

Fleet Study Update

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Redmond
WASHINGTON

Purpose



- Overview and outcomes of the 23/24 Fleet Study

- Background
- Fleet Overview
- Fleet Profile
- Study Overview
- Next Steps



Background

- **2011:** First fleet study completed to review status and develop recommendations to modernize fleet practices
- **2011-2023:** Reviewed and implemented 85% of key recommendations from 2011 study
- **2023:** Fleet study to evaluate current fleet policies and operations, and procedures to align with industry best practices.

Fleet Profile



- 375 assets managed and maintained by two different departments
- **Public Works** manages 310 assets (for all Departments)
 - Includes: Cars, Trucks, SUV's, and Specialty Equipment
- **Fire** manages 65 assets
 - 25 Emergency Vehicles
 - 40 Light Duty (cars, trucks, SUV's)



Fleet Overview

- All city departments pay into the Fleet fund for operations, maintenance and replacement
- PW Fleet Operations:
 - Manages procurement, maintenance, and disposal of all city vehicles
 - Maintains small equipment and tools
 - Maintains and certifies the fueling station used by city staff as well as manages the WEX fueling cards offered for use at non-city fuel stations



Inventory by Department

Department	Count	Avg. Age
Fire	65	10.6
IT	1	15.0
Parks & Recreation	81	6.7
Planning & Comm Dev	28	7.8
Police	60	6.3
Public Works	127	9.1
Shared Assets	13	9.0
Total	375	8.3



Study Overview



- April 2023, partnered with Matrix Consulting Group to conduct a comprehensive fleet study to evaluate policies, staffing, operations, and procedures with the goal of aligning with industry best practices.
- Core questions in the RFP:
 - What changes to fleet staffing, operations, procedures, and/or policies are needed to align with industry best practices?
 - How should the city transition the fleet to alternative fuels to meet city goals and state regulations?
 - What industry trends will assist in fleet transformation?
 - What infrastructure is needed city-wide to support fleet transformation?
 - What changes and processes are needed to combine the Fire and PW fleets?

Fleet Study Components



Component A

- Analyzed existing fleet operations, policies, procedures, organization, and facilities, providing short-, mid-, and long-term recommendations.

Component B

- Analyzed the existing fleet size, makeup, and utilization, offering recommendations for fleet right-sizing, electrification, and/or transition to other alternative fuels.





Fleet Study Takeaways

- Centralizing the fleet under Public Works
- Fleet Governance enhancements
- Optimize Fleet based on usage
- Develop enhanced motor pool
- Infrastructure planning for alternative fuels



Right vehicles



Right locations

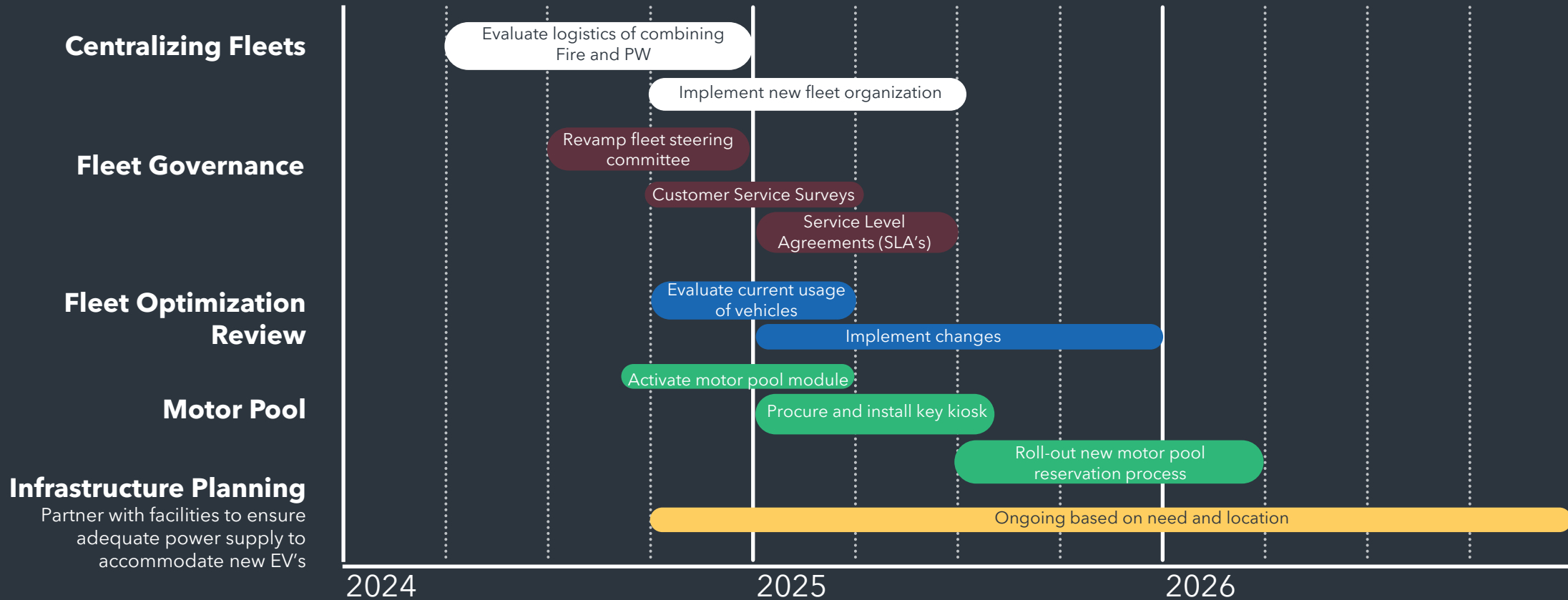


Right quantities



Right times

Next Steps





Thank You



Any Questions?

