

Long-Range Financial Strategy - Council Feedback Matrix 2026

	CP Stuart	CVP Nuevacamina	CM Forsythe	CM Kritzer	CM Parsi	CM Prakriya	CM Soni	Question/Suggested Edit	Discussion	Status
1							x	<p>Page 3 <u>Philosophy 2: Intentional City revenue structure</u> <i>This section notes that the distinction between taxes and fees isn't clear to the public. We should add a directive here to create a simple, unified public-facing graphic that breaks down exactly where a resident's total tax dollar goes.</i></p>		
2	x							<p>Page 4 <u>Principle 3: Strategic Alignment</u> <i>Need to determine if Community Strategic Plan still applies here, or if it's redundant to recently adopted comp plan.</i></p>		
3	x							<p>Page 4 <u>Principle 6: Commitment to Respect, Equity, Diversity, and Inclusion</u> <i>This is not the same definition as the REDI-AR plan, which calls for equal access. We should ensure these two plans have common goals.</i></p>		
4							x	<p>Page 3 <u>Philosophy 1: Balance service levels with financial impacts</u> Page 4 <u>Principle 1: Resource Awareness</u> Page 5 <u>Purpose and Approach, Paragraph 2</u> <i>It states that the City must operate within the boundaries of what community members are "willing to invest". Beyond lagging voter metrics or standard community surveys, what objective, real-time metrics is the Finance Department using to establish where that "willingness ceiling" actually sits?</i></p>		
5							x	<p>Page 3 <u>Philosophy 1: Balance service levels with financial impacts</u> Page 4 <u>Principle 1: Resource Awareness</u> Page 5 <u>Purpose and Approach, Paragraph 2</u> <i>These pages say Redmond shouldn't tax or charge residents more than they are "willing to invest" for city services, and acknowledges that residents often don't care which government agency is taxing them, they just see the total bill. How do we actually know when residents have reached their limit on taxes and fees? What surveys or tools tell us they are "unwilling" to pay more?</i></p>		

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6	x							<p>Page 8 <u>Strategy 1: Community Investment Plan - Paragraph 4:</u> "[Community Investment Rate between] 5.2% and 5.5%..." Council should study this rate and determine if it is still accurate and reflects our principles.</p>		
7	x							<p>Page 9 <u>Paragraph 2, Last Sentence: "As a result, the relative community investment in city services is projected to reduce over time."</u> I would like to better understand the implications of this forecast. As the community grows, service level demands will also rise.</p>		
8	x							<p>Page 10 <u>First Line: "...exploring new tools authorized under Washington State Law."</u> Would like to improve this statement by calling on the city to promote new revenue tools we would like to use. Recognize our efforts to help shape the tools we'd like to use.</p>		
9							x	<p>Page 10 <u>Line 1</u> The text mentions using "new tools authorized under Washington State law" to fix the revenue slide. We should name the specific options being modeled (like local sales or utility tax tools) so Council knows exactly what is on the table.</p>		
10	x							<p>Page 10 <u>Strategy 2: Revenue Policy Framework, Paragraph 5, Line 4: "...Redmond taxpayers in deliberation."</u> Would like to the standards for this deliberation more clearly defined, as guided by the public participation guiding policies of the comp plan.</p>		
11							x	<p>Page 10 <u>Strategy 2: Revenue Policy Framework, Paragraph 5</u> Dictates that tax increases exceeding historical norms should include "Redmond taxpayers in deliberation" and warns that excessive taxes/fees risk driving businesses away. What explicit percentage change triggers a tax or fee adjustment to be defined as "exceeding historical norms," and what legal/operational mechanisms will be used to facilitate that community deliberation? Can we provide some more specifics?</p>		

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12							x	<p>Page 12 <u>Strategy 3: Long-Range Financial Planning, Paragraph 3</u> <i>"Crossing Lines" Principle: The draft relies on a static two-year correction cycle to fix the gap between costs and revenues. We should add a policy trigger that automatically pauses non-essential general fund spending mid-biennium if inflation outpaces our 6-year forecast.</i></p>		
13	x							<p>Page 13 <u>Strategy 4: Community-Informed Citywide Planning - lines 4 & 5: "...these plans..."</u> <i>CIS and Capital Facilities Plan? PARCC Plan?</i></p>		
14							x	<p>Page 15 <u>Comprehensive Plan (Redmond 2050)</u> <i>This section highlights packing 73% of residential growth into Downtown, Overlake, and Marymoor but does not address localized infrastructure funding. We need to clarify if our current impact fee structure fully covers these nodes, or if neighborhood funds will implicitly subsidize them.</i></p>		
15							x	<p>Page 17 <u>Strategy 5: Economic Development Strategic Plan</u> <i>The draft focuses heavily on attracting major technology employers but lacks a clear strategy for small business retention. We should ensure this strategy aligns with our commercial anti-displacement goals so local businesses aren't priced out.</i></p>		
16							x	<p>Page 19 <u>Strategy 7: Business Technology Investment Strategy</u> <i>This outlines digital transformation but does not account for the short lifecycles of software assets compared to physical infrastructure. We need to require a dedicated, rolling technology replacement reserve fund to avoid sudden hits to the general fund.</i></p>		
17	x							<p>Page 21 <u>Paragraph Below Table: "The Community Results Team (CRT)..."</u> <i>Discussion needed on the future of the Community Results Team, which is not being used this budget cycle and was modified in the prior biennium.</i></p>		
18							x	<p>Page 22 <u>Strategy 9: Fiscal Resilience and Reserve Management</u> <i>The framework prioritizes keeping large cash reserves to maintain our AAA bond rating. We should study whether our reserve targets are artificially high, potentially locking up public funds that could be immediately deployed to fix our backlogged sidewalks and parks.</i></p>		

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19	x							Page 23 <u>Strategy 10: Performance Management - Row 4: "A. Performance Indicator Dashboard..."</u> <i>Where can the public find this dashboard?</i>		
20				x				Add more content about the City's priority of maintaining infrastructure	The Asset Management Program will be added to the CIP section.	In Process