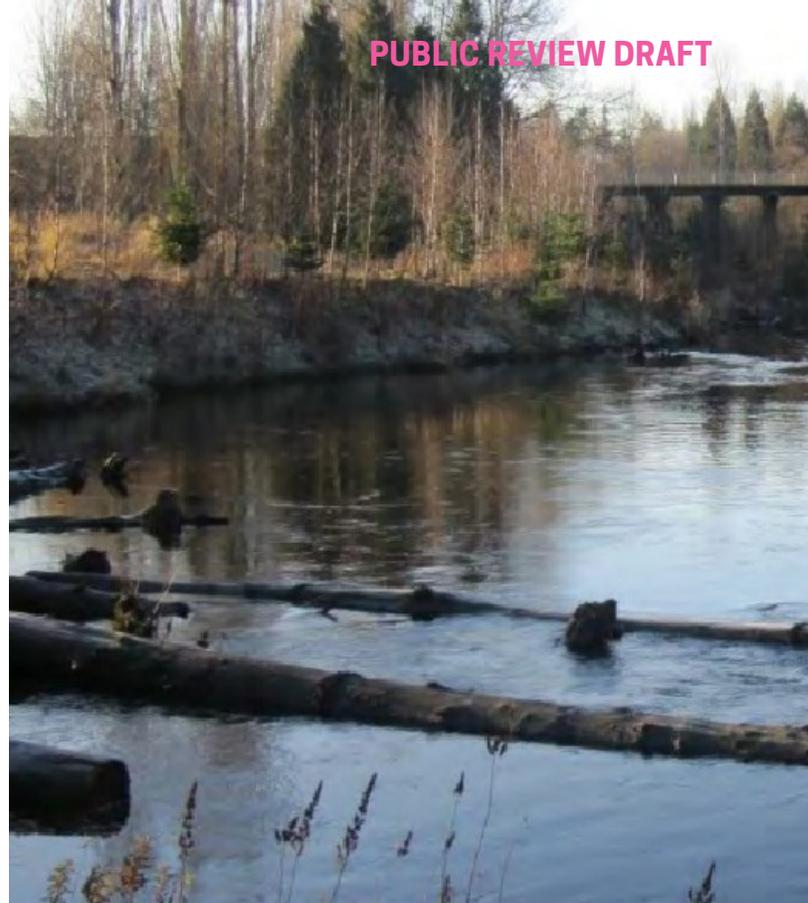
### URBAN FORESTRY

Expanding tree canopy coverage is an important element of the City's planning for sustainability and climate resilience. All public parkland and trail corridors should be planned to help maximize the percentage of tree canopy, integrating shade, microclimate, habitat, and aesthetics into park and trail spaces. The City's Environmental Sustainability Action Plan (ESAP) emphasizes the need for more tree canopy coverage and the importance of parklands as the primary target for planting trees.

- Evaluate Rotary Park for tree canopy and habitat along Sammamish River corridor.
- Seek to acquire future needed parkland to help contribute to the protection of natural resources and provision of tree canopy coverage, while offering much-needed outdoor recreation access.
- As master planning and design development are engaged for un- or under-developed parks, integrating the need for more extensive native tree canopy coverage should remain a major target.
- Conservation easements and public access easements are tools that could be applied to increase habitat benefits and connect access across the parks and open space system.
- Continue to implement the 20-year Forest Management Plan to restore and enhance natural areas.
- Update the Green Redmond 20-year Forest Management Plan (2023-2024).
- Expand tree canopy in urban neighborhoods to reduce urban heat island effect.
- Conduct comprehensive tree health and risk assessment.
- Replace street trees that fail due to poor health or damage.
- Seek ongoing funding for street tree replacement.
- More native, canopy trees are recommended for areas along stream corridors, especially where the stream is near paved surfaces or collects urban runoff.
- Consider the acquisition of forested parcels to conserve existing canopy and the acquisition of non-forested parcels to be re-planted or serve as tree mitigation banks for private development.
- Review existing park plans for locations to add plantings that don't detract from planned use.

### IDENTIFY LOCATIONS FOR TREE CANOPY EXPANSION

- Conduct GIS modeling to identify additional locations for tree plantings and increase City-led tree planting efforts.
- Develop list of sites for off-site tree replacement for developers and fee-in-lieu funding.



### ENHANCE RESIDENTIAL ENGAGEMENT & PROGRAMMING

Canopy expansion on private property will be necessary in order to achieve the 40% coverage goal. Engaging Redmond residents, schools, and businesses around tree plantings and providing pollinator habitat should be considered to reach conservation targets.

- Promote public information reflecting the importance of parks and open spaces and their contribution to a more sustainable and resilient community.



- Look to develop tree giveaway programs for private land that enhances citywide tree canopy.
- Support programs such as Bioblitz and pollinator friendly garden pilot projects.

## SUPPORT ESAP EFFORTS & CLIMATE EMERGENCY DECLARATION

- Provide ongoing greenspace maintenance that incorporates irrigation and other best management practices as needed to support tree health.
- Consider drought-tolerance and irrigation needs when selecting plant species to install in green spaces and urban forest land.
- Prioritize programs and enhancements in vulnerable communities as identified in the ESAP who may be disproportionately affected by pollution, habitat degradation, or climate change.

## MANAGE HISTORIC PROPERTIES & RESOURCES

- Prepare a design plan for the future park use for Conrad Olson Farm and determine the feasibility and potential for preservation and adaptive reuse(s) for its primary historic structures.
- Prepare a design plan for Dudley Carter Park to enhance its role in providing outdoor recreation

value, while considering the feasible programming for the historic structure.

- Prepare a plan for Juel Park to increase its conservation value, outdoor recreation amenities and potential re-uses for any existing buildings to remain.

## SALMON HABITAT RESTORATION

- Continue to support the work of the Kokanee Recovery Interlocal Agreement and Chinook recovery projects.
- Expand education and awareness at City-owned sites along Lake Sammamish and its tributaries, including signage in multiple languages.
- Support restoration work of shorelines and tributaries that improves the habitat of this native species.

## EXPAND VOLUNTEER OPPORTUNITIES & PROJECTS WITH PARTNERS

- Support volunteer planting events and invasive plant species removal.
- Fund volunteer efforts around sustainability like the Green Redmond program.
- Fund Washington Conservation Corps invasive plant removal.
- Fund three EarthCorps planting events per year.

## Operations & Maintenance Recommendations

The park operations and maintenance activities within each work program are influenced by the resources needed at each park and facility. Recommendations are based on cumulative information gathered from community insights, conditions assessments, and professional planning to help direct the investments for the next six years.

### ASSET MANAGEMENT, SAFETY & LIABILITY

- Identify and correct safety concerns to ensure parks, trails, and facilities are safe for public use.
- Address emerging issues such as interim uses, graffiti, damaged facilities, encampments, or downed trees.
- Continue to implement and support accessibility improvements laid out in the ADA Transition Plan.
- Proactively plan for the replacement and renovation of park amenities and green infrastructure based on condition ratings and age of amenities.
- Removing grass from the base of trees and adding a circle of wood chips can eliminate the need for string trimmers and mowers to be close to tree trunks that can damage tree trunks and roots.
- Investigate security enhancements.



### ENVIRONMENTAL SUSTAINABILITY

- Continue to seek options to reduce synthetic pesticide usage, expand the use of energy conservation equipment and practices, improve water conservation, and expand the usage of recycled/reclaimed materials.
- As noted in the Conservation chapter (3E), pursue opportunities to implement “rewilding” in underutilized turf areas, expand urban tree canopy, and update plant selections to be better equipped to adapt to climate change.





## ADOPT CLIMATE RESILIENCY POLICIES, PLANS & OPERATIONS

- Integrate park development practices that emphasize predominant use of native Pacific Northwest plant species for use in park landscapes.
- Continue to adapt park maintenance practices to shift irrigation applications and timing to approach sustainable water use balanced with park asset value and tree canopy management.
- Promote plantings and pockets of open space to break up blocks of paving and mitigate the urban heat island effect as well as provide habitat for pollinating species.
- Assess and plan vegetation management citywide.
- Plant selection for tree replacements or renovations that consider the anticipated climate in 10-50 years will be more likely to create resilient, mature landscapes that can better transition to warmer, drier conditions.

## PARTNERSHIPS & VOLUNTEERISM

- Continue to coordinate and expand the usage of volunteers and partner organizations to provide additional support for Department efforts.

## FUNDING FOR FUTURE NEEDS

- Coordinate the six-year Capital Improvement Plan with the planning and budgeting of future staffing resources.
- Compile information related to the impacts of inflation on levy funding and recommend a levy lift to maintain standards of service.
- Maintain a sinking fund to annually set aside reserves for future turf field replacement and other lifecycle replacements.



## Capital Improvement Plan 2023-2030 & Beyond

Projects listed in the PARCC Capital Improvement Plan (CIP) have been identified to advance the vision of sustaining and enhancing the Redmond park and trail system, while accommodating expected growth and future park infrastructure needs. The CIP provides a framework to improve opportunities to recreate, to advance more equitable park and trail facilities, to ensure safety and sustainability, and to support community vitality.

The preceding recommendations have helped inform these project recommendations, but not all recommendations are associated with a Capital Improvement Project. The City of Redmond defines a capital investment as costing \$50,000 or more with a useful life of five years or longer. These PARCC Plan CIP projects are general capital investments. Proposed projects in the six-year list are considered to be achievable within the existing staffing capacity and fit with community priorities. However, estimated maintenance and operation costs for the more

significant CIP projects have not been determined as part of this Plan.

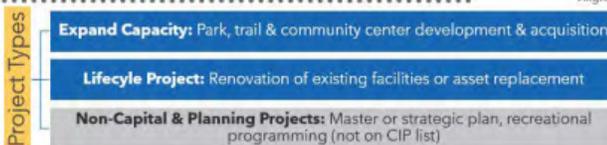
Consistent with the City’s longer-term outlook for financial planning, a 20-year capital investment strategy has been outlined for identified park projects that may not be feasibly accomplished within the next six years. By identifying long range projects, those projects may be eligible for grant funding, partnerships, or development agreements as future opportunities arise.

The proposed capital projects were prioritized based on if the project improves resiliency, supports community demand, improves sustainability, and improves equity. Unless otherwise noted, the proposed projects are not yet budgeted. This list identifies planning-level cost estimates and does not assume the value of volunteer or other non-city contributions. Detailed costing may be necessary for projects noted. This list is intended as a guiding document for City staff in the preparation of departmental budgets and work plans.

**Figure 56. Capital Project Prioritization Considerations**

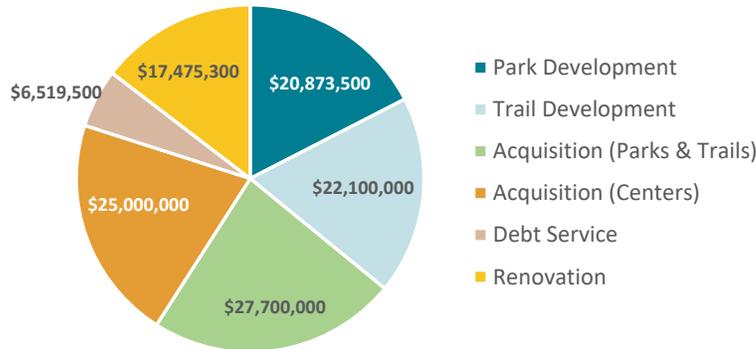
Improves Resiliency*	Community Demand	Improves Sustainability*	Improves Equity*
<ul style="list-style-type: none"> <li>• Preserve or Replace Asset</li> <li>• Partnership</li> <li>• Safety Hazard</li> </ul>	<ul style="list-style-type: none"> <li>• High use</li> <li>• Community feedback</li> <li>• Projected growth needs of the community</li> </ul>	<ul style="list-style-type: none"> <li>• Environmental Benefits</li> <li>• Regulatory Requirements</li> <li>• Supports the ESAP</li> </ul>	<ul style="list-style-type: none"> <li>• Improves the current Level of Service</li> <li>• Creates connections</li> </ul>

\*Aligns with themes of Redmond 2050



The following CIP list identifies the park, trail, and facility projects considered for the next six years and provides brief project descriptions for those projects to assist staff in preparing future capital budget requests. The majority of these projects entail the maintenance, acquisition and development of parks, recreational amenities and trails. The following table summarizes the aggregate capital estimates by park types for the next six years.

**Figure 57. Six-Year Capital Improvements Plan Summary**



## ADDRESSING GAPS & GROWTH NEEDS

The mapping analyses outlined earlier in this Plan reveal an unequal distribution of park locations and outdoor recreation amenities. Large gap areas without public parkland exist in northwest and southeast Redmond. The acquisition of land to provide public space is an ongoing challenge, and the need will increase rapidly as the City grows. New potential park sites have been identified in eight locations. Securing at least two of these sites has been listed in the six-year CIP.

Undeveloped park properties are ready to be designed and constructed to add outdoor recreation value to the park system, as well as contribute to the City’s environmental sustainability goals. Several existing undeveloped park sites are proposed for near-term implementation. Other undeveloped parks may need to wait for annexation to clear a path for capital investment and future maintenance requirements.

## PROPOSED NEAR TERM PARK CIP PROJECTS

The 28 park projects listed in the six-year CIP represent approximately \$93 million in capital investments (including community centers acquisition and development) for the Redmond park system. These projects represent a mix of renovations, acquisitions, and development of new amenities that have been

**“We could definitely use more community garden space, like in Juel Park. Update playground equipment, add some on small neighborhood parks - not only equipment for younger kids, but 8-12 year olds.”**

*-Survey respondent*

prioritized based on need, community demand, and the project's connection to goals in the PARCC Plan. The additional 20 projects listed in the 20-year CIP could be considered for more immediate implementation if conditions shift to accommodate additional capital work.

- ADA Improvements - Park restrooms
- ADA Improvements- Parking Lots and Pathways
- Community Garden Expansion
- Demonstration Dog Park
- Meadow Park sports court resurfacing
- Redmond Senior & Community Center Debt Service
- Reservoir Park sports court resurfacing
- SE Redmond Neighborhood Park Development
- Community Center in Marymoor Village
- Community Center in Overlake Village
- Downtown Park Event Street Closures
- Hartman Park Sports Field Project: baseball infield
- Land Acquisitions
- Urban park or plaza acquisitions in Overlake and Marymoor neighborhoods
- Smith Woods Development
- Sports Field Project: Grass Lawn Multi Use Field 2
- Sports Field Project: Grass Lawn Softball Field 1
- Anderson Park Retaining Wall
- East Redmond Corridor Implementation
- Anderson Park Adair House Repairs
- Hardscape Project: Grass Lawn Parking Lot
- Hardscape Projects: systemwide
- Hartman Park playground replacement
- Idylwood Park Restroom and Concession Renovation
- Idylwood Parking Lot Repairs
- Infrastructure Replacement Projects 2023-24
- Play feature in Urban Center
- Sports court resurfacing - multiple sites

The following table shows a tentative timeline for the development of the near-term, six year proposed capital improvement projects following the city's biennium. There may be changes in the timeline based on a further evaluation of project readiness and funding, but projects have been grouped by priority, readiness, and potential project efficiencies. Projects around acquisition and development of community centers were not assigned a time period, but should be considered as opportunities arise in the next six years.

**Figure 58. Tentative Timeline of Capital Projects**

2023/2024 Proposed CIP Projects	
ADA Improvements-Parking Lots & Pathways	Grass Lawn Park Parking Lot Renovation
Community Garden Expansion	Infrastructure Replacement Projects
Demonstration Dog Park	Meadow Park Court Resurfacing
Downtown Park Event Street Closures	Perrigo Park Sports Field Lighting Replacement LED
Grass Lawn Park Multi Use Field 2	Reservoir Park Court Resurfacing
2025/2026 Proposed CIP Projects	
ADA Improvements- Park Restrooms	Hartman Park field renovations
Anderson Park Adair House Repairs	Idylwood Park Parking Lot Renovation
Anderson Park Retaining Wall	SE Redmond Park Development Grass
Hartman Park playground replacement	Lawn Softball Field 1
2027/2028 Proposed CIP Projects	
East Redmond Corridor Implementation	Play feature in Urban Center
Idylwood Park Restroom and Concessions	Smith Woods Development
Proposed Projects with Timelines Dependent on Opportunity	
Community Center in Marymoor Village	Land Acquisitions
Community Center in Overlake Village	Urban park or plaza acquisitions in Overlake and Marymoor neighborhoods

## PROPOSED NEAR TERM TRAIL CIP PROJECTS

Trail corridors and paved pathway connections also are designated on the CIP for both the near- and long-term. These projects include extending existing trails that connect to destinations such as parks, schools and across neighborhoods and providing more trailhead amenities. These connections are broadly supported by community members, and Parks staff should work with the Transportation Planning and Engineering division to advance this work.

Trail projects were evaluated to discern priorities based on elements of connectivity, improved service delivery, public safety, potential partnerships, and other benefits. Fifty planned trail connections were measured and ranked to assist in selecting the more immediate trail projects to be implemented in the coming six years. These five near-term trail projects focus on creating connections to expand the City’s existing trail system. The other trail projects are included in the 20-year trail CIP to allow for implementation opportunities and plan for longer term proposed links.

- Redmond Central Connector Phase III
- East Redmond Corridor – Acquisitions
- East Redmond Corridor – SE Redmond to Arthur Johnson Park
- East Redmond Corridor - Bear & Evans Creek Trail
- Nike Park Trail Improvements

**“Add more trails and bike paths/lanes to make it easier and safer to go car-less. Add more river access for kayaks. Add more outside exercise equipment for adults (ex: pull-up and parallel bars).”**

-Survey respondent

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Redmond 6-Year Proposed Parks CIP Project List

Priority Weighting	Project Name	Type	Description - Notes	Cost Estimate	Impact Fee Eligible	Goal 1: Expand Access	Goal 2: Build Strong Communities	Goal 3: Innovate for the Future	Goal 4: Protect the Natural Environment
E	ADA Improvements - Park restrooms	RN	In the City's most well-used parks, create accessible restrooms that are in compliance with the recommendations outlined in the 2019 ADA Parks Transition Plan. Restrooms are a key piece of making parks accessible. (Anderson Park, Grass Lawn, Farrel-McWhirter, Idylwood, Perrigo)	\$1,115,000	No	X	X		
E	ADA Improvements- Parking Lots and Pathways	RN	Create ADA-compliant parking and accessible routes at high priority community parks throughout the system.	\$1,072,000	No	X	X		
E	Community Garden Expansion	D	Juel Park expansion and additional sites in urban centers prioritized.	\$77,500	Yes	X	X		X
E	Demonstration Dog Park	D	Construction and operation of a pop-up, off-leash dog park, with an aim to build a permanent facility.	\$102,000	No	X		X	
E	Meadow Park sports court resurfacing	RN	Replace sports court to address failing court surfacing and adjacent pathways, root eruptions, and functional layout	\$636,000	No	X		X	
E	Redmond Senior and Community Center Debt Service	FD	Debt Service	\$6,519,500	No		X		
E	Reservoir Park sports court resurfacing	RN	Replace sports court to address failing court surfacing and adjacent pathways. Create a safe sports court and maintain our level of service for tennis/pickleball/active recreation in the neighborhood.	\$1,417,000	No	X		X	
E	SE Redmond Neighborhood Park Development	D	Design and construction of SE Redmond Park based on Master Plan.	\$6,000,000	Yes	X		X	X
H	Anderson Park Retaining Wall	RN	The degrading historic Anderson Park rock wall needs to be renovated	\$135,000	No			X	
H	Community Center in Marymoor Village	A	Acquire property for the future development of a community center in Marymoor Village.	\$13,000,000	No	X	X	X	
H	Community Center in Overlake Village	A	Acquire or partner for the future development of a community center in Overlake Urban Center.	\$12,000,000	Yes	X	X	X	
H	Downtown Park Event Street Closures	D	Construct permanent infrastructure to close streets for events in and around Downtown Park. Ability to close streets for special events using permanent infrastructure to reduce staff time and rental costs and to improve safety.	\$844,000	No		X	X	
H	East Redmond Corridor Implementation	D	Development within the East Redmond Corridor based on the Master Plan, with special attention to connecting park properties and expanding access to the corridor.	\$3,000,000	No	X			X
H	Hartman Park Sports Field Project, baseball infield	RN	Replacement of degraded synthetic turf playing surface that is at end of life in 2025.	\$599,300	No	X	X	X	
H	Idylwood Parking Lot Repairs	RN	Renovation and expansion of Idylwood main parking lot to address pavement failures, drainage issues, damaged curbing, and ADA deficiencies.	\$4,000,000	No	X		X	
H	Land Acquisitions	A	Park, trail, urban park and plaza acquisition to fill gaps in our service distribution. Dependent on opportunity.	\$13,000,000	Yes	X	X	X	
H	Smith Woods Park Development	D	Development of this neighborhood park to serve surrounding area with update of concept plan if needed. Consideration for bridge, access improvements, and native plantings.	\$3,000,000	Yes	X		X	X
H	Sports Field Project: Grass Lawn Multi Use Field 2	RN	Replacement of degraded synthetic turf playing surface that is at end of life in 2023. Initial plan will include cricket striping, in proposed budget.	\$1,913,000	No	X		X	
H	Sports Field Project: Grass Lawn Softball Field 1	RN	Replacement of degraded synthetic turf playing surface that is at end of life in 2025.	\$1,852,000	No	X		X	

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**Redmond 6-Year Proposed Parks CIP Project List**

Priority Weighting	Project Name	Type	Description - Notes	Cost Estimate	Impact Fee Eligible	Goal 1: Expand Access	Goal 2: Build Strong Communities	Goal 3: Innovate for the Future	Goal 4: Protect the Natural Environment
H	Urban park or plaza acquisitions in Overlake and Marymoor neighborhoods	A	Acquire or partner for one urban park or plaza near SE Redmond light rail station in the Marymoor Village and Overlake neighborhoods. Dependent on opportunity.	\$11,000,000	Yes	X	X	X	
M	Anderson Park Adair House Repairs	RN	Replace roof & remodel kitchen & restroom to increase longevity & enhance use.	\$550,000	No		X	X	
M	Hardscape Project: Grass Lawn Park Parking Lot	RN	Renovation of 148th Avenue NE parking lot to address pavement failures, root eruptions, and ADA deficiencies.	\$982,000	No		X		
M	Hardscape Projects: systemwide	RN	Ongoing paint and pavement management for parking lots, pathways & trails	\$1,200,000	No			X	
M	Hartman Park playground replacement	RN	As the current playground reaches the end of its useful life, a replacement would be installed, following the guidance of the Master Plan and taking into account equity & accessibility goals.	\$730,000	No	X	X	X	
M	Idylwood Park Restroom and Concession	D	Build a new Idylwood Park Restroom and Concession building to better serve the community.	\$7,400,000	No	X		X	
M	Infrastructure Replacement Projects 2023-24	RN	Annual ADA upgrades to site furnishings	\$2,600,000	No			X	
M	Play feature in Urban Center	D	Evaluate urban center sites for the addition of children's play features. Pursue partnerships and creative play features.	\$450,000	Yes	X		X	
M	Sports court resurfacing - multiple sites	RN	Repair, resurface and re-stripe courts at Municipal Campus, Nike Park & Viewpoint Park	\$1,350,000	No	X		X	

**SUBTOTAL \$96,544,300**

**Priority Scale**

<b>E</b>	Essential Priority (18+)
<b>H</b>	High Priority (10 - 17)
<b>M</b>	Moderate Priority

**Project Type**

<b>P</b>	Planning
<b>RN</b>	Renovation/Repair
<b>D</b>	Development
<b>A</b>	Acquisition
<b>FD</b>	Financial/Debt Service

**NOTES:**

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**Redmond 20-Year Parks Project Vision**

Project Name	Type	Description	Cost Estimate	Impact Fee Eligible
<b>East Redmond Corridor</b>				
Arthur Johnson Park Design & Development	D	Development of parking, natural retreat, and native plants.	\$4,000,000	Yes
Conrad Olson Park Design & Development	D	Phase 1 development based on updated master plan.	\$3,250,000	Yes
Farrel-McWhirter Renovation	RN	Renovate park based on need.	\$18,800,000	No
Farrel-McWhirter Hutchison Picnic Shelter	RN	Replace the picnic shelter and make available for community rentals.	\$930,000	No
Farrel-McWhirter Mackey Creek Playground	RN	Renovate the playground at the Park for more inclusive play.	\$500,000	No
Juel Park Design & Development	D	Phase 1 development based on updated master plan.	\$5,500,000	Yes
Perrigo Park -2b Development	D	Inclusive playground, picnic shelters, stage area.	\$2,990,000	Yes
Perrigo Park Field Lighting Conversion	RN	Energy efficiency conversion.	\$952,000	No
Martin Park Design & Development	D	Phase 1 development based on updated master plan.	\$3,500,000	Yes
<b>Urban Parks and Plazas</b>				
Downtown linear park or plaza acquisition	A	Acquisition - Downtown Redmond light rail station & under elevated tracks.	\$3,000,000	Yes
Marymoor Village urban park or plaza development	D	Develop park or plaza at SE Redmond light rail station area.	\$6,000,000	Yes
Overlake urban park or plaza development	D	Develop parks or plazas near the two light rail station areas.	\$12,000,000	Yes
Downtown linear park or plaza development	D	Develop park at Downtown Redmond light rail station & under elevated tracks.	\$5,000,000	Yes
Overlake Village Central Infiltration Vault	A, P, D	Develop a signature park over vault. Price does not reflect the public works infrastructure for the vault.	\$6,000,000	Yes
<b>Park Development &amp; Enhancements</b>				
Cascade View Park Expansion	D	Expansion into west section of property.	\$1,000,000	Yes
Dudley Carter Park Renovation	D	Renovation & development of existing park.	\$3,000,000	No
Luke McRedmond Park Renovation	D	Improvements - potential dog park area. Existing Master Plan from 1980.	\$1,000,000	No
Multi-purpose Artificial Turf Sports Field	D	Partner with King Co. or LWSD for regional cricket field.	\$2,000,000	Yes
North Redmond Park Development	D	Development of park in N Redmond once land is acquired.	\$3,000,000	Yes
Rose Hill Area Park Development	D	Development of park in Rose Hill once land is acquired.	\$3,000,000	Yes
Rotary Park Design for Access Improvement and Canopy Expansion	D	Design and Develop resource park for improved public access and expanded tree canopy.	\$260,000	No
Sammamish Valley Park Development	D	Phased development based on master plan update. Potential mitigation bank.	\$3,000,000	Yes
<b>Community Centers</b>				
Old Firehouse Teen Center Renovation	RN	Renovate or replace Old Firehouse Teen Center	\$8,000,000	No
Overlake Community Center	D	Development of Community Center in Overlake	\$20,000,000	Yes
Marymoor Village Community Center	D	Development of Community Center in Marymoor Village	\$13,000,000	Yes
<b>Subtotal</b>			<b>\$129,682,000</b>	

**Project Type**

- P Planning
- RN Renovation/Repair
- D Development
- A Acquisition
- FD Financial/Debt Service

**NOTES:**

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**Redmond 6-Year Proposed Trails CIP Project List**

Priority Weighting	Trail Project Name	Project Type	Description	Cost Estimate	Impact Fee Eligible	Goal 1: Expand Access	Goal 2: Build Strong Communities	Goal 3: Innovate for the Future	Goal 4: Protect the Natural Environment
E	<b>East Redmond Corridor:</b> SE Redmond Park trail to Arthur Johnson Park	D	As part of the East Redmond Corridor, connect the SE Redmond Park to Arthur Johnson Park, Martin Park, and the Evans Creek Natural Area. Concurrent development of these parks would lend itself to project efficiencies.	\$4,300,000	Yes	X		X	
E	<b>East Redmond Corridor:</b> Bear & Evans Creek (Trail 8)	D	Leg of the Bear & Evans Creek Trail would connect the Bear Creek Trail at its north end near Avondale Road to Perrigo Park, traveling through the Keller Farm wetland. This project would close a significant gap in the regional trail system and improve safety for pedestrians and cyclists. Acquisition of trail corridor is required on two properties for the project. Would expand Level of Service metrics.	\$9,000,000	Yes	X		X	X
E	<b>Redmond Central Connector:</b> Phase III	D	Complete the final 1.6 miles of the Redmond Central Connector between the 9900 block of Willows Road to NE 124th Street.	\$7,600,000	No	X	X	X	X
H	<b>East Redmond Corridor:</b> Bear & Evans Creek Trail Acquisition and Development	A	As part of the East Redmond Corridor, acquire trail easements to provide connection between Farrel McWhirter Park and Conrad Olson Park (NE 95th Street).	\$3,700,000	Yes	X		X	X
H	<b>Neighborhood Connections:</b> Nike Park Trails	RN	Develop and improve the network of local trails that would neighborhoods around Nike Park to Hartman Park and Avondale Road.	\$600,000	No		X		
M	Trailhead enhancements	D	Enhance trail user experience with amenities like shelters, tables, benches, bike racks, drinking fountains, restrooms, public art, as feasible.	\$1,200,000	No	X		X	

**SUBTOTAL \$26,400,000**

**Priority Scale**

- E** Essential Priority (18+)
- H** High Priority (10 - 17)
- M** Moderate Priority

**Project Type**

- P** Planning
- RN** Renovation/Repair
- D** Development
- A** Acquisition
- FD** Financial/Debt Service

**NOTES:**

This list identifies planning-level cost estimates and does not assume the value of volunteer or other non-City contributions. Detailed costing may be necessary for projects noted.

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**Redmond 20-Year Trails Project Vision**

Trail Project Name	Project Type	Description	2023 Cost Estimates
Access to Rotary Park	D	Explore options to enhance local trail access to the Rotary Park natural area.	\$250,000
Blue Trails Access Points	D	Assess opportunities to enhance access to Redmond's waterways via blue trails.	TBD
<b>East Redmond Corridor:</b> Bear & Evans Creek Trail 10	D	North route through former Keller Farm site (Friendly Village).	\$3,200,000
<b>East Redmond Corridor:</b> Bear & Evans Creek Trail to East Lake Sammamish Connection	D	Develop connection between Redmond Way and the East Lake Sammamish Trail. Southern most portion of East Redmond Corridor.	\$2,000,000
<b>East Redmond Corridor:</b> Woodbridge extension trail	D	Neighborhood, connects to future East Redmond Corridor.	\$600,000
Marymoor to Idylwood Park on West Lake Sammamish Parkway	D	In coordination with partners, provide multimodal access between Idylwood Park and Marymoor Park along West Lake Sammamish Parkway. Would enhance Level of Service metrics and meet community demand for increased access to Idylwood Park.	\$3,500,000
<b>Neighborhood and School Connections:</b> 100th Street Trail	D	Assess options to connect the westside of the Redmond Central Connector Trail to Rose Hill.	\$250,000
<b>Neighborhood and School Connections:</b> Audubon Elementary Area Trails	D	Neighborhood connection to elementary school.	\$480,000
<b>Neighborhood and School Connections:</b> Faith Lutheran to RedWood Rd		Connector Trail	\$600,000
<b>Neighborhood and School Connections:</b> NE 111th Ct to NE 112th Way	D	Neighborhood connection	\$650,000
<b>Neighborhood and School Connections:</b> NE 116th Trail 4	D	Neighborhood Connection, 178th Ave NE to 179th Ave NE.	\$200,000
<b>Neighborhood and School Connections:</b> NE 80th St Trail	D	SE Redmond neighborhood	\$1,000,000
<b>Neighborhood and School Connections:</b> NE 84th and 85th connections to 139th Ave	D	Neighborhood connection, short segment connecting neighborhoods.	\$600,000
<b>Neighborhood and School Connections:</b> Tosh Creek Trails Phase I	D	Recreational trails through the natural areas around Tosh Creek.	\$350,000
<b>PSE Powerline Trail:</b> Willows Crossing	D	Crossing at Willows Road, linkage	\$525,000
<b>PSE Powerline Trail:</b> North Redmond infill linear park (development agreement)	A	PSE corridor near Sammamish River Trail and up to Rockwell and Einstein Elementary Schools. Negotiate PSE agreement to use land for small neighborhood park.	TBD
<b>PSE Powerline Trail:</b> West Redmond	D	On the western edge of Redmond, beneath the existing PSE Powerline that runs between Bridle Crest and NE 124th, on the west side of Redmond, obtain easements and develop trail for public use along corridor.	\$10,000,000
<b>Redmond Central Connector:</b> Willows to 154 Ave NE	D	Connect the RCC2 with Westpark business park.	TBD
<b>Redmond Central Connector:</b> Willows to Redmond Way Connector Trail	D	Connect RCC II to Redmond Way (difficulty making it ADA accessible).	\$1,200,000
West Lake Sammamish Crossing	D	West side of the Sammamish River, W. Lake Sammamish turns to 154th connection out of Downtown. Project would pave and provide a crossing.	TBD

- Project Type**
- P Planning**
  - RN Renovation/Repair**
  - D Development**
  - A Acquisition**
  - FD Financial/Debt Service**

**NOTES:**

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**Redmond Proposed Park Site & System Planning Project List**

Priority Weighting	Project Name	Description	Cost Estimate	PIF Eligible
E	East Redmond Corridor Strategic Implementation Plan	Update the East Redmond Corridor Master Plan and provide strategic direction for implementing the vision of the corridor, including interim uses, acquisitions, and partnership opportunities.	\$75,000	No
E	Hartman Park Master Plan	Master Plan to be updated before renovations & upgrades to fields, facilities, and amenities. Sport field lay out consultant work should include evaluation of Hartman’s facilities.	\$75,000	No
E	SE Redmond Neighborhood Park Master Plan	Develop a Southeast Redmond Park master plan to define community needs and potentially fund the design and construction of a park in a 2025-26 budget. Currently, Parks is not meeting service level goals in Southeast Redmond.	\$75,000	Yes
E	Sports Field Layout: Design Consultant	Funds will be used to hire a consultant to identify potential sports layouts within existing facilities that could accommodate cricket and other sports in need of additional recreational space.	\$80,000	Yes
E	Study of Community Center Facility Needs/Acquisition	Refinement study of Facilities Master Plan exploring detailed needs for future centers.	\$25,000	No
E	Vegetation Management Strategic Plan	Assessment and planning of vegetation management citywide including rights-of-way, parks and trails, street trees, tree canopy and urban forest. A plan will be created to look toward carbon sequestration goals, carbon emission reduction, native plantings, and drought resistant landscaping.	\$200,000	No
H	Sammamish Valley Park Master Plan update	As this project nears development, update the Master Plan from 2010 to include Tree Canopy Goals and mitigation plantings that have been done. Look for ways to develop the park in stages, as budget is available.	\$75,000	No
H	Interim Activation of Park Properties	Explore partnerships and opportunities to activate park properties that are undeveloped or underutilized.	\$20,000	No
M	Acquisition Strategy	Develop near and long term acquisition strategy for parks, community centers, and trails properties. Consider collaboration with other City Departments such as Fire, Police, and Natural Resources for a comprehensive look at Real Property needs.	\$50,000	Yes
M	Watershed Preserve Trail User Analysis	Revisit trail user categories to ensure continues to meet needs of users. Consider "Equestrian Only" trails be shared with cyclists on certain days of the week.	\$10,000	No
<b>subtotal:</b>			<b>\$685,000</b>	

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## CIP IMPLEMENTATION

The 2023-2030 CIP project recommendations will trigger funding needs beyond current allocations and may also require additional staffing and resources for operations and maintenance responsibilities. Given that the operating and capital budgets of the Parks and Recreation Department are finite, additional resources will need to be considered. While grants and other efficiencies may help, these alone will not be enough to achieve the project goals identified in this plan.

The following recommendations and strategies are presented to offer near-term direction to realize these projects and as a means to continue a dialogue between City leadership, community members, and partners. A comprehensive review of potential funding and implementation tools is included in Appendix J, which addresses local financing, federal and state grant and conservation programs, acquisition methods, and others.

## POTENTIAL FUNDING AND IMPLEMENTATION TOOLS

### Parks Levy Renewal

The existing Parks levy provides nearly \$1 million in annual funding for the Redmond parks system, of which about \$250,000 is directed toward capital projects. With the scale of renovation and restoration projects noted throughout this Plan, the City will, at a minimum, need to pursue renewal of the parks levy at its current rate to maintain current service levels.

The City also should evaluate the potential to expand the levy or contemplate a companion ballot measure to provide funding for some of the 2023-2028 Parks CIP projects. Studying these options should be prioritized and included in the City's 2023/24 work plan.

### Park Impact Fees

Park Impact Fees are imposed on new development to meet the increased demand for parks resulting from new growth. Park impact fees can only be used for park property acquisition and projects that increase capacity of the parks system. Park impact fees cannot be used for the operations and maintenance of parks and facilities. The City of Redmond currently assesses park impact fees, and the City should pursue updating the methodology and rate structure, as appropriate,

to be best positioned to obtain future acquisition and development financing from the planned growth of the community.

### Real Estate Excise Tax

The City currently imposes both quarter percent excise taxes on real estate, known as REET 1 and REET 2. The REET must be spent on capital projects listed in the City's capital facilities plan element of the comprehensive plan. Eligible project types include planning, construction, reconstruction, repair, rehabilitation or improvement of parks, recreational facilities, and trails. Acquisition of land for parks is an eligible use of REET 1 resources but not a permitted use of REET 2.

REET resources currently fund facilities, parks, trails, and transportation capital projects. Recently, a strong real estate market and increasing sales prices have increased REET revenues, with projections for the 2023-2024 Budget near \$7 million, compared to \$4.0 million for 2021-2022. Through the annual budgeting process, and with discussions with City Council, the Parks and Recreation Department should continue to seek access to REET funds to support the delivery of the 2023-2030 PARCC Plan CIP.

### Conservation Futures

King County assesses the maximum allowable excise fee of \$0.0625 per \$1,000 assessed value to fund the Conservation Futures program and provides cities a venue to access these funds through a competitive, local grant process. The City should continue to submit grant applications to support open space projects and improved linkages to expand the trail network.

### Parkland Donations & Dedications

A program to support parkland donation should be developed to support the City's property acquisition goals. Gift deeds or bequests from philanthropic-minded landowners could allow for lands to come into City ownership upon the owner's death or as a tax-deductible charitable donation. The City should develop policies to facilitate such donations efficiently. This work is anticipated to be combined with the overall property acquisition strategy.

Property dedication for park use by a developer could occur in exchange for Park Impact Fees or as part of a planned development where public open space is a key design for the layout and marketing of a new residential

project. The Parks and Recreation Department should vet any potential dedications to ensure that such land is located in an area of need and can be developed with site amenities appropriate for the projected use of the property.

## Internal Project Coordination & Collaboration

Continued internal coordination with the Public Works and Development Services Departments can increase the potential of discrete actions toward the implementation of the proposed trail and path network, which relies heavily on street right-of-way enhancements, and in the review of development applications with consideration toward potential property acquisition areas, planned trail corridors, and the need for easement or set-aside requests. However, to expand the extent of the park system and recreation programs, additional partnerships and collaborations should be considered.

## Public-Private Partnerships

Public-private partnerships are increasingly necessary for local agencies to leverage their limited resources to provide community parks and recreation services. Corporate sponsorships, health organization grants, conservation stewardship programs, and non-profit organizations are just a few examples of partnerships where collaboration provides value to both partners. The City has numerous existing partners and should continue to explore additional and expanded partnerships to help implement these capital project and policy recommendations.

## Development Incentives

The City should continue to pursue the development of urban parks and plazas through various development incentives with private developers. Aside from the use of park impact fee credits, density bonuses and transfers of development rights are two common tools. Density bonuses offer the incentive of being able to develop at densities beyond current regulations in one area in return for concessions in another and can be applied to a single parcel or development. The transfer of development rights (TDR) is an incentive-based planning tool that allows landowners to trade the right to develop a property to its fullest extent in one area for the right to develop beyond existing regulations in another area.

## Grants & Appropriations

Several state and federal grant programs are available on a competitive basis, including WWRP, ALEA, and LWCF, all of which are further detailed in Appendix J. Pursuing grants is not a panacea for park system funding. Grants are both competitive and often require a significant percentage of local funds to match the request to the granting agency. This can be as much as 50% of the total project budget, depending on the grant program. Redmond should continue to leverage its local resources to the greatest extent by pursuing grants independently and cooperating with other local partners.

Appropriations from state or federal sources, though rare, can supplement projects with partial funding. State and federal funding allocations are particularly relevant on regional transportation projects, and the likelihood for appropriations could be increased if multiple partners are collaborating on projects.

## Volunteer & Community-based Action

Volunteers and community groups already contribute to the improvement of park and recreation services in Redmond. Volunteer projects include community event support, habitat enhancement, invasive plant removal, and tree planting, among others. Redmond should maintain and update a revolving list of potential small works or volunteer-appropriate projects for the website, while connecting to the Lake Washington School District to encourage student projects.

While supporting organized groups and community-minded individuals adds value to the Redmond park and recreation system, volunteer coordination requires a substantial amount of staff time. Additional resources may be necessary to enable a volunteer coordinator to fully utilize the community's willingness to support park and recreation efforts.

## Other Implementation Tools

Appendix J identifies other implementation tools, such as voter-approved funding, grants and acquisition tactics, that the City could utilize to further the implementation of the projects noted in the Capital Improvements Plan.

## Future PARCC Plan Amendments & Updates

The PARCC Functional Plan can be amended to keep the functional plan a useful and relevant guide. However, amendments shall consider the extensive community outreach and analysis that went into the creation and recommendations in the Plan. Amendments should be limited in scope and will only be considered on odd calendar years before CIP and budgeting work takes place. After the proposals have been submitted, staff will review the proposed amendments and cumulative effects of the proposal. The Parks, Trails and Recreation Commission will review and confirm the list of amendments (known as the “docket”) to be considered and will hold a discussion during a Commission Meeting that is open to the public. If the Commission recommends approval, Parks and Recreation Department staff will work toward amending the Plan and informing relevant parties, such as the Redmond City Council, Planning Commission, and Recreation and Conservation Office (RCO).

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# Appendix A:

## Park Site Assessments



# Anderson Park

7802 168th Avenue NE

3.0 acres

## NEIGHBORHOOD PARK

Downtown Neighborhood

### Description

This park was Redmond’s first park developed in 1928. In 1938, the Adair House, Fullard House, and an open air kitchen were developed. These buildings were the first city offices. This park is being considered for Landmark Designation from King County.

Public Art - sculpture is located on the property called *Aurora and Diance* by Lisa Sheets.



### Condition, Opportunities or Improvements

- Helen Peterson Plaza benches are ADA-compliant. Benches at play area are without armrests (non-ADA compliant).
- Retaining wall along sidewalk is in disrepair.
- Grass, trees and planting beds are in good condition.

### Related CIP Projects

- Adair House repairs
- Upgrades to create ADA accessible routes
- Retaining wall to be rebuilt or replaced

## AMENITIES

 Playground	 Trash Receptacles	 Picnic Shelter
 Restrooms	 Shade Trees	 Tables
 Paved Trails	 Open Grass Area	 Benches
 Drinking fountain	 Planting beds	 Barbecues
 Public Art		

# Arthur Johnson Park

7901 196th Avenue NE

15.2 acres

## NEIGHBORHOOD PARK

SE Redmond Neighborhood

### Description

The undeveloped park along the East Redmond Corridor is adjacent to the historic Yellowstone Trail (aka Red Brick Road). The property was bought in 1970 with the stipulation that the site be an “arboretum, with special emphasis on the rhododendron.”



### Condition, Opportunities or Improvements

- Future amenities should complement the overall park system and coordinate with the East Redmond Corridor parks and the regional trail.
- Master plan is needed to refine the concepts developed in the East Redmond Corridor Master Plan.
- This site can contribute significantly to the Redmond tree canopy coverage goals by increasing its forested area.

### Related CIP Projects

- Update the site master plan
- Future park development

## AMENITIES



Forest Area



Meadow

# Bear Creek Park

## Between Avondale Road and Bear Creek Shopping Center

11.1 acres

### RESOURCE PARK

Downtown Neighborhood

### Description

Previously named Nicholas M. Fiority Park. The park is now part of the Bear & Evans Creek Trail & Greenway project. The 0.32 mile trail was constructed in 2006 on the west side of Bear Creek.



### Condition, Opportunities or Improvements

- Flooding leaves mud deposits at bridge underpass that needs to be cleared off pavement.
- Interpretive signs need cleaning.

### Related CIP Projects

- None noted

### AMENITIES

 Interpretive signage

 Tables

 Benches

 Paved Trails

# Bear & Evans Creek Open Space

29.21 acres

## RESOURCE PARK

Neighborhood

### Description

This large natural resource park is wooded with trails, and it is located west of Perrigo Park.



### Condition, Opportunities or Improvements

- None noted

### Related CIP Projects

- None noted

## AMENITIES



Paved Trails



Forest Area



Tables



Meadow



# Cascade View Park

16202 NE 40th Street

8.0 acres

## NEIGHBORHOOD PARK

Overlake Neighborhood

### Description

Park was contributed by Microsoft Corporation in 1990 and 1991. Neighborhood park with playground, basketball court, informal ball field and abutting natural area. The second phase (western portion of the park) is not yet constructed.



### Condition, Opportunities or Improvements

- Improved drainage needed at informal ballfield to make it more playable.
- Rubber tiles in play area need to be reset or replaced.

### Related CIP Projects

- Expand park development into western section

## AMENITIES



Playgrounds (2)



Trash Receptacles



Tables



Shade Trees



Baseball



Benches



Open Grass Area



Basketball Court



Forest Area

## Conrad Olson Farm

18834 NE 95th Street and 18860 NE 95th Street

8.6 acres

### NEIGHBORHOOD PARK

Bear Creek Neighborhood

#### Description

Undeveloped, former working farm.



#### Condition, Opportunities or Improvements

- Master plan is needed to determine what amenities should be added to provide value to park system and City's sustainability goals.
- Connection to Bear & Evans Creek Trail should be designed.
- Future development could include adaptive re-use of house and barn.
- Creek access could become part of outdoor recreation amenity.
- Park site could contribute to needed tree canopy coverage through future tree plantings.

#### Related CIP Projects

- Prepare site master plan
- Future park development

### AMENITIES

- Undeveloped former farmstead
- Historic house and historic barn with outbuildings
- Stream corridor (Bear Creek)

# Downtown Park

## Address

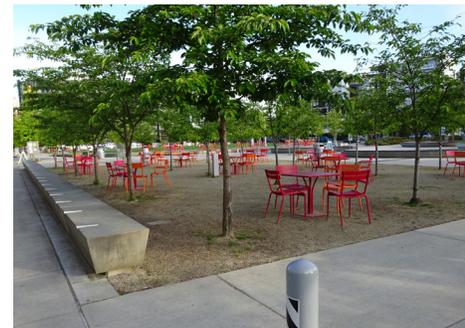
2.1 acres

## URBAN PARK

Downtown Neighborhood

## Description

Downtown Park is two acres and provides plenty of plaza space, electricity, and on-site amenities to support large-scale community events, which was a community priority when planning the park. The park has more than 2,000 plants and 117 trees, which will provide more than half of the park with tree canopy when matured.



## Condition, Opportunities or Improvements

- Plan for tree replacements where tree planting pits may be inadequate for long-term tree survival.

## Related CIP Projects

- Event Street Closures – infrastructure to facilitate planned events

## AMENITIES



Amphitheater/stage



Spray Park



Seating Area



Drinking fountain



Open Grass Area



Tables



Shade Trees



Planting beds



Dog Waste Bags



Restrooms



Interpretive signage



Trash Receptacles



Rain Garden



Plaza



Maintenance Building



Message Board

# Dudley Carter Park

7447 159th Pl. NE

1.2 acres

## NEIGHBORHOOD PARK

Downtown Neighborhood

### Description

The park is adjacent to Sammamish River Trail and the former site of the Dudley Carter sculpture garden. Carter was King County’s first artist in residence, living and working along the Sammamish River in a modest home built in 1957 by Inga Rynning. Haida House remains on the site.



### Condition, Opportunities or Improvements

- Develop park based on adopted master plan.

### Related CIP Projects

- Prepare site master plan
- Future park development

## AMENITIES



Tables



Kiosk

# The Edge Skate Park

## Between Avondale Road and Bear Creek Shopping Center

1.5 acres

### NEIGHBORHOOD PARK

Downtown Neighborhood

#### Description

The park contains a graffiti wall, which changes often. The park also sits in the Downtown next to the transit station and the Park n' Ride lot. This park draws users of all age ranges and demographics.



#### Condition, Opportunities or Improvements

- No seating or shade exists to provide comfort or resting area for park users. Proximity to Transit Center may limit desirability to provide needed seating, but benches with central armrests could be safely added.

#### Related CIP Projects

- None noted

### AMENITIES



Skatepark



Graffiti walls



Trash Receptacles

# Esterra Park

## Address

2.7 acres

## URBAN PARK (POPS)

Overlake Neighborhood

## Description

Undeveloped; under construction



## Condition, Opportunities or Improvements

- None noted

## Related CIP Projects

- None noted

## AMENITIES

- None; undeveloped

# Farrel-McWhirter Park

19545 NE Redmond Road

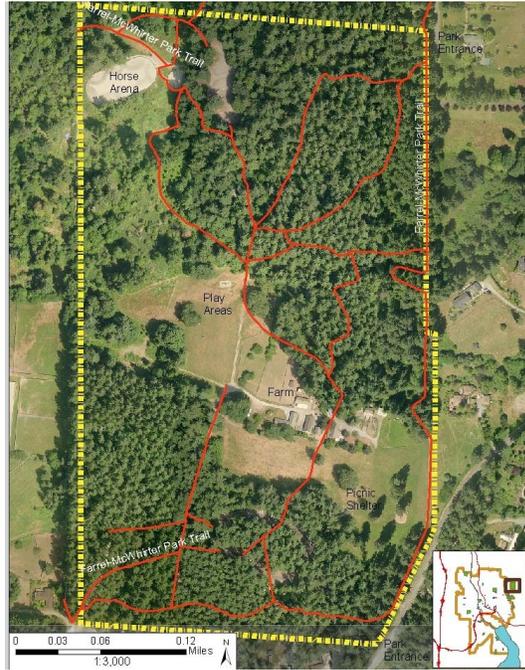
67.7 acres

## COMMUNITY PARK

Bear Creek Neighborhood

### Description

Farrel-McWhirter has several unique features including: a working farm with animals and two outdoor horse arenas. The park is also adjacent to the Redmond/PSE Trail.



### Condition, Opportunities or Improvements

- Swing sets are not ADA-accessible.

### Related CIP Projects

- Renovation and ADA improvement projects
- Hutchison picnic shelter renovation
- Mackey Creek playground renovation

## AMENITIES



Barn & Outbuildings



Petting Zoo



Horse Arena



Benches



Restrooms



Swing sets



Picnic Shelter



Parking



Meadow



Tables



Interpretive signage



Paved & Natural Trails



Forest Area



Trash Receptacles

# Flagpole Plaza

## 164th Avenue NE & Redmond Way

0.11 acres

### PLAZA & POCKET PARK

Downtown Neighborhood

#### Description

Redmond’s smallest park was dedicated in 1943 for George Davis, Redmond’s first resident physician. The porcelain enamel mural is 28 feet long and incorporates the photographs of 64 area families, placed as building blocks to the bridge.



#### Condition, Opportunities or Improvements

- None noted

#### Related CIP Projects

- None noted

### AMENITIES



# Grass Lawn Park

7031 - 148th Ave NE

28.5 acres

## COMMUNITY PARK

Grass Lawn Neighborhood

### Description

This heavily used community park offers a wide range of amenities and includes a domed picnic shelter and the Arts Studio.



### Condition, Opportunities or Improvements

- Some pavement issues are developing on paved pathways and at edges of basketball courts. Plan for future repairs. Older play pieces (turtle & raccoon-near splash pad) showing wear on upper concrete surfaces.
- Parking lots may not have adequate numbers of designated handicapped parking spaces. Some handicapped spaces are not located in the most convenient place for easy access and lack painted travel aisles.

### Related CIP Projects

- ADA parking lot and pathway improvements
- Multiuse Field #2 synthetic turf replacement
- Softball Field #1 synthetic turf replacement

## AMENITIES

 Playground	 Restrooms	 Basketball Court
 Pavilion	 Parking	 Baseball/Softball Field
 Tables	 Barbecues	 Soccer Field
 Benches	 Bike Racks	 Tennis Court
 Drinking fountain	 Trash Receptacles	 Paved Trails
 Splash Pad	 Art studio	 Maintenance Building

# Hartman Park

17300 NE 104th Street

39.6 acres

## COMMUNITY PARK

Education Hill Neighborhood

### Description

This park contains Redmond’s only public pool. The park has several little league baseball/softball fields and connects with several other parks in the area through the Ashford Trail.



### Condition, Opportunities or Improvements

- Park has limited parking at pool and fields. More parking is located near soccer fields/tennis courts, but may be difficult for people to get to ball fields.
- Grass fields showed signs of needed fertilization during site visit.
- Tennis courts would benefit from a power-wash to remove pollen and dust build-up.
- Playground is not ADA accessible and needs access ramp.

### Related CIP Projects

- Baseball Infield synthetic turf replacement
- Playground renovation
- Prepare site master plan

## AMENITIES

 Playground	 Restrooms	 Basketball Court
 Indoor Pool	 Parking	 Baseball/Softball Field
 Tables	 Bike Racks	 Batting Cages
 Benches	 Trash Receptacles	 Soccer Field
 Paved Trails	 Concessions	 Tennis Court
 Maintenance Building		

# Heron Rookery Park

## Along Leary Way east of Slough Park

4.6 acres

### RESOURCE PARK

Downtown Neighborhood

### Description

Park was donated from Safeco in 2004. This park used to be a site for herons for nesting. The wooded natural area includes a woodchip trail and paved trail.



### Condition, Opportunities or Improvements

- No amenities or park sign exists identifying the site as a city park or resource area.

### Related CIP Projects

- None noted

### AMENITIES



# Idylwood Beach Park

17300 NE 104th Street

19.2 acres

## COMMUNITY PARK

Idylwood Neighborhood

### Description

Located on the shores of picturesque Lake Sammamish, Idylwood features a swimming beach, including a bathhouse and restrooms. As the City's only beach access, this park is very popular, especially in the summer.



### Condition, Opportunities or Improvements

- Park trees are being damaged by string trimmers. Create mulch rings to prevent further damage to tree trunks.
- Parking lot needs restriping.

### Related CIP Projects

- ADA parking lot and pathway upgrades
- Idylwood Park parking lot repairs
- Idylwood Park restroom & concessions renovations

## AMENITIES

Playground	Parking	Volleyball
Picnic Shelter	Restrooms	Pier
Tables	Dog Waste Bags	Drinking fountain
Benches	Trash Receptacles	Barbecues
Storage shed	Concessions	Shade Trees
Open Grass Area	Paved Trails	Beach

# Juel Park

18815 NE 116th St

39 acres

## COMMUNITY PARK

### Description

Interim uses include parking, portable restrooms, cricket, Frisbee golf, equestrian, and hiking trails. The site is adjacent to Bear Creek and PSE Trail.



### Condition, Opportunities or Improvements

- Interim uses exist within this undeveloped park. Master plan is needed to refine future development concept.
- Dying Oregon ash tree overhanging front house should be removed.

### Related CIP Projects

- Prepare site master plan
- Future park development

## AMENITIES



# Luke McRedmond Landing

15811 Redmond Way

2.11 acres

## NEIGHBORHOOD PARK

Downtown Neighborhood

### Description

Park includes picnic shelter, open space, canoe launch, public art, access to Sammamish River Trail, kiosk. Contains a Dudley Carter piece of artwork.



### Condition, Opportunities or Improvements

- None noted

### Related CIP Projects

- None noted

## AMENITIES



# Martin Park

## Union Hill Road

6.1 acres

### NEIGHBORHOOD PARK

Bear Creek Neighborhood

#### Description

This is an undeveloped park with segment of the Evans Creek Trail.



#### Condition, Opportunities or Improvements

- Linear park could benefit from updated master plan (more detailed than East Redmond Corridor Master Plan concepts).

#### Related CIP Projects

- Prepare site master plan
- Future park development

### AMENITIES



Barn



Kiosk



Paved Trails



Benches



Tables



Trash Receptacles

# Meadow Park

10710 - 160th Ave NE

5.03 acres

## NEIGHBORHOOD PARK

Education Hill Neighborhood

### Description

Park contains play area, pickleball court, basketball hoops, picnic area, natural areas, and on-street parking.

### Condition, Opportunities or Improvements

- Pickleball and basketball courts need repaving. Cracks are creating tripping hazards and limiting value of play.

### Related CIP Projects

- Sports court replacement

## AMENITIES

Playground

Pickleball Court

Basketball Court

Benches

Open Grass Area

Forest Area

Tables

Trash Receptacles

Naturalized wet basin

 Paved Trails

# Municipal Campus

15670 NE 85th Street

15.17 acres

## NEIGHBORHOOD PARK

Downtown Neighborhood

### Description

Campus contains City Hall, Redmond Senior & Community Center, and Public Safety Building.

The campus contains multiple pieces of artwork, including several outdoor sculpture pieces and many pieces inside City Hall.



### Condition, Opportunities or Improvements

- None noted

### Related CIP Projects

- Construction of Redmond Senior & Community Center (in progress)

## AMENITIES

Plaza

Pickleball Court



Exercise equipment

Benches

Open Grass Area



Public Art

Tables

Trash Receptacles

Bike Racks



Paved Trails

# Nike Park

17207 NE 92nd St.

14.86 acres

## NEIGHBORHOOD PARK

Education Hill Neighborhood

### Description

Park was a gift from the U.S. Department of the Interior Bureau of Outdoor Recreation and contains a play area, picnic area, natural areas, parking, trails, open space. Park contains a significant amount of single tract trails.



### Condition, Opportunities or Improvements

- There are many natural trails through wooded area, but no wayfinding signage exists to guide the trail user.
- Perimeter of sports court has uneven edges between pavement types.

### Related CIP Projects

- Install additional trail connections and wayfinding

## AMENITIES

Playground

Pickleball Court

Basketball Court

Benches

Forest Area

 Paved & Natural Trails

Tables

Trash Receptacles

# O'Leary Park

## Leary Way & Redmond Way

0.12 acres

### PLAZA & POCKET PARK

Downtown Neighborhood

#### Description

This small urban refuge serves as a plaza.



#### Condition, Opportunities or Improvements

- May require more frequent litter control and some pressure washing to remove grime and grit.

#### Related CIP Projects

- None noted

### AMENITIES

Benches



Naomi Hardy Clock Tower



Public Art

Interpretive signage

Open Grass Area

Bike Racks

Kiosk

# Perrigo Heights Open Space

3.2 acres

## RESOURCE PARK

Education Hill Neighborhood

### Description

This wooded open space is south of Hartman Park and includes trail connections.

### Condition, Opportunities or Improvements

- Site lacks any identification or wayfinding signage to facilitate trail use.

### Related CIP Projects

- None noted

## AMENITIES

Forest Area



Natural Trails

# Perrigo Park

9011 - 196th Ave NE

29.8 acres

## NEIGHBORHOOD PARK

Bear Creek Neighborhood

### Description

This large community park offers high-quality sport fields and courts, and the rest of the park includes a large picnic shelter for rent, tables, barbecue grills, children's play areas, restrooms and parking.

### Condition, Opportunities or Improvements

- Pickleball players were using basketball court as play area, since no pickleball courts are provided. Consider lining existing tennis courts for multiple use.

### Related CIP Projects

- Conversion of lighting to LEED to help meet City's sustainability goals
- Phase 2b development

## AMENITIES

Playground

Tennis Court

Basketball Court

Picnic Shelter

**P** Parking

Baseball/Softball Field

Benches

Bike Racks

Volleyball

Tables

Forest Area



Paved Trails

Restrooms

Drinking fountain

Kiosk

Shade Trees

Trash Receptacles

Maintenance Building

Dog Waste Bags

Open Grass Area

## Redmond Bike Park

9916 171st Avenue NE

2.5 acres

### NEIGHBORHOOD PARK

Education Hill Neighborhood

#### Description

A place for local BMX and mountain bike riders, this park has three dirt-jump trails and a pump track that can be ridden by people of all skill levels.

- A-Line South: advanced jump line
- Can't stop, won't stop: pump track
- Easy-A: beginner jump line
- Outer space: perimeter walking trail
- Restrooms nearby in Hartman Park
- Shredmond: Intermediate jump line
- Walk it off: skills loop

#### Condition, Opportunities or Improvements

- None noted.

#### Related CIP Projects

- None noted

### AMENITIES

Forest Area



Natural Trails

# Redmond West Wetlands

## NE 60th St & 152nd Ave NE

4.5 acres

### RESOURCE PARK

Overlake Neighborhood

#### Description

Provides storm water facility for Microsoft Campus and was donated by Microsoft. Adjacent to Bridle Crest Trail and Ben Rush Elementary School.

#### Condition, Opportunities or Improvements

- Stairs in loop trail prevent ADA accessible use. Consider if trail could be realigned to avoid need for steps.
- Adjacent to Bridle Crest Trail, coordinate wayfinding signage.

#### Related CIP Projects

- None noted

### AMENITIES

Interpretive signage

Wetland



Paved Trails

Forest Area

## Reservoir Park

16317 NE 95 Street

1.9 acres

### NEIGHBORHOOD PARK

Education Hill Neighborhood

#### Description

Park contains three tennis courts located on top of water reservoir and has views of the Sammamish Valley. The Park also contains the sculpture “Eagle/Salmon on Stump.”

#### Condition, Opportunities or Improvements

- Tennis courts need replacement. Consider realigning courts to provide both tennis and pickleball options.

#### Related CIP Projects

- Sports court replacement

### AMENITIES

Benches

Restrooms

Tennis Courts

Drinking fountain

**P** Parking

Trash Receptacles

# Redmond Central Connector

29.9 acres

## TRAIL CORRIDOR

Multiple Neighborhoods

### Description

This corridor serves as a major trail connection through central Redmond. The corridor includes multiple public art installations.

### Condition, Opportunities or Improvements

- Continue to extend the reach and connections for this significant trail amenity

### Related CIP Projects

- Redmond Central Connector – Phase III

## AMENITIES



Public Art

Bike Racks



Paved Trails

Benches

Wayfinding Signs

Planting beds

Open grass area

Trash Receptacles

Shade Trees

# Redmond Watershed Preserve

805.5 acres

## RESOURCE PARK

### Description

This site offers natural open space and a trail system designed for horseback riding, mountain bicycling and hiking. site includes an ADA interpretive trail, parking, and restrooms.

### Condition, Opportunities or Improvements

- None noted

### Related CIP Projects

- None noted

## AMENITIES

Horse Hitching Posts

**P** Parking

Observation deck at Pond

Tables

Kiosk & Wayfinding



Paved & Natural Trails

Benches

Interpretive signage

Forest Area

Drinking fountain

Trash Receptacles

Shade Trees

Restrooms

# Rotary Park

Directly across the street from Luke McRedmond Park

0.3 acres

## RESOURCE PARK

Downtown Neighborhood

### Description

Located alongside 154th Ave NE, this park features a large open space, trail, and a view across the Sammamish River to Luke McRedmond Landing. This park is accessible only by foot.

### Condition, Opportunities or Improvements

- No reasonable public access exists to this undeveloped park property. Master Planning is needed to evaluate potential access, amenities, and tree canopy coverage improvements.

### Related CIP Projects

- Prepare site master plan
- Future park development

## AMENITIES

Shade Trees

Open Grass Area

# Sammamish Valley Park

## Willows Road & NE 116th Street

32.1 acres

### COMMUNITY PARK

Sammamish Valley Neighborhood

#### Description

Undeveloped park with natural wetland.

#### Condition, Opportunities or Improvements

- Master plan could be updated to address park's role in helping to meet tree canopy coverage and other park system needs.

#### Related CIP Projects

- Prepare site master plan
- Future park development

### AMENITIES

- Undeveloped

# Scotts Pond

## SE corner of NE Redmond Way and 132nd Ave NE

1.4 acres

### RESOURCE PARK

Grass Lawn Neighborhood

#### Description

This small park includes a short trail and pond providing stormwater functions.

#### Condition, Opportunities or Improvements

- Pavement cracking and moss growth on paved pathway need attention before becoming too severe and a tripping hazard.

#### Related CIP Projects

- None noted

### AMENITIES



Paved Trails

Wetland

## SE Redmond Park

### 188th Ave NE and 191st Ave NE, primarily fronting NE 67th Street

3.2 acres

#### NEIGHBORHOOD PARK

SE Redmond Neighborhood

#### Description

This 3.2 acre, undeveloped park is located between 188th Avenue NE and 191st Avenue NE, primarily fronting NE 67th Street. It is an important buffer between an industrial area and a residential area. The property was acquired in 2002 with plans to acquire more land from Cadman Gravel in the future.

#### Condition, Opportunities or Improvements

- Needs master plan to determine best future development direction

#### Related CIP Projects

- Prepare site master plan
- Future park development

#### AMENITIES

- Undeveloped

# Smith Woods

176 Av NE and NE 124 Street

9.9 acres

## NEIGHBORHOOD PARK

North Redmond Neighborhood

### Description

This park is currently undeveloped, but it includes a large open space, tree-lined trails connecting to local neighborhoods, and a picnic table.

### Condition, Opportunities or Improvements

- Site needs a master plan to determine best future park development

### Related CIP Projects

- Prepare site master plan
- Future park development

## AMENITIES

Benches

Shade Trees



Woodchip Trails

Open Grass Area

Forest Area

# Spiritbrook Park

6500 - 151 Ave NE

1.9 acres

## NEIGHBORHOOD PARK

Grass Lawn Neighborhood

### Description

This neighborhood park includes several benches, a walking trail, large lawns, play area, basketball half-court, and covered picnic area.

### Condition, Opportunities or Improvements

- Basketball hoop was missing its net.
- Park lacks dog waste bag dispenser.
- Park could use more picnic tables and shade trees.

### Related CIP Projects

- None noted

## AMENITIES

Playground

Hill Slide

Basketball Court

Picnic Shelter

Shade Trees

Pickleball Court

Benches

Open Grass Area



Paved Trails

Tables

Bike Racks

Trash Receptacles

# Sunset Gardens Park

18304 NE 95th Street

1.0 acres

## NEIGHBORHOOD PARK

Education Hill Neighborhood

### Description

This neighborhood park includes outdoor seating, covered area, and basketball court.

### Condition, Opportunities or Improvements

- Playground needs ramp to create ADA access into play area.

### Related CIP Projects

- ADA upgrade.

## AMENITIES

Playground

Basketball Court

Picnic Shelter

Dog Waste Bags

Benches

Trash Receptacles

Tables

# The Stroll

## Directly South of NE 85th Street Bridge along Sammamish River Trail

0.4 acres

### PLAZA & POCKET PARK

Downtown Neighborhood

#### Description

The Stroll is a short trail connection along the Sammamish Riversouth of the Municipal Campus.

#### Condition, Opportunities or Improvements

- None noted

#### Related CIP Projects

- Landscape/hardscape upgrade

### AMENITIES

Benches



Crushed Rock Trails

Trash Receptacles

Planting beds

# Town Center Open Space

172

44.0 acres

## RESOURCE PARK

Downtown Neighborhood

### Description

Park contains Dudley Carter statue.

### Condition, Opportunities or Improvements

- Sections of trail were closed due to transit project construction.

### Related CIP Projects

- None noted

## AMENITIES

Benches

Interpretive signage



Paved Trails



Public Art

Trash Receptacles

## Viewpoint Open Space

### 17541 NE 24th Street

19.2 acres

### RESOURCE PARK

Idylwood Neighborhood

#### Description

Contains a wooded trail down through Bellevue's Tom O' Shanter Park. The land was purchased jointly by Bellevue and Redmond in 1976. Soft surface trail was constructed by Redmond in 2003.

#### Condition, Opportunities or Improvements

- None noted

#### Related CIP Projects

- None noted

### AMENITIES



Crushed Rock Trails

Forest Area

# Viewpoint Park

18440 NE 24th Street

5.0 acres

## NEIGHBORHOOD PARK

Idylwood Neighborhood

### Description

Park contains playground, picnic tables, on-street parking, and a significant wooded area.

### Condition, Opportunities or Improvements

- Play areas do not have ADA compliant access from paved paths into play surface and need ramps.
- Pavement joints between asphalt and concrete at sports courts has large cracks creating tripping hazard.
- No ADA/handicapped parking space provided. No apparent park identification sign.

### Related CIP Projects

- ADA upgrade project

## AMENITIES

 Playground	 Parking	 Basketball Court
 Tables	 Open Grass Area	 Tennis/Pickleball Court
 Benches	 Trash Receptacles	 Paved & Natural Trails
 Forest Area		

# Welcome Park

## Redmond Way; paper street 141st Ave NE

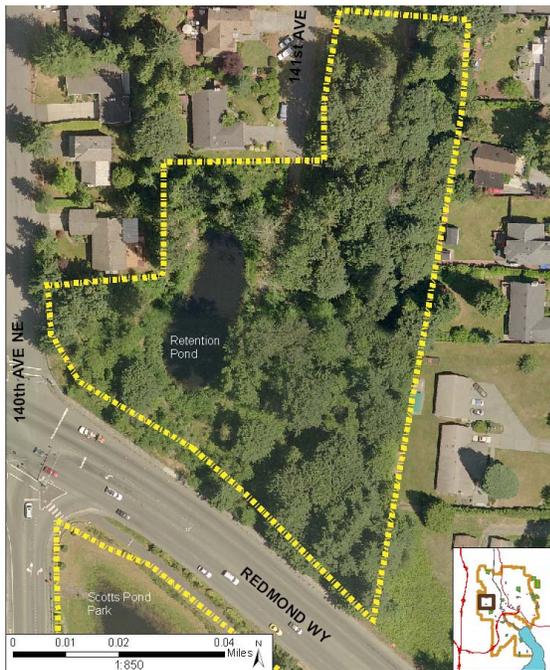
1.6 acres

### RESOURCE PARK

Grass Lawn Neighborhood

#### Description

While originally intended as a neighborhood park, this natural area serves as a stormwater management facility.



#### Condition, Opportunities or Improvements

- None noted

#### Related CIP Projects

- None noted

### AMENITIES



Forest Area



Wetland

# Westside Park

5810 - 156th Ave NE

6.4 acres

## NEIGHBORHOOD PARK

Overlake Neighborhood

### Description

This newly renovated park is named after the neighborhood where it is located and includes a ballfield, basketball half-court, playground, and open space. Bridle Crest Trail passes through the park.



### Condition, Opportunities or Improvements

- Hemlock tree is dying likely due to construction impacts and may need removal soon.

### Related CIP Projects

- None noted

## AMENITIES



Playground



Bike Racks



Basketball Court



Picnic Shelter



Wayfinding Signs



Paved Trails



Tables



Open grass area



Pickleball Court



Benches



Trash Receptacles



Shade Trees



Forest Area

# Willows Creek Park

8915 142 Ave NE

5.0 acres

## NEIGHBORHOOD PARK

Willows/Rose Hill Neighborhood

### Description

This neighborhood park includes paved trails from the parking lot to a children’s play area and open grass space.



### Condition, Opportunities or Improvements

- Basketball hoop missing its net.
- Playground needs ramp to create ADA access.

### Related CIP Projects

- ADA upgrade – add playground ramp.

## AMENITIES



Playground



Parking



Basketball ½ Court



Tables



Open Grass Area



Paved Trails



Benches



Trash Receptacles



Planting beds



Forest Area



# Appendix B:

## Park Site Master Plans by Year

Park	Master Plan Date
Anderson Park*	1981
Arthur Johnson Park	Conceptual plan as part of East Redmond Corridor Master Plan, no individual Master Plan
Bear Creek Park	2000-part of Bear & Evans Creek Trail and Greenway Feasibility study
Cascade View park	1995
City Municipal Campus	2005-not adopted
Conrad Olson	Conceptual plan as part of East Redmond Corridor Master Plan, no individual Master Plan
Downtown Park	2015
Dudley Carter	2010
East Redmond Corridor Master Plan	2009
Edge Skate Park	2000
Esterra Park	2011
Farrell McWhirter Park*	2013
Flagpole Plaza	No Master Plan
Grass Lawn Park*	1998
Hartman Community Park*	1990
Heron Rookery	No Master Plan
Idylwood Park	2004
Juel Community Park	Conceptual plan as part of East Redmond Corridor Master Plan, no individual Master Plan
Luke McRedmond	1981
Martin Farm	Conceptual plan as part of East Redmond Corridor Master Plan, no individual Master Plan
Meadow Park	1980
Nike Park	1981
O'Leary Park	No Master Plan
Perrigo Community Park	2004
Redmond Town Center Open Space	1995
Redmond West Wetland	No Master Plan
Reservoir Park	1979
Rotary Park	No Master Plan
Sammamish Valley Park	2010
Scott's Pond	No Master Plan
SE Redmond Neighborhood Park	Planned for 2023/24
Smith Woods	2010
Spiritbrook Park*	2008
The Stroll	1997
Viewpoint Park and Open Space	1978
Watershed Preserve	1993
Welcome Park	No Master Plan
Westside Park	2019
Willow Creek Park	1995

\*reflects a renovation or updated Master Plan from the original.

# Appendix C:

## Trail System Build-Out



## Redmond Trail System Build-Out

2017 Plan Trail Number	Tracking Number	Trail Project Name	Trail Type
60	52	116th St. East of Juel to North of Einstein	Connector
61	53	124th Street Trail	Connector
	17	148th Ave NE Multiuse Trail	Regional
82	54	156 Ct to PSE Trail	Connector
19	37	156th Ave NE Multiuse Trail	Regional
52	55	172nd Street Trail	Connector
75	56	182nd Pl Trail	Connector
85	57	85th Street to Nike Park Trail	Connector
64	58	Ardmore Village Stormwater Trail	Local
59	59	Avondale to Farrel-McWhirter	Local
73	60	Avondale Trail 116th to 130th	Connector
53	61	Avondale Trail PSE to NE 116th	Connector
21	13	Bear & Evans Creek Trail 10	Connector
54	62	Bear & Evans Creek Trail 2	Regional
89	63	Bear Creek to Grasslawn Connector Trail	Connector
27	31	Bear Creek Trail to Marymoor 1	
94	64	Bear Creek Trail to Marymoor 2	Connector
107	65	Bel-Red Crossing between 165th Pl and NE 40th St	Local
108	66	Bel-Red Crossing@165th Pl	Local
109	67	Bel-Red Crossing_N of 30th	Local
103	68	Bel-Red Trail_NE 30th St to W Lk Samm Pkwy	Local
55	69	Centennial Trail	Local
86	70	Connector Trail Edge Skatepark, OFTC, ORSCC	Local
57	71	Connector Trail from Old School House	Local
70	72	Ficher Village Trail Monticello Creek	Local
77	73	Hartman to 176th Cir. Trail	Connector
74	74	Juel Park to NE 116th	Connector
90	75	Leary Way Trail_Samm Riv to SR 520	Regional
56	76	Marymoor Subarea Trails	Connector
56	77	Marymoor Subarea Trails	Connector
56	78	Marymoor Subarea Trails	Connector
99	79	Marymoor to bridge rowing club	Connector
71	80	NE 114th Trail	Connector
33	38	NE 116th Trail 1	Connector
69	81	NE 124th to NE 116th High School Creek	Local
68	82	NE 124th to NE 116th Kensington Tributary	Local
67	83	NE 124th to Samm River Trail	Local
110	84	NE 28th - Bel-Red Crossing	Connector
58	85	NE 28th - Bel-Red PedBike	Connector
104	86	NE 44th Way to Cascade View Park	Local
106	87	NE 60th Str to 132nd Ave Trail	
92	88	NE 68th Ct to 520	Connector
91	89	NE 7th Ct to 520	Connector
87	90	NE 80th to Avondale	Connector
79	91	NE 87th St to 143rd Ct	Connector
84	92	NE 95th St Trail	Connector
25	29	Neighborhood and School Connections: 161st Ave to Rockwell Trail	Connector
29	30	Neighborhood and School Connections: Ben Rush School to Bridal Crest Trail	Local
	14	Neighborhood and School Connections: Lakeside Trail	Local
38	22	Neighborhood and School Connections: NE 73rd to Grass Lawn Connection	Local
97	93	Old Brick Road Linear Park and Trail	Connector
37	41	Overlake Urban Pathway	Connector
78	94	Play Waves on Sammamish River Waterway	Water
83	95	PSE Powerline Trail 3	Regional
39	17	PSE Powerline Trail 6 - Connecting Parks	Regional
66	96	PSE Trail West (N/S) North Terminus	Regional
95	97	Redmond Way 520 Trail to Bear Creek Trail	
96	49	Redmond Way Trail 2	Regional
98	98	Redmond-Fall City Rd Park & Bike	Connector
81	99	Red-Wood Rd Trail_PSE Trail to 116th	
	43	Sammamish River Trail segment	Regional
72	100	Sequoia Glen Trail	
93	101	Sound Transit Multimodal Trail along SR 520	
105	102	Tosh Creek Trails Ph II	Local
101	103	Tosh Crerek Crossing Trail_W Lk samm Pkwy	
62	104	Valley View Trail	Local
76	105	Valley View Trail to Avondale	Connector
	12	West Sammamish River Trail	Regional
63		Willows Creek NP to PSE Trail	Connector
65		Willows Fjord Trails	Local

A child in a purple winter coat with a fur-lined hood is holding a glowing light stick. The child is standing in a festive outdoor setting at night, with large, illuminated figures in the background. The scene is lit with warm, yellow light, creating a bokeh effect in the background. The child is wearing patterned pants and has a joyful expression. The overall atmosphere is festive and celebratory.

# Appendix D: Public Art Inventory

Year Acquired	Artist Name	Title	Description	Medium	Site
1971	Benjamin Champney	Elise Farrel-McWhirter	Oil painting	Portrait, painting, oil framed	Farrel McWhirter Park
1983	Stephen Jacobs	Redmond Montage	Drawing	Ink paper drawing	City Hall
1989	Suzanne O'Connor	Windsocks at Redmond's Saturday Market	Watercolor	Watercolor, framed-wood	City Hall
1989	Dudley Carter	Fantail Bird	Sculpture	Carved Western Red Cedar	Public Safety Building
1990	Catherine Gill	The Trestle, Redmond	Watercolor	Watercolor, framed wood	Senior Center
1991	Donna Watson	From Past to Present	Watercolor	Watercolor, matted & framed metal	City Hall
1991	Cheryl Leo-Gwin	Volunteer Arts Award 1991	Plaque	Enameled Plaque	City Hall
1992	Katherine Holzknrecht	Volunteer Arts Award 1992		Mixed media	City Hall
1992	Janet Kim	Spectators	Pastels	Oil pastels, framed metal	ORSCC
1993	Amanda Radtke	Solo Musician	Drawing	Marker on paper, framed	City Hall
1993	Jerlyn Caba	Crow Control	Cast Paper	Handmade, cast paper, framed metal	City Hall
1993	Lynne Saad	Southwest Angel	Drawing	Charcoal/paste, framed wood acrylic	City Hall
1993	John Lucas	Man with Derby Hat	Painting	Oil framed	City Hall
1993	Mare Blocker	Volunteer Arts Award 1993	Book	Handmade book and case	City Hall
1993	Jeremy Bennett	Fibonacci 3D	Sculpture	Stainless steel sculpture	Municipal Campus
1994	Catherine Gill	Mixed Media - Poetry and Paint	Watercolor & Paste	Watercolor & pastel, framed wood	City Hall
1994	Gene McMahon	Volunteer Arts Award 1994		Glazed ceramic	City Hall
1994	Abigail Castle	2 Scrambled		Intaglio, framed metal	City Hall
1994	Linda Hagemann	Rhythms	Acrylic	Acrylic, framed metal	City Hall
1994	Priscilla Maynard	Lake's End	Sumi	Sumi painting, framed metal	City Hall
1994	Kyle Trevor	Do Not Park	Photograph	Photograph, framed metal	City Hall
1994	Marilyn Wilkins	Hold the Bacon	Watercolor	Watercolor, framed metal	City Hall
1994	Kim Drew	Moonflight		Mixed media, framed metal	City Hall
1994	Pam Beyette	Impressions in Time	Adorned Cornice Fragment	Multi-media	Public Safety Building
1994	Pam Beyette	Impressions in Time	Entablature Imprints II	Multi-media	Public Safety Building
1994	Pam Beyette	Impressions in Time	Entablature Imprints I	Multi-media	Public Safety Building
1994	Pam Beyette	Impressions in Time	Sammamish River Niche	Multi-media	Public Safety Building
1994		Hip Hop Art Wall #1		Painted concrete wall	Skate Park
1995	Pam Ingalls-Cox	Tomatoes & Garlic	Oil painting	Oil, framed wood	City Hall
1995	Dudley Carter	Three Panel Abstraction	Sculpture	Red Cedar Sculpture	Luke McRedmond Landing
1995	Barbara Busch	Tulips	Photograph	Photograph, R-print, framed	ORSCC
1996	William S. Johnson	Volunteer Arts Award 1996	Gem Sculpture	Brazilian Rock Crystal Quartz	City Hall
1996	Dorisjean Colvin (Palmer)	Corner Tavern	Print	Prints of pencil etchings	City Hall
1996	Dorisjean Colvin (Palmer)	Blacksmith Shop	Print	Prints of pencil etchings	City Hall
1996	Dorisjean Colvin (Palmer)	Marymoor	Print	Prints of pencil etchings	City Hall
1996	Dorisjean Colvin (Palmer)	Railroad Station	Print	Prints of pencil etchings	City Hall
1996	Dorisjean Colvin (Palmer)	Hardware Store	Print	Prints of pencil etchings	City Hall
1996	Dorisjean Colvin (Palmer)	Treehouse	Print	Prints of pencil etchings	City Hall
1996	Hai Ying (Jason) Wu	Firefighters	Relief Sculpture	Aluminum	Fire Station #16
1996	Brandon J. Zebold	Lift	Steel Sculpture	Flame cut steel, painted black	Municipal Campus
1996	Brandon J. Zebold	TAT	Steel Sculpture	Flame cut steel, painted black	Municipal Campus
1996	Dorisjean Colvin (Palmer)	Old Hotel	Print	Original Pencil	Redmond Community Center
1997	Mary Miller-Tyers	Volunteer Arts Award 1997	Acrylic painting	Mixed media, acrylic paint on plywood-tryptic, mounted on marble	City Hall
1997	Georgia Gerber	Paired Beavers	Sculpture	Bronze sculpture	Luke McRedmond Landing
1997	Louise McDowell	Poised for Flight	Sculpture	Bronze sculpture, bronze pedestal	Municipal Campus
1997	Michele Van Slyke	Windvane	Sculpture	Porcelain enamel on steel, aluminum	O'Leary Park
1997	Michele Van Slyke	3 Curved Benches	Bench	Welded mild steel, tamarac wood	O'Leary Park
1997	Michele Van Slyke	Fir bough fascia for clock tower w/ leaf cutouts	Integrated Artwork	10 gauge steel, painted	O'Leary Park
1998	Betsy Best-Spadaro	Volunteer Arts Award 1998	Lino print	Lino Print	City Hall
1998	Aristotle Georgiades Gail Simpson	Works	Sculptural panels w/ silhouettes and bronze tools	Painted steel	Municipal Operations Complex
1999	Fred Munro	Volunteer Arts Award 1999, Emperor	Glass sculpture	Fused glass fan w/ black acrylic stand	City Hall
1999	Fred Munro	Volunteer Arts Award 1999, Cherry Blossoms	Glass sculpture	Fused glass fan w/ black acrylic stand	Redmond Community Center
2000	Lisa Sheets	Aurora and Diane	Sculpture	Bronze casting	Anderson Park
2000	Liz Bruno	Volunteer Arts Award 2000 - Incubation	Oil painting	Oil on canvas/mixed media	City Hall
2000	Randall James Robinson	Talented Souls I	Acrylic painting	Acrylic on canvas	City Hall
2000	Randall James Robinson	Talented Souls II	Acrylic painting	Acrylic on canvas	City Hall

Year Acquired	Artist Name	Title	Description	Medium	Site
2000	Randall James Robinson	Talented Souls III	Acrylic painting	Acrylic on canvas	City Hall
2000	Kenneth Turner	Tip Off	Sculpture	Stainless Steel, base	Grass Lawn Park
2000	Garth Edwards	Architectural Detail: Door Bird	Integrated Artworks	1/8" aluminum unlimited multiples	ORSCC
2000	Garth Edwards	Architectural Detail: Fountain Birds	Integrated Artworks	3/16" aluminum	ORSCC
2000	Garth Edwards	Architectural Detail: Kick Plate	Integrated Artworks	1/4" aluminum	ORSCC
2000	Garth Edwards	Architectural Detail: Sign	Integrated Artworks	Aluminum stainless, holographic plastic	ORSCC
2000	Garth Edwards	Architectural Detail: Elevator Floral	Integrated Artworks	Aluminum	ORSCC
2000	Garth Edwards	Architectural Detail: Bulletin Board	Integrated Artworks	Aluminum, acrylic mirror, cork	ORSCC
2001	Linda Felner	90th Street Bridge Salmon	Bronze Salmon	Bronze Salmon on Concrete	90th St Bridge
2001	Linda Felner	90th Street Bridge Relief Sculpture	Bas Relief	Bas Relief with steel laid in concrete	90th St Bridge
2001	Ralph Bennett	Volunteer Arts Award 2001 - Raven Headress	Sculpture	Carved and painted wood	City Hall
2001	Kenneth Turner	Challenge	Sculpture	Stainless Steel, base	Grass Lawn Park
2001	Bruce Holmes	The Last Test	Sculpture	Bi metal stainless steel and steel	Sammamish River Trail
2002	Bruce Meyers	Education Hill neighborhood traffic calming project	Bas Relief		100th & 169th
2002	Kevin Petelle	Volunteer Arts Award 2002 - Helping Hands			
2002		Hip Hop Art Wall #2		Bronze relief	City Hall
2003	Garth Edwards	Volunteer Arts Award 2003 - Red Head	Sculpture	Dura GROUT Concrete	Skate Park
2003	Judy Phipps	A Helping Hand	Sculpture	Bronze	City Hall
2004	Dorothy J. Stahr	Volunteer Arts Award 2004 - A New Day for Art in Redmond			Fire Station 11
2004	Michele Van Slyke	Fir firefighter's Bench	Art bench	Stoneware w/ mixed media	City Hall - Storage
2005	Bill Ayers	Volunteer Arts Award 2005	Glass sculpture	Painted steel	Fire Station 11
2005	Hai Ying Wu	The First Pitch	Sculpture	Fused Glass	City Hall
2005	Andrew Carson	Large Double Swirl with Glass	Kinetic sculpture	Stainless steel	Grass Lawn Park
2006	Marita Dingus	Floating through Life	Sculpture	Stainless steel, copper, glass	ORSCC
2006	Suzanne O'Connor	Dudley Carter	Watercolor	Watercolor, framed-wood	City Hall
2007	Jay Levey	Connections	Sculpture	Raku clay and metal	Library
2007	Pasha Stinson	Portal	Sculpture, outdoor (possibly created 2003)	metal and black granite	City Hall
2008	Inez Storer	Going to the Other Side			Municipal Campus
2008	Inez Storer	Unknown Voyages and Strange Events			City Hall
2008	Robert DeIgado	Public Safety Building Art Panels	Mural	Ceramic tiles (4 separate panels)	City Hall
2009	Chris McMullen	Modern Convenience	3D indoor wall sculpture	Powder-coated steel, hammers, chains, sprockets, basalt	Public Safety Building
2009	Andie DeRoux	Silver Forest	mixed media 2D	mixed media	City Hall
2009	Andie DeRoux	Dawn	mixed media 2D	mixed media	City Hall
2009	Dan Colvin	Zen Rock Garden	digital media	digital media	Redmond Community Center
2009	Malcolm Edwards	Abandoned Truck, Twin Lakes	photograph	photograph	Redmond Community Center
2010	Dudley Carter	Seagull on a Post	Red Cedar Sculpture	Red Cedar Sculpture	Dudley Carter Park
2011	Tony Angell	Hunting Fox	sculpture	Bronze	City Hall
2013	Claudia Fitch	Tower	ceramic sculpture	glazed stoneware	City Hall
2013	Claudia Fitch	Untitled (Study for Tower #1)	framed work on paper, study of "Tower"	acrylic on collaged Bristol paper	City Hall
2013	John Fleming	Redmond's Erratic			Gilman Landing
2013	John Fleming	SIGNALS			Redmond Central Connector Park
2014	John Fleming	SKYPAINTING			Redmond Central Connector Park
2015	Janet Zweig	Moving Art Center			
2018	Jill Anholt	Buoyant			
2019	Maja Petric	ALEye on Redmond, Then and Now		sculpture/pavilion, integrated digital art	Downtown Park
2019	Maja Petric	ALEye on Redmond's Nature		Print in lightbox	City Hall
2019	Hinojos & Jimenez	Mexican Lanterns		Print on canvas	City Hall
2019	Gail Craddock	Untitled (T&D Feedstore)		Watercolor	City Hall
2019	Dudley Carter	Untitled (2 owls)		carved wooden sculpture	City Hall
2019	Leo Saul Burke	Verdant		Painted Aluminum	Overlake Village Station Pedestrian Bridge
2019	Pete Goldust & Melanie Germond	Go, Fish, Go!		Waterjet-cut aluminum, powdercoat	Redmond Pool
2019	Synthesis Designs	#PridePortal		Mosaic Tile	SR 520 Pedestrian Tunnel

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# Appendix E: Community Survey Summary

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**To:** Caroline Chapman, City of Redmond Parks Planner  
**From:** Steve Duh, Conservation Technix, Inc.  
**Date:** May 26, 2022  
**Re:** **City of Redmond PARCC Plan**  
 Community Survey Summary Results

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Conservation Technix is pleased to present the results of a survey of the general population of the City of Redmond that assesses residents' recreational needs and priorities.

## KEY FINDINGS

### Residents visit frequently and are very satisfied with existing parks and trails.

Visitation is high, with more than 88% of respondents visiting parks and open space at least a few times per month. More than two in three visit at least once a week (70%).

A large majority respondents indicated that they are very or somewhat satisfied in their satisfaction of the City's parks (90%) and its trails and pathways (90.5%). Majorities of respondents also indicated satisfaction with the City's public visual art (67%), community events (57%), and art, music and culture events (51%) in Redmond. Indoor community centers received the lowest ratings, with 23% of respondents rating satisfaction as either somewhat dissatisfied or dissatisfied; however, approximately 43% of respondents did not rate satisfaction toward indoor community centers.

Respondents also were asked to rate the condition of a variety of park and recreation facilities. Respondents gave overwhelming high marks to the condition of Redmond's community parks (86%). Strong majorities of respondents also rated the condition of many other facility types as either excellent or good: trails (77%), their nearest neighborhood park (69%), natural resource parks (63%), and urban parks (62%).

### Residents participate in a range of activities and programs

Respondents visit local parks and recreation facilities for a variety of reasons. The most popular amenities used during visits are trails for walking, running, hiking, biking or riding horses (95%), followed by relaxation, visiting nature and meditation (85%). Majorities of respondents visit park and open space for playgrounds (66%), the farm or wildlife viewing (65%), picnic areas (64%) and public art installations, performances or events (56%).

The greatest number of respondents had participated in classes and programs at Redmond Pool (31%), community events (31%), and Farrel-McWhirter programs (31%).

While residents prioritize maintaining existing parks and facilities, they are generally supportive of improving the City's park and recreation system as well.

Respondents ranked as their top three priorities: Maintaining existing parks and amenities to extend their useful life (1<sup>st</sup>), Expanding trail opportunities (2<sup>nd</sup>), and adding new amenities or features within existing parks (3<sup>rd</sup>).

More than half of respondents believe there are not enough swimming pools or swim beaches (59%), community gardens (56%), or pickleball courts (51%). A plurality of respondents (42%) felt that city-produced signature events were the highest priority of the options provided and the highest overall attendance (72%).

More than 80% of respondents indicated support for additional multi-use walking and biking trails; river and lake access (kayak launch areas, fishing); "Rewilding", expanding tree canopy, or allowing select areas to be naturalized; and additional tables, chairs, and lighting in plazas.

For recreation programs, more than half of the respondents who provided feedback felt the City needed more of the following recreation program types:

- Redmond Pool (swim lessons, family swim time, etc.)
- Community Gardens
- Youth summer camps (Farm & Pony, Nature Vision, sports, Cartoonaversity)
- Youth programs, classes, and activities (arts, crafts, music, etc.)
- Teen programs, classes & activities (life skills classes, art, music, etc.)
- Adult programs, classes & activities (arts, crafts, music, etc.)
- Farrel-McWhirter programs, classes, and activities (farm, nature, outdoor)

#### Residents provided a substantial amount of write-in responses

Respondents were asked to describe one thing that they would like to see the City of Redmond do to improve parks, trails, or natural areas. While residents left hundreds of specific comments and ideas, a few themes emerged:

- The highest frequency comments related to interest in additional pickleball courts, areas for off-leash dogs, trails, cricket fields, and ongoing maintenance.
- Respondents expressed interest in, and enthusiasm for, a wide variety of park improvements listed elsewhere in the survey, including the development of playgrounds, off-leash dog areas, and sport-specific facilities, including fields for cricket and rugby.
- Respondents would like to see continued investment in the expansion and maintenance of the city's trail system – both paved and soft-surface trails. Several respondents also asked for investments in pedestrian and bicyclist access and safety improvements (sidewalks, crossings, bike lanes, etc.), as well as mapping, wayfinding signage, and etiquette communications.
- Several respondents offered interest in additional events and public art displays, as well as interest in another community center and pool.

### DIFFERENCES BY DEMOGRAPHIC GROUPS

The table below summarizes key differences between respondents of different demographic groups.

*Note: Results are aggregated for the mail and online surveys and are for informational purposes only.*

Age	
<p style="text-align: center;"><b>20 to 55</b></p> <ul style="list-style-type: none"> <li>• Most frequent users of parks &amp; recreation facilities</li> <li>• Feel the City needs more pool programs, youth summer camps and youth programs</li> <li>• More strongly favored expanding trail opportunities</li> <li>• More supportive of tables, chairs and lighting in plazas and outdoor ping pong tables</li> </ul>	<p style="text-align: center;"><b>Over 55</b></p> <ul style="list-style-type: none"> <li>• Visited for pickleball more often</li> <li>• More frequently rated community centers and urban parks as in poor condition</li> <li>• Slightly higher need for pickleball courts, off-leash dog areas and public art installations</li> <li>• Participated at a slightly higher rate in adult fitness classes, community events, and Redmond Pool programs</li> </ul>
Gender	Race / Ethnicity
<ul style="list-style-type: none"> <li>• Female respondents had higher usage of park and recreation facilities for splash pads, farm visits, the art and clay studio and public art installations</li> <li>• Male respondents indicated a higher need for sport fields and basketball courts</li> <li>• Female respondents noted a higher priority for temporary art events than male respondents</li> </ul>	<ul style="list-style-type: none"> <li>• Asian, Indian and Latinx respondents identified greater need for adult sport programs, youth sports, youth programs and youth summer camps, in addition to party packages and family programs</li> <li>• Indian respondents have higher need for playgrounds and cricket fields; more satisfied with indoor centers</li> <li>• Latinx respondents have higher interest plaza tables/chairs</li> </ul>
Location	
<b>Central / East – Downtown, SE Redmond, Bear Creek</b>	
<ul style="list-style-type: none"> <li>• Slightly more likely to use parks and recreation facilities frequently</li> <li>• More supportive of tables, chairs and lighting in plazas</li> <li>• Slightly higher priority on building new parks on existing city-owned land</li> </ul>	
<b>South – Overlake, Idylwood</b>	
<ul style="list-style-type: none"> <li>• Slightly less satisfied with the City’s parks</li> <li>• Slightly higher priority on adding new amenities at existing parks</li> <li>• More supportive of a splash pad and environmental education center</li> </ul>	
<b>West – Grass Lawn, Sammamish Valley, Willows, Rose Hill</b>	
<ul style="list-style-type: none"> <li>• Rated the condition of their local neighborhood parks and community parks more favorably</li> <li>• More supportive of picnic shelters, gathering spaces and cricket fields</li> <li>• Visited more often for sport fields for soccer, football, rugby or lacrosse</li> </ul>	
<b>North – Education Hill, North Redmond</b>	
<ul style="list-style-type: none"> <li>• Slightly less satisfied with the City’s parks</li> <li>• Visited more often for sport fields for soccer, football, rugby or lacrosse</li> <li>• Slightly more usage of Farrel-McWhirter programs and participation in youth programs</li> </ul>	

## SURVEY METHODOLOGY

In close collaboration with City of Redmond staff and the Parks & Trails Commission, Conservation Technix developed the 19-question survey that was estimated to take less than ten minutes to complete.

The survey was mailed to a random sample of 2,500 households within the city limits of Redmond on March 24, 2022, and reminder postcards were mailed to the 2,500 households on April 5<sup>th</sup>. An online version of the survey was posted to the city’s website on March 25<sup>th</sup>. Residents who did not receive a mail survey were able to complete the survey online. The survey was closed on May 16, 2022, and the full dataset was compiled and reviewed.

The survey is available in English, Chinese, Russian and Spanish, and the cover letter accompanying the printed mail survey was written in all four languages and included unique QR codes to access each in-language survey online. Overall, 330 surveys from the random sample mailing have been completed and returned (13.2% response rate, 5% margin of error). An additional 881 surveys were completed from the general, community-wide online surveys. In all, 1,211 surveys were collected, which includes 29 Chinese, three Russian and 10 Spanish surveys.

Information about the survey was promoted through a number of channels, including on the City’s website, in the e-newsletter, on Let’s Connect, through multiple social media postings, through direct outreach to partner organizations and recreation program participants, and with posters with QR codes at parks and community events.

Although households were randomly chosen to receive the mail survey, respondents were not necessarily representative of all city residents. However, age group segmentation shows general alignment with current Census data. See the table below for age demographics for the mail and online surveys below, as well as comparative percentages for Redmond’s population. See pages 19-21 for other demographic subgroup data comparisons.

Figure 1. Age demographics of survey respondents

Age group	Survey Respondents			City of Redmond	
	Mail	Online-only	Combined	All	Over 20
Under 20	2.3%	5.7%	4.7%	24.5%	--
20 to 34	22.3%	11.5%	14.6%	26.9%	35.7%
35 to 44	27.9%	30.3%	29.6%	17.7%	23.4%
45 to 54	14.0%	26.1%	22.6%	11.5%	15.2%
55 to 64	14.0%	11.6%	12.3%	9.2%	12.2%
65 to 74	12.5%	11.3%	11.6%	6.1%	8.1%
75 and older	7.2%	3.5%	4.6%	4.1%	5.4%
Total	100%	100%	100%	100%	100%

This report includes findings of community opinions based on the combined responses from the mail survey and online. Each section also notes key differences between different demographic groups and among responses to the online-only survey, where applicable. Percentages in the report may not add up to 100% due to rounding.

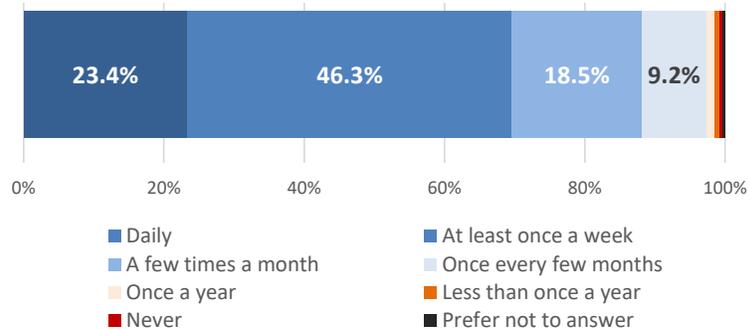
## DETAILED FINDINGS

### Usage and satisfaction of parks and recreation facilities

#### How often do residents use various parks and recreation facilities?

Respondents were asked how often they, or members of their household, visited a City of Redmond park, trail, community center, or open space. Respondents tend to visit frequently, with more than two in three visiting at least once a week (70%) and another 19% visiting a few times per month. Only 9% of respondents visit just a few times per year. Very few (<2%) did not visit a park at all.

Figure 2. On average, how often do you visit or use a Redmond park, trail, community center, or open space?



While younger respondents visit the City’s parks, trails, community centers and open space more frequently than older respondents, over half of respondents 75 years old and over still visit at least once a week. Online-only survey respondents tend to visit at slightly more often as mail survey respondents. Also, mail survey respondents over 75 indicated a slightly lower frequency of park usage compared to the online-only respondents. Respondents who live in Downtown were slightly more likely than respondents elsewhere to use parks and recreation facilities frequently. No significant responses differences were noted by gender.

#### How do residents rate their satisfaction with Redmond’s parks and recreation facilities?

Respondents were asked to rate their satisfaction with a variety of park and recreation facilities types on a scale from very satisfied to dissatisfied. A large majority respondents indicated that they are very or somewhat satisfied in their satisfaction of the City’s parks (90%) and its trails and pathways (90.5%). Majorities of respondents also indicated satisfaction with the City’s public visual art (67%), community events (57%), and art, music and culture events (51%) in Redmond.

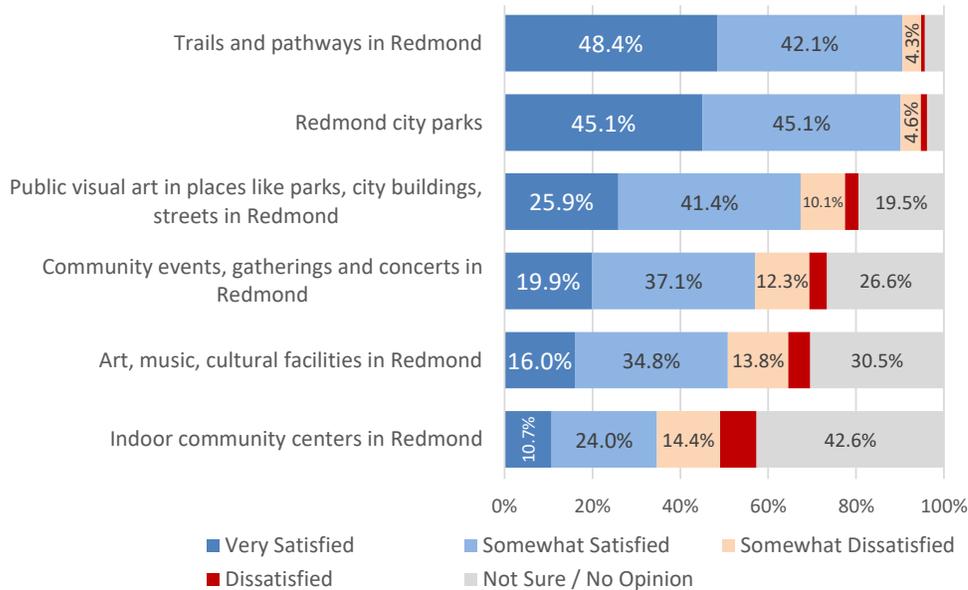
Indoor community centers received the lowest ratings, with 23% of respondents rating satisfaction as either somewhat dissatisfied or dissatisfied. Approximately 43% of respondents did not rate satisfaction toward indoor community centers.

Overall, online-only survey respondents indicated higher satisfaction for each of the facility types compared to the mail survey respondents, with the exception of city parks and trails. In those instances, there were no variations in how respondents rated satisfaction. Mail survey respondents 65 years of age and over were less satisfied with indoor community centers and public visual art.

Respondents living in Overlake and North Redmond were slightly less satisfied with the City’s parks than those living in other parts of the city. Respondents who identified as Indian indicated a slightly higher

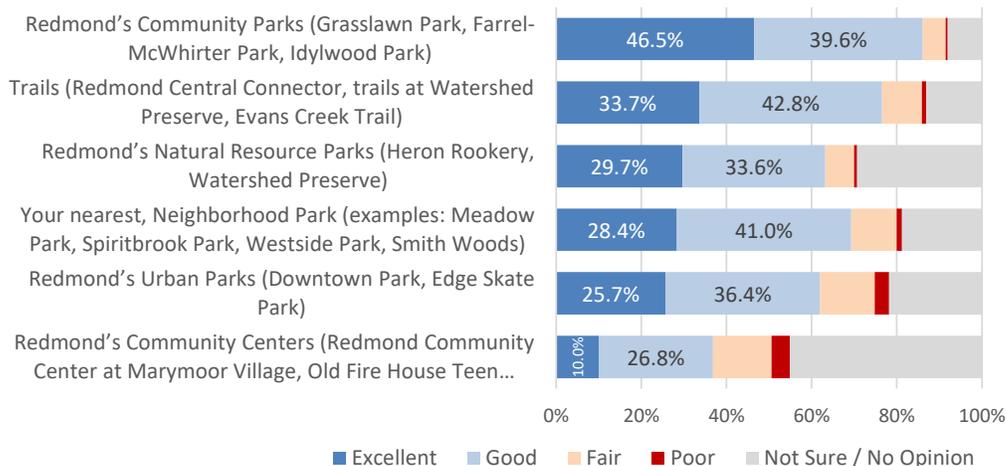
satisfaction of indoor community centers. No other differences were noted by ethnicity, geography or gender.

**Figure 3.** Rate your household’s overall satisfaction with each of the following City of Redmond Parks and Recreation programs, events, and facilities. (Check only one box in each row)



How do residents rate the condition of Redmond’s parks and recreation facilities?

Respondents also were asked to rate the condition of a variety of park and recreation facilities. Respondents gave overwhelming high marks to the condition of Redmond’s community parks (86%). Strong majorities of respondents also rated the condition of many other facility types as either excellent or good: trails (77%), their nearest neighborhood park (69%), natural resource parks (63%), and urban parks (62%).



As with the question on overall satisfaction about recreation facilities, respondents also rated the condition of the City's community centers more poorly than other facility types, with 37% rating community centers as excellent or good. Approximately 45% of respondents did not rate community centers and indicated a response of 'not sure' or 'no opinion'.

Respondents to the mail survey and the online-only survey provided generally consistent responses on the condition of park and recreation facility types, except mail survey respondents were less favorable toward the City's community centers. Respondents living in Grass Lawn rated the condition of their local neighborhood parks and community parks more favorably than those from other city neighborhoods. Respondents who identified as Indian rated the condition of community centers more favorably. No other significant differences were noted by ethnicity, geography or gender.

Respondents over 75 years of age more frequently rated community centers and urban parks as in poor condition, but these two facility types also included higher percentages of 'not sure / no opinion' responses compared to other age groups.

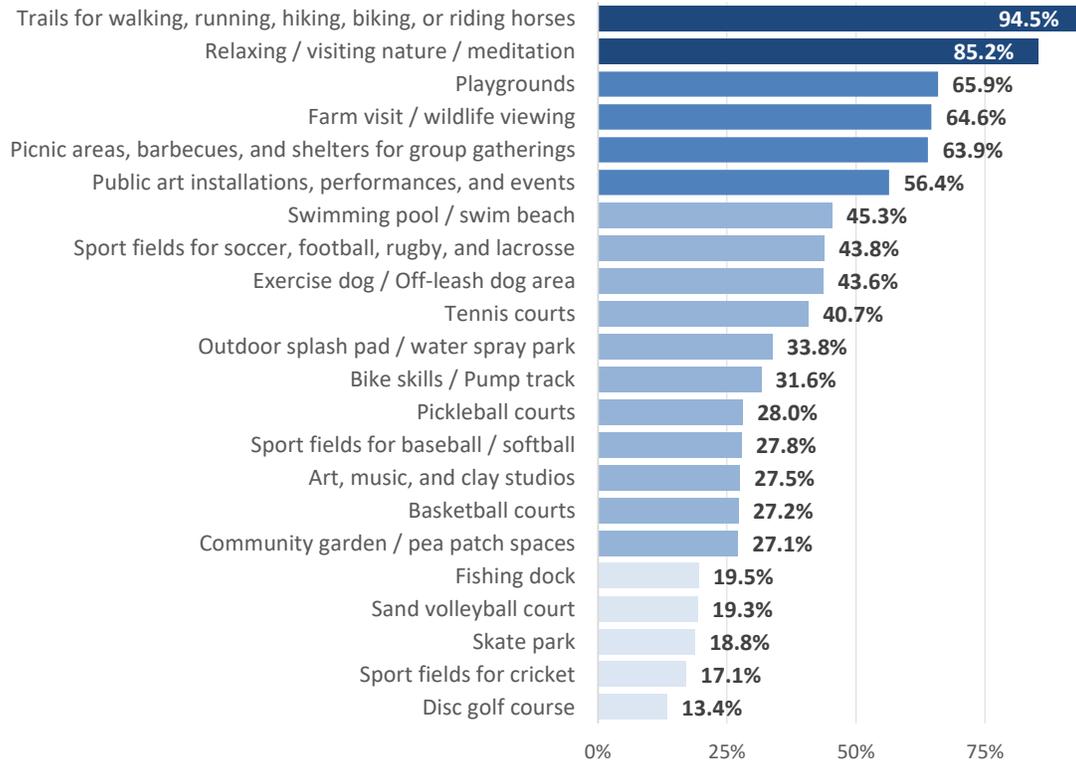
#### Why do residents visit parks, and does the number of existing park and recreation amenities meet residents' needs?

The survey asked residents a pair of questions regarding their use of, and sense of adequacy about, common park and recreation facilities.

Respondents visit local parks and recreation facilities for a variety of reasons. The most popular amenities used during visits are trails for walking, running, hiking, biking or riding horses (95%), followed by relaxation, visiting nature and meditation (85%). Majorities of respondents visit park and open space for playgrounds (66%), the farm or wildlife viewing (65%), picnic areas (64%) and public art installations, performances or events (56%). Approximately one in three respondents visited for swimming (45%), sport fields (44%), exercising a dog (44%), tennis courts (34%), and splash pad (32%).

Female respondents indicated a slightly higher usage of park and recreation facilities for splash pads, farm visits, the art and clay studio and public art installations. Respondents between 35 and 54 years of age indicated slightly higher usage for playgrounds and basketball courts, while those over 55 years of age visited for pickleball more often. Respondents living in Education Hill and Grass Lawn visited more often for sport fields for soccer, football, rugby or lacrosse.

**Figure 5.** Different activities and amenities bring people to city parks, community centers, and open spaces. Please indicate if your household uses these park features. ( Check all that apply )



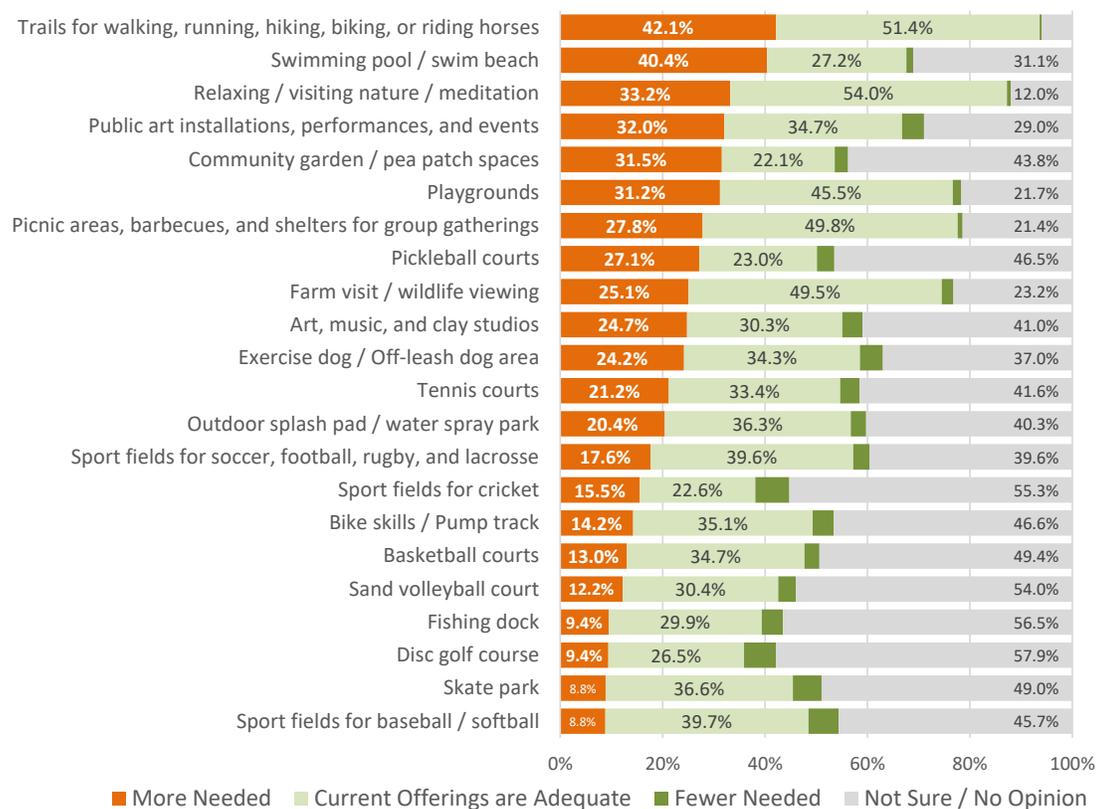
Respondents generally feel that the City already provides enough of all of the amenities listed. A plurality of respondents indicated the greatest need for trails (42%) and swimming pool or swim beach (40%).

If respondents who answered “Not Sure / No Opinion” are excluded from the results, more than half of respondents believe there are not enough swimming pools or swim beaches (59%), community gardens (56%), or pickleball courts (51%). Between 35% and 40% of respondents who rated their options believe that there is not enough of the following:

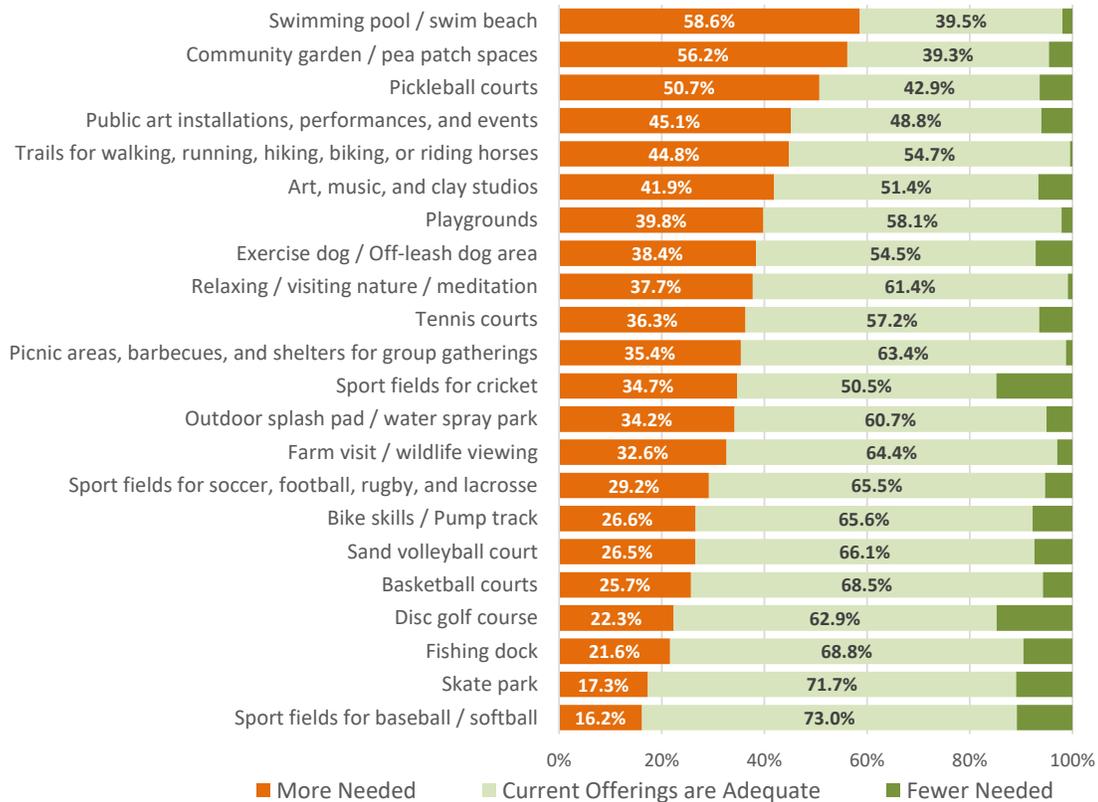
- Public art installations, performances, and events (45%)
- Trails for walking, running, hiking, biking, or riding horses (45%)
- Art, music, and clay studios (42%)
- Playgrounds (40%)
- Exercise dog / Off-leash dog area (38%)
- Relaxing / visiting nature / meditation (38%)
- Tennis courts (36%)
- Picnic areas, barbecues, and shelters for group gatherings (35%)

Respondents to the mail survey indicated a slightly higher need for public art installations and farm visits or wildlife viewing. Those who took the online-only survey and those between 35 and 44 years of age had a slightly higher need for cricket fields. Respondents over 55 years of age had a slightly higher need for pickleball courts, off-leash dog areas and public art installations. Male respondents indicated a higher need for each sport field type and for basketball courts, while female respondents had a greater need for a swimming pool or beach access, art, music or clay studios, public art installations, farm visits and outdoor splash pads. Respondents who identified as Asian had a slightly higher need for public art installations and tennis; those who identified as Indian had a higher need for playgrounds and cricket fields.

Figure 6. Using the same list again, indicate if the current offerings are adequate or not.



**Figure 7.** Using the same list again, indicate if the current offerings are adequate or not. (Excluding “Not Sure / No Opinion” responses)



## Recreation programs

What park and recreation options do residents have an interest in? Would they support adding more of these options to Redmond’s park system?

The survey also asked residents a pair of questions regarding their participation in, and sense of adequacy about, a variety of available recreation program options.

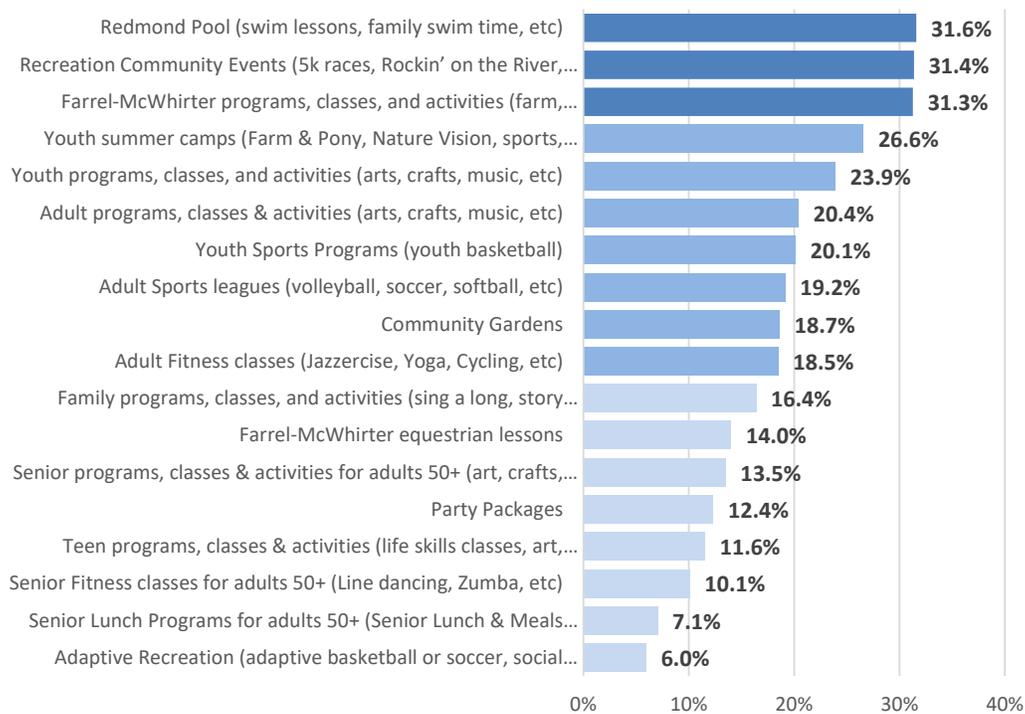
Overall, less than one in five respondents (18.5%) have participated in the City’s recreation programs. Of the listed activities, the greatest number of respondents had participated in classes and programs at Redmond Pool (31%), community events (31%), and Farrel-McWhirter programs (31%).

Overall, respondents to the mail survey participated more in adult fitness classes, and those responding to the online-only survey participated more in community events. Mail survey respondents 55 years of age and over participated at a slightly higher rate than other age groups in adult fitness classes,

community events, and Redmond Pool programs. Online-only respondents between 20 and 34 years of age participated more with adult sport leagues.

Respondents to the mail survey over 55 years of age indicated higher participation in pool programs, Farrel-McWhirter programs and adult fitness classes. Respondents to the online survey between 20 and 34 years of age participated more in adult sport leagues, and across all age groups, online respondents participated at a higher rate in community events. Female respondents (or their household) participated at higher rates in the following: adult fitness, adult programs and classes, youth summer camps, youth programs and classes, senior fitness, and senior programs and classes. Respondents living in Education Hill participated more in youth summer camps, and those living in Grass Lawn, Education Hill and North Redmond used Farrel-McWhirter programs more than those living in other neighborhoods.

**Figure 8.** The City offers different kinds of recreational classes and activities throughout the year. Please indicate if your household has participated or used each of the listed recreation program types in the past.



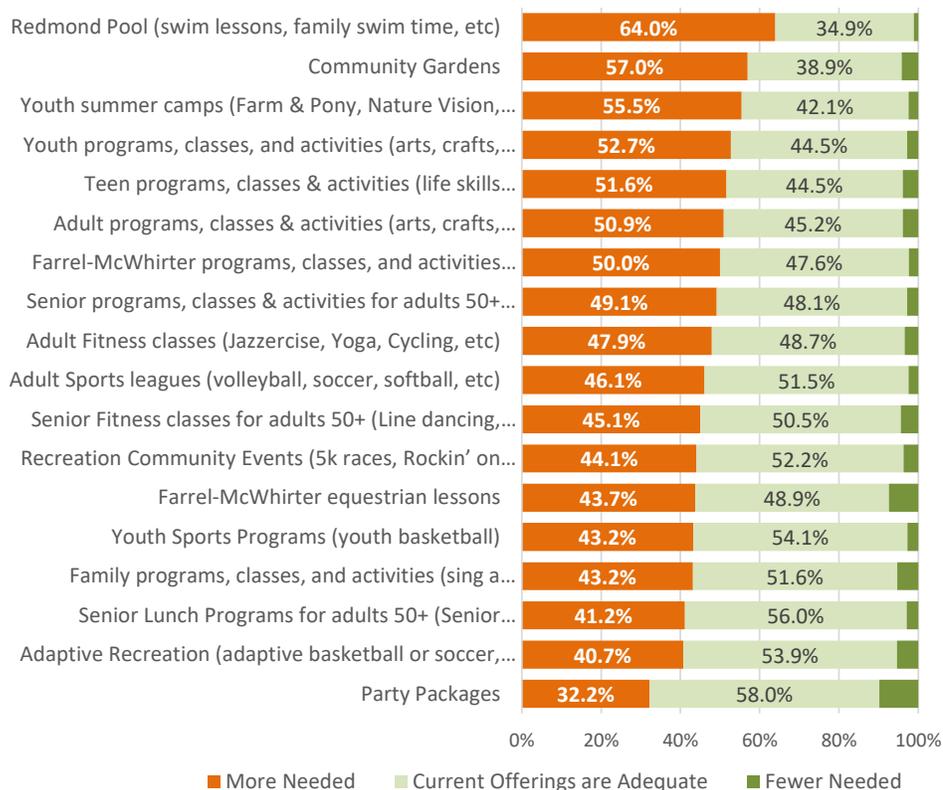
The survey asked respondents which types of recreation programs, classes, and activities they would like to see more of. Notably, approximately more than half of respondents (59%) responded that they were not sure or had no opinion whether current offerings are adequate or not. Of those respondents who expressed an opinion, more than half felt the City needed more of the following recreation program types:

- Redmond Pool (swim lessons, family swim time, etc.)
- Community Gardens
- Youth summer camps (Farm & Pony, Nature Vision, sports, Cartoonaversity)

- Youth programs, classes, and activities (arts, crafts, music, etc.)
- Teen programs, classes & activities (life skills classes, art, music, etc.)
- Adult programs, classes & activities (arts, crafts, music, etc.)
- Farrel-McWhirter programs, classes, and activities (farm, nature, outdoor)

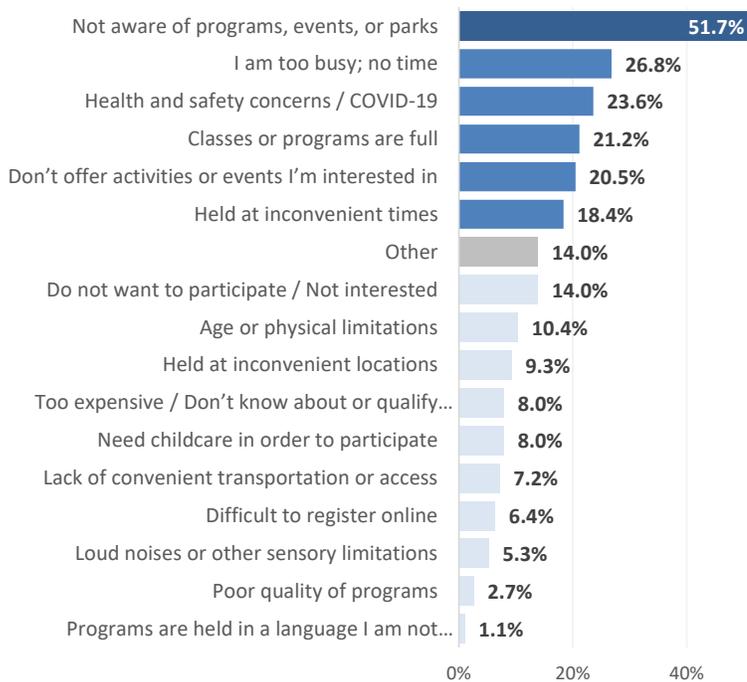
Mail survey respondents indicated a stronger need for community gardens across all age groups. Respondents between 35 and 54 years of were more likely to feel the City needs more pool programs, youth summer camps and youth programs. Adults over 55 had the greatest unmet needs for adult programs, Farrel-McWhirter programs and senior programs. A need for more adult sport leagues was identified by respondents younger than 35 and those between 65 and 74 years of age. Female respondents indicated a greater need for community gardens, senior programs, senior fitness, family programs, both Farrel-McWhirter program types, adult fitness, and adult programs and classes. Respondents who identified as Asian, Indian or Latinx indicated a greater need for adult sport programs, youth sports, youth programs and youth summer camps, in addition to party packages and family programs.

**Figure 9.** Using the same list again, indicate if the current offerings are adequate or not. (Excluding “Not Sure / No Opinion” responses)



Respondents were also asked why they do not participate in recreation or sports programs offered by Redmond. More than one-half (52%) responded that they were not aware of program offerings, suggesting a significant opportunity for the City to improve information and outreach. Nearly 27% of respondents said they were too busy to participate in programs. Between 15% and 25% of respondents cited programs held at inconvenient times (18%), not having programs or activities of interest (21%), classes being full (21%), or having health and safety concerns (24%) as the reasons they do not participate. There were no significant differences in responses by subgroups.

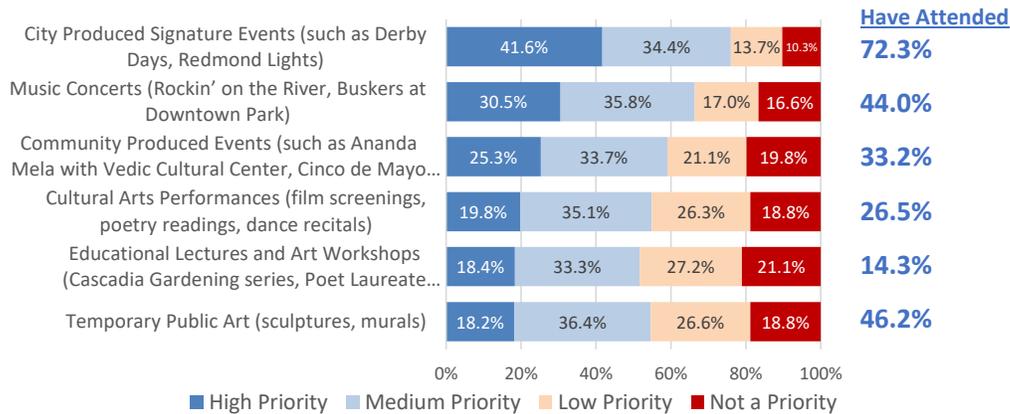
**Figure 10.** Please CHECK ALL the reasons why your household does not use Redmond’s Parks & Recreation more often, including visiting trails, attending recreation programs and activities, community events, or visiting community centers. (Check all that apply)



### Community Events

As with recreation programs and park amenities, the survey asked a pair of questions regarding attendance to, and priority for, a range of community event types. A plurality of respondents (42%) felt that city-produced signature events were the highest priority of the options provided and the highest overall attendance (72%). Music concerts and community-produced events were also strong priorities. Temporary public art and educational lectures were noted as the lowest priorities for community events, even though respondents noted strong attendance to temporary public art (46%).

**Figure 11.** The City of Redmond offers or supports many community events throughout the year that are free to the public and utilize city staff resources and funding. For each community event type listed below, indicate if your household has attended in the past. Using the same list again, indicate whether each is a High Priority, a Medium Priority, a Low Priority, or Not a Priority for your household.



Mail survey respondents between 55 and 74 years of age indicated highest attendance at signature events, and those over 55 years of age had higher attendance at music concerts than other age groups. Female respondents attended temporary public art events and music concerts at higher rates than male respondents. No other significant differences regarding attendance were noted by geography.

Regarding event priorities, online-only survey respondents between 20 and 44 rated community-produced events as a higher priority than other age groups. Also, female respondents noted a higher priority for temporary art events than male respondents. No other significant differences regarding priorities were noted by geography.

## Priority Investments

### Do residents support additional park and recreation facilities?

The survey asked residents a pair of questions regarding their level of support for a variety of amenities and facilities that could be added to the park system, with listed options segmented between those that represent higher cost improvements and those that represent lower cost improvements.

When presented higher-cost potential improvements, respondents were most supportive of adding multi-use walking and biking trails and river and lake access opportunities. Respondents were less supportive of adding campgrounds or cricket fields.

For the listed sport amenities, online-only respondents younger than 55 were more supportive of turf fields, and those between 35 and 44 were more supportive of cricket fields. Male respondents were slightly more supportive of turf fields and cricket fields than female respondents. Respondents living in the Sammamish Valley/Willows/Rose Hill areas were slightly more supportive of cricket fields than those living in other neighborhoods.





















10. The following list includes lower cost park amenities that the City of Redmond could consider adding to the park system. Please indicate for each whether you would be Very Supportive, Somewhat Supportive, Not Supportive or Not Sure.

	Very Supportive	Somewhat Supportive	Not Supportive	Not Sure
Community gardens (pea patch)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Outdoor volleyball courts	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Inclusive / ADA playground equipment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Off-leash dog areas within existing parks	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Temporary public art installations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Tables, chairs, and lighting in plazas	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Outdoor ping pong tables or other games	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
"Rewilding", expanding tree canopy, or allowing select areas to be naturalized	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Outdoor exercise equipment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

11. For the following list, indicate how you would rank the priority for each (1<sup>st</sup> priority is highest and 6<sup>th</sup> priority is lowest). Mark each ranking number only once.

	Select each priority ONLY ONCE.						Don't know / No opinion
	Highest priority → Lowest priority						
	1st	2nd	3rd	4th	5th	6th	
Adding new amenities and features within existing parks	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Building new parks on undeveloped, city-owned parkland	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Maintaining existing parks and amenities to extend their useful life	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Acquiring additional land for future parks and conservation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Expanding trail opportunities and connections	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Expanding recreation classes, community events, art programs, and camps	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

We're asking these demographic questions to help us evaluate the effectiveness of our outreach activities. It's important that you provide a response to each question.

12. What is your age?

- Younger than 20
- 20 to 34
- 35 to 44
- 45 to 54
- 55 to 64
- 65 and 74
- 75 and older

13. In which Redmond neighborhood do you live?

- Education Hill
- Downtown
- Grass Lawn
- Overlake
- Idylwood
- Sammamish Valley / Willows / Rose Hill
- Bear Creek / SE Redmond
- North Redmond
- Don't live in Redmond

14. Which gender do you identify with?

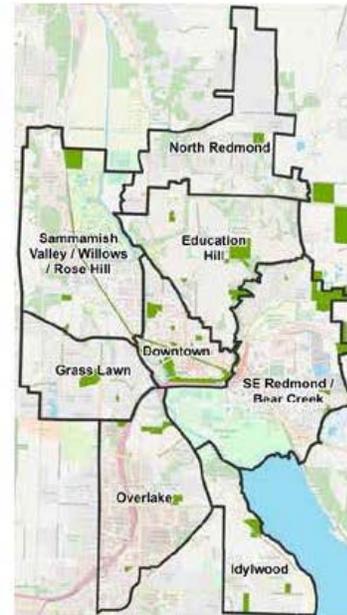
- Male
- Female
- Transgender / Gender-variant
- Prefer not to answer

15. Do you identify with having or living with a disability?

- Yes
- No
- Prefer not to answer

16. Which of the following best describes your racial and ethnic heritage?

- African American / Black
- Asian American / Pacific Islander
- Arab American
- Hispanic / Latinx
- Indian Subcontinent
- Native American
- White / Caucasian
- Multiracial
- Other (please specify) \_\_\_\_\_
- Prefer not to answer





# Appendix F:

## Open House #1 Summary













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# How can we improve your park?



- 15 playgrounds
- 35 sports fields
- 8 picnic shelters

Redmond Parks and Recreation

# COMMUNITY CENTERS How do you want them?



Rental & more



Other

- Old Firehouse Teen Center
- Marymoor Village Community Center
- Old Redmond Schoolhouse
- Redmond Pool
- Redmond Senior & Community Center (coming soon)



## Appendix G:

## Open House #2 Summary





The survey expressed that top priorities for park system improvements include:

- Maintaining and caring for existing parks and making sure existing park amenities last longer
- Expanding trail opportunities and finding ways to improve trail connections
- Upgrading existing parks and adding new amenities to provide more choices for recreation
- Adding pool programs, including swim lessons, family swim time and lap swimming
- Expanding community gardens and additional adult programs, classes and activities
- Improving trail connections and adding off-leash dog areas and community gardens
- Adding high-need amenities like a pool or swim beach, more pickleball courts and additional public art, performances and events

Through survey responses and other feedback from community outreach, a few core themes emerged, including:

- Taking care of what we have by making minor renovations and repairs to keep facilities in good condition. It also includes improving accessibility, signage and maintenance, as well as improving the natural environment.
- Continuing to build the system by adding the new Senior and Community Center, which will create more space for recreation programs and classes. It also includes developing the eight undeveloped park sites across the city. These sites can provide the space for more playgrounds, gardens, sport courts and more.
- Expanding recreation opportunities and providing the community with more choices for recreation and more variety, from trails to all-inclusive play areas to public art and events.
- Adding user conveniences like more places sit and gather, restrooms and signage to tie the whole system of parks and trails together.

### Priority Areas

Throughout the summer, there have been repeated comments about improvements to Redmond’s system, and these themes lead to the creation of three core priority areas. Those priorities are:

1. 10-minute Walk & Equitable Access
2. Expanding Recreation Diversity
3. Trail Connections & Experiences

### Poll Question 1

**Do you think these ideas about access to park land are going in the right direction or wrong direction?**

(30 participants voted in this poll)

93% (28 participants) – Right Direction

7% (2 participants) – Wrong Direction

### Poll Question 2

**Do you think these ideas about expanding the variety of recreation options are going in the right direction or wrong direction?**

(28 participants voted in this poll)

96% (27 participants) – Right Direction

4% (1 participants) – Wrong Direction

### Poll Question 3

**Do you think these ideas about improving trail connections and amenities are going in the right direction or wrong direction?**

(26 participants voted in this poll)

92% (24 participants) – Right Direction

8% (2 participants) – Wrong Direction

### Poll Question 3

**Which of the following are the biggest park and recreation priorities to you and your household?**

(31 participants voted in this poll)

58% (18 participants) - Build the currently undeveloped park sites

65% (20 participants) - Add more amenities (picnic shelters, gardens, dog parks)

26% (8 participants) - Expand recreation programs, classes and camps

55% (17 participants) - Expand the trail system to connect parks and create loops

19% (6 participants) - Provide more public art, cultural events & performances

19% (6 participants) - Something else; these don't meet my needs

### Poll Question 4

**Are there other improvements important to you? How else should the City focus park resources in next five years?**

(15 participants commented on this poll)

Responses included:

- Holding more space for community serving organizations (homeless shelters, childcare facilities, teen services, etc.) B&GC, FOY, etc.
- Pickleball! (Dedicated courts, with lights, not close to residential due to noise)
- Water bottle station accessibility for ADA and events for ADA community.
- Getting people to gather as a community with a variety of opportunities.
- Skagit Valley just built a covered and lighted pickleball complex which would be great for our fall/wintertime periods.
- Covered areas for resting and seats.
- We definitely could use more parks that allow for people who use wheelchairs or have other physical disabilities.
- Pickleball courts/facilities - a good model to follow would be Gilbert Regional Park in Gilbert, AZ - 16 pickleball courts for Redmond
- Park shelters include barbeque amenities, benches, and rest rooms.
- Especially with the construction of many large apartment buildings, I would like to see some green areas, like mini parks or pocket parks.
- Beach volleyball courts sport playground for adult grass volleyball courts.
- Build undeveloped lots with water focused parks and nature parks and parks for all ages/kinetic movement; focus on the new generation.
- None. More pickleball courts.
- This was great! Pickleball courts, walkability, and connecting trails/parks are the top priorities of my local friends and families.
- Prevent invasive plant species.

## Q&amp;A

- Is this meeting being recorded so we can view it again later?
  - Response - Yes, it will be available for later viewing.
- Does Redmond have any influence over Marymoor Park (which is a King County park). How closely does Redmond work with King County?
  - Response - The City of Redmond collaborates with King County parks on various programs and offerings, but we don't have influence over the park.
- Groupings of 10-14 pickleball courts for larger groups? Yes please!! THANKS! That's not a Question. Just some positive feedback :-)
- Response - Thank you for that feedback.
- We would need more pickleball courts and bathrooms nearby.
  - Response - Thank you for that feedback.
- Are there any plans to add more beach volleyball courts?
  - Response - That's good feedback on beach volleyball, thanks for adding that in a suggestion for additions.
- Which of these options would include pickle ball courts?
  - Response - Building currently undeveloped parks and adding more amenities would include more sporting areas.
- We need more pickleball AND tennis courts! Please don't take-over existing tennis courts, but please build many more pickleball courts.
  - Response - Thank you for that feedback.
- Thank you! I think adding court lights would be helpful too.
- Any plans for improving or expanding teen programs?
  - Response - This is something we would like to prioritize! We want to make our park and community spaces something our youth community would like to utilize more often.
- Another strong vote for additional Pickleball courts including a location as you mention of 10-14 courts at the same site. Thank you for all your work.
- Another strong vote for additional groupings of pickleball courts. Skagit Valley just built a covered/lighted complex that might be a model for Redmond to consider (<https://www.svpball.com/>) And yes...thank you for all that you are doing to help plan Redmond's future.
- I would recommend looking into Gilbert Regional Park in Gilbert, AZ.....multipurpose park with 16 pickleball courts (with lights and bathrooms), tennis courts, sand volleyball courts and water recreation play area. Specific to Redmond, the pickle ball courts needs to be designed as a destination feature; court lights, center court feature with spectator seating, parking space for food trucks. And for PNW weather, the courts need to be half covered and half open.
- Hello, at Perrigo Park, a few of tennis courts have been converted into pickleball courts with good nets (look pretty permanent). But the courts still have both tennis and pickleball lines. What is the plan there? What is stopping us from making them permanent pickleball courts with permanent lines?
  - Response - We have an ongoing pilot project at that park to see how it's working and gather community feedback.
- If there are specific areas of recreational interest that we are particularly passionate about, is there any way to volunteer and further help make it happen?
  - Response - We are always looking for volunteers! Some volunteer roles include planting more native plants or coordinating other volunteers around the city or for larger events like Derby Days. You can

also volunteer in roles like sports league coaches, at senior centers, and at teen centers to help with recreational programming.

- I would also like to see more pickleball courts with lights at more parks. It's a sport that is growing rapidly and we are seeing crowded courts with few options in the area. We've traveled to the tri-cities, and they have very impressive courts. We definitely need it here.
- I have a strong vote for more water-based parks for all ages, especially as the climate becomes warmer and we face more and more heat waves. Additionally, I believe we should focus on different types of parks like nature specific parks, kinetic movement parks, and parks for all ages and abilities. Growing up in Redmond, I have not seen many of these types of parks and think they would be very beneficial to the future generation.
- Cricket fields need to be higher in the priority list.
- How are these projects funded? How do impact fees come into play?
  - Response - We use funds from the capitol project list and identify which projects are eligible for impact fees. We collect impact fees for all new development. For example, a new park, someone mentioned Westside Park, will have its own budget for renovations. Impact fees are also used for recreation facilities and park and trail maintenance.
- How much of overall construction is covered by impact fees?
  - Response - It depends on the project. For example, for the Redmond senior and community center development, the impact fees won't cover the full cost of that facility, so we utilize other funds to help subsidize the cost. Other smaller projects might be fully funded by its impact fees.
- More need for cricket leagues for youth players! There are hundreds of kids who play cricket and don't have a place to play.
  - Response – Thank you for that feedback.
- Bring back the senior bus program and make it wheelchair accessible.
- Mark on trail maps which trails are wheelchair accessible so we know which routes are usable.
- Land acquisition is expensive. How do you do this? How do you establish permanent domain areas?
- Gardens are a great idea with inflation so high.
- Shakespeare in the park!
- Need trails to make more connections. Make trails go from Marymoor and Idylwood Park finish to 124<sup>th</sup> street and connect down to Redmond Way and businesses along there. Mid-block trails need some street crossings downtown and on 85<sup>th</sup>, plus a connection between the two main trails going East and West and North and South.
- A visitor center or informational booth near the end of the Light Rail station. Can look like a small train station with a historical society display and seating area along trail connection which ties into the theme of former train tracks like in other places and cities nearby.
- East Redmond needs indoor community center.
- Overlake needs a community center for concerts and plays.
- City campus needs amphitheater or stage built by sloping ground.
- I would like to see more focus on cricket.
- Redmond parks are great and the direction discussed will keep them great. We could use more indoor activities for younger children.
- Great to see the PARCC plan. Especially happy to see core priority #2 i.e. more diversity of recreation activities. But I would have loved more significant mentions about support for cricket infrastructure (like how dog parks were spelled out). I would like to know what additional information the City needs in order to invest more in cricket infrastructure.
- Need more equity access for those using wheelchairs. There needs to be more opportunities for sports and recreational programming for physically disabled folks. The Overlake Community Center needs more attention and to prioritize accessibility more.

- Appreciate the focus on diversity of outdoor activities. Priority number two makes a lot of sense. I would like to see how we can add more things to cover the growing population.
- It was great to hear about the priorities. One focus area for supporting diverse and growing cricket community, especially youth (boys and girls) cricketers should be prioritized. Kids in Redmond travel 30+ miles to other cities in the Puget Sound area for practices and local games. We have teams travelling 1,000+ miles 5 times a year to play national tournaments. WE can host national tournaments locally which will generate additional revenue for the local businesses.
- Thanks for this meeting and all that you're doing!

### Next Steps

Caroline asked the participants to share ways they found out about this meeting. Responses included: through the email listserv, through SeattleMetroPickleball.com, and through City Council meetings.

- If participants have more specific questions, they can email the Redmond team - [ckchapman@redmond.gov](mailto:ckchapman@redmond.gov)
- After this webinar closes, participants will be rerouted to the project website ([www.LetsConnectRedmond.com/parcc](http://www.LetsConnectRedmond.com/parcc)) for more information on how to get involved in the PARCC Plan.
- Participants can sign up for the Redmond city e-news newsletter for regular updates or follow the Redmond Parks and Recreation department on Instagram @RedmondParks

# Appendix H:

## Stakeholder Session Notes

We   
Redmond  
#RedmondParks



## STAKEHOLDER DISCUSSION NOTES

<b>Project Name:</b>	Redmond PARCC Plan Update	<b>Project No.:</b>	Proj-# 21-142PLN
<b>Location:</b>	Zoom Video Conference	<b>Interview Date:</b>	May 6, 2022
<b>Notes by:</b>	Steve Duh, Conservation Technix	<b>Time:</b>	12:00 pm
<b>Participant:</b>	Sue Smith		Teresa Wong
	Linda Clark		Steven Crandell
	Dorie Lysa		China Helwig
	Christi Thomas		Heather Uberti
	Stefanie Nelson		Teresa Peters
	Praveer Jain		Caroline Chapman, Redmond Parks & Recreation
	Jesse Judah-Bram		Steve Duh, Conservation Technix
	Mary Ellis		
<b>Subject:</b>	<b>Recreation Group Stakeholder Discussion</b>		

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### PURPOSE

To discuss current interests and future needs addressing recreation program and facility interests. The meeting took place on May 6, 2022, via a Zoom video conference from 12:00 – 1:30 pm.

### DISCUSSION

The discussion began with brief introductions and an overview of the City’s PARCC Plan update process. A set of questions were used to initiate the discussion and explore ideas about local recreation needs and interests.

#### Opening Comments & What is Valued about Redmond Parks & Recreation

- Sense of community and building a better community together
- Intergenerational activities to take care of parks and open space, and activities like tree plantings with RYPAC
- Community is linked to having roots here and why we are here; we are not just here to exist, but to be part of the larger community
- Localize and belonging — provide a pathway to find meaning by inspiring people to get involved in the place one lives
- Downtown is built up, so where can people go other than Downtown Park? Expand outward and spread out. The downtown is overdeveloped, and there are no woods in the core.

## Interview Notes (continued)

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- Heron Park has a scary vibe in some areas; don't know what is in there until too late. Can this park be fixed to be more inviting?
- Downtown apartment residents might not be able to get out to Farrel-McWhirter or Grass Lawn Park. Transit or transportation availability/access might be barriers
- Consider how people can access parks without cars
- Design of spaces is part of the equation. How do we accommodate all people who use this space/amenity?
- Walking safely – need more patrols, and people following basic trail etiquette. There are too many people on the trails, and no one is using appropriate lanes. There are ped/bike conflicts.
- Pathway interactions require more etiquette, such as bells, 'on left', stay on your side considerations. Signs are needed. The city/county used to have them. (Clarification: Sammamish River Trail is owned by King County; additional signage requires coordination with county.)
- Spaces between buildings in downtown can be good connectors if maintained and people are made aware of connections

### Making Memories about Parks & Recreation

- Community events and activities are huge for creating lasting memories
- Taking kids to Derby Days, holiday lights and other big events
- Big truck day at Farrel-McWhirter
- Daughter in preschool camp at Farrel-McWhirter. Great sense of community, get to hang out around afterward with friends and see the animals.
- Natural play area with fairy houses, logs, etc.

### What Recreation is Missing or Should be Expanded?

- Connecting to nature – play outside
- Need more sheltered play space (out of the rain and where you can stay dry)
- Lacking a central community center that has sport courts, play pools, lap pool, fitness for all ages. Build more centers in the center (central location)
- How do we get people to these amazing places – get around and connect. Do we need a shuttle or bus service to parks and centers? The Metro B line bus does full fare for round trip. How about a local access pass for residents? Transportation is a challenge and getting there. Shuttle service between facilities for kids.
- Indoor space and swim center – extend the pool at Marymoor for indoor swimming
- View through the art of the possible – the old basketball court at the Old Redmond School is underused and a great asset. Re-purpose spaces that are already in good locations.
- Pickleball – more are needed in the city. Find locations at existing parks
- Geocaching – re-establish the 'secret box' with a take 1-leave 1 model
- Farrel-McWhirter – orienteering course for parents, kids and whole family
- More basketball hoops and portable nets for volleyball and badminton
- Hope Link donates food from Juel Park community garden. Teens learn to garden. Need more structured volunteer days, such as clean ups, plantings, stewardship programs, ways to build ambassadors/leaders
- Teens – frisbee, basketball, disc golf, hang out space like the Old Firehouse Teen Center and music studio, great to hang out.
- More outdoor and indoor opportunities in general

## Interview Notes (continued)

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### Marketing & Communications

- City website has great ways to search for information and shows lists, but it needs more pictures of what one can do at the parks and center, maps and other information to let people know what they can do at each site.
- Include information about what is accessible, what areas have paved routes, etc.
- Expand info to include trail length, ease, loops

### Opportunities to Enhance Inclusion

- Path surfaces need to be stable and wide enough for wheelchairs. Signs, lights and elevators
- In north Redmond where the Sears used to be, there are a lot of new apartments going in, and there needs to be a community center up there
- Love the adaptive recreation programs – specific classes for the adaptive community and is inclusive to program parents and volunteers
- All inclusive playground at Idylwood Park. Add spinners, swings and full-harness apparatus. Miners Corner Park in Bothell is an example
- ADA Transition Plan was prepared for parks. Where are we on implementing it
- Like the multilingual nature in Redmond Lights and public art with alternative languages (other than English).
- Cultural festivals – draw interest from others in the community and cross pollinate experiences
- Seniors – challenge getting to Senior Center; many don't drive and have to call a shuttle. Transportation as a barrier.

### Recreation Program Ideas

- Camps are designed for all week, full day. Would like to see partial day or additional hours
- Camps for teens; they age out at 12-13 years old. It would be good to have teen programs with alternative hours
- Consider low commitment activities for teens to drop by and 'dip toe in' to try new activities. Classes (i.e. archery) skills to try out new activity, not a full camp, exploratory
- Fitness – jazzercise. When we lost the Old Redmond Schoolhouse, we lost a large space that offered a daycare option
- Need ability to have daycare option with recreation programming. It makes you feel like you're part of the community
- Provide large group classes to let people 'find their people'
- Options for working parents, great programs mid-week to attend is not an option. Balance out weekend and weekday program
- Need more workout / fitness options
- Program notification thru email is great
- Volunteers and teens could help with staffing and weekend program support

## Interview Notes (continued)

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### Investments for the Next 5 Years

- Expand Juel Park garden
- Overlake area developing heavily now. Need more options for Overlook other than going to Microsoft campus
- Pool, close in, accessible to all and not on a hill – maybe like Lynnwood (zero entry with shallow play and lazy river)
- Plazas are OK in urban areas, but need more softscape. Hardscapes equate to harsh acoustics. Need transportation to go to other areas of the city to experience different parks and open space
- New construction needs dedicated ‘green’ space, courtyards

### Other Feedback via Zoom Chat:

- Yes! Sheltered play and gathering areas are key!
- Even just some shelter for the tables/chairs at the downtown park
- Old Redmond Schoolhouse is really underused. Agreed.
- Lake Washington School District owns the Old Redmond Schoolhouse and is renovating it for preschool and I'm not sure what else. The city should definitely see if they can use the gym again, just like they use other school gyms for the basketball program.
- Badminton would probably be used, too

-- End of Notes --



## STAKEHOLDER DISCUSSION NOTES

**Project Name:** Redmond PARCC Plan Update **Project No.:** Proj-# 21-142PLN  
**Location:** Zoom Video Conference **Interview Date:** May 27, 2022 **Time:** 12:00 pm  
**Notes by:** Steve Duh, Conservation Technix  
**Participant:** Kelli Refer, Move Redmond Liz McKinnon, Tortoise & Hare Race Management  
 Dan Herron, Eastside Runners Club Jeff Aiken, Redmond Parks & Recreation  
 Claire Martini, Leafline Trails Steve Duh, Conservation Technix  
**Subject:** **Trails Group Stakeholder Discussion**

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### PURPOSE

To discuss current interests and future needs related to recreational trails in Redmond. The meeting took place on May 27, 2022, via a Teams video conference from 12:00 – 1:15 pm.

### DISCUSSION

The discussion began with brief introductions and an overview of the City's PARCC Plan update process. A set of questions were used to initiate the discussion and explore ideas about local trail needs and improvements.

#### Opening Comments

- Lots of love and passion for trails in Redmond
- Sense of pride in park and trail amenities
- There is good bike access to the trail system close to business centers, but not for the last ¼ mile. Need to link to parking lots, storefronts and bike racks. Not a lot of "off-ramps" to get business or other destinations
- Need for better lighting (especially underpasses). There is a lot of commuting on the trails, and it can feel dark much of the year
- Ongoing trail maintenance needed (especially along SR 520 Trail): tree roots, heave, blackberry bushes. Trimming vegetation is needed.

#### Barriers, Challenges & Design Considerations

- Big concern for safety and maintenance on key sections of trail
- Desire to speed up timeline for connections (i.e., RCC III)
- Knit together the trail system (address key gaps, E Lake Sammamish to light rail)
- Really hard to navigate some sections currently, as it's not very clear
- Enhanced wayfinding! Especially in places where a trail might not exist for some time...

## Interview Notes (continued)

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- Trail conflicts are seen as barrier (i.e. running 10 abreast, or cycling at high speed)
- Trail design and width should encourage the right kind of behavior from users and minimize user conflicts
- Accessibility (trail oriented development), more direct transit connections and wayfinding (bus, light rail) lighting, better integration of transit
- Connections to parks (connections around Marymoor Park as example) but better integration to SE Redmond
- How can new developments increase linkages and connections? are developments creating more of that connectivity
- Provide e-bike charging (at designated parking)
- For runners, a lack of amenities (bathrooms, water stations, etc.) is a challenge. Fill stations are great, but wouldn't install them by replacing water fountains
- More clamor for soft surface running (runnable trails)

### Communication and Promotions

- Signage needs to be better
- Teach users to improve etiquette; Training and signage better approach than trying to police the trail corridors
- Consider seasonal signage to remind people of trail rules and etiquette and not have those types of signs be permanent so users stop paying attention to them
- Use temporary, pop-up signs for inform users about merges, downhill descents with angles, etc.
- Improve trail maps and signage to include accessibility information, such as
  - Communicate about segments that are easily accessible via transit
  - Restrooms – whether they open and accessible
  - Surface type, distance, what amenities are there (playground, art, etc.)
  - Grade, steepness, curb cuts, etc.
- Half of region's population may not drive and would love to get to some of these destinations, but need trails accessible by transit and need to know which segments are supported by transit
- Outdoors for All; need to accommodate for adaptive bikes with stable surfaces and access to restrooms.

### Existing Gaps

- RCC III (top priority)
- Lake Hills Trunkline
- Trails near the golf course? (Willow's run)
- Under 520 (ELST)
- Evans Creek Trail and PSE Trail – tie together to create a loop---healthy access to greenspace
- Detours during construction projects are important (i.e. KC sewer upgrade project). Detour options are not great, and it is long, narrow and out of the way. Consider interim protected routes on-street with jersey barriers

## **Interview Notes (continued)**

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### **Focusing Future Investments**

- Connect pieces before building something new... connect what's there, so it's maximally useful
- Design is really important for how people behave (surface type)
- We have the tendency to under build trails, and try to retrofit with rules, but trail usage and conflict management need to be baked into trail design rather than through enforcement. (Example near UW/BGT with bike space/sidewalk and rolled curb)
- Build wider trails; no more 8' trails
- Be great to see more nice/wider shoulders, especially along busy sections, to spread people out; more comfortable for running
- In parks, expand or add soft surface trails and connector trails
- Improve bike access to playgrounds
- Link the PARCC Plan with Climate Action with Transportation Plan (break down those silos)

### **Encouraging Supporting Events**

- Keep burden as low as possible for events (it is a minor chore to get an event permit)
- Lower cost might help create more events and get more people out; need at least 200 runners to make a race feasible.
- Trail could be wider and road crossings are challenge
- Staggered starts help manage user flow on trails

### **Coordination, Collaboration & Support from Other Organizations**

- Move Redmond is always happy to promote (via coalitions, support letters, transportation, transit, etc.)
- Eastside Runners Club is happy to communicate with membership, provide feedback on particular trails, and bring more of runs and events
- City should think about how we leverage private employers to generate revenue for trail connections

-- End of Notes --



## STAKEHOLDER DISCUSSION NOTES

**Project Name:** Redmond PARCC Plan Update **Project No.:** Proj-# 21-142PLN  
**Location:** Zoom Video Conference **Interview Date:** July 13, 2022 **Time:** 2:30 pm  
**Notes by:** Jean Akers, Conservation Technix  
**Participant:** Jordan Adams Hans M. Gundersen  
Shama Farag Audrey Fan  
Laura Lee Bennett Vivian Tam  
Laurie de Leonne Mark Chenovick  
Michael Dylan Welch Caroline Chapman, Redmond Parks & Recreation  
Axton Burton Jean Akers, Conservation Technix

**Subject:** **Arts & Culture Group Stakeholder Discussion**

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### PURPOSE

To discuss current interests and future needs regarding barriers to and opportunities for arts and culture program and facility interests. The meeting took place on July 13, 2022, via a Zoom video conference from 2:30 – 4:00 pm.

### DISCUSSION

The discussion began with brief introductions and an overview of the City’s PARCC Plan update process. A set of questions were used to initiate the discussion and explore ideas about expanding Redmond’s participation in and expression of arts and culture.

#### What kinds of memories should arts & culture contribute to Redmond?

- With a growing demand for more parks space, Rotary Park should be developed to add a nature play area, picnic tables and enhanced natural area.
- More space for performing arts or places to display arts are needed. More variety of spaces can be used to incorporate art into everyday life.
- Use large corporations to contribute funding.
- Memory = being proud of place with diverse art representation (like Santa Fe, NM)
- Santa Fe New Mexico is arts mecca, recognize Redmond's limitations but arts reputation is something we can pursue (Think Port Townsend).
- Want to live in a place that is proud of arts engagement-full range with sculpture, galleries, art sellers; poetry installations. Redmond does do some of this already.

## **Interview Notes (continued)**

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- Arabic calligraphy display was an example of what can be misinterpreted when displaying art from other cultures. Be intentional about being politically sensitive.
- “Connected and interconnected” to shows, events, programming. Communication resources needed to help find what to do. Promote crossover with programming & events.
- Create an experiential environment for the audience. Think about the entire space.
- Incorporate ethnicity into poetry.
- Want to have broader participation from immigrant and diverse communities. Immigrants afraid to apply for grants.

### **What opportunities can be created between the City and your organization?**

- Different ways to communicate & create the vibe – Redmond has great open spaces.
- Wayfinders, vinyl posters, reader signs to cohesively communicate to drivers and others.
- Service organizations are looking for service for volunteering.
- Can we have an “artist-in-residence” program where the public and schools can witness and interact with the artist?
- More multi-cultural representation on digital images and printed materials of other cultures (like a woman wearing a veil)
- Year-round venue access. As an aerialist, more covered spaces with at least 15-foot heights to ceilings to support performances.
- Start a year in advance to capture city budget cycle. Attendance, publicity, etc. works if word is out one year ahead.
- Packaged small events that can be mobilized across a variety of location works better than one-time event. Simple is best, repetition leads to perfection, more time the better.
- Food + music + people = good time
- Develop a policy to support and promote Redmond-based groups as first priority for use of spaces & participation in events.
- Policy to prioritize space for Redmond arts programs at city spaces.
- Can local groups be promoted in the Park & Rec catalog ever year to support their program communication & outreach?
- Initiate a program where small groups can borrow support equipment (signs, sandwich boards, folding tables, pop-up tents, etc.) for their events and activities.
- Will Senior Center be supporting and facilitating multi-cultural programming and activities?
- Create a synergy across organizations to capture coordination and collaboration. Quarterly coordination meetings? Shared publicity?
- Multi-use of structured parking / parking garages with storage &/or performance spaces?
- Set a minimum guaranteed funding amount and allocate it annually to sustain artists & art programming.
- Service organizations can also provide funding support. They’re always looking for where to invest their resources, locally.
- To what extent can we have artists in residence in Redmond? Partner with schools others to expose them to art. Share how to become an artist and what can we learn from that if we so aspire?

### **What challenges or barriers limit arts and culture in Redmond?**

- O’Leary Park and its historic signs could use some more attention. Paving and benches need to be power washed or cleaned up. O’Leary Park and Clocktower, dedicated in 2016 to Redmond Historical Society, underutilized, could it become activated again or used for arts?

## Interview Notes (continued)

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- Multi-lingual information.
- Discouraged as a performing arts organization (Chorale group) as City venue participation has been declining over past few years. Redmond Chorale has ~ 40 people & needs an audience. Mobile stages in parks could increase participation & be linked to other events.
- Nobody (from the City) comes to Second Story Rep shows even though they've been invited. Lots of frustration.
- Successful art communities go beyond government.
- What happened to the development of the park in Overlake by the developer (10-15 yrs ago)? Can a stage be added to the park?
- Cost of rental space is limiting factor for performances, practices and storage.
- Rental venue agreement for simple events is too onerous a form – 15 pages! Form should be simplified.
- Shared storage space at lower rental rate needed for many smaller organizations.
- Is there a rate differential for Redmond users vs. outside Redmond? City or Park Facilities, can we have a price break or scale?

### **Investments for the Next 5 Years**

- New Senior Center should have space to exhibit art and artists' activities.
- Gender-neutral restrooms in parks
- Shared storage facility with accessible rental rate for many smaller groups.
- Sustainable grants for local arts.
- Reinitiate sustainable program funding to support local artists & programs.
- Parking is needed for hosting events to allow reaching broader audiences.
- Multi-use parking garage – includes parking, walking, performance space, storage space.
- Value in a regular meeting for arts organizations-city/one Redmond or others to facilitate meetings on periodic basis to share ideas and synergies. Eastside arts might have fizzled out, but did some of this work.

### **Other Feedback via Zoom Chat:**

- Multi-use and flexible use should drive design for many outdoor & indoor venues
- Design parks for supporting the needed framework for events: staging areas, electric services, storage locations, etc.
- Create safe spaces for those with intellectual or developmental disabilities. With new development of park space, refer to <https://arcofkingcounty.org/> program on how to create a safe space for intellectual or developmental disability and take this into consideration when developing open space.
- Visual artists are invited to post gallery showing for Redmond Chorale concerts in various spaces 2x/year at Holy Cross off 116<sup>th</sup>.
- More weather-protected spaces for events & performances
- VALA Eastside (across from Downtown Park) is open to artists displaying their work. See [www.valaeastside.org](http://www.valaeastside.org)
- Need a better way to collectively market to media.
- Try Experience Redmond – the City's marketing organization; they will list your activity
- Rehearsal space needed
- Additional chorale groups: Redmond Singalong & Columbia Choirs (youth)
- Redmond Chorale would love to welcome poets to present during their concerts
- Exchange of emails of participants to encourage continual communication

## Interview Notes (continued)

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- More project information is online at: [www.letsconnectredmond.com/parcc](http://www.letsconnectredmond.com/parcc)

-- End of Notes --

# Appendix I:

## Summary of Past Plans



These City documents continue to provide valuable planning guidelines for the Redmond community. Elements from these plans are incorporated into this current PARCC planning process to maintain consistency and coordinated planning.

## **CITY OF REDMOND COMMUNITY STRATEGIC PLAN (2019; REVISED 2021)**

First developed in 2019, the Community Strategic Plan (CSP) was revised in 2021 to incorporate new community feedback, updates to the initiatives, and improved performance metrics and actions that demonstrated the progress being made on the objectives. The Community Strategic Plan provides a roadmap to the city's major community-based initiatives. The five segments of the CSP include 1) Diversity, Equity & Inclusion (DEI); 2) Environmental Sustainability; 3) Housing Choices; 4) Infrastructure; and 5) Public Safety. Each segment of the CSP developed a program vision with objectives, strategies, measures and actions for implementation that align the City's resources and direction with its 2011 Comprehensive Plan Vision.

Relative to the provision of Parks and Recreation, the CSP initiatives of DEI and Infrastructure should directly influence resources and programs. Diversity, Equity, and Inclusion (DEI) envisions a Redmond where all have access to city services, can influence city decision-making and feel a sense of belonging. Infrastructure supports a connected and multi-modal environment that invests in long-term infrastructure that is smart and green. The initiative affirms Redmond's commitment to preservation and replacement, economic and community vitality, and technology systems that align with city business.

## **CITY OF REDMOND PARKS, ARTS, RECREATION, CULTURE AND CONSERVATION PLAN (2017)**

The last Parks, Arts, Recreation, Culture and Conservation Plan was adopted in 2017 for the park system that consisted of 47 parks comprising 1,351 acres of land in a variety of neighborhood, community and resource parks. Trails connect these parks into a 59-mile system of local, connector and regional trails, Redmond owns and manages 39 trail miles and the remainder are owned and managed by King County, Washington Department of Transportation, and some private land owners. The City also operated four community centers including the Redmond Pool, Old Firehouse Teen Center, Redmond Senior Center, and Old Redmond Schoolhouse Community Center. The PARCC Plan developed a new policy goal to create a tree canopy expansion program and set a goal for canopy cover. The PARCC Plan also developed a new category of parks called urban parks to meet the needs of the growing urban centers and provide spaces for large community events and cultural arts performances. The PARCC Plan established community priorities for policies (tree canopy goals, urban park category, cultural arts growth and facility maintenance), programs (aquatics, fitness and drop-in) and projects (Downtown Park, Central Connector Phase II, planning for community facilities, build-out more of trail system, maintain/renovate parks, integrate arts into future building of parks & public works projects). The PARCC plan developed a prioritized list of recommended capital projects for the near term (2017-2022) and the mid- to long-term (2023 to 2030). Key projects for the short-term horizon (2017-2022) included Community Center outreach, Senior Center rehabilitation, Downtown Park, and Perrigo Turf replacement.

## **ADA TRANSITION PLAN: PARKS & TRAILS (2020)**

The American's with Disabilities Act (ADA) Title II Transition Plan for Parks and Recreation describes barriers to access Redmond's parks and trails and the priorities and methods that will be used to remove those access barriers. The American Community Survey (ACS) estimates the overall rate of people with disabilities in Redmond at 11.6 percent. Thousands of residents in the community face disabilities and many of those wish to use Redmond's parks, trails and programs on a regular basis. To ensure the park and trail system is accessible to all, the Park and Recreation Department undertook the development of an ADA Transition Plan in 2018-19. The Transition Plan timeline is designed to provide flexibility to the City around specific parks and trails while ensuring that continuous access improvements are being made. The ADA Transition Plan contains audits for all 47 parks and 39 miles of trails, conducted in May & June 2018. The audits consist of an overall site report and individual checklists that cover parking, outdoor accessible routes, means of access, play area, shelters, picnic areas, outdoor recreation and the park site. Specific barriers are identified with methods for addressing the barrier and priority for implementation. The access audits identified 1,330 access deficits across the system. This represents a better than average number of access deficits, meaning Parks and Trails are more accessible than many communities. To effectively and efficiently improve accessibility they were prioritized over a 14-year timeline to ensure program access. The prioritized list includes 716 barriers to access.

Projects were prioritized using Department of Justice (DOJ) guidance which considers the following priorities.

1. Accessible approach and entry (parking, accessible routes)
2. Access to programs and services
3. Access to Restrooms
4. Access to other items (drinking fountains, trash receptacles etc.)

Based on community involvement and stakeholders, access to restrooms was considered a higher priority than programs and services and the subsequent priority projects reflect community involvement. A six-year project list included the specific park, the identified barrier, and estimated cost. The overall planning level cost estimates for all 716 barriers was \$10.3 million.

## **REDMOND'S TREE CANOPY STRATEGIC PLAN (2019)**

The Tree Canopy Strategic Plan is one of the City's Environmental Investment Strategies intended to expand the tree canopy throughout the City. Tree canopy currently covers about 4,062 acres (38.1%) but has been declining at a rate of 12-13 acres per year as vacant and underutilized parcels continue to develop. The canopy plan goal is to increase Redmond's canopy coverage to 40 percent over the next 30 years. The City-owned parks, natural areas and riparian corridors can support increased tree canopy by using these spaces to restore and increase forest cover. However, to reach the goals outlined in this plan a community driven model of increasing trees on private lands will also be essential. The Plan recognized the many conservation efforts managed by the City through its policy guidance from the Comprehensive Plan, Watershed Management Plan, Stormwater Comprehensive Plan, Water Resources Strategic Plan, Climate Action Plan, 20-Year Forest Management Plan, PARCC Plan and many regulations relative to tree protection and replacement in the Redmond Zoning Code. Increasing tree canopy on public lands is one of the recommended initiatives for implementation. Continual restoration along stream and river corridors, increasing canopy coverage on 140 acres of city parklands and a memorial tree program were tasks for tree planting on public property. Continual partnership with Green Redmond Partnerships and additional partnerships with King County Conservation District, King County Million Trees, Cascade Water Alliance, Puget Sound Energy and other similar programs were also cited for tree canopy value.

## REDMOND CULTURAL FACILITIES FEASIBILITY STUDY (2015)

The Cultural Facilities Feasibility Study was designed to explore the type of cultural infrastructure that would best serve the Redmond community and accommodate its future growth. A gap analysis of supply and demand for arts and culture activities and venues in the Redmond area resulted in the recommendation for a state of the art multipurpose cultural center with flexible performance, exhibition and arts/education space. Ideally, the venue would be located in downtown Redmond. The Study proposed a building area of approximately 27,500 square feet at an estimated cost of \$30 million, excluding site acquisition. The Study developed a framework for evaluating the selection of a potential site for the future cultural center. The future cultural center would serve as a hub for the City's large-scale events and festivals, provide recreational cultural programs and host civic and social events. Additionally, the cultural center would host touring performing and visual arts events. The Study recommended that initially the cultural center would be operated by the City of Redmond to capture shared services. A pro forma operating model was developed to establish likely scale of operating revenues and expenses. To move the project forward, recommended next steps included forming a nonprofit support organization, identifying potential sites, and completing a concept design.

## CITYWIDE STRATEGIC FACILITIES PLAN (2016)

As part of its Strategic Facilities Management Plan process, a Visioning Workshop was conducted to seek to identify citywide facilities needs for the next three decades and an Alternatives Workshop was conducted to discuss the complex interdependencies of Redmond's upcoming facility decisions and present options for optimizing the use of limited City resources. The workshop goals were to help develop a long-term strategic facilities vision to achieve guiding principles and test a tools to prioritize maintenance resources. Conducted in 2016, this visioning and its workshops were summarized in a Task 8 Technical Memo.

## CITY OF REDMOND FACILITIES STRATEGIC MANAGEMENT PLAN (2019)

The Facilities Strategic Management Plan (FSMP) was developed to help prioritize investments for the high-functioning buildings in Redmond through 2040. At the time of the plan report, Redmond operated approximately 500,000 gross square feet of facilities in 27 buildings at 13 sites. In recognition of continuing growth, additional civic facilities will be needed to maintain existing level of service standards. Nearly all existing city facilities will require investment before 2030 to address functional or building condition issues. The Plan developed capital investment recommendation for both short-term and long-term projects. Near term capital needs will require approximately \$20 million of annual investments and long-term capital projects are estimated to cost \$18.8 million per year of investment. The Plan provides a systematic approach for prioritizing projects and recommends a financial strategy for implementing the maintenance and operations and capital programs. For Parks and Recreation Facilities, the Plan assessed the Hartman Pool, Old Fire House Teen Center, Senior Center and Park Operations Center. The City's need for a community center facility (to replace the leased center at Marymoor Village) was evaluated as part of this plan. The assessment revealed that the City's existing recreational programming are housed in facilities that will not remain viable in the long-term. Significant capital investment in one or more new facilities will be required to maintain the City's existing level of service. The Maintenance and Operations Center (MOC) that includes Parks Operations was evaluated as being in poor condition and lacking adequate support for efficient operations. A campus master-planning process was underway during the planning process.

## **THE NEED FOR COMMUNITY SPACE IN REDMOND**

The Future of Redmond's Community Centers Report was adopted in 2017 identifying the need for additional community center space in the City. With the move from the Old Redmond Schoolhouse to the leased Community Center at Marymoor Village, community spaces were reduced from 72,300 sf to 50,600 sf. The Redmond Community Center at Marymoor provided 20,000 sf less space than the Old Red Schoolhouse with 50% less programming space and lacking a gymnasium and large auditorium. In 2019, the Redmond Senior Center was closed due to structural issues. A new lease with the Lake Washington School District for the Old Redmond Schoolhouse provides access to 9,785 sf but without auditorium or commercial kitchen space. The existing community center spaces are not sufficient to meet the current and future needs for the community. The current mix of leased and city-owned spaces create a limited 38,300 sf for community center uses.

## **REDMOND'S COMMUNITY CENTERS STAKEHOLDER GROUP SUMMARY (2020)**

During an expedited community engagement effort for the Senior Center and Community Centers, the community was asked to evaluate four building options from renovating the Senior Center, to expanding it and including some new amenities and partners. The Redmond community provided significant input on recreation spaces and services. The Redmond Community Stakeholder Group convened to coalesce and consider all the community engagement activities discuss alternatives and determine points of emphasis for the community's priorities. The Group conveyed a sense of urgency to get a dedicated space for seniors within the next three years. Stakeholders identified the need to leverage resources to minimize the cost to Redmond and build multi-storied facilities to meet current and future needs for more convenient and affordable recreation spaces and programs. Flexible spaces and coordination with regional planning efforts should be included in the criteria for partnerships. If a phased implementation is necessary then buildout should be designed to limit construction disruption to existing users. Stakeholders recognized the need to avoid social isolation and loneliness in the community. The scope of the recommendations from the Stakeholder Group was to include a proposed size for a new building, and a synthesis of current and future community needs.

## **REDMOND SENIOR & COMMUNITY CENTER: COMMUNITY INVOLVEMENT REPORT (2021)**

Intended to gather feedback through community outreach, this summary report highlights what the community shared with the project team during the program, concept, and schematic design phase. An earlier community involvement effort produced a Stakeholder Group Report recommending that a larger Senior & Community Center be built on the existing Redmond Senior Center site within three years.

## **REDMOND'S COMMUNITY CENTERS OUTREACH SUMMARY (2021)**

In January 2021, the City of Redmond hired Opsis Architecture and launched a comprehensive outreach process to review and contribute to the programs and initial designs of the proposed Redmond Senior & Community Center. Public meetings, questionnaires, monthly briefings to commissions, committees and City Council combined with a Recreation Stakeholder Group helped guide the design team through feedback and recommendations. Opsis also facilitated 15 design workshops with City staff to design the new facility and incorporate community priorities. The input translated into dozens of new features and design changes since the start of the design phase.

## REDMOND ENVIRONMENTAL SUSTAINABILITY ACTION PLAN (2020)

The Redmond Environmental Sustainability Action Plan (ESAP) adopted in 2020, provides a foundational blueprint for achieving Redmond’s vision for an environmentally sustainable community over the next 30 years. The Redmond ESAP is guided by the environmental sustainability vision outlined in the City’s recent Community Strategic Plan Objectives including:

- Reduce greenhouse gas emissions, create a climate resilient community, and lead by example.
- Enhance green space, tree canopy, habitat and water quality, biological condition of streams, and natural drainage systems.
- Increase waste diversion and promote more sustainable consumption practices.
- Reduce emissions from buildings and transportation infrastructure.

The Redmond ESAP offers an initial framework for coordinated and beneficial sustainability action across the city and community. For Natural Systems (including parks, trail corridors and open spaces) the Goal is to enhance green space, tree canopy, habitat quality, and natural drainage systems. The key actions to achieve this goal are:

Enforce critical area codes and regulations, conduct native habitat outreach and education, implement natural drainage and watershed restoration projects, introduce targeted tree canopy plans and policies.

ESAP Natural Systems Strategies.

- N1 Protect and enhance equitably accessible native habitats and open space and support local agriculture.
- N2 Enhance resilience of natural areas and systems to climate change.
- N3 Expand green infrastructure and associated services.
- N4 Increase citywide tree canopy.

For park facilities and the operation of buildings and energy use the ESAP goal is to increase sustainable buildings practices, renewable energy use, energy efficiency, and energy resiliency. The key actions to achieve this goal are:

Expand solar-ready building infrastructure, incentivize renewable energy production, create a reliable energy grid, implement energy and water conservation retrofits

Green Redmond Day is an example of a program that contributes towards the City Tree canopy cover target of 40% by 2049. The ESAP encourages each city department to embed policies, standards and requirements to ensure successful action towards citywide resiliency.

## ART WOVEN THROUGHOUT: CITY OF REDMOND PUBLIC ART MASTER PLAN (2017)

Redmond Public Art Plan, adopted in 2017, articulated a vision and plan for public art centered around four overarching themes for artistic exploration that focus on the built and natural environment, cultural diversity of the Redmond community, technology, and the power of placemaking.

## DOWNTOWN CULTURAL CORRIDOR MASTER PLAN (2013)

The 2013 Downtown Cultural Corridor Master Plan guided the development of the Cleveland Streetscape and Couplet Conversion to include art experiences as key elements. Cleveland Street was designed as the “main street” for Downtown Redmond, and the City developed a concept of “great streets” as an important strategy to achieve this vision. This strategy includes Downtown streets that contribute to and reinforce the Couplet Corridor as a destination and the heart of Downtown by creating economically vibrant and pedestrian supportive streets. The larger purpose of this plan was to advance the notion of a “cultural corridor” to strengthen Redmond’s reputation as an inventive and diverse community through ongoing opportunities in the cultural arts.



# Appendix J:

## Recreation Trends

The following summaries from recognized park and recreation resources provide background on national, state and local park and recreation trends. Examining current recreation trends may inform potential park and recreation improvements and opportunities to enhance programs and services.

## 2022 NRPA AGENCY PERFORMANCE REVIEW

The 2022 National Recreation and Park Association (NRPA) Agency Performance Review summarizes the key findings from their Park Metrics benchmarking tool and is intended to assist park and recreation professionals in effectively managing and planning their operating resources and capital facilities. The report offers a comprehensive collection of park- and recreation-related benchmarks and insights to inform professionals, key stakeholders, and the public about the state of the park and recreation industry. The 2022 NRPA Agency Performance Review contains data from over 1,000 unique park and recreation agencies across the United States as reported between 2019 and 2021.

### Key Findings & Characteristics

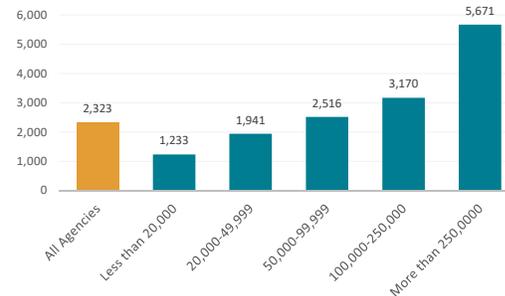
Park facilities and operations vary greatly across the nation. The typical agency participating in the NRPA park metric survey serves a jurisdiction of approximately 44,106 people, but population size varies widely across all responding jurisdictions. The typical park and recreation agency has jurisdiction over 21 parks comprising over 496 acres. Park facilities also have a range of service levels in terms of acres of parkland per population and residents per park. These metrics are categorized by the agency’s population size.

#### Park Facilities

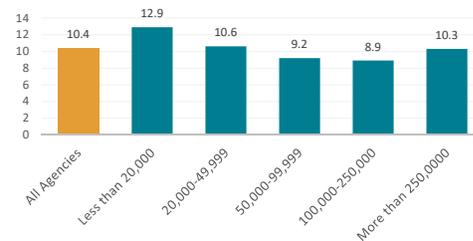
The typical park and recreation agency has:

- One park for every 2,323 residents
- 10.4 acres of park land for every 1,000 residents in its jurisdiction
- 14 miles of trails for walking, hiking, running and/or biking

**Figure J1. Median Residents per Park Based On Population Size**



**Figure J2. Acres of Parkland per 1,000 Residents based on Population Size**



A large majority of park and recreation agencies provide playgrounds (95%) and basketball courts (86%) in their portfolio of outdoor assets. Most agencies offer community and/or recreation centers (64%), while two in five offer senior centers.

The typical park and recreation agency that manages or maintains trails for walking, hiking, running and/or biking has 14 miles of trails. Agencies serving more than 250,000 residents have a median of 91 miles of trails under their care.

Park and recreation agencies often take on responsibilities beyond their core functions of operating parks and providing recreational programs. Other responsibilities may include tourist attractions, golf courses, outdoor amphitheaters, indoor swim facilities, farmer’s markets, indoor sports complexes, campgrounds, performing arts centers, stadiums/ arenas/racetracks, fairgrounds and/or marinas.

## Programming

More than eight in ten agencies provide themed special events (90% of agencies), team sports (87%), social recreation events (88%), youth summer camps (83%), fitness enhancement classes (82%), and health and wellness education (80%).

## Staffing

Park and recreation employees are responsible for operations and maintenance, programming and administration. The typical park and recreation agency has:

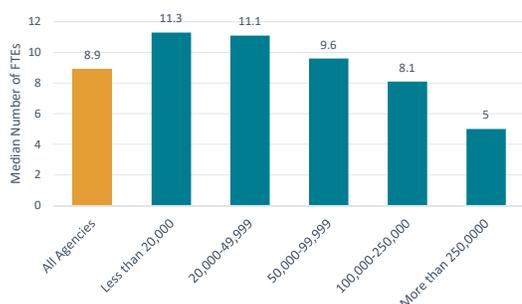
- 49.4 full-time equivalent staff (FTEs) on payroll
- 8.9 FTEs on staff for every 10,000 residents in its jurisdiction
- Median FTE counts also positively correlate with the number of acres maintained, the number of parks maintained, operating expenditures, and the population served. For example, agencies that serve populations between 20,000 and 49,999 residents employ an average of 11.8 FTE, while agencies that serve 50,000 to 99,000 people employ an average of 64.1 FTE.

**Figure J3. Park and Recreation Agency Staffing: Full-Time Equivalents (By Jurisdiction Population)**



Another way of comparing agency staffing across different park and recreation agencies examines number of staff per 10,000 residents. These comparative numbers hold fairly steady across population sizes with the median for all agencies at 8.9 FTEs.

**Figure J4. Park and Recreation Agency FTEs Per 10,000 Residents**



## Capital and Operating Expenses

For capital expenses, the typical park agency:

- Dedicates about 56% to renovation projects and 30% to new development projects.
- Plans to spend about \$8 million on capital expenditures over the next five years.

For operations, the typical park agency spends:

- \$5 million per year on total operating expenses
- \$7,823 on annual operating expenses per acre of park and non-park sites managed by the agency
- \$93 on annual operating expenses per capita
- \$102,530 in annual operating expenditures per employee
- 54% of the annual operating budget on personnel costs, 38% on operating expenses, and 5% on capital expenses not included in the agency's capital improvement plan (CIP)
- 45% of its operating budget on park management and maintenance, 42% on recreation, and 13% on other activities

## Agency Funding

The typical park and recreation agency:

- Derives 61% of their operating expenditures from general fund tax support, 23% from generated revenues, 8% from dedicated taxes or levies, and 4% from grants, sponsorships and other sources
- Generates \$22 in revenue annually for each resident in the jurisdiction

## 2022 STATE OF THE INDUSTRY REPORT

Recreation Management magazine's 2022 Report on the State of the Managed Recreation Industry summarizes the opinions and information provided by a wide range of professionals (with an average 21.9 years of experience) working in the recreation, sports, and fitness industry.

## Partnerships

The 2022 report indicated that most (82.3%) recreation, sports, and fitness facility owners form partnerships with other organizations as a means of expanding their reach, offering additional programming opportunities or as a way to share resources and increase funding. Local schools are shown as the most common partner (59.6%) for all facility types. Youth-

serving organizations (Ys, JCC, Boys & Girls Clubs) and park and recreation organizations were the most likely to report that they had partnered with outside organizations, at 98% and 94% respectively.

### Revenue Outlook

The year 2020 represented a dramatic departure from the norm, with nearly two-thirds (64.9%) of respondents indicating that their revenues for the year were lower than the previous year. By 2021, the number reporting a drop in revenue fell to 26.7%—still a dramatically different result from most survey years, but an obvious improvement over 2020. At the same time, while only 13.4% of respondents saw their revenues increase in 2020, by 2021, more than half (51.7%) were reporting revenues on the rise again. Respondents were much more optimistic about 2022 and 2023, with 60% indicating they expect to see higher revenues in both years. At the same time, 9.8% still expect revenues to fall in 2022.

### Facilities and Improvements

A majority of park respondents (43%) reported plans to add features at their facilities and were also the most likely to be planning to construct new facilities in the next few years (39%).

The top 10 planned features for all facility types include:

1. Splash play areas (21.4% of respondents with plans to add features are planning to add splash play)
2. Synthetic turf sports fields (19.5%)
3. Playgrounds (17.7%)
4. Fitness centers (15.5%)
5. Park shelters (14.1%)
6. Dog parks (13.6%)
7. Park restroom structures (12.7%)
8. Fitness trails and outdoor fitness equipment (12.3%)
9. Exercise studio rooms (11.8%)
10. Disc golf courses (11.8%)
11. Concession areas (11.8%)

### Programming

Nearly all respondents (96.4%) offer programming of some kind. The top 10 most commonly offered programs include: holiday events and other special events (provided by 57% of respondents); day camps and summer camps (54%); group exercise programs (53%); fitness programs (53%); educational programs (51%); youth sports teams (50%); mind-body balance

programs such as yoga and tai chi (43%); arts and crafts programs (41%); adult sports teams (38%); and programs for active older adults (38%).

Respondents from community centers, parks and health clubs were the most likely to report that they had plans to add programs at their facilities over the next few years. The ten most commonly planned program additions were:

1. Mind-body balance programs (29.9%, up from 23.4% in 2021)
2. Fitness programs (27.9%, up from 25.5%)
3. Group exercise programs (27.9%, up from 25.7%)
4. Educational programs (25.9%, up from 20.8%)
5. Arts and crafts programs (21.9%, up from 17.4%)
6. Teen programs (21.9%, down from 23.7%)
7. Functional fitness programs (21.4%, up from 17.8%)
8. Performing arts programs (21.4%, up from 17.4%)
9. Environmental education (20.9%, up from 20%)
10. Holidays and other special events (20.4%, down from 21%)

### General Challenges

Facility managers were asked about the challenges they anticipated impacting their facilities in the future. Generally, overall budgets are the top concern for most respondents including staffing (63%) and their ability to support equipment and facility maintenance needs (50%).

With COVID-19's impact on the wane, we asked respondents to tell us about their top goals for their facilities in the coming year. The most common responses centered around increasing participation and membership, as well as building and renovating facilities. Recruiting and training staff, as well as just "getting back to normal" also made up a large number of the responses.

# 2022 OUTDOOR PARTICIPATION REPORT

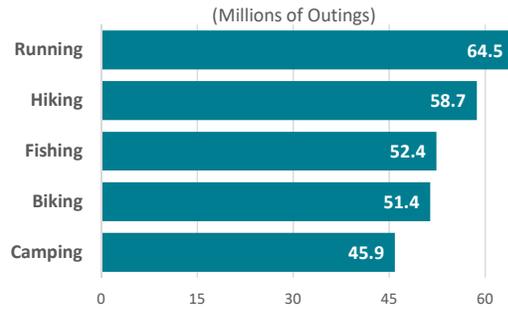
## Overall Participation

According to the 2022 Outdoor Participation Report, published by the Outdoor Foundation, just over half (54%) of Americans ages 6 and older participated in outdoor recreation at least once in 2021. The outdoor participant base has increased 6.9% since the COVID pandemic began in early 2020.

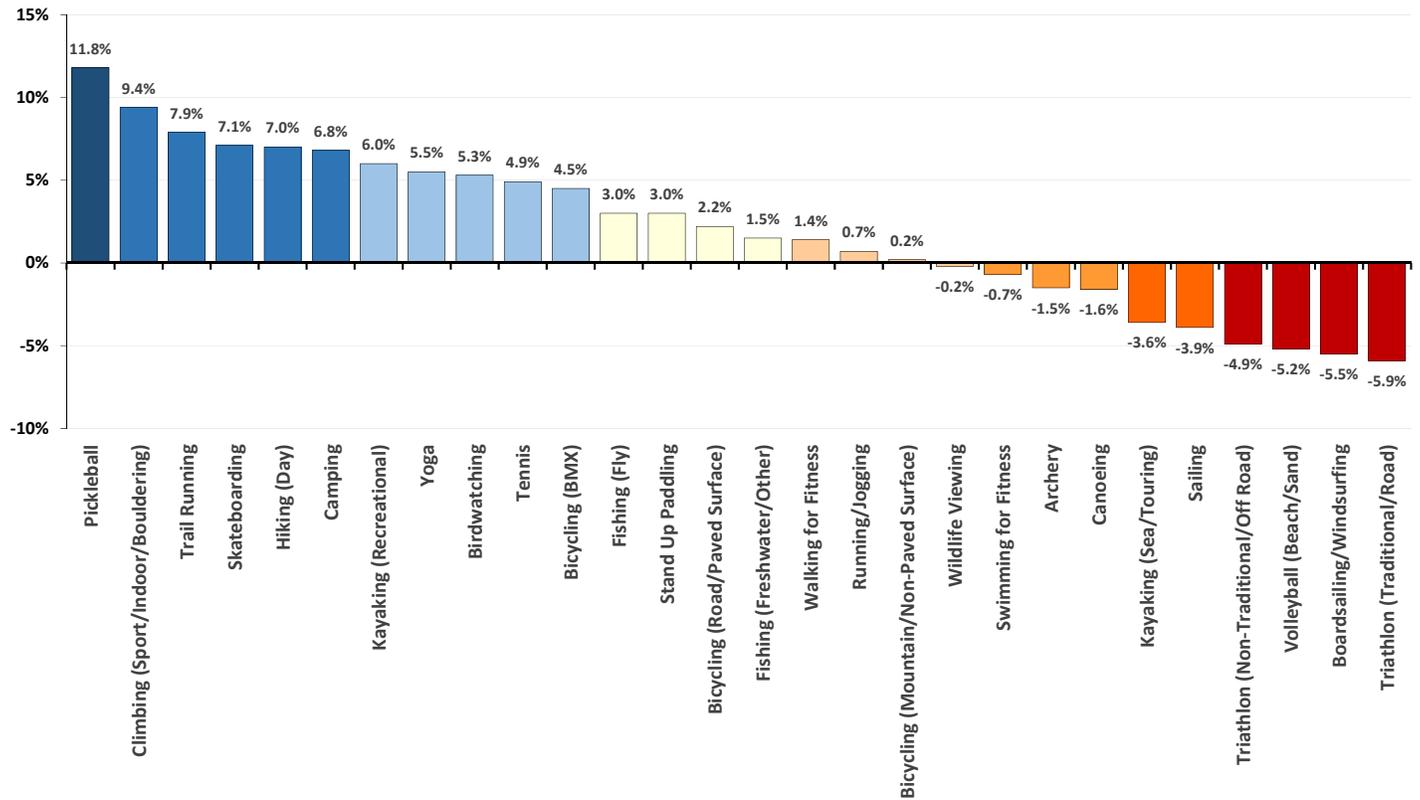
The number of outdoor outings was up 8.4% in 2021 to 12.4 billion outings – matching the 2012 high-water mark. The average number of outdoor outings per participant increased 6.1% in 2021 to 75.6 outings per participant. The frequency of outings also was strong. One-third of the 164 million participants in outdoor recreation recorded 52 or more outdoor activities per year (or one outdoor activity at least once per week or more).

Running, jogging and trail running in the most popular outdoor activity by levels of participation, as shown in the chart below, followed by hiking, fishing, biking, and camping.

**Figure J6. Most Popular Outdoor Activities by Participants, Nationwide**



**Figure J5. 5-Year Change in Outdoor Sports Participation**



New outdoor participants are more diverse than the overall outdoor participant base and are driving increasing diversity not only by ethnicity but also across age groups. However, despite slight increases in diversity across outdoor recreation, the current participant base is less diverse than the overall population and significantly less diverse across younger age groups. Notably, the projections show a decline in the number of white persons, and no ethnicity with a majority share of the total population. Currently 72% of outdoor recreation participants are white. If the outdoor participant base does not become more diverse over the next thirty years, the percentage of outdoor recreation participants in the population could slip from 54% today to under 40% by 2060.

### Youth Participation Increases

Over the past two years, participation rates are up across the board for America's youth. Since 2019, girls ages 6 to 12 are now participating at a rate 4.9% higher, and girls 13 to 17 are now participating at rate 5.3% higher. Males ages 13 to 24 were less impacted by the pandemic; their participation rates increased less than 2%. Time will tell if these impacts continue to push girls and boys toward parity in outdoor participation in the future or if the gains made by girls will fade as participants return to pre-pandemic behavioral patterns.

America's children are spending more time outdoors over the past decade, and the COVID pandemic accelerated that trend. Overall, the percentage of America's kids participating in outdoor recreation was high in 2021, at just over 70%. Younger kids (ages 6 to 12) participated at higher rates than older kids (ages 13 to 17).

### Female Participation Continues to Grow

In 2021, the share of female core participants hit a record high of 44.6% of the participant base. The record number of females participating was set in 2013 at 44.7 million female, 1.7 million more than participated in 2021.

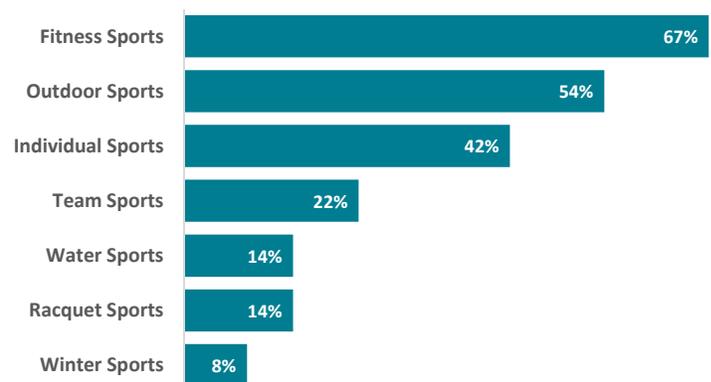
## 2022 SPORTS, FITNESS, AND LEISURE ACTIVITIES TOPLINE PARTICIPATION REPORT

Prepared by a partnership of the Sports and Fitness Industry Association (SFIA) and the Physical Activity Council (PAC), this February 2022 participation report summarizes levels of activity and identifies key trends in sports, fitness, and recreation in the US. The report is based on over 18,000 online interviews of a nationwide sample that provides a high degree of statistical accuracy using strict quotas for gender, age, income, region, and ethnicity. The study looked at more than 100 different team and individual sports and outdoor activities.

Compared to 2016, activity increased by 7.8% or 16.8 million people. In 2021, there were more things to do as outdoor activities thrived, fitness at home became more popular, and team sports started back up after the COVID-19 hiatus. Sports that made great strides in the last several years include pickleball, indoor climbing, kayaking, trail running, and day hiking.

Fitness sports continue to be the go-to means of exercise for Boomers, Gen X, and Millennials. Boomers were active in all sorts of activities in 2021. Whether it was going back to the gym after restrictions lifted, joining a virtual streaming fitness group, working out at home, trying their hand at pickleball, or venturing out to a hiking path, Boomers had the highest increase in participation compared to other generations.

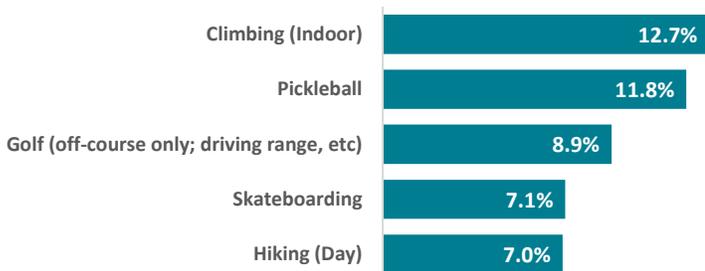
**Figure J7. 2021 Total Participation Rate by Activity Category (U.S. population, ages 6+)**



Fitness sports continue to be the most popular activity type. Other sports activities, including individual sports, team sports, and winter sports have seen a modest decline in participation since 2019 (pre-pandemic). Other participation data include the following:

- One big take away from 2021 was while health and fitness clubs reopened, the pandemic still impacted individuals’ participation in fitness activities. While most fitness activities began to rebound from 2020 club closures, these rates have not fully bounced back to 2019 numbers.
- Yoga continued to have one of the largest gains in fitness activities. In 2021, 34.3 million people practiced yoga, up 4.7% from 2020, and averaged 5.5% increase over the last five years.
- Aquatic exercise took a hit in participation rates as it did in 2020. Partly due to temporary gym and fitness club closures, as well as the reluctance of the 65+ community to return to indoor group activities.
- Team sports were hit hard at the start of the pandemic in 2020. Sports that were typically played inside and with a team suffered the most. However, in 2021 some of these sports rebounded.

**Figure J8. Activities with the Highest 5-year Increase in Participation (average annual growth, 2016-2021)**



## AMERICANS ENGAGEMENT WITH PARKS SURVEY

This annual study from the National Park and Recreation Association (NRPA) probes Americans’ usage of parks, the key reasons that drive their use, and the greatest challenges preventing greater usage. Each year, the study examines the importance of public parks in Americans’ lives, including how parks compare to other services and offerings of local governments. The survey of 1,000 American adults looks at frequency and drivers of parks/recreation facilities visits and the barriers to that prevent greater enjoyment. Survey respondents

also indicate the importance of park and recreation plays in their decisions at the voting booth and their level of support for greater funding. Key findings include:

- Eighty-three percent of survey respondents — the equivalent of 275 million people in the United States — visited a local park or recreation facility at least once during the 12-month period ending in May 2022.
- Eighty-four percent of U.S. adults seek high-quality parks and recreation when choosing a place to live.
- Nearly three-quarters of U.S. residents have at least one local park, playground, open space or recreation center within walking distance of their homes.
- Nine out of ten people agree that parks and recreation is an important service provided by their local government.

According to the Americans Engagement with Parks report,

“Parks and recreation’s success results from its vast offerings of parks, trail networks and other recreation facilities that deliver critical programs for every segment of a community. Each person’s relationship with parks and recreation is unique. Some people flock to their local park to stay physically fit, meet with friends and family, or reconnect with nature. Others depend on their local park and recreation agency for indispensable services that improve their lives.

But there remains much work to do. One-hundred million people do not live within a walkable distance of at least one park or recreation facility. Further, many survey respondents indicate they have felt unwelcome at a park or recreation facility or say the infrastructure and programming are not inclusive. Parks and recreation is for everyone — regardless of age, income, race, ethnicity, ability, gender identity or sexual orientation. Professionals, advocates and political leaders have the opportunity to narrow any accessibility or inclusivity gaps through greater community engagement and addressing inequitable funding and infrastructure investments that have deprived millions of people of access to parks and recreation.”

## WASHINGTON STATE RECREATION AND CONSERVATION PLAN

The 2018-2022 Recreation and Conservation Plan for Washington State provides a strategic direction to help assure the effective and adequate provision of outdoor recreation and conservation to meet the needs of Washington State residents. The plan identifies the following five near and long-term priority areas and establishes specific actions within each priority to help meet the outdoor recreation and conservation needs within the state:

1. Sustain and Grow the Legacy of Parks, Trails, and Conservation Lands
2. Improve Equity of Parks, Trails, and Conservation Lands
3. Meet the Needs of Youth
4. Plan for Culturally Relevant Parks and Trails to Meet Changing Demographics
5. Assert Recreation and Conservation as a Vital Public Service

### Sustain & Grow the Legacy

A wealth of existing recreation and conservation areas and facilities should be kept open, safe, and enjoyable for all. Some modifications to meet the interests of today’s population may be needed at some facilities. Sustaining existing areas while expanding and building new facilities to keep up with a growing population is one of the five priority goals.

### Improve Equity

The National Recreation and Park Association’s position on social equity states:

“Our nation’s public parks and recreation services should be equally accessible and available to all people regardless of income level, ethnicity, gender, ability, or age. Public parks, recreation services and recreation programs including the maintenance, safety, and accessibility of parks and facilities, should be provided on an equitable basis to all citizens of communities served by public agencies.”

The Washington plan restates that equity goal for all its citizens. Improving equity is also a strategy for improving a community’s health. Current statewide participation rates in outdoor activities were surveyed as part of the plan.

**Figure J9. Participation Rates for Washington Residents in Outdoor Activities**

Participation Rates for Top 12 Categories	
Activity	%
Walking	94%
Nature activities	89%
Leisure activities at parks	82%
Swimming	68%
Sightseeing activities	67%
Hiking	61%
Outdoor sports	48%
Water-based activities (freshwater)	46%
Camping	45%
Trending activities	33%
Snow and ice activities	30%
Bicycling	28%

### Get Youth Outside

Washington State youth participate in outdoor activities to a greater extent than youth nationally. Park and recreation providers are urged to offer a variety of outdoor activities for youth and to support youth programs. Most youth are walking, playing at a park, trying new or trending activities, fishing in freshwater, exploring nature, and riding bikes. Other activities of interest to youth are activities in freshwater such as boating and paddling, fishing in saltwater, and target shooting, hiking, outdoor sports, and riding off-road vehicles.

**Figure J10. Youth Participation Rates for Washington Residents in Outdoor Activities**

Youth Participation Rates	
Activity	%
Walking	88%
Leisure in parks	78%
Trending activities	77%
Fishing in freshwater	77%
Nature-based activities	75%
Bicycling	74%
Freshwater-based activities*	66%
Target shooting	62%
Hiking	57%
Outdoor sports	57%
Off-road vehicle riding	57%
Fishing in saltwater	53%

\*(not swimming)

## **Plan for Culturally Relevant parks and Trails to Meet Changing Demographics**

Washington's population is expected to grow by 2 million people by 2040 leading to more congestion and competition for recreation resources. Between 2010-2040, the percent of people of color are expected to increase from 27 percent to 44 percent. With the cultural change in the population, preferred recreational activities also will change. By 2030, more than one of every five Washingtonians will be 65 years old or older. By 2040, there will be more seniors than youth. Park and recreation providers should be prepared to create new and diverse opportunities and accommodate the active senior population.

## **Assert Recreation and Conservation as a Vital Public Service**

The plan recognizes that outdoor recreation contributes to a strong economy and is a public investment like other public services and infrastructure. The report cites the Outdoor Industry Association and other economic studies that reinforce the importance of park and recreation services locally, regionally and statewide.

Caucasian participation has remained relatively flat while participation by people identifying as Hispanic or Black/African American has grown by 0.5% to 1% per year since 2013. This growth has led to more than 773,000 new Hispanic paddlers in just six years, signaling the importance and potential of engaging minority groups in paddlesports.

One in eight paddlers have been participating in the sport for 21 years or more. However, many participants – between thirty and sixty percent, depending on the discipline – tried a paddlesport for the first time in 2018. Such high levels of first-time participation may produce longer term growth in paddling, assuming participants continue to enjoy the sport.

Among adult paddlers, most participate for excitement and adventure, for exercise, or to be close to nature. Kayakers, rafters, canoers and stand-up paddlers often enjoy, or would be willing to try, other paddlesports. Many also enjoy similar outdoor “crossover” activities such as hiking, camping, walking, and nature viewing.

## **2019 SPECIAL REPORT ON PADDLESORTS & SAFETY**

In 2019, the Outdoor Foundation produced a report focused on paddlesports data based on a participation survey (over 20,000 online interviews with a nationwide sample of individuals and households). In 2018, 22.9 million Americans (approximately 7.4% of the population) participated in paddle sports. This represents an increase of more than 4 million participants since the study began in 2010. Over the last five years, there continues to be an increase in paddlesports popularity among outdoor enthusiasts, with significant portions of the nationwide growth occurring in the Pacific region.

Recreational kayaking continues to grow in popularity but may be driving some of the decline in canoeing. The popularity of stand-up paddling has soared, increasing by 1.5 million participants over the past five years, though it does not have nearly as high a participation rate as either recreational kayaking or canoeing.

Most paddlers are Caucasian, other racial and ethnic groups are largely under-represented. However,

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# Appendix K:

## Implementation Tools & Tactics

## Local Funding Options

The City of Redmond possesses a range of local funding tools that could be accessed for the benefit of growing, developing and maintaining its parks and recreation system. The sources listed below represent likely potential sources, but some also may be dedicated for numerous other local purposes which limit applicability and usage. Therefore, discussions with City leadership are critical to assess the political landscape to modify or expand the use of existing City revenue sources in favor of park and recreation projects and programs.

### COUNCILMANIC BONDS

Councilmanic bonds may be sold by cities without public vote. The bonds, both principal and interest, are retired with payments from existing city revenue or new general tax revenue, such as additional sales tax or real estate excise tax. The state constitution has set a maximum debt limit for councilmanic bonds of 1½% of the value of taxable property in the city.

### GENERAL OBLIGATION BOND

For the purposes of funding capital projects, such as land acquisitions or facility construction, cities and counties have the authority to borrow money by selling bonds. Voter-approved general obligation bonds may be sold only after receiving a 60 percent majority vote at a general or special election. If approved, an excess property tax is levied each year for the life of the bond to pay both principal and interest. The state constitution (Article VIII, Section 6) limits total debt to 5% of the total assessed value of property in the jurisdiction.

### EXCESS LEVY – ONE YEAR ONLY

Cities and counties that are levying their statutory maximum rate can ask the voters, at any special election date, to raise their rate for one year (RCW 84.52.052). As this action increases revenue for one-year at a time it is wise to request this type of funding for one-time uses only.

### REGULAR PROPERTY TAX - LID LIFT

Cities are authorized to impose ad valorem taxes upon real and personal property. A city's maximum levy rate for general purposes is \$3.375 per \$1,000 of assessed valuation. Limitations on annual increases in tax collections, coupled with changes in property value, causes levy rates to rise or fall; however, in no case may they rise above statutory limits. Once the rate is established each year, it may not be raised without the approval of a majority of the voters. Receiving voter approval is known as a lid lift. A lid lift may be permanent, or may be for a specific purpose and time period.

A levy lid lift is an instrument for increasing property tax levies for operating and/or capital purposes. Taxing districts with a tax rate that is less than their statutory maximum rate may ask the voters to "lift" the levy lid by increasing the tax rate to some amount equal to or less than their statutory maximum rate. A simple majority vote of citizenry is required.

Cities and counties have two "lift" options available to them: Single-year/basic or Multi-year.

Single-year: The single-year lift does not mean that the lift goes away after one year; it can be for any amount of time, including permanently, unless the proceeds will be used for debt service on bonds, in which case the maximum time period is nine years. Districts may permanently increase the levy but must use language in the

ballot title expressly stating that future levies will increase as allowed by chapter 84.55 RCW. After the initial “lift” in the first year, the district’s levy in future years is subject to the 101 percent lid in chapter 84.55 RCW. This is the maximum amount it can increase without returning to the voters for another lid lift.

The election to implement a single-year lift may take place on any election date listed in RCW 29A.04.321.

Multi-year: The multi-year lift allows the levy lid to be “bumped up” each year for up to a maximum of six years. At the end of the specified period, the levy in the final period may be designated as the basis for the calculation of all future levy increases (in other words, be made permanent) if expressly stated in the ballot title. The levy in future years would then be subject to the 101 percent lid in chapter 84.55 RCW.

In a multi-year lift, the lift for the first year must state the new tax rate for that year. For the ensuing years, the lift may be a dollar amount, a percentage increase tied to an index, or a percentage amount set by some other method. The amounts do not need to be the same for each year. If the amount of the increase for a particular year would require a tax rate that is above the maximum tax rate, the assessor will levy only the maximum amount allowed by law.

The election to implement a multi-year lift must be either the August primary or the November general election.

The single-year lift allows supplanting of expenditures within the lift period; the multi-year lift does not, and the purpose for the lift must be specifically identified in the election materials. For both single- and multi-year lifts, when the lift expires the base for future levies will revert to what the dollar amount would have been if no lift had ever been done.

The total regular levy rate of senior taxing districts (counties and cities) and junior taxing districts (fire districts, library districts, etc.) may not exceed \$5.90/\$1,000 AV. If this limit is exceeded, levies are reduced or eliminated in the following order until the total tax rate is at \$5.90.

1. Parks & Recreation Districts (up to \$0.60)  
Parks & Recreation Service Areas (up to \$0.60)  
Cultural Arts, Stadiums & Convention Districts (up to \$0.25)
2. Flood Control Zone Districts (up to \$0.50)
3. Hospital Districts (up to \$0.25)  
Metropolitan Parks Districts (up to \$0.25)  
All other districts not otherwise mentioned
4. Metropolitan Park Districts formed after January 1, 2002 or after (up to \$0.50)
5. Fire Districts (up to \$0.25)
6. Fire Districts (remaining \$0.50)  
Regional Fire Protection Service Authorities (up to \$0.50)  
Library Districts (up to \$0.50)  
Hospital Districts (up to \$0.50)  
Metropolitan Parks Districts formed before January 1, 2002 (up to \$0.50)

## **SALES TAX**

Paid by the consumer, sales tax is a percentage of the retail price paid for specific classifications of goods and services within the State of Washington.

Governing bodies of cities and counties may impose sales taxes within their boundaries at a rate set by state statute and local ordinances, subject to referendum.

Until the 1990 Legislative Session, the maximum possible total sales tax rate paid by purchasers in cities was 8.1 percent. This broke down as follows: state, 6.5 cents on the dollar; counties, 0.15 cents; cities, 0.85 cents; and transit districts, a maximum of 0.6 cents (raised to 0.9 cents in 2000). Since then multiple sales options were authorized. Those applicable to Parks and Recreation include: counties may ask voters to approve a sales tax of up to 0.3 percent, which is shared with cities. At least one-third of the revenue must be used for criminal justice purposes.

Counties and cities may also form public facilities districts, and these districts may ask the voters to approve a sales tax of up to 0.2 percent. The proceeds may be used for financing, designing, acquisition, construction, equipping, operating, maintaining, remodeling, repairing, and reequipping its public facilities.

Revenue may be used to fund any essential county and municipal service.

If a jurisdiction is going to change a sales tax rate or levy a new sales tax, it must pass an ordinance to that effect and submit it to the Department of Revenue at least 75 days before the effective date. The effective date must be the first day of a quarter: January 1, April 1, July 1 or October 1.

## **BUSINESS AND OCCUPATION TAX**

Business and occupation (B&O) taxes are excise taxes levied on different classes of business to raise revenue. Taxes are levied as a percentage of the gross receipts of a business, less some deductions. Businesses are put in different classes such as manufacturing, wholesaling, retailing, and services. Within each class, the rate must be the same, but it may differ among classes.

Cities can impose this tax for the first time or raise rates following referendum procedure.

B&O taxes are limited to a maximum tax rate that can be imposed by a city's legislative body at 0.2 percent (0.002), but grandfathered in any higher rates that existed on January 1, 1982. Any city may levy a rate higher than 0.2 percent, if it is approved by a majority of voters (RCW 35.21.711). Beginning January 1, 2008, cities that levy the B&O tax must allow for allocation and apportionment, as set out in RCW 35.102.130.

## **ADMISSIONS TAX**

An admissions tax is a use tax for entertainment. Both cities and counties may impose this tax through legislative action.

Cities and/or counties may levy an admission tax in an amount no greater than five percent of the admission charge, as is authorized by statute (cities: RCW 35.21.280; counties: RCW 35.57.100). This tax can be levied on admission charges (including season tickets) to places such as theaters, dance halls, circuses, clubs that have cover charges, observation towers, stadiums, and any other activity where an admission charge is made to enter the facility.

If a city imposes an admissions tax, the county may not levy a tax within city boundaries.

The statutes provide an exception for admission to elementary or secondary school activities. Generally, certain events sponsored by nonprofits are exempted from the tax; however, this is not a requirement. Counties also exempt any public facility of a public facility district for which admission is imposed. There are no statutory restrictions on the use of revenue.

## **IMPACT FEES**

Development impact fees are charges placed on new development in unimproved areas to help pay for various public facilities that serve new development or for other impacts associated with such development. Both cities and counties may impose this tax through legislative action.

Counties that plan under the GMA, and cities, may impose impact fees on residential and commercial development activity to help pay for certain public facility improvements, including parks, open space, and recreation facilities identified in the county's capital facilities plan. The improvements financed from impact fees must be reasonably related to the new development and must reasonably benefit the new development. The fees must be spent or encumbered within ten years of collection. Redmond currently assesses a parks impact fee.

## **REAL ESTATE EXCISE TAX**

Excise tax levied on all sales of real estate, measured by the full selling price, including the amount of any liens, mortgages, and other debts given to secure the purchase. Both cities and counties may impose this tax through legislative action.

Counties and cities may levy a quarter percent tax (REET 1); a second quarter percent tax (REET 2) is authorized. First quarter percent REET (REET 1) must be spent on capital projects listed in the city's capital facilities plan element of their comprehensive plan. Capital projects include planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of parks, recreational facilities, and trails.

The second quarter percent REET (REET 2) must also be spent on capital projects, which includes planning, construction, reconstruction, repair, rehabilitation, or improvement of parts. Acquisition of land for parks is not a permitted use of REET 2. Both REET 1 and REET 2 may be used to make loan and debt service payments on projects that are a permitted use of these funds. The City of Redmond currently assesses both REETs and uses this funding for various capital project needs.

## **LODGING TAX**

The lodging tax is a user fee for hotel/motel occupation. Both cities and counties may impose this tax through legislative action.

Cities and/or counties may impose a "basic" two percent tax under RCW 67.28.180 on all charges for furnishing lodging at hotels, motels and similar establishments for a continuous period of less than one month.

This tax is taken as a credit against the 6.5 percent state sales tax, so that the total tax that a patron pays in retail sales tax and hotel-motel tax combined is equal to the retail sales tax in the jurisdiction. In addition, jurisdictions may levy an additional tax of up to two percent, or a total rate of four percent, under RCW 67.28.181(1). This is not credited against the state sales tax. Therefore, if this tax is levied, the total tax on the lodging bill will increase by two percent.

If both a city and the county are levying this tax, the county must allow a credit for any tax levied by a city so that no two taxes are levied on the same taxable event. These revenues must be used solely for paying for tourism promotion and for the acquisition and/or operating of tourism-related facilities. "Tourism" is defined as economic activity resulting from tourists, which may include sales of overnight lodging, meals, tours, gifts, or souvenirs; there is no requirement that a tourist must stay overnight.

## **CONSERVATION FUTURES TAX (KING COUNTY)**

The Conservation Futures Tax (CFT) is provided for in RCW 84.34. King County imposes a Conservation Futures levy at a rate of \$0.0625 per \$1,000 assessed value to acquire open space lands, including green spaces, greenbelts, wildlife habitat, and trail rights-of-way proposed for preservation for public use by either the county or the cities within the county. Funds are allocated annually, and cities within the county, citizen groups, and citizens may apply for funds through the county's process. The CFT program provides grants to cities to support open space priorities in local plans and requires a 100% match from other sources.

## Federal and State Grants and Conservation Programs

### RIVERS, TRAILS AND CONSERVATION ASSISTANCE PROGRAM

The Rivers, Trails and Conservation Assistance Program, also known as the Rivers & Trails Program or RTCA, is a technical assistance resource for communities. The program is administered by the National Park Service and federal government agencies to conserve rivers, preserve open space, and develop trails and greenways. The RTCA program implements the natural resource conservation and outdoor recreation mission of NPS in communities across America.

### RECREATION AND CONSERVATION OFFICE GRANT PROGRAMS

The Recreation and Conservation Office was created in 1964 as part of the Marine Recreation Land Act. The RCO grants money to state and local agencies, generally on a matching basis, to acquire, develop, and enhance wildlife habitat and outdoor recreation properties. Some money is also distributed for planning grants. RCO grant programs utilize funds from various sources. Historically, these have included the Federal Land and Water Conservation Fund, state bonds, Initiative 215 monies (derived from un-reclaimed marine fuel taxes), off-road vehicle funds, Youth Athletic Facilities Account, and the Washington Wildlife and Recreation Program.

#### Aquatic Lands Enhancement Account (ALEA)

This program, managed through the RCO, provides matching grants to state and local agencies to protect and enhance salmon habitat and to provide public access and recreation opportunities on aquatic lands. In 1998, DNR refocused the ALEA program to emphasize salmon habitat preservation and enhancement. However, the program is still open to traditional water access proposals. Any project must be located on navigable portions of waterways. ALEA funds are derived from the leasing of state-owned aquatic lands and from the sale of harvest rights for shellfish and other aquatic resources.

#### Washington Wildlife and Recreation Program (WWRP)

Funding sources managed by the RCO include the Washington Wildlife and Recreation Program. The WWRP is divided into Habitat Conservation and Outdoor Recreation Accounts; these are further divided into several project categories. Cities, counties, and other local sponsors may apply for funding in urban wildlife habitat, local parks, trails, and water access categories. Funds for local agencies are awarded on a matching basis. Grant applications are evaluated once each year, and the State Legislature must authorize funding for the WWRP project lists.

#### Land and Water Conservation Fund (LWCF)

The Land and Water Conservation Fund (LWCF) provides grants to buy land and develop public outdoor facilities, including parks, trails, and wildlife lands. Grant recipients must provide at least 50% matching funds in either cash or in-kind contributions. Grant program revenue is from a portion of Federal revenue derived from selling or leasing off-shore oil and gas resources.

#### National Recreational Trails Program

The National Recreational Trails Program (N RTP) provides funds to maintain trails and facilities that provide a backcountry experience for a range of activities, including hiking, mountain biking, horseback riding, motorcycling, and snowmobiling. Eligible projects include the maintenance and re-routing of recreational trails, development of trail-side and trail-head facilities, and operation of environmental education and trail safety programs. A local match of 20% is required. This program is funded through Federal gasoline taxes attributed to recreational non-highway uses.

## Youth Athletic Facilities (YAF) Program

The YAF provides grants to develop, equip, maintain, and improve youth and community athletic facilities. Cities, counties, and qualified non-profit organizations may apply for funding, and grant recipients must provide at least 50% matching funds in either cash or in-kind contributions.

## Puget Sound Acquisition and Restoration Fund

Grants are awarded by the Salmon Recovery Funding Board for acquisition or restoration of lands directly correlating to salmon habitat protection or recovery. Projects must demonstrate a direct benefit to fish habitat. There is no match requirement for design-only projects; acquisition and restoration projects require a 15% match. The funding source includes the sale of state general obligation bonds, the federal Pacific Coastal Salmon Recovery Fund, and the state Puget Sound Acquisition and Restoration Fund.

## Surface Transportation Program Regional Competition - Puget Sound Regional Council

The Regional Surface Transportation Program and Congestion Mitigation Air Quality grant program funds are considered the most “flexible” funding source provided through federal transportation funding. Every two years, the Puget Sound Regional Council conducts a competitive grant program to award FHWA Surface Transportation Program (STP) and Congestion Mitigation and Air Quality (CMAQ) funds. For the Countywide STP/CMAQ competitions, the policy focuses on providing transportation improvements to a center or centers and the corridors that serve them. Centers are defined as regional growth and regional manufacturing/industrial centers, centers designated through countywide processes, town centers, and other local centers. Program set-asides include funding for priority non-motorized projects within King County.

## KING COUNTY GRANTS

### King County Parks Grants

The voter-approved 2020-2025 King County Parks, Recreation, Trails and Open Space Levy allocates approximately \$110 million over six years for grants for parks, recreation, and open space throughout King County through four program areas. The levy grant programs are supported by Advisory Committees who provide policy guidance and award recommendations to King County Parks.

- Parks Capital and Open Space: Funds a broad range of park initiatives, including land acquisition, park planning, and development of passive and active parks (including indoor and outdoor recreation facilities) and local trails. Program goals include protecting lands for public space that would otherwise be lost to future development and expanding recreation facilities to meet the needs of the region’s growing population.
- Aquatic Facilities: Funds capital projects for new or existing aquatic facilities, including acquisition, planning, construction of new facilities, or renovation or expansion of existing facilities. Program goals include conserving and expanding access to aquatic facilities in King County.
- Healthy Communities and Parks Fund: Funds projects and programs that provide new, increased, or enhanced access to recreation, parks, and open space in underserved communities, including investing in capacity-building for community groups. Program goals include reducing disparities and improving the health and well-being of King County residents in marginalized communities by increasing access to recreation, parks, and open space.
- Open Space - River Corridors: Funds projects that restore river habitat, reduce risks from flooding, and enhance recreation opportunities. Program goal includes enhancing river corridors in King County for their ecological and recreation benefits.

## King County Youth and Amateur Sports Grants (YASG)

Youth and Amateur Sports Grants (YASG) support fit and healthy communities by investing in programs and capital projects that increase access to physical activity. Funding is only available to organizations serving residents of King County, including non-profit organizations, public schools, park districts, public agencies, tribes and tribal organizations. A small or emerging community organization without 501c3 status is eligible through a partnership with a fiscal agent. The program is funded and sustained through a 1 percent car-rental tax authorized by the Legislature in 1993. Funds can only be used for programs or capital projects that increase access to health-enhancing physical activities. In addition in 2022, King County Parks partnered with the King County Play Equity Coalition on a one-time grant program of \$4 million of federal Coronavirus Local Fiscal Recovery funds to distribute to organizations most impacted by the COVID-19 pandemic who serve youth furthest from play equity.

## WaterWorks Grants

Approximately \$2 million are awarded every two years for organizations carrying out a variety of projects. Non-profits, schools, educational institutions, cities, counties, tribes, and special purpose districts are eligible to apply, and partnerships are encouraged. Projects must have a demonstrable positive impact on the waters of King County and provide opportunities for stewardship. In addition to the WaterWorks competitive grants, water quality project funding is available through King County Council allocated funding.

## King County Cultural Heritage Grants through 4Culture

As the cultural funding agency for King County, 4Culture offers grants and cultural support in three program areas: arts, heritage, and preservation. Program guidelines and grant award amounts vary between the three program areas.

## Other Methods and Funding Sources

### METROPOLITAN PARK DISTRICT

Metropolitan park districts may be formed to manage, control, improve, maintain, and acquire parks, parkways, and boulevards. In addition to acquiring and managing their own lands, metropolitan districts may accept and manage park and recreation lands and equipment turned over by any city within the district or by the county. Formation of a metropolitan park district may be initiated in cities of five thousand population or more by city council ordinance, or by petition, and requires majority approval by voters for creation.

### PARK AND RECREATION DISTRICT

Park and recreation districts may be formed to provide leisure-time activities and recreation facilities (parks, playgrounds, pools, golf courses, paths, community centers, arboretums, campgrounds, boat launches, etc.). They must be initiated by petition of at least 15% percent of the registered voters within the proposed district. Upon completing the petition process and review by county commissioners, a proposition for district formation and election of five district commissioners is submitted to the voters of the proposed district at the next general election. Once formed, park and recreation districts retain the authority to propose a regular property tax levy, annual excess property tax levies, and general obligation bonds. All three of these funding types require 60% percent voter approval and 40% percent voter turnout. With voter approval, the district may levy a regular property tax not to exceed sixty cents per thousand dollars of assessed value for up to six consecutive years.

### PARK AND RECREATION SERVICE AREA (PRSA)

A quasi-municipal corporation with independent taxing authority whose purpose is to finance, acquire, construct, improve, maintain or operate any park, senior citizen activities center, zoo, aquarium, or recreation facilities; and provide a higher level of park service.

## **BUSINESS SPONSORSHIPS/DONATIONS**

Business sponsorships for programs may be available throughout the year. In-kind contributions are often received, including food, door prizes, and equipment/material.

## **INTERAGENCY AGREEMENTS**

State law provides for interagency cooperative efforts between units of government. Joint acquisition, development, and use of park and open space facilities may be provided between Parks, Public Works, and utility providers.

## **PRIVATE GRANTS, DONATIONS & GIFTS**

Many trusts and private foundations provide funding for park, recreation, and open space projects. Grants from these sources are typically allocated through a competitive application process and vary dramatically in size based on the organization's financial resources and funding criteria. Philanthropic giving is another source of project funding. Efforts in this area may involve cash gifts and include donations through other mechanisms such as wills or insurance policies. Community fundraising efforts can also support park, recreation, or open space facilities and projects.

# **Acquisition Tools and Methods**

## **DIRECT PURCHASE METHODS**

### **Market Value Purchase**

The City purchases land at the present market value based on an independent appraisal through a written purchase and sale agreement. Timing, payment of real estate taxes and other contingencies are negotiable.

### **Partial Value Purchase (or Bargain Sale)**

In a bargain sale, the landowner agrees to sell for less than the property's fair market value. A landowner's decision to proceed with a bargain sale is unique and personal; landowners with a strong sense of civic pride, long community history or concerns about capital gains are possible candidates for this approach. In addition to cash proceeds upon closing, the landowner may be entitled to a charitable income tax deduction based on the difference between the land's fair market value and its sale price.

### **Life Estates & Bequests**

If a landowner wishes to remain on the property for an extended period of time or until death, several variations on a sale agreement exist. In a life estate agreement, the landowner may continue to live on the land by donating a remainder interest and retaining a "reserved life estate." Specifically, the landowner donates or sells the property to the city but reserves the right for the seller or any other named person to continue to live on and use the property. When the owner or other specified person dies or releases their life interest, full title and control over the property will be transferred to the city. The landowner may be eligible for a tax deduction when the gift is made by donating a remainder interest. In a bequest, the landowner designates in a will or trust document that the property will be transferred to the city upon death. While a life estate offers the city some degree of title control during the landowner's life, a bequest does not. Unless the intent to bequest is disclosed to and known by the City in advance, no guarantees exist concerning the property's condition upon transfer or to any liabilities that may exist.

## Gift Deed

When a landowner wishes to bequeath their property to a public or private entity upon their death, they can record a gift deed with the county assessors office to ensure their stated desire to transfer their property to the targeted beneficiary as part of their estate. The recording of the gift deed usually involves the tacit agreement of the receiving party.

## Option to Purchase Agreement

This type of agreement is a binding contract between a landowner and the city that would only apply according to the conditions of the option and limits the seller's power to revoke an offer. Once in place and signed, the Option Agreement may be triggered at a future, specified date or upon completing designated conditions. Option Agreements can be made for any time duration and can include all of the language pertinent to closing a property sale.

## Right of First Refusal

In this agreement, the landowner grants the city the first chance to purchase the property once the landowner wishes to sell. The agreement does not establish the sale price for the property, and the landowner is free to refuse to sell it for the price offered by the city. This is the weakest form of agreement between an owner and a prospective buyer.

## Conservation and/or Access Easements

Through a conservation easement, a landowner voluntarily agrees to sell or donate certain rights associated with their property (often the right to subdivide or develop), and a private organization or public agency agrees to hold the right to enforce the landowner's promise not to exercise those rights. In essence, the rights are forfeited and no longer exist. This type of easement is a legal agreement between the landowner and the city that permanently limits land uses to conserve a portion of the property for public use or protection. The landowner still owns the property, but the use of the land is restricted. Conservation easements may result in an income tax deduction and reduced property taxes and estate taxes. Typically, this approach provides trail corridors where only a small portion of the land is needed or for the strategic protection of natural resources and habitat. The city purchases land at the present market value based on an independent appraisal through a written purchase and sale agreement. Timing, payment of real estate taxes, and other contingencies are negotiable.

## Park or Open Space Dedication Requirements

Local governments have the option to require developers to dedicate land for parks under the State Subdivision Law (Ch. 58.17 RCW) and the State Environmental Policy Act (SEPA) (Ch. 43.21C RCW). Under the subdivision law, developers can be required to provide the parks/recreation improvements or pay a fee in lieu of the dedicated land and its improvements. Under the SEPA requirements, land dedication may occur as part of mitigation for a proposed development's impact.

## LANDOWNER INCENTIVE MEASURES

### Density Bonuses

Density bonuses are a planning tool used to encourage a variety of public land use objectives, usually in urban areas. They offer the incentive of being able to develop at densities beyond current regulations in one area, in return for concessions in another. Density bonuses are applied to a single parcel or development. An example is allowing developers of multi-family units to build at higher densities if they provide a certain number of low-income units or public open space. For density bonuses to work, market forces must support densities at a higher level than current regulations.

## **Transfer of Development Rights**

The transfer of development rights (TDR) is an incentive-based planning tool that allows landowners to trade the right to develop a property to its fullest extent in one area for the right to develop beyond existing regulations in another area. Local governments may establish the specific areas in which development may be limited or restricted and where development beyond regulation may be allowed. Usually, but not always, the “sending” and “receiving” property are under common ownership. Some programs allow for different ownership, which, in effect, establishes a market for development rights to be bought and sold.

## **IRC 1031 Exchange**

If the landowner owns a business or investment property, an IRC Section 1031 Exchange can facilitate the exchange of like-kind property solely for business or investment purposes. No capital gain or loss is recognized under Internal Revenue Code Section 1031 (see [www.irc.gov](http://www.irc.gov) for more details). This option may be a useful tool in negotiations with an owner of an investment property, especially if the tax savings offset to the owner can translate to a sale price discount for the City.

## **Current (Open Space) Use Taxation Programs**

Property owners whose current lands are in open space, agricultural, or timber uses may have that land valued at their current use rather than their “highest and best” use assessment. This differential assessed value, allowed under the Washington Open Space Taxation Act (Ch.84.34 RCW), helps to preserve private properties as open space, farm, or timberlands. If the land is converted to other non-open space uses, the landowner is required to pay the difference between the current use annual taxes and the highest/best taxes for the previous seven years. When properties are sold to a local government or conservation organization for land conservation/preservation purposes, the required payment of seven years’ worth of differential tax rates is waived. The amount of this tax liability can be part of the negotiated land acquisition from private to public or quasi-public conservation purposes. King County has four current use taxation programs that offer this property tax reduction to incentivize landowners to voluntarily preserve open space, farmland, or timberland on their property.

## **Other Land Protection Measures**

### **LAND TRUSTS & CONSERVANCIES**

Land trusts are private non-profit organizations that acquire and protect unique open spaces and are traditionally not associated with any government agency. Forterra (formerly called the Cascade Land Conservancy) is the regional land trust serving the Redmond area. Its efforts have led to the conservation of more than 234,000 acres of forests, farms, shorelines, parks, and natural areas in the region ([www.forterra.org](http://www.forterra.org)). Other national organizations with local representation include the Nature Conservancy, Trust for Public Land, and the Wetlands Conservancy.

### **REGULATORY MEASURES**

A variety of regulatory measures are available to local agencies and jurisdictions. Available programs and regulations include State Environmental Policy Act (SEPA); Shorelines Management Program; and Hydraulic Code, and Washington State Department of Fisheries and Department of Wildlife.

### **PUBLIC/PRIVATE UTILITY CORRIDORS**

Utility corridors can be managed to maximize the protection or enhancement of open space lands. Utilities maintain corridors to provide services such as electricity, gas, oil, and rail travel. Some utility companies have cooperated with local governments to develop public programs such as parks and trails within utility corridors.



Council Comment	Staff Response
<p>What will we need to grow? Acreage, etc? (Fields)</p>	<p>Parks and Recreation staff look at overall acreage, number of amenities, quality of the parks, and where there are gaps in the system which identify where and how to grow. Maps in the PARCC Plan show these gaps by amenity and type of parks and trails, and the inventory also assesses the condition of the parks.</p> <p>The PARCC Plan prioritizes developing six undeveloped parks that the City currently owns to help prepare for growth.</p> <p>PARCC Plan also looks at partnerships for expansion, such as Privately Owned Public Spaces (POPS) to help meet the demand the city will face, described in more detail below.</p>
<p>What does success look like at the end of six years? End of 20 years? (Stuart)</p>	<p>The Comprehensive Plan has a Vision Statement at the front of every chapter that explains what are we hoping to achieve. For the PARCC Plan, success will look at achievements such as: improving our level of service goals (i.e. more households within ½ mile of a park or trail), development of proposed projects in the CIP, and goals around tree canopy.</p>
<p>How do plans address mitigating urban heat island effects? (Fields)</p>	<p>This really will be a collaborative approach across departments, and working with the planning department with new developments in our urban areas, or with public works with street trees. Continue to look for ways to expand canopy and support the work of the ESAP.</p>
<p>Interest in design of trails for safety, such as use of delineators. See PARCC policy 2.2.B. (Forsythe)</p>	<p>Additional information on the design of trails based on classification is in Chapter 3D, although the level of detail on the use of delineators is not in the PARCC Plan. Delineators use would be dependent on the conditions of the trail being developed or renovated. Design details of bicycle facilities are further described in the City of Redmond’s Bicycle Facility Design Manual Guidelines, where delineators are recommended for high comfort, on-street bike facilities. Feedback from council around trail delineators and design will be shared with the Transportation group for inclusion in the TMP.</p>

<p>Regional pool discussion does not note Kirkland’s upcoming ballot measure for a pool.  (Forsythe)</p>	<p>The upcoming ballot measure in Kirkland was put on the ballot in July 2023 after the PARCC Plan had been drafted. This ordinance is a levy lid lift proposal to expand aquatics, parks, and recreation facilities, operations, and programs. Pursuing a regional approach to aquatic facilities remains a recommended strategy for the City of Redmond, the details of which would be enumerated outside the PARCC Plan. Studying a similar levy lift for Redmond is a tool listed in the PARCC Plan, and other implementation tools are listed in Appendix K.</p>
<p>Would like to prioritize access to small watercraft, getting into the lake or river.  (Forsythe)</p>	<p>Access to water was also a priority of the community during outreach. Projects and capital improvements for enhancements at Idylwood Park (Parking lot expansion, restroom and concession upgrade) were included in the project list. Recommendations such as studying opportunities for improved access to Sammamish River and streams along trails and in parks are a part of the PARCC Plan.</p>
<p>How does the department communicate about built out infrastructure?  (Kritzer)</p>	<p>One of the main findings in the PARCC Plan was the need for more robust communications on facilities, recreation programming, and trails. Recommendations around communications are in the plan (Chapter 4) and are already being operationalized by the department.</p>
<p>Would love to see focus on interactive public art (e.g., could also be a play structure) (Forsythe)</p>	<p>The PARCC Plan proposed project list includes the development of a play feature in Downtown, which is envisioned as being a creative play feature or artistic feature. The Cultural Arts group is integrated with the Parks Planning and Operations division so these opportunities can be pursued and incorporated into CIP projects.</p>

<p>Project list doesn't have a cultural/ performing arts center. (Kritzer)</p>	<p>The City will pursue collaborations and partnerships to meet the need for cultural arts and events spaces, in addition to utilizing the space currently in inventory. New facilities will be built to provide multifunctional spaces, including performing arts. The City will remain open to the possibility of dedicated cultural arts space and has added the following recommendation to the PARCC Plan: "The City of Redmond should support community-based and private efforts to help meet cultural and performing arts needs in the community."</p>
<p>LWSD school sites can be amenities for those parts of city, but for Overlake - what can we do there? (Stuart)</p>	<p>The City will look for opportunities to collaborate with the Bellevue School District and other partners, such as through a joint use agreement. At this time, Bellevue School District policy is to have closed campuses after school hours.</p>
<p><b>Privately Owned Public Spaces:</b></p> <p>Why aren't POPS and in the 6-year project list in the PARCC Plan? (Anderson)</p> <p>How can we ensure that these POPS meet our needs and standards? (Fields)</p>	<p>Privately Owned Public Spaces will be initiated by the private side, not the city. The PARCC Plan project list is to support city-initiated projects for the CIP and budgeting process.</p> <p>As a POPS opportunity comes up, city staff negotiates with developer to have high priority amenities that were identified in the PARCC Plan incorporated into the space. These partnerships involve development agreements and negotiations and have heavy staff involvement. These negotiations allow for the development of high quality, needed amenities, as well as ensure high maintenance standards.</p> <p>Staff is also working as part of the Redmond Zoning Code Rewrite and Redmond 2050 incentive package to further define the design expectation of privately developed spaces like plazas and trail connections to support active lifestyles and livable communities.</p>

<p>Would like to see rooftop spaces included as public amenity (Anderson, Forsythe)</p>	<p>Publicly accessible rooftop spaces are being considered as part of the Overlake Incentive package. During negotiations for rooftop spaces, it would be established that these public spaces are easily accessible and clearly identified for public use.</p>
<p>What is the Parks Department philosophy with regard to the siting and distribution of playground and family-focused amenities in Redmond Parks?  (Kritzer)</p>	<p>The PARCC Plan will prioritize investments of amenities like playgrounds in gap areas to help improve our level of service and in areas that are expected to grow the most in the next 20 years.</p> <p>The gap analysis modeling assessed the distribution of playgrounds including school district facilities which are open to the public during non-school hours. Not included were playgrounds in private developments or neighborhoods. The map of those results is below.</p> <p>According to the Redmond 2050 growth projections, the Overlake neighborhood is expected to accommodate the most residential growth and should be a target for expanded recreational opportunities, including playgrounds. From the community outreach, staff also heard that a playground in the downtown neighborhood was needed, and that is included as a near-term potential project in the CIP list. The site of that playground has not yet been identified.</p> <p>Further, playgrounds are listed as a ‘typical amenity’ in all the park classifications, except for Natural Resource Parks, meaning they could be sited at any community, neighborhood, or urban park. Future and renovated playgrounds will be ADA accessible and follow principles of inclusive design. Efforts to expand the types of play available in the park system would also be considered in any new investments.</p> <p>PARCC Plan Goals will guide our prioritization of projects and be flexible as new opportunities arise. However, generally will follow the goals of the plan.</p> <p><b>Expand Access:</b> does a new or renovated facility improve our level of service? Does it offer something new or different? Does it serve an underserved community?</p>

	<p><b>Innovate for the Future:</b> will it help us proactively prepare for growth or is it in an area expected to have high demand? Can a creative partnership help us get there faster or further?</p> <p><b>Protect the Natural Environment:</b> will it help address issues in the ESAP or in tree canopy strategic plan?</p>
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Memorandum

Date: 11/6/2023  
Meeting of: City Council

File No. AM No. 23-163  
Type: New Business

TO: Members of the City Council  
FROM: Mayor Angela Birney

DEPARTMENT DIRECTOR CONTACT(S):

Parks	Loreen Hamilton	425-556-2336
Executive	Lisa Maher	425-556- 2427

DEPARTMENT STAFF:

Executive	Rebecca Mueller	Supervising Deputy Attorney
Executive	Polly Peshtaz	Deputy Prosecuting Attorney

TITLE:

Adoption of an Ordinance Amending Redmond Municipal Code 9.31.440

1. Ordinance No. 3133: An Ordinance of the City of Redmond, Washington, Amending RMC 9.31.440, Intoxicating Drugs, to Delete Language in Conflict with Recent Changes in State Law Relating to the Possession and Use of Controlled Substances and to Refer to Updated City Regulations In RMC 9.14

OVERVIEW STATEMENT:

On May 16, 2023, Senate Bill (SB) 5536 was passed at a special session by the Senate and House of Representatives. SB 5536 now makes knowing possession and/or use of a controlled substance or a counterfeit substance in a public place a gross misdemeanor, which will be punishable up to 180 days in jail for the first two convictions, a \$1000 fine or both.

This amendment would remove the current language in Park Rule 9.31.440 (Intoxicating Drugs) and would thereby be referenced in RMC Chapter 9.14 (Controlled Substances), which is previously adopted and consistent with SB 5536 to include drugs in a public place.

Additional Background Information/Description of Proposal Attached

REQUESTED ACTION:

- Receive Information       Provide Direction       Approve

REQUEST RATIONALE:

- **Relevant Plans/Policies:**  
N/A
- **Required:**  
The Council must approve an ordinance changing the Redmond Municipal Code
- **Council Request:**  
N/A
- **Other Key Facts:**  
N/A

**OUTCOMES:**

Granting this proposal would allow for the City of Redmond to be consistent with recent changes in the drug possession laws following the passage of SB 5536. Furthermore, it would continue to keep the City of Redmond safe by providing law enforcement and prosecution lawful ordinances to enforce and prosecute.

**COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):** N/A
- **Outreach Methods and Results:** N/A
- **Feedback Summary:** N/A

**BUDGET IMPACT:**

**Total Cost:** N/A

**Approved in current biennial budget:**       Yes       No       N/A

**Budget Offer Number:**  
N/A

**Budget Priority:**  
N/A

**Other budget impacts or additional costs:**       Yes       No       N/A

*If yes, explain:*

**Funding source(s):**  
N/A

**Budget/Funding Constraints:**  
N/A

**Additional budget details attached**

**COUNCIL REVIEW:**

**Previous Contact(s)**

<b>Date</b>	<b>Meeting</b>	<b>Requested Action</b>
10/17/2023	Committee of the Whole - Public Safety and Human Services	Provide Direction

**Proposed Upcoming Contact(s)**

<b>Date</b>	<b>Meeting</b>	<b>Requested Action</b>
N/A	None proposed at this time	N/A

**Time Constraints:**

SB 5536 took into effect May 16<sup>th</sup>, 2023

**ANTICIPATED RESULT IF NOT APPROVED:**

Current Redmond Municipal Code 9.31.440 would conflict with SB 5336 regarding the knowing possession or use of drugs in a public place, as currently adopted in RMC Chapter 9.14.

**ATTACHMENTS:**

Attachment A: Ordinance

CODE

**CITY OF REDMOND**  
**ORDINANCE NO. \_\_\_\_\_**

AN ORDINANCE OF THE CITY OF REDMOND,  
WASHINGTON, AMENDING RMC 9.31.440,  
INTOXICATING DRUGS, TO DELETE LANGUAGE IN  
CONFLICT WITH RECENT CHANGES IN STATE LAW  
RELATING TO THE POSSESSION AND USE OF  
CONTROLLED SUBSTANCES AND TO REFER TO UPDATED  
CITY REGULATIONS IN RMC 9.14

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WHEREAS, Article XI Section 11 of the Washington State Constitution authorizes cities to establish such crimes as necessary to protect the public safety, health, and welfare, so long as said crimes do not conflict with state law; and

WHEREAS, the Legislature has authorized code cities such as Redmond to adopt and enforce misdemeanors and gross misdemeanors as appropriate to good government of the city through RCW 35A.11.020; and

WHEREAS, in 2021, the Washington State Supreme Court decided the case of *State v. Blake*, which struck down Washington's criminal statute prohibiting possession of a controlled substance. The court reasoned that the lack of a requirement to prove knowledge of possession did not force the state to prove criminal intent, violating the defendant's right to due process; and

WHEREAS, on May 16, 2023, Senate Bill 5536 was passed at a special session by the Senate and House of Representatives; and

WHEREAS Senate Bill 5536 now makes knowing possession and/or use of a controlled substance or a counterfeit substance in a public place a gross misdemeanor, which will be punishable up to 180 days in jail for the first two convictions, a \$1000 fine or both; and

WHEREAS, Chapter 9.14 of the Redmond Municipal Code (RMC) has been amended to reflect the recent changes to state law and currently identifies certain criminal acts relating to controlled substances and legend drugs by adopting RCW 69.50.412, RCW 69.50.4011 and 69.50.4014; and

WHEREAS, the city's current park code, RMC 9.31.440, is now in conflict with state law and should be amended to delete the conflicting language and to reference RMC Chapter 9.14 for drug-related offenses; and

WHEREAS, the City Council desires to act to keep the community safe, and the City Council desires to provide law enforcement and the prosecutor lawful ordinances to enforce to keep the community safe.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF REDMOND, WASHINGTON, DO ORDAIN AS FOLLOWS:

Section 1.      Classification. This ordinance is of a general and permanent nature and shall become a part of the City Code.

Section 2. Possession and Use of Controlled Substances.

RMC 9.31.440, entitled "Intoxicating Drugs", is hereby amended to read as follows:

9.31.440 Intoxicating Drugs

[~~INTOXICATING DRUGS~~] Possession and Use of Controlled Substances.

~~[A. IT IS UNLAWFUL FOR ANY PERSON TO BRING INTO ANY PARK OR CONSUME BY MOUTH, INHALATION OR INJECTION, WHILE IN ANY PARK, ANY INTOXICATING NARCOTIC OR DANGEROUS DRUGS OR TO CONSUME BY ANY SUCH METHOD ANY MATERIAL OR SUBSTANCE (SUCH AS GLUE, FOR EXAMPLE) CAPABLE OF PRODUCING A STATE OF INTOXICATION OR EUPHORIA. PROVIDED, HOWEVER, THAT THIS SECTION SHALL NOT BE APPLIED TO ANY PERSON CONSUMING A DRUG OBTAINED BY SUCH PERSON BY LAWFUL PRESCRIPTION AND TAKEN PURSUANT TO THE MEDICAL DIRECTION OF A LICENSED PHYSICIAN.~~

**Possession and use of controlled substances in city parks shall be governed by Chapter 9.14 of this code, as the same now exists or as hereafter amended or superseded.**

Section 3. Severability. If any section, sentence, clause or phrase of this ordinance should be held to be invalid or unconstitutional by a court of competent jurisdiction, such invalidity or unconstitutionality shall not affect the validity or

constitutionality of any other section, sentence, clause or phrase of this ordinance.

Section 4.      Effective date.      This ordinance shall become effective thirty days after its publication, or publication of a summary thereof, in the city's official newspaper, or as otherwise provided by law.

ADOPTED by the Redmond City Council this \_\_\_\_\_ day of \_\_\_\_\_, 20XX.

CITY OF REDMOND

\_\_\_\_\_  
ANGELA BIRNEY, MAYOR

ATTEST:

\_\_\_\_\_  
CHERYL XANTHOS, MMC, CITY CLERK

(SEAL)

APPROVED AS TO FORM:

\_\_\_\_\_  
JAMES HANEY, CITY ATTORNEY

FILED WITH THE CITY CLERK:  
PASSED BY THE CITY COUNCIL:  
SIGNED BY THE MAYOR:  
PUBLISHED:  
EFFECTIVE DATE:  
ORDINANCE NO.



Memorandum

Date: 11/6/2023  
Meeting of: City Council

File No. AM No. 23-164  
Type: New Business

TO: Members of the City Council  
FROM: Mayor Angela Birney  
DEPARTMENT DIRECTOR CONTACT(S):

Executive	Malisa Files	425-556-2166
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DEPARTMENT STAFF:

N/A	N/A	N/A
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**TITLE:**  
Approval of the Community Strategic Plan (CSP)

**OVERVIEW STATEMENT:**

The Community Strategic Plan provides the work plan for the City and guidance for the City’s programs and services. It includes strategic initiatives with associated objectives, strategies, measures, and actions that will be implemented within the community over a specific time period. The latest version of the CSP in Attachment A includes Council requested changes as well as the following:

- Adding a financial section to describe the work Council is doing around revenues/resources
- Aligning the language with the 2023-2024 budget
- Aligning the language with the 2023 Council Retreat Priorities
- Revising per Council input

Staff is requesting Council approve the latest version of the CSP inclusive of the changes noted above.

**Additional Background Information/Description of Proposal Attached**

**REQUESTED ACTION:**

- Receive Information       Provide Direction       Approve

**REQUEST RATIONALE:**

- **Relevant Plans/Policies:**  
Comprehensive Plan, Council Priorities and 2023-2024 Budget.
- **Required:**  
N/A
- **Council Request:**  
The Community Strategic Plan was last updated in 2021. Consistent with past practice, the CSP is updated to

include updated Council priorities and 2023-2024 Budget programs.

- **Other Key Facts:**  
N/A

**OUTCOMES:**

The latest version of the CSP has been updated to include new work plan items and performance measures. The new version of the CSP will be used to inform the 2025-2026 budget process.

**COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):**  
The City continually seeks input on City programs, services, and plans. Page 6 of the Community Strategic Plan outlines the various ways the City seeks input from the community.
- **Outreach Methods and Results:**  
N/A
- **Feedback Summary:**  
N/A

**BUDGET IMPACT:**

**Total Cost:**  
N/A

**Approved in current biennial budget:**       **Yes**       **No**       **N/A**

**Budget Offer Number:**  
The CSP incorporates the programs in a variety of budget offers.

**Budget Priority:**  
All budget priorities are encompassed in the CSP including healthy and sustainable, safe and resilient, vibrant and connected, and strategic and responsive.

**Other budget impacts or additional costs:**       **Yes**       **No**       **N/A**

*If yes, explain:*  
N/A

**Funding source(s):**  
N/A

**Budget/Funding Constraints:**  
N/A

**Additional budget details attached**

**COUNCIL REVIEW:**

**Previous Contact(s)**

<b>Date</b>	<b>Meeting</b>	<b>Requested Action</b>
10/10/2023	Committee of the Whole - Finance, Administration, and Communications	Receive Information

**Proposed Upcoming Contact(s)**

<b>Date</b>	<b>Meeting</b>	<b>Requested Action</b>
N/A	None proposed at this time	N/A

**Time Constraints:**

The CSP is under no time constraint to be updated and adopted, however, staff will use the document to inform the next budget process.

**ANTICIPATED RESULT IF NOT APPROVED:**

If the CSP is not updated, the major initiatives of the City will remain out of date.

**ATTACHMENTS:**

Attachment A: Community Strategic Plan 2023 Update

# CITY OF REDMOND

# Community Strategic Plan

Adopted by Council: October 2019  
Fourth Revision: September 2023



**Redmond**  
WASHINGTON

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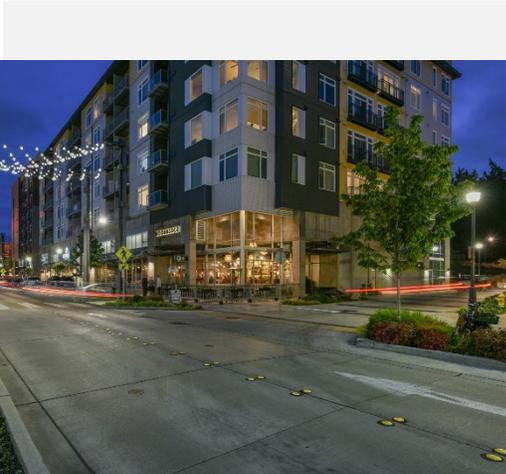
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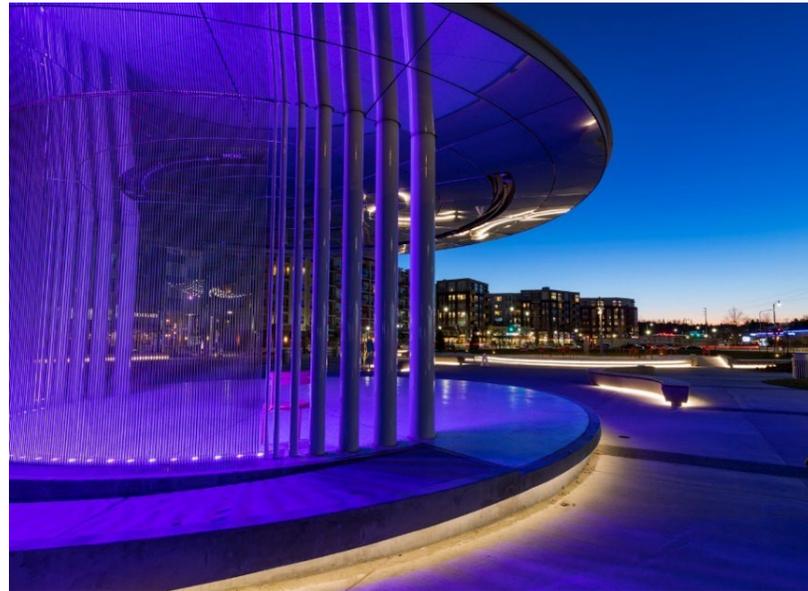
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# EXECUTIVE SUMMARY

## Realizing Redmond’s Long-Term Vision

This community strategic plan provides the work plan for the City and guidance for the City’s programs and services. It includes strategic initiatives with associated objectives, strategies, measures, and actions that will be implemented within the community over a specific time period. The major initiatives were derived from the Budgeting by Priorities process and reflect the community’s involvement and feedback throughout the process.



The City’s first Community Strategic Plan (CSP) was adopted by Council in October 2019. The plan has since been revised every year to include changes and enhancements to the major initiatives. In this latest revision, the CSP incorporates additional community feedback from the 2023-2024 budget, updates the initiatives such as adding the Public Safety, improved performance metrics, 2022-2023 Council retreat action items like Vision Zero goals, and 2023-2024 budget objectives.

### The segments of the Community Strategic Plan include:

Diversity,  
Equity, and  
Inclusion

Environmental  
Sustainability

Housing  
Choices

Infrastructure

Public  
Safety

**Diversity, Equity, and Inclusion (DEI)** envisions a Redmond where all have access to city services, can influence city decision-making, and feel a sense of belonging. The initiative will seek to provide excellent service, encourage cross-cultural interactions, and strengthen relationships with diverse communities. The strategies of the DEI initiative include:

- Develop a two-year workplan that focuses on community programming, organizational policies, practices, and incorporates the Respect. Equity. Diversity. Inclusion (R.E.D.I.) strategic initiative, and
- Align DEI best practices to meet the growing needs of our communities, and
- Uphold the values of inclusion and belonging that city leadership has committed to through resolutions and actions toward making Redmond a hate-free zone.

Redmond will continue its commitment to **Environmental Sustainability** through a healthy and sustainable environment for all generations. Consistent with Council’s climate emergency declaration and the City’s Environmental Sustainability Action Plan, this initiative focuses on achieving carbon neutrality for city operations by 2030 and citywide by 2050 as well as enhancing the health and resilience of Redmond’s natural resources. Some of the strategies the City will utilize include:

- Reduce Redmond’s greenhouse gas emissions and waste generation, and
- Protect and enhance Redmond’s natural resources.

Redmond seeks to provide and promote a variety of **Housing Choices** to enhance community livability. The City is committed to increasing the overall supply and diversity of housing while at the same time meeting King County growth targets and affordability goals. The strategies the City will focus on include:

- Increase the overall supply of housing and provide access to more affordable homes, and

- Diversify housing stock to provide housing for a variety of income levels as well as support housing needs and supportive services for those experiencing homelessness.

**Infrastructure** supports a connected and multi-modal environment that invests in long-term infrastructure that is smart and green. The initiative affirms Redmond’s commitment to preservation and replacement, economic and community vitality, and technology systems that align with city business. Infrastructure strategies include:

- Develop and implement a six-year CIP with proactive project prioritization and alignment of delivery commitments with funding and resource capacity.
- Provide excellent stewardship of existing city infrastructure, ensuring assets are well maintained and reliable.
- Continue to strategically leverage funds by working in partnership with other agencies and the private sector.
- Utilize functional plans and Redmond’s Capital Investment Strategy (CIS) as the primary sources of planned capital investment.
- Promote economic vitality through the Redmond Partnership Network continued recovery efforts.
- Maintain technology security programs that align industry best practices.
- Implement a data analytics solution which allows for reporting across business environments.
- Implement Vision Zero as part of a comprehensive effort to strive to achieve zero traffic deaths and serious injury on Redmond streets.

Protecting all community members in an equitable, inclusive, compassionate, and timely manner is the vision of **Public Safety**. Our community will continue to be healthy by creating a proactive plan to connect vulnerable community members to resources that reduce call volume and continue to create a wholistic community health program and support alternatives to incarceration. In addition, the City will continue to implement and enforce building and fire codes and improving safety for pedestrians, bicycles, and motorists. Strategies to achieve the vision include:

- Expand alternative crisis response including, Mobile Integrated Health (MIH), homeless response, and mental health response while continuing to partner with King County District Court for the continued operations of Community Court in Redmond.
- Forecast, prepare, and adopt international building and fire codes.
- Manage urban forest interface through continued fire protection systems.
- Identify highest risk locations and develop countermeasure strategies for accident-prone areas.

The Mayor, City Council, city staff, and community work together to support and serve Redmond through services and amenities, involvement opportunities, and by creating an inclusive, equitable, and welcoming community. The Community Strategic Plan seeks to carry out the citywide vision in alignment with other city plans and strategies.



# CITY OF REDMOND

A strategic plan provides a roadmap to the city's major community-based initiatives. It includes programs with associated objectives, strategies, measures, and actions that will be implemented within the community over a specific period.



**Alignment of the organization's vision, mission, and priorities today provides the roadmap to create a better Redmond in the future.**

## Mayor's Vision

A connected community that enhances livability and sustains the environment, and that places Redmond as a leader locally, regionally, and nationally.



**Healthy and Sustainable**  
We value a healthy environment that supports an active community



**Safe and Resilient**  
We value a thriving community where all people feel safe



**Vibrant and Connected**  
We value a well-planned and supported community that provides a sense of place



**Strategic and Responsive**  
We value a city that is welcoming, innovative, and has a continuous learning culture

## FISCAL RESPONSIBILITY

Underlying Redmond's programs and services are financial strategies and plans that inform and support strategic decision-making. Financial policies, the long-range financial strategy, and the City's biennial budget provide the framework to align financial capacity with long-term service objectives.

Currently, the City is implementing a Transportation Benefit District (TBD) to improve Redmond's multimodal connectivity, protect the City's long-term infrastructure investment, enhance safety, and continue optimal performance of infrastructure over time. Redmond is analyzing other revenue enhancements to close the gap between revenues and expenditures, such as studying user fees for full cost recovery and analyzing other potential sources of revenue.

# COMMUNITY INVOLVEMENT

Community involvement is an important element in each of the initiatives outlined in the Community Strategic Plan, as well as all city projects and programs. City Council and staff are continually working to improve and increase opportunities for the community to provide input and for that input to be incorporated into city work. We are committed to inclusive representation and to emphasizing outreach to historically underrepresented members of our community by bringing the City's message to places outside of City Hall and actively meeting people where they are in order to create greater connection and transparency.



Currently, Redmond is seeking the community's input on projects, including the Redmond 2050 update and the Park, Arts, Recreation, Culture, and Conservation (PARCC) Plan.

## Opportunities for involvement:

Council encourages all members of the community to get involved, share their input, and influence city decision-making through any of the following ways:

(\*\* = share your thoughts on the Community Strategic Plan):

- Email or call the Mayor and Council \*\*
- Provide public comments via items from the audience \*\*
- Visit with Council at community events \*\*
- Submit feedback through LetsConnectRedmond.com \*\*
- Request a city presentation or meeting with your cultural, faith, or non-profit organization \*\*
- Follow, share, and comment on social media \*\*
- Watch or attend Council meetings
- Sign up to receive city eNewsletters
- Volunteer with boards and commissions
- Participate in the City's budget process
- Volunteer with city events
- Join stakeholder groups

## PROGRAM VISION

Redmond's decision-making is informed by robust community involvement that meaningfully and effectively engages the community early and often, focusing on key topics of interest in a manner that is equitable, barrier-free, and recognizes the needs and interests of both the community and the City.

**Let's Connect**  
Redmond



The Community Strategic Plan is nationally recognized by the Government Finance Officers Association (GFOA) through receiving an Award of Excellence for its contribution to the practice of government finance that exemplifies outstanding financial management and long-term planning.

# DIVERSITY, EQUITY, AND INCLUSION (DEI)

**PROGRAM VISION:** A Redmond in which all residents can fully and effectively access city services, influence city policy and direction, and feel a sense of belonging and safety.



## Objective

Establish and support strategic practices that increase our City's ability to provide excellent services, encourage cross-cultural interactions, and strengthen our relationship with our diverse communities.

## Strategies

- Develop a five-year strategic plan that focuses on organizational and community programming consistent with current organizational alignment work of respect, equity, diversity, and inclusion (R.E.D.I.).
- Align best practices that support the development, resiliency, and post-COVID-19 recovery of our growing and diverse community (i.e., Human services and businesses)
- Develop policies that help advance the City's commitment to being an inclusive community and a welcoming place for all.
- Work to identify and eliminate resolutions, policies, and procedures that have historical and current racist, prejudicial, biased, and discriminatory implications.

## Measures

- Community satisfaction rating.
- Number of staff and members of boards, commissions, and committees receiving training on respect, equity, diversity, and inclusion (R.E.D.I) and anti-racism and social justice.
- Percentage of staff, members of boards, commissions, and committees who identify as part of an under-represented community.

## Actions

- Identify and establish collaborations and partnerships with diverse groups, businesses, and organizations to ensure a safe, resilient, and engaged community, including DEI strategic plan to define racism and equity to support Redmond's unique characteristics.
- Continue to provide programming in the form of trainings, celebrations, events, activities, coalition building with neighboring cities and community groups, develop opportunities for cross-cultural interactions, and implement welcoming city practices.
- Promote equity through effective and strategic communication practices, deliberate collaborations, and an inclusive and respectful organizational culture.
- Enhance the racial equity toolkit for policy-making purposes.
- Support the implementation of DEI best practices to meet the growing needs of our communities and organization through participation in regional coalitions and initiatives and compliance with ADA and Title VI.
- Expand community outreach and engagement efforts by establishing a community advisory group, targeted outreach, and diversify community partnerships.
- Inform city practices, procedures, and policies to align with DEI objectives; identify potential barriers or challenges and opportunities.

# ENVIRONMENTAL SUSTAINABILITY

**PROGRAM VISION:** A Redmond that creates a healthy, sustainable environment for all generations and conserves our natural resources, affords a high quality of life, and draws from scientific evidence-based data.



## Objective

Achieve carbon neutrality in city operations by 2030 and citywide by 2050 and enhance the health and resilience of Redmond’s natural resources as outlined in the [Environmental Sustainability Action Plan](#) and Council’s [2020 Climate Emergency Declaration](#).

## Strategy #1

- Reduce Redmond’s greenhouse gas emissions and waste generation.

## Measures

- City of Redmond greenhouse gas emissions (metric tons).
- Percentage of waste diverted from the landfill.

## Actions

- Implement the Environmental Sustainability Action Plan and Council’s 2020 Climate Emergency Declaration objectives.
- Implement policies and programs to increase waste diversion.
- Implement strategies to achieve carbon neutrality for city operations by 2030 and citywide by 2050, in alignment with the Climate Emergency Declaration.
- Develop policies and other programs to promote green building and environmentally sustainable practices in the Redmond community.
- Promote electric vehicle (EV) charging stations in common interest communities and eliminate barriers to access.
- Monitor/implement zoning code rewrites to incorporate zero-emission buildings and sustainable building standards, considering the affordability of development.
- Continue the Eastside Bring Your Own Cup Campaign with Bellevue, Kirkland, and Bothell and advance other efforts to reduce single-use plastic from food service.

## Strategy #2

- Protect and enhance Redmond’s natural resources.

## Measures

- Percentage of total Redmond land area covered by tree foliage.
- Percent of stream length with good or higher complexity

## Actions

- Integrate findings from the 2022 Climate Vulnerability Assessment into Redmond 2050 and other strategic planning efforts to increase the resilience of infrastructure and vulnerable populations to climate change.
- Implement the Tree Canopy Strategic Plan.
- Protect and restore degraded streams and wildlife habitat with projects such as salmon recovery and conservation, culvert replacements, and watershed rehabilitation.
- Responsibly manage the City's groundwater resources.
- Analyze timing and implementation steps to eliminate single-use plastic from food service.
- Seek alternatives to the use of fireworks.



# HOUSING CHOICES

**PROGRAM VISION:** A Redmond that values, provides, and promotes livability and a variety of housing choices for all.



## Objective

Increase the overall supply, variety, and affordability of housing to achieve desired livability and equity outcomes in Redmond as outlined in the [Housing Action Plan](#).

### Strategy #1

- Increase the overall supply of housing and provide access to more affordable homes.

### Measures

- Progress toward meeting King County growth targets and affordability goals (by AMI) provided in the Countywide Planning Policies.
  - Number of moderate-income housing units. (50-80% AMI)
  - Number of low-income housing units. (30-50% AMI)
  - Number of very low-income housing units. (Less than 30% AMI)
  - Number of affordable units near transit. (Affordable Housing Committee dashboard)
  - Total number of housing units added. (Washington State Office of Financial Management)

### Actions

- Make substantial progress toward completing the Comprehensive Plan Periodic Review.
- Implement Housing Action Plan two-year goals.
- Monitor effects of the tenant protection ordinance and make recommendations to address unintended outcomes.

### Strategy #2

- Diversify housing stock to provide housing variety for all income levels, abilities, ages, and lifestyles, and to meet the housing needs of people who need supportive services, including people experiencing homelessness.

### Measures

- Number of housing units by type and tenure. (Source: Source: King County Assessments, and U.S. Census Bureau, 2014-2018 ACS; King County AHC dashboard)
- Percentage of homelessness outreach participants that are housed.

### Actions

- Implement Housing Action Plan two-year goals.
- Preserve affordable housing, stabilize unsheltered persons and those who are at risk for displacement.
- Make substantial progress toward completing the Human Services Strategic Plan.
- Continue refining renter protections in the municipal code to keep people housed.

### Strategy #3

- Create healthy, walkable, and equitable transit-oriented communities. Develop strategies, programs, and projects that promote livability and cultivate “complete neighborhoods” (where shopping, services, amenities, schools, recreation, and transit are easily accessible from where people live).

## Measures

- Number of housing units within 0.5 miles of a light rail station.
- Number of housing units within 0.5 miles of other high-frequency transit lines.
- Ratio of jobs to housing units.
- Network completion for pedestrians in neighborhoods.
- Network completion for bikes.

## Actions

- Promote the benefits of complete neighborhoods through awareness campaigns, partnering with property managers, social service providers, schools, businesses, public health officials, and others.
- Zone for transit-supportive densities and complementary uses (i.e. create transit-oriented communities near light rail stations and high-frequency transit lines).
- Create a better balance between housing and jobs in the community by working to achieve King County growth targets and affordability goals.
- Invest in programs and projects that reduce the need for vehicle trips and/or vehicle ownership.
- Develop and promote micro-mobility options to address first and last mile gaps to accessing light rail and high-frequency transit lines.
- Promote transit-oriented development (TOD) and infill development integrating affordable housing development. (HAP Action 1.4)



# INFRASTRUCTURE

**PROGRAM VISION:** A Redmond that is connected, multi-modal, smart, green, and has high value for long-term infrastructure investments that support the future needs of Redmond.



## Objective #1

Invest in infrastructure preservation and replacement across the City to maintain the current level of service, the reliability of capital assets, and provide timely and cost-effective replacement.

### Strategies

- Develop and implement a six-year CIP that results from proactive project prioritization and alignment focusing on flexible and dynamic delivery within our funding and resource capacity.
- Seek to implement holistic infrastructure projects which address multiple needs at once.
- Provide excellent stewardship of existing city infrastructure to ensure assets are well maintained and reliable.

### Measures

- Maintenance report card on facility condition, pavement condition, water main breaks, and sewer overflows.
- Percentage of water quality tests that meet compliance regulations for safe and clean water.
- Investment in preservation and rehabilitation projects through the City's Transportation Benefit District.
- Implement capital project management software.

### Actions

Planned projects include:

- **Facilities:** completion of the Redmond Senior & Community Center, design and construction of Maintenance and Operations Center (MOC) facilities improvements, and mechanical and electrical improvements to the Public Safety building and seismic retrofit of fire stations.
- **Capital Projects:** per actions discussed in the CIP proviso, select and implement capital project management software, enhance Council reporting and improve metrics for CIP outcomes.
- **Utilities:** wastewater lift station rehabilitation program, rehabilitation of pump stations, and water pressure reducing valve replacement.
- **Parks:** replacement of synthetic turfs sports fields (Grass Lawn and Hartman Parks).
- **Sidewalks:** complete installations and analyze costs of sidewalk clearing policy.

## Objective #2

Continue investments in key opportunity projects that support economic and community vitality.

### Strategies

- Continue to strategically leverage funds for capital investment projects.
- Use functional plans and Redmond's Capital Investment Strategy (CIS) as the primary sources of planned capital investment.
- Fund projects through programmatic constructs allowing for the allocation of CIP dollars to meet emerging needs.
- Promote economic vitality through the Redmond Partnership Network.

## Measures

- Percentage of transportation network completed for all travel modes.
- Ratio of Redmond's transportation supply to transportation system demands (i.e., concurrency).
- Zero traffic related fatalities and serious injuries (Vision Zero).

## Actions

- **Mobility:** Light rail integration, alignment of new bus routes with bike and pedestrian safety projects, North/South Corridor Study, Bel-Red Road bicycle lanes, 156th Avenue NE shared use path, long-term plan to address sidewalk deficiencies (part of TMP development), citywide ADA Compliance Plan, and the Overlake Village Pedestrian Bridge. Analyze curb management, especially around light rail stations and larger destinations for pick-up and drop-off.
- **Maintenance:** Sidewalk repair program, major street improvements and pavement management, Water System Comprehensive Plan, and improve coordination of vegetation control.
- **Recovery:** Through the Redmond Partnership Network, continue united and connected recovery activities (i.e., streeteries, Geek Out Gold) to promote community economic development.
- **Transportation Master Plan:** Advance plans for flexible service to address first/last mile transportation needs and bicycle and pedestrian needs in conjunction with the Vision Zero work.

## Objective #3

Create a solid platform of internal technology systems that support city business more efficiently and provide improved customer experiences.

## Strategies

- Maintain a security program that is aligned with business and industry best practices.
- Implement a data analytics solution which allows for reporting across business environments.
- Align TIS work plans with city priorities through a shared governance process.
- Develop and mature a six-to-eight-year technology investment roadmap in alignment with organizational and community needs.

## Measures

- Network uptime.
- Technology service request response and resolution time.
- Internal and external customer satisfaction feedback.

## Actions

- Monitor newly implemented D365 financial system.
- Identify and implement a project management platform for the Capital Investment Program.
- Implement new payroll and human resources information systems in Workforce Dimensions.
- Modernize and update collaboration tools, including conference room technology.
- Upgrade, enhance, or replace the City permitting platform.
- Design and implement a formal shared governance process.
- Continue collaboration on Asset Management program.

# PUBLIC SAFETY

**PROGRAM VISION:** Protect all members of the community through preparedness, prevention, emergency response, mitigation, and recovery in an inclusive, equitable, compassionate, and timely manner.



## Objective #1

Better the health of our community by continuing to create a proactive plan to connect at-risk community members to resources that reduce call volume and continue to emphasize alternatives to incarceration.

### Strategies

- Expand Mobile Integrated Health to be inclusive of aging disabilities, mental health professionals, and prevention programs.
- Continue to partner with King County District Court for the continued operations of Community Court in Redmond.
- Build a robust network of services to provide referrals after individual contact for mental health, substance abuse, housing, and other human service needs.
- Design a holistic community health program to provide alternative crisis response.

### Measures

- Reduction in low acuity calls through the Mobile Integrated Health (MIH), allowing EMS providers to triage clients in their homes during non-emergent times, reducing call volume and hospital admittance.
- Percentage of cases assigned to legal advocate or public defender.
- Number of cases referred to Community Court and successful participation in Community Court.
- Percentage of homelessness outreach participants that are housed.

### Actions

- Coordination of services and referrals through the THRIVE program that strengthens the community through innovative programs to provide safety, stability, and hope for anyone in need or crisis.
- Complete implementation of the Police body camera program to maintain trust and accountability as well as enhance the safety of the community and its law enforcement officers.
- Quarterly client updates between mental health professional, homeless outreach coordinator, and service providers.
- Creation of unified branding for alternative public safety and human services programs and support for THRIVE through a reimagined community health program.
- Assess alternative public safety and human services referral programs to measure coordination efforts.

## Objective #2

Implementation and enforcement of municipal fire and building codes to sustain prudent growth that protects the natural characteristic of the communities within Redmond.

### Strategies

- Forecast, prepare, and adopt International Fire and Building Codes.

- Work with city planners to manage vegetation in urban areas, continue best practices of fire protection systems, and implement energy codes into commercial and residential properties.

### Measures

- Building code effectiveness grading schedule.
- Percent of inspections completed within 24 hours.

### Actions

- Identify annual performance measures for review and reporting.
- Continue fire system reliability program to assist building owners to track and maintain equipment.
- Continue development services center process improvement.
- Identify amendments to non-conforming structure fire code.

## Objective #3

Ongoing investigation of community-driven safety concerns such as traffic volumes, high accident locations, bike lanes, crosswalks, and sidewalks to improve safety for pedestrians, bicyclists, and motorists.

### Strategies

- Identify the highest-risk locations and develop countermeasure strategies in alignment with Vision Zero.
- Plan for the future needs of a diverse community through operational and capital future forecasting.

### Measures

- Fatal and serious injuries on all roads per 1,000 residents.
- Accident rate per year on all roads per 1,000 residents.

### Actions

- Install rapid flash beacon crossings at various locations identified in the CIP.
- Neighborhood Traffic Calming Program to address neighborhood safety concerns with recommended countermeasures.
- Channelization program to install signs and markings to slow vehicles near high-conflict areas.
- Evaluate operations near Sound Transit stations for pedestrians, bicycles, and motorists to address concerns related to traffic signal, streetlight, crosswalk, and bike lane operations.





The City of Redmond assures that no person shall, on the grounds of race, color, national origin, or gender, as provided by Title VI of the Civil Rights Act of 1964 and the Civil Rights Restoration Act of 1987, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity. For more information about Title VI, please visit [redmond.gov/TitleVI](http://redmond.gov/TitleVI).

无歧视声明可在本市的网址 [redmond.gov/TitleVI](http://redmond.gov/TitleVI) 上查阅 | El aviso contra la discriminación está disponible en [redmond.gov/TitleVI](http://redmond.gov/TitleVI).



Memorandum

Date: 11/6/2023  
Meeting of: City Council

File No. AM No. 23-165  
Type: New Business

TO: Members of the City Council  
FROM: Mayor Angela Birney  
DEPARTMENT DIRECTOR CONTACT(S):

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Planning and Community Development	Carol Helland	425-556-2107
Police	Darrell Lowe	425-556-2529
Executive	Malisa Files	425-556-2166

DEPARTMENT STAFF:

Finance	Haritha Narra	Finance Manager
Finance	Marissa Flynn	Senior Financial Analyst
Fire	Jim Whitney	Medical Services Administrator
Planning and Community Development	Seraphie Allen	Deputy Director
Police	Brian Coats	Captain
Fire	Liz Tusing	MIH Captain
Planning and Community Development	Tisza Rutherford	Homeless Program Administrator

**TITLE:**  
Approval of the Community Health Through THRIVE Staffing Authorization

**OVERVIEW STATEMENT:**  
Per Council’s discussion on September 12, 2023, the THRIVE Team is requesting an additional 1.00 Full-Time Equivalent (FTE) Community Care Coordinator/Navigator position (changes to staffing authorization is contained in Attachment A). The 2023-2024 Adopted Budget already contains 2.00 FTE Community Care Coordinators. In addition, Attachment B contains the next steps and timeline to build out Redmond’s Alternative Crisis Response model.

**Additional Background Information/Description of Proposal Attached**

**REQUESTED ACTION:**

- Receive Information
- Provide Direction
- Approve

**REQUEST RATIONALE:**

- **Relevant Plans/Policies:**  
Community Strategic Plan, Police and Fire Strategic Plans, Human Services Strategic Plan, and 2023-2024

Adopted Budget.

- **Required:**  
N/A
- **Council Request:**  
In September, Council requested a timeline and next steps for the build out of Redmond’s Alternative Crisis Response model which is contained in Attachment B.
- **Other Key Facts:**  
N/A

**OUTCOMES:**

At the heart of Redmond’s Community Health Program is a commitment to promoting the physical, mental, and overall wellbeing of individuals residing in our community. By supporting connections to resources that provide wraparound services to clients in need, we strive to break down barriers and provide accessibility to long-term resolution. Through analysis of other jurisdictions and Redmond call data, staff is recommending providing additional support to the THRIVE program, including:

- Hiring 3.0 FTE Community Care Coordinators
- Co-locating THRIVE program employees
- Analyze integration of technology
- Use contracted services where City expertise is not available

In September, Council approved the use of Community Care Coordinators/Navigators to provide a foundation to Redmond’s Alternative Crisis Response model and requested next steps and a timeline be developed for build out of the program. The timeline is contained in Exhibit B. Staff will continue to work towards the goals contained in the mission, vision, and values statement in Attachment C.

**COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:**

- **Timeline (previous or planned):**  
Per the timeline contained in Attachment B, community outreach will occur between March and October in preparation for the next biennial budget. Staff will keep Council updated on the results of the community outreach efforts.
- **Outreach Methods and Results:**  
N/A
- **Feedback Summary:**  
N/A

**BUDGET IMPACT:**

The addition of the 1.0 FTE Community Care Coordinator will not financially affect the 2023-2024 budget as Council set aside funds in a public safety reserve to cover the cost of the additional person.

**Total Cost:**

\$157,620 includes the fully loaded cost of the new position.

**Approved in current biennial budget:**       Yes       No       N/A

**Budget Offer Number:**

0000017

**Budget Priority:**  
Safe and Resilient

**Other budget impacts or additional costs:**     Yes         No         N/A

***If yes, explain:***

The new position will be funded through the public safety reserve set aside by Council in the 2023-2024 Adopted Budget.

**Funding source(s):**  
General Fund Public Safety Reserve

**Budget/Funding Constraints:**  
N/A  
 Additional budget details attached

**COUNCIL REVIEW:**

**Previous Contact(s)**

Date	Meeting	Requested Action
11/17/2022	Study Session	Provide Direction
12/6/2022	Business Meeting	Approved
7/18/2023	Committee of the Whole Public Safety and Human Services	Provide Direction
9/12/2023	Study Session	Provide Direction

**Proposed Upcoming Contact(s)**

Date	Meeting	Requested Action
N/A	None proposed at this time	N/A

**Time Constraints:**  
Any delay in the approval of the positions will extend the timeline contained in Attachment B.

**ANTICIPATED RESULT IF NOT APPROVED:**

If not approved, the THRIVE Team would return to Council with other options for building out the Community Health Program.

**ATTACHMENTS:**

- Attachment A: 2023-2024 Staffing Authorization - REVISED
- Attachment B: Community Health Program Timeline and Next Steps
- Attachment C: Mission, Vision, Values and Goals of Redmond's Community Health Program

# Fire

## Staffing Authorizations

### City of Redmond

Position	2019-2020 Budget	2021-2022 Budget	2023-2024 Budget	Previous Revisions	KCFD 45 Revisions	Thrive Program Revisions	2023-2024 Revised Budget
<b>ADMINISTRATION</b>							
Administrative Assistant <sup>2</sup>	4.00	4.00	4.00	(1.00)	1.50		4.50
Assistant Fire Marshal	2.00	2.00	2.00	-	-		2.00
Department Administrative Coordinator	1.00	1.00	1.00	-	-		1.00
Program Coordinator (Emergency Management)	2.00	1.00	1.00	-	-		1.00
Program Coordinator (Thrive) <sup>4</sup>	-	-	-	-	-	1.00	1.00
Program Coordinator	-	1.00	1.00	-	-		1.00
Emergency Preparedness Manager	1.00	1.00	1.00	-	-		1.00
Deputy Chief <sup>2</sup>	2.00	2.00	2.00	1.00	1.00		4.00
Deputy Fire Marshal <sup>4,8</sup>	6.00	5.00	6.00	-	-		6.00
Fire Apparatus Supervisor	1.00	1.00	1.00	-	-		1.00
Fire Chief	1.00	1.00	1.00	-	-		1.00
Fire Marshal	1.00	1.00	1.00	-	-		1.00
Fire Mechanic	2.00	1.00	1.00	-	-		1.00
Fire Support Administrative Specialist	-	-	-	-	1.00		1.00
	23.00	21.00	22.00	-	3.50	1.00	26.50
<b>OPERATIONS</b>							
Battalion Chief	3.00	3.00	3.00	-	2.00		5.00
Battalion Chief - Training	1.00	1.00	1.00	-	-		1.00
Captain	6.00	6.00	6.00	-	4.00		10.00
Captain - Training	1.00	1.00	1.00	-	-		1.00
Captain - Central Purchasing Officer <sup>2</sup>	-	-	1.00	-	-		1.00
Driver Engineer	18.00	18.00	18.00	-	6.00		24.00
Firefighter	44.00	44.00	44.00	-	12.00		56.00
Firefighter (Overhires) <sup>7</sup>	4.00	4.00	4.00	-	-		4.00
Lieutenant	15.00	15.00	15.00	-	4.00		19.00
Lieutenant - Central Purchasing Officer <sup>2</sup>	1.00	1.00	-	-	-		-
Lieutenant - Training	1.00	1.00	1.00	-	-		1.00
	94.00	94.00	94.00	-	28.00	-	122.00
<b>ADVANCED LIFE SUPPORT</b>							
Fire Captain	4.00	4.00	4.00	-	-		4.00
Medical Services Administrator	1.00	1.00	1.00	-	-		1.00
Paramedic <sup>4</sup>	26.00	26.00	29.00	-	-		29.00
Paramedic - Training	1.00	1.00	1.00	-	-		1.00
	32.00	32.00	35.00	-	-	-	35.00
<b>FIRE LEVY</b>							
Captain	1.00	1.00	1.00	-	-		1.00
Driver Engineer	3.00	3.00	3.00	-	-		3.00
Firefighter	15.00	15.00	15.00	-	-		15.00
Lieutenant	2.00	2.00	2.00	-	-		2.00
	21.00	21.00	21.00	-	-	-	21.00
<b>TOTAL FTEs</b>	170.00	168.00	172.00	-	31.50	1.00	204.50
<b>SUPPLEMENTAL FTEs<sup>6</sup></b>	-	-	-	-	-	-	-

**Notes:**

1. Reallocated position within City
2. Reclassification
3. Council Approved Position in August 2021
4. 2023-2024 New Position
5. 2023-2024 Reduction
6. Supplemental FTE estimates are based on supplemental budgets, average hourly rates (varies by year) and standard full-time hours per year (2,080).
7. The Fire Department received approval to overhire Firefighters by 2.0 in the 2017-2018 biennium to provide staffing flexibility and decrease overtime costs. This authority was increased to 4.0 unfunded FTEs beginning in 2019.
8. Several years ago, two Firefighter FTEs were assigned to the Fire Prevention Division as Deputy Fire Marshals to address the development surge. One of these positions (Firefighter 1.0 FTE) is eliminated in the 2021-2022 Budget. The other position appears on this table as a Deputy Fire Marshal and these positions appeared as Firefighters in the 2019-2020 Budget.

# Planning & Community Development

## Staffing Authorizations

### City of Redmond

Position	2019-2020 Budget	2021-2022 Budget	2023-2024 Budget	Thrive Program Revisions	2023-2024 Revised Budget
<b>ADMINISTRATION</b>					
Department Administrative Coordinator <sup>2</sup>	1.00	1.00	-	-	-
Deputy Director Planning and Community Development	1.00	1.00	1.00	-	1.00
Administrative Supervisor <sup>2</sup>	-	-	1.00	-	1.00
Deputy Director Development Services	1.00	1.00	1.00	-	1.00
Director	1.00	1.00	1.00	-	1.00
	4.00	4.00	4.00	-	4.00
<b>OPERATING GRANTS - TRANSPORTATION DEMAND MANAGEMENT (TDM)</b>					
Administrative Specialist	1.00	-	-	-	-
Engineering Manager	-	-	0.30	-	0.30
Program Administrator	2.00	2.00	2.00	-	2.00
Planning Manager	1.00	0.30	-	-	-
	4.00	2.30	2.30	-	2.30
<b>ECONOMIC DEVELOPMENT</b>					
Planning Manager	-	0.20	1.00	-	1.00
Program Administrator	-	1.00	1.00	-	1.00
	-	1.20	2.00	-	2.00
<b>HUMAN SERVICES</b>					
Homeless Outreach Specialist	1.00	1.00	1.00	-	1.00
Planning Manager	-	0.50	1.00	-	1.00
Planning Program Coordinator <sup>1</sup>	-	-	-	1.00	1.00
Planner - Senior	3.00	3.00	1.00	-	1.00
	4.00	4.50	3.00	1.00	4.00
<b>TRANSPORTATION PLANNING &amp; ENGINEERING</b>					
Transportation Strategic Advisor	1.00	1.00	-	-	-
Engineer Technician - Senior	1.00	1.00	1.00	-	1.00
Engineering Manager	1.25	0.25	-	-	-
Engineer	1.00	1.00	-	-	-
Engineer - Senior	-	-	1.00	-	1.00
Planner - Senior	3.00	2.00	3.00	-	3.00
	7.25	5.25	5.00	-	5.00
<b>LONG-RANGE PLANNING</b>					
Planner - Senior	3.00	3.00	3.00	-	3.00
Planner	1.00	1.00	1.00	-	1.00
Planner - Principal	-	1.00	2.00	-	2.00
Planning Manager	1.00	0.70	1.00	-	1.00
	5.00	5.70	7.00	-	7.00

# Planning & Community Development

## Staffing Authorizations

### City of Redmond

Position	2019-2020 Budget	2021-2022 Budget	2023-2024 Budget	Thrive Program Revisions	2023-2024 Revised Budget
<b>DEVELOPMENT REVIEW</b>					
Administrative Assistant	1.00	1.00	1.00	-	1.00
Planner	3.00	4.00	1.00	-	1.00
Planner - Assistant	3.00	2.00	2.00	-	2.00
Planner - Principal	1.70	1.70	1.70	-	1.70
Planner - Senior	2.00	2.00	3.00	-	3.00
Planning Manager	-	0.30	1.00	-	1.00
	10.70	11.00	9.70	-	9.70
<b>DEVELOPMENT CENTER SERVICES &amp; CODE ENFORCEMENT</b>					
Administrative Assistant	1.00	1.00	1.00	-	1.00
Code Enforcement Officer	2.00	2.00	2.00	-	2.00
Development Service Center Supervisor	1.00	1.00	1.00	-	1.00
Engineer - Senior	2.00	2.00	3.00	-	3.00
Permit Technician <sup>3</sup>	3.00	6.00	4.00	-	4.00
Plans Examiner	5.00	5.00	5.00	-	5.00
Planning Manager <sup>2</sup>	-	-	1.00	-	1.00
	14.00	17.00	17.00	-	17.00
<b>DEVELOPMENT ENGINEERING &amp; CONSTRUCTION</b>					
Administrative Specialist	1.00	1.00	1.00	-	1.00
Construction Inspector	4.00	4.00	1.00	-	1.00
Construction Inspector - Lead	-	-	3.00	-	3.00
Engineer <sup>4</sup>	-	-	1.00	-	1.00
Engineer - Senior <sup>3</sup>	7.00	8.00	7.00	-	7.00
Engineer Technician	1.00	2.00	1.00	-	1.00
Engineer Associate <sup>3</sup>	1.00	2.00	1.00	-	1.00
Engineer Technician - Senior <sup>3</sup>	1.00	1.00	2.00	-	2.00
Engineering Manager	1.00	1.00	1.00	-	1.00
Engineer Supervisor <sup>4</sup>	-	-	1.00	-	1.00
Inspection Supervisor	1.00	1.00	1.00	-	1.00
	17.00	20.00	20.00	-	20.00

# Planning & Community Development

## Staffing Authorizations

### City of Redmond

Position	2019-2020 Budget	2021-2022 Budget	2023-2024 Budget	Thrive Program Revisions	2023-2024 Revised Budget
<b>DEVELOPMENT INSPECTION</b>					
Building Inspector	5.00	4.00	3.00	-	3.00
Building Inspector - Senior <sup>2</sup>	7.00	7.00	-	-	-
Building Inspector Supervisor	1.00	1.00	1.00	-	1.00
Construction Inspector - Lead <sup>2</sup>	-	-	8.00	-	8.00
	13.00	12.00	12.00	-	12.00
<b>TOTAL FTEs</b>	78.95	82.95	82.00	1.00	83.00
<b>SUPPLEMENTAL FTEs<sup>6</sup></b>	-	0.01	-	-	-

**Notes:**

1. Reallocated position within City
2. Reclassification
3. Council Approved Position in August 2021
4. 2023-2024 New Position
5. 2023-2024 Reduction
6. Supplemental FTE estimates are based on supplemental budgets, average hourly rates (varies by year) and standard full-time hours per year (2,080).

# Police

## Staffing Authorizations

### City of Redmond

Position	2019-2020 Budget	2021-2022 Budget	2023-2024 Budget	Thrive Program Revisions	2023-2024 Revised Budget
<b>COMMISSIONED</b>					
Chief of Police	1.00	1.00	1.00	-	1.00
Police Captain	2.00	2.00	2.00	-	2.00
Police Corporal <sup>2</sup>	-	-	6.00	-	6.00
Lieutenant	3.00	3.00	3.00	-	3.00
Sergeant <sup>2,3</sup>	12.00	12.00	13.00	-	13.00
Police Officer <sup>1,2</sup>	57.00	56.00	49.00	-	49.00
	75.00	74.00	74.00	-	74.00
<b>CIVILIAN</b>					
Department Administrative Coordinator	1.00	1.00	1.00	-	1.00
Communications Supervisor	2.00	2.00	2.00	-	2.00
Lead Dispatcher	2.00	2.00	2.00	-	2.00
Community Care Coordinator <sup>4,1</sup>	-	-	2.00	(2.00)	-
Community Support Administrator	1.00	1.00	1.00	-	1.00
Communications Dispatcher	13.00	13.00	13.00	-	13.00
Crime Analyst	1.92	1.92	1.92	-	1.92
Legal Advocate	1.00	1.00	1.00	-	1.00
Police Program Coordinator <sup>2</sup>	4.00	3.00	3.00	-	3.00
Police Program Coordinator (Thrive) <sup>1</sup>	-	-	-	1.00	1.00
Police Public Information Officer <sup>2</sup>	-	1.00	1.00	-	1.00
Police Support Administrative Specialist	1.00	1.00	1.00	-	1.00
Police Support Services Manager	1.00	1.00	1.00	-	1.00
Police Support Services Specialist <sup>3</sup>	3.00	4.00	4.00	-	4.00
Police Support Services Supervisor	1.00	1.00	1.00	-	1.00
Property/Evidence Technician	2.00	2.00	2.00	-	2.00
	33.92	34.92	36.92	(1.00)	35.92

# Police

## Staffing Authorizations

### City of Redmond

Position	2019-2020 Budget	2021-2022 Budget	2023-2024 Budget	Thrive Program Revisions	2023-2024 Revised Budget
<b>POLICE LEVY</b>					
Administrative Specialist <sup>2</sup>	1.00	1.00	-	-	-
Communications Dispatcher	1.00	1.00	1.00	-	1.00
Crime Analyst	1.00	1.00	1.00	-	1.00
School Resource Officer	3.00	3.00	3.00	-	3.00
Patrol Officer	11.00	11.00	11.00	-	11.00
Police Program Coordinator	1.00	1.00	1.00	-	1.00
Police Support Administrative Specialist	1.00	1.00	1.00	-	1.00
Police Support Services Specialist <sup>2</sup>	1.00	1.00	2.00	-	2.00
	20.00	20.00	20.00	-	20.00
<b>TOTAL FTEs</b>	128.92	128.92	130.92	(1.00)	129.92
<b>SUPPLEMENTAL FTEs<sup>6</sup></b>	-	-	-		

**Notes:**

1. Reallocated position within City
2. Reclassification
3. Council Approved Position in August 2021
4. 2023-2024 New Position
5. 2023-2024 Reduction
6. Supplemental FTE estimates are based on supplemental budgets, average hourly rates (varies by year) and standard full-time hours per year (2,080).

## Attachment B

### COMMUNITY HEALTH PROGRAM TIMELINE & NEXT STEPS

DATE	ACTIVITIES
NOV. 6, 2023	<p>Council approval of 1.0 FTE and presentation of timeline of program build-out</p> <ul style="list-style-type: none"> <li>• 2.0 FTEs already approved in the 2023-2024 budget</li> </ul>
NOV – DEC 2023	<p>Send letter of intent to RCR/Others to explore joining a regional approach</p>
NOV 2023 – JAN 2024	<ol style="list-style-type: none"> <li>1. Finalize job description</li> <li>2. Recruit and fill positions</li> <li>3. Explore contract support</li> </ol>
NOV 2023 – JUNE 2024	<p>Begin co-location plans</p>
JAN 2024	<p>Partner with TIS to analyze system integration</p> <ul style="list-style-type: none"> <li>• Create system report structure</li> <li>• Optimize data and create dashboard of metrics</li> <li>• Create workflows and system processes for shared resources</li> </ul> <p>Analyze RCR/regional approach for budget impacts and next steps</p>
MARCH 2024	<p>Identify next steps in preparation for the budget</p> <ul style="list-style-type: none"> <li>• Begin Community engagement efforts for full build out of the program</li> <li>• Explore revenue options for funding a larger program</li> </ul> <p>Update Council on RCR and Community Health Program metrics</p>
MARCH – OCT 2024	<p>Continue community engagement efforts in the budget process</p>
JUNE 2024	<p>Update Council on RCR/other model for inclusion in the budget</p>
OCT 2024	<p>Present expansion of Alternative Crisis Response program as a component of the 2025-2026 budget</p>

## **Attachment C**

### **Community Health/Alternative Response Program**

#### **Mission**

At the heart of our Community Health and Wellness Program is a commitment to promoting the physical, mental, and overall wellbeing of individuals residing in our communities. By supporting connections to resources that provide wraparound services to clients in need, we strive to break down barriers and provide accessibility to long-term resolution.

#### **Vision**

A thriving Community Health and Wellness Program aimed at providing resources that empower individuals of all ages and backgrounds to make positive lifestyle choices, build strong supportive social connections, and achieve positive outcomes of independence. This is achieved by fostering a culture of wellness and promoting community-wide health equity where everyone can live, work, and play to their fullest potential.

#### **Values**

A commitment to upholding the following values will promote a healthy, thriving, inclusive, equitable, and empowering community:

1. **Health and Wellness:** Prioritize our community members' physical, mental, and emotional wellbeing and work towards creating a culture of healthy living.
2. **Compassion and Empathy:** Approach our work with empathy and compassion, recognizing the unique needs and challenges of everyone in our community.
3. **Collaboration and Partnership:** Building strong partnerships with individuals, organizations, and community groups to achieve our shared goals of promoting health and wellness.
4. **Equity and Inclusion:** Committed to creating an equitable and inclusive community where everyone can access resources and opportunities to achieve their full potential.
5. **Innovation and Continuous Improvement:** Strive for continuous improvement through innovation and learning to provide the highest quality services to our community.
6. **Respect and Dignity:** Treat all community members with respect, dignity, and sensitivity, and value the diversity of perspectives and experiences that enrich our community.

## Goals

A range of services is offered, including preventive care, chronic disease management, behavioral health services, housing insecurity, homelessness outreach, etc., to address the unique needs of our community members. A stronger, more resilient community is supported by providing a holistic, comprehensive, and compassionate approach that addresses not only physical and mental health but also its residents' social and emotional wellbeing.

1. **Improving the overall health and wellbeing of the community:** Implementing programs and initiatives that focus on preventing and managing chronic diseases, promoting healthy lifestyle habits, and reducing risk factors related to housing insecurity.

### Objectives

1. Create Community Care Coordinator positions to address low-level calls and promote healthy lifestyles
  2. Partner/promote a centralized location for walk-up ITA's and people with thoughts of suicide, medical respite, hygiene and beds for other needs, substance use treatments, etc.
  3. Support cultural community-based organizations to promote well-being
  4. Provide NARCAN dispensaries in the community
  5. Combat opioid epidemic
    1. Partnering with external organizations for chemical dependency, mental health professional services, and case management
    2. Continue Northeast King County Mobile Integrated Health pilot leave at home Narcan program supporting patients and their families with recourse connections.
2. **Increasing access to healthcare and social services:** Improve access to healthcare services for underserved populations (vulnerable populations), such as low-income families, seniors, and people with disabilities.

### Objectives

1. Provide resource navigation and referral
2. Partner with external health care and social service agencies and organizations to provide better service to the Redmond community
3. Integrate and leverage partnerships to increase access to services
4. Share data and communication between agencies
5. Create shared records management system for better coordination of care
6. Reduce the follow-up calls the co-responder mental health professional (Co-R MHP) currently handles that could be addressed by the community care coordinators
7. Reduce suicide, suicide attempts and overdose incidents
8. Community Care Coordinators dispatched to screened calls for service or at the request of first responders already on scene.

3. **Enhancing community engagement and participation:** Encourage community members' involvement in health-related activities and increase awareness of health issues in the community.

#### **Objectives**

1. Develop public education campaigns, workshops, and training in partnership with THRIVE (addiction and overdose, mental health suicide, teen suicide, gun access to teens and gun safety programs for the home)
  2. Support cultural community-based organizations to promote well-being
  3. Increase awareness about domestic violence support and programs
  4. Promoting medical literacy through multilingual, senior assistance, and understanding of appropriate care planning and goal setting for each client to support thriving independence.
  5. Enrolling all first responders in understanding Mobile Integrated Community Health and the importance of connection to services
  6. Health and safety presentations at the City of Redmond Senior Center and community events throughout Northeast King County
  7. Increase community outreach, including:
    1. Grow health screenings into schools and health fairs
    2. Conduct surveys from community and clients of mobile integrated health to confirm services are meeting the needs of the community and identify areas of improvement.
4. **Address social determinants of health:** Address root causes of socioeconomic conditions related to health, poverty, unemployment, housing inequity or insecurity, etc., that can have a significant impact on successful outcomes of independence.

#### **Objectives**

1. Keep people in their homes
  1. Reduce evictions
  2. Reduce displacement
  3. Support homeownership opportunities
2. Maintain low numbers of unsheltered homelessness and car camping
  1. Adequate shelter, housing and safe vehicles spaces
3. Continue and improve community court outcomes
4. Continue and improve access to community court resource center
5. Identify a community court liaison
6. Partner with school district to promote youth wellbeing and belonging
7. Support access to youth and senior centers
8. Support access to public transportation
9. Support City of Redmond's welcoming city principles and increase equitable outcomes
10. Monthly blood pressure checks at the Senior and Community Center in Redmond
11. Conduct home safety inspections

5. **Monitoring and evaluating program effectiveness:** Regularly monitor and evaluate program effectiveness in achieving its objectives to help program leaders identify areas for improvement and make necessary adjustments to ensure the program meets the community's needs.

### **Objectives**

1. Share quarterly reporting to City Council
2. Reduce 911 calls for service
3. Regularly scheduled THRIVE meetings, including MHP, MIH, Outreach, and Community Care Coordinators
4. Determine outcomes of direct services provided such as, transportation, telehealth appointments, access to housing and shelters, energy and financial assistance, behavioral health and chemical dependency services, food insecurity, PT/OT, home health, crisis resources and long-term case management
6. Number of client visits and direct hours spent working with members of the community, including:
  1. Tracking number of home/site visits
  2. Track time spent working with the client and accessing resources
  3. Track resolved client cases
7. Track 911 calls six months before community health enrollment and 6 months after community health enrollment
8. Track community, Mobile Integrated Health Team and line first responders training hours
9. Long term care 911 call review, partnership with facilities and KCEMS to look for trends and solutions



# City of Redmond

15670 NE 85th Street  
Redmond, WA

## Memorandum

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**Date:** 11/6/2023  
**Meeting of:** City Council

**File No.** SPC 23-077  
**Type:** Executive Session

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Labor Negotiations [RCW 42.30.140(4)(b)] - 30 minutes

City of Redmond  
Payroll Check Approval Register  
Pay period: 10/1 - 10/31/2023  
Check Date: 10/31/2023

Check Total:	\$	-
Direct Deposit Total:	\$	7,160.46
Wires & Electronic Funds Transfers:	\$	2,213.35
Grand Total:	\$	<u>9,373.81</u>

City of Redmond  
Payroll Final Check List  
Pay period: 10/1 - 10/31/2023  
Check Date: 10/31/2023

Total Checks and Direct deposit:	\$	8,167.00
Wire Wilmington Trust RICS (MEBT):	\$	1,206.81
Grand Total:	\$	<u>9,373.81</u>

We, the undersigned Council members, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered or the labor performed as described herein, that any advance payment is due and payable pursuant to a contract or is available as an option for full or partial fulfillment of a contractual obligation, and that the claim is a just, due and unpaid obligation against the City of Redmond, and that we are authorized to authenticate and certify to said claim.

All Checks numbered through ,  
Direct deposits numbered **157013** through **157020** , and  
Electronic Fund transfers **1639** through **1639**  
are approved for payment in the amount of **\$9,373.81**  
on this **21 day of November 2023**.

I, the Human Resources Director, do hereby certify to the City Council, that the checks and direct deposits presented are true and correct to the best of my knowledge.

DocuSigned by:  
*Cathryn Laird*  
7C0092BCC9C549B...

Human Resources Director, City of Redmond  
Redmond, Washington

**Note:**  
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**City of Redmond**  
**Payroll Check Approval Register**  
 Pay period: 10/1 - 10/23/2023  
 Check Date: 10/25/2023

Check Total:	\$	32,911.72
Direct Deposit Total:	\$	2,411,102.37
Wires & Electronic Funds Transfers:	\$	1,458,307.66
Grand Total:	\$	3,902,321.75

We, the undersigned Council members, do hereby certify under penalty of perjury that the materials have been furnished, the services rendered or the labor performed as described herein, that any advance payment is due and payable pursuant to a contract or is available as an option for full or partial fulfillment of a contractual obligation, and that the claim is a just, due and unpaid obligation against the City of Redmond, and that we are authorized to authenticate and certify to said claim.

All Checks numbered **187974** through **187994** ,  
 Direct deposits numbered **156282** through **157012** , and  
 Electronic Fund transfers **1634** through **1638**  
 are approved for payment in the amount of **\$3,902,321.75**  
 on this **7 day of November 2023**.

**Note:**

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**City of Redmond**  
**Payroll Final Check List**  
 Pay period: 10/1 - 10/23/2023  
 Check Date: 10/25/2023

Total Checks and Direct deposit:	\$	3,495,826.84
Wire Wilmington Trust RICS (MEBT):	\$	406,494.91
Grand Total:	\$	3,902,321.75

I, the Human Resources Director, do hereby certify to the City Council, that the checks and direct deposits presented are true and correct to the best of my knowledge.

DocuSigned by:  
  
7C0092BCC9C549B...

Human Resources Director, City of Redmond  
 Redmond, Washington

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