

Business and Technology Investment Program July 9, 2024

Michael Marchand, Chief Information Officer Carmen Hall, Project Management Office Manager



Existing/Continuing Projects

Project Name	Business Area	Schedule	Cost to Date	Total Cost
Dynamics 365	Finance	2019-2026	\$4,126,176	\$6,289,639
Workforce Management Phase - 2	Human Resources	2019-2025	\$304,266	\$2,451,190
Business Analytics	TIS	2023-2026	\$38,513	\$250,000
CIP Management Software	Public Works	2023-2026	\$69,135	\$1,195,000
Windows 10 Replacement	TIS	2024-2025	\$12,400	\$125,000
Development Services Platform Modernization (Energov)	Planning	2024-2025	\$0	\$770,000
Public Safety Analytics (ForceMetrics)	Police	2024-2025	\$0	\$218,525

Updates: Ongoing Projects



Dynamics 365 Ph 2



Purpose

Upgrade and expand the functionality of our finance systems.

Benefit

- Increased automation
- Improved financial reporting
- Replaces on-premise solution which has reached end of life

Approach

- Phase 1 upgrade existing functionality
- Phase 2 introduce new functionality
- Combined implementation team using both City and Vendor resources

Status

- Phase 1 live as of July 2023
- Phase 2 in planning for 2024/2025 delivery

Workforce Management Ph2



Purpose

Replace and expand the functionality of our HR systems.

Benefit

- Automates and simplifies business processes
- Replaces on-premise solution which has reached end of life

Approach

- Phase 1 implement Timekeeping and Public Safety Scheduling
- Phase 2 implement Core HR and Payroll
- Combined implementation team using both City and Vendor resources

Status

Phase 2 is in re-planning with a targeted go live of 2025

Business Analytics



Purpose

Deploy an integrated analytics framework

Benefit

- Uses business data across disparate systems to integrate analytics
- Support Smart City initiatives

Approach

 Enterprise Data Management (EDM) group is working with functional areas to identify reporting needs

Status

EDM is continuing to work with City staff to identify analytics priorities

CIP Project Management



Purpose

Implement a CIP specific tool used for managing the documentation, workflow, status, and reporting on all aspects of a CIP portfolio

Benefit

- Increases predictability and consistency of CIP projects
- Improves decision making
- Reduces risk of audit findings or construction claims

Approach

Combined implementation team using both City and Vendor resources

Status

 Vendor selection (Aurigo) complete and integration discussions are in progress

Windows 10 Replacement



Purpose

Upgrade all City computers to Windows 11

Benefit

- Update systems from end-of-life Win10 operating system
- Better security, additional functionality, vendor support

Approach

- SME user and technical testing in 2023
- Department by department roll out plan through early 2025

Status

 SME upgrades are almost complete, scheduling for City departments and staff in progress

Energov



Purpose

Upgrade and improve the functionality of City Permitting systems

Benefit

- Improves customer service
- Reduces complexity of the permitting processes
- Replaces on-premise servers and associated in house support

Approach

- Combined implementation team using both City and Vendor resources
- Proof of concept for cloud solution and City-wide consolidation through Sandbox testing
- Determine if Energov on cloud continues to meet the City need or if a platform switch is recommended

Status

Proof of concept sandbox is in progress – currently working through contracts

Public Safety Analytics



Purpose

Better equip Police Officers with essential data while responding to calls by systematically pulling information from multiple internal data sources (ie: Computer Aided Dispatch and Records Management Systems)

Benefit

- Reduce time and internal labor currently used to manually search in multiple systems
- Provides insights and analytics to identify patterns of activity reports and inform decision making
- More efficiently provides information such as weapons and suspect behavior history increasing situational awareness for officers and improving response approaches and resource deployment tactics

Approach

 Project will be managed by TIS Business Solutions staff with partnership with Police and Vendor staff. TIS PMO will support and assist as required

Status

Contract currently in review