

Housing Choices

2019-2020 Key Deliverables for Community Strategic Plan	Status	Notes
Update data on housing supply, demand, and forecasted need		Working with A Regional Coalition for Housing (ARCH) and other partners to identify housing by type, level of affordability, age, and other characteristics to help identify gaps
Update data on workforce profiles in Redmond (by job type)		
Update Strategic Housing Plan		City resolution of intent to state our interest in the retail sales tax credit for affordable housing (House Bill 1406)
Seek partners for pilot projects to showcase innovative housing types not currently available in Redmond		Research to identify missing middle housing as well as other housing products to address housing gaps
Explore infill housing options and retrofits to increase dwelling units within existing building envelopes		
Facilitate construction of 260 units of affordable/workforce housing at Esterra Park 6B		- Approval of revised Esterra Park 6B (260 affordable units) - Council action to sell property - Covenant agreements in review
Streamline Accessory Dwelling Unit (ADU) permitting		Draft of "How to do an ADU" (Accessory Dwelling Unit) pamphlet revised
Decrease required parking at sites proximate to light rail stations		Downtown Redmond parking study in progress, will inform revisions to parking standards
Evaluate options and create a program to pilot 10-minute communities that reduce vehicle reliance		Transportation Demand Management (TDM) program refresh
Identify publicly owned land that can be offered at a discounted price to support development of deeply affordable housing		Esterra Park Block 6B, Sound Transit surplus properties
Multi Family Tax Exemption (MFTE): - Promote use of MFTE - Evaluate expansion of/changes to MFTE program		Multifamily Tax Exemption (MFTE) Program: 4 approved developments - 87 units at 60% AMI (Area Median Income) for 8 years; 2 additional developments in process - 55 units at 60% AMI for 8 years
Study Affordable Housing Pilot Project in Downtown		Brainstorming meetings with potential projects, i.e., Together Center
Evaluate addition of Section 8 subsidies to inclusionary program		
Explore rezones that allow increased density in return for increased affordable housing production		
Identify opportunity sites and work with regional and private partners to preserve affordable multifamily housing		Working with A Regional Coalition for Housing (ARCH) to: - identify opportunity sites, including surplus Sound Transit property - preserve existing ownership and rental units through enhanced outreach, oversight, and compliance activities
Provide human services options to help prevent currently housed residents from falling into homelessness		Planning and discussion of resources needed to support year-round, 24-7 operation of shelters

Substantially Done

In Progress

Not Started

Community Strategic Plan | Update | August 2019

Environmental Sustainability

2019-2020 Key Deliverables for Community Strategic Plan	Status	Notes
<ul style="list-style-type: none"> - Conduct audit to review the status of the City's environmental efforts and help the City identify programs and projects that will advance the City's environmental initiatives - Organize and staff ongoing Environmental Sustainability Program - Establish the external steering committee - Build program plan 		<ul style="list-style-type: none"> - Completed and advertised Request for Proposal for the audit - Proposals being reviewed internally this week (week of August 12) - Program format being established, team formation in progress - Amending PARCC (Parks, Arts & Culture, Recreation and Conservation) Plan to reflect outcomes from Tree Canopy outreach
Plant 4 acres of trees (~\$240k)		Site selection being finalized, planting slated for fall
Work on 1 stream to upgrade BIBI (Benthic Index of Biotic Integrity) index		Monticello Creek Watershed Improvements <ul style="list-style-type: none"> - 2nd year of street sweeping pilot in progress - Draft scope of work for basin plan completed - Basin plan - with recommended list of capital projects - to be complete in 2020
Plan and implement the 6-year Capital Investment Program (CIP): Stream and Habitat Restoration, Energy Efficiency, Environmental Protection and Enhancement		<ul style="list-style-type: none"> - Pool restoration, phase 1 in progress - Retrofitting additional city buildings with energy efficient lighting - City Hall solar project (PSE grant, monitored usage and savings)
Update the mid and long-term Capital Investment Strategy (CIS): Stream and Habitat Restoration, Energy Efficiency, Environmental Protection and Enhancement		<u>Stream and Habitat</u> <ul style="list-style-type: none"> - Monticello Creek Watershed Project Development - Willows Road Culvert Replacement - Bear Creek Rehabilitation at Keller Farm - Avondale Road Erosion at Bear Creek - Smith Woods Stream/Pond Rehab - Evans Creek Relocation - Siedel Creek Flume Removal - High School Creek Watershed Restoration - Sammamish River Enhancements <u>Environmental Protection and Enhancement</u> <ul style="list-style-type: none"> - Bear Creek Mitigation for 95th Street Bridge - NE 40th Street Stormwater Phase 2 - 90th Street Stormwater Pond Improvements - Overlake Village Stormwater Vault
Develop and implement standard for creating project specific Business Case Analysis and Return on Investment determination		<ul style="list-style-type: none"> - Reviewed with Council during strategic planning process - Project Management Office will have draft by end of September 2019
Provide a minimum of 4 community outreach and education programs		

	<i>Substantially Done</i>
	<i>In Progress</i>
	<i>Not Started</i>

Infrastructure - Technology & Information Services (TIS)

2019-2020 Key Deliverables for Community Strategic Plan	Status	Notes
Establish Project Management Office		Project Management Office team is formed, manager in place
Establish Project Management Office communications		In development, framework developed
Establish standard program and project management methodologies		Fine-tuning tools
Complete a Smart City opportunity assessment		Coordinate with Public Works Director (started 8/1/19)
Finalize 5-year strategic technology plan		First draft in September 2019
Support website update		Complete, in support mode
Mobilize service workers in Parks and Public Works		Working with Public Works/Parks on objectives and governance
Modernize the permit/plan tracking solution in GIS		Planned start in fall 2019
Modernize the City's SharePoint environment		Technology & Information Services done, Police Department planned next, ~650 sites to do
Implement ArcGIS Portal		In prototype, aiming for 11/13/19 release (National GIS Day!)
Implement eWaiver support for Parks and Recreation		Pilots in progress through end of summer
Implement Workforce Management		Contract with Kronos pending Council approval
Implement Records Management Phase 1		Prototyping Police Department, finalizing citywide requirements

	<i>Substantially Done</i>
	<i>In Progress</i>
	<i>Not Started</i>

Cultural Inclusion

2019-2020 Key Deliverables for Community Strategic Plan	Status	Notes
Coordinating/partnering with other organizations on events that are happening here		Outreach to cultural groups and staff liaison follow up
Identifying things other cities are doing (i.e., Bellevue’s Cultural Conversations)		Researching regional programs and strategies to increase awareness of city services and inclusive programming
Complete park improvements (\$250K allocated)		Refining list of prioritized projects and coordinating with Park Operations staff for winter project list
Research how to measure gaps in cultural connections		Will begin in 4th quarter 2019
Promoting cultural inclusion events (i.e., Welcoming Week, Downtown Park Community Picnic)		12 City Welcoming Week events scheduled for 2019
Internal Education Programming: create connection through Lunch and Learn, etc.		Welcoming Redmond Employee Involvement Committee planning regular lunch & learn sessions, to begin August 2019
Develop an implementation plan for delivering city communications in appropriate foreign languages		- Development of city services information card in 6 languages to be distributed starting with City Welcoming Week events (September 2019) - Currently piloting "ThatTranslator" translation service at Customer Service Desk - New website created in compliance with accessibility requirements, ADA assistant AudioEye installed, Google Translate option also available
Introduce team/initiative to City and establish ongoing communications with quarterly updates		Staff received equity and inclusion training, with more trainings planned for 8/29 and 9/18
Title VII compliance		Currently in compliance
Train city staff on value of welcoming		- Staff received Deconstructing Our Bias training - 4 more training sessions for city staff planned for August and September

Substantially Done

In Progress

Not Started

Infrastructure - Capital

2019-2020 Key Deliverables for Community Strategic Plan	Status	Notes
Plan and implement the 6-year Capital Investment Program (CIP): Transportation, Parks, Facilities, General Government, Utilities		- Currently 35 active (design or construction) Capital Investment Program (CIP) projects managed by Construction - 12 are targeted to be substantially complete in 2019 (2 projects are complete so far Novelty Hill Valves and 520 NE 40th and NE 51st ramp split) - 11 projects are in construction (awarded but actual work may not have started yet)
Update the mid and long-term Capital Investment Strategy (CIS): Transportation, Parks, Facilities, General Government, Utilities		Currently updating the mid and long-term Capital Investment Strategy (CIS)
Develop and implement standard for creating project specific Business Case Analysis and Return on Investment determination - Conduct process improvement efforts: - Contingency policy - Long-term maintenance costs - Approval process for new projects - Process review		Capital Investment Strategy (CIS) team is creating business case templates, performance measure requirements for each authorized project
Light Rail Integration		- Supported Sound Transit development of Request for Qualifications (RFQ) and selection of design/build contractor - Facilitated permitting framework for design and construction - Developed agreements, including a Development Agreement, and Letters of Concurrence with Sound Transit to ensure a predictable design and permitting process - Reviewed Downtown Redmond Link Extension (DRLE) design materials - Project kickoff with review procedures established
Microsoft Refresh		Buildings demolished, clearing and grading underway, garage has received site plan entitlement, 2 villages received Design Review Board approval
Complete Plans: - North/South Corridor Study - Wastewater Comprehensive Plan - Facilities Strategic Plan - Utilities Strategic Plan - Fire Strategic Plan - Citywide ADA Compliance Plan		<u>North/South Study</u> - Completed phase 1 (data gathering), phase II (community involvement) in process <u>Wastewater Comprehensive Plan</u> - System modelling complete - Plan chapters under development and internal review <u>Utilities Strategic Plan</u> - Framework of plan established (project structure) - The 6-year Strategic Plan - including actions and key performance indicators for each strategy - will be completed by the end of 2019 <u>Fire Strategic Plan</u> - Seeking consultant to review and evaluate current organizational conditions, evaluate future service demand, and assist with developing a functional plan <u>Citywide ADA Compliance Plan</u> - Facilities ADA consultant contract for review and approval in fall - Parks and Trails Transition Plan review at Study Session in September

Substantially Done
In Progress
Not Started

Infrastructure - Capital (continued)

2019-2020 Key Deliverables for Community Strategic Plan	Status	Notes
Improve Maintenance and Operations Center (MOC) operations: <ul style="list-style-type: none">- Management of vegetation control- Develop maintenance workplans with defined and approved levels of service- Complete small Parks Department and Public Work Department infrastructure projects- Develop a long-term plan to address sidewalk deficiencies- Address interim Maintenance and Operations Center (MOC) facilities improvements		<ul style="list-style-type: none">- Joint Parks/Public Works Maintenance and Operations Center (MOC) workshop on operational efficiencies scheduled for October- Begin documenting existing level of service (LOS) for asset maintenance in fall 2019- Streamlining processes and contract administration resources for small capital/large maintenance projects- Clarifying city sidewalk maintenance policies, drafting current state Frequently Asked Questions (FAQ) document to provide consistent responses to the public inquiries and complaints.- Interim improvements underway for Maintenance and Operations Center (MOC) main administrative building- Analyzing site/building security, fuel tank replacement, and fleet
Link policy to infrastructure (policy, plan, infrastructure) – i.e., parking		Implement Capital Investment Program (CIP) management structure
Update engineering standards		<ul style="list-style-type: none">- Stormwater Technical Notebook updated- Water/Wastewater Design Requirements updated- Standard Specifications & Details updated- Illumination Design Manual Update
Improve GIS data and use: <ul style="list-style-type: none">- Capture missing asset and real property and lidar data- Integrate CCTV with GIS- Create Park Atlas to communicate park information to the public- Create Story Maps for Wellhead Protection and Overlake development- Integrate NextGen Project Viewer into the new Redmond.gov website		<ul style="list-style-type: none">- Draft priority list of stormwater pipe asset replacement completed based on CCTV and GIS data- Capital Investment Program (CIP) packages will be completed in 2019 for stormwater pipes, wastewater pipes, and water pipes, valves, or pump stations

Substantially Done

In Progress

Not Started