City of Redmond



Agenda

Tuesday, April 6, 2021

4:30 PM

Remote Viewing: Redmond.gov/rctvlive, Facebook (@CityofRedmond), Comcast Channel 21, Ziply Channel 34, or listen at 510-335-7371

Committee of the Whole - Parks and Human Services

Committee Members

Jessica Forsythe, Presiding Officer
Jeralee Anderson
David Carson
Steve Fields
Varisha Khan
Vanessa Kritzer
Tanika Kumar Padhye

AGENDA

1.	Hopelink Community Impact and COVID-19 Response Report	<u>CM 21-102</u>
	Attachment A: Hopelink Presentation	
(Requ	ested by: Planning and Community Development) - 15 mins	
2.	Approval of Contract with Absher Construction Company (Absher), in the Amount of \$396,966 for General Contractor/Construction Manager (GC/CM) Preconstruction Services for the Redmond Senior and Community Center Attachment A: GC/CM Preconstruction Services Agreement	CM 21-100
(Requ	ested by: Public Works and Parks and Recreation) - 5 mins	
3. (Requ	Westside Park Renovation Bids ested by: Parks and Recreation) - 5 mins	CM 21-111
4.	Redmond Senior and Community Center Update	CM 21 116
(Reau	Attachment A: Project Status Update Memo	<u>CM 21-116</u>
	Attachment A: Project Status Update Memo ested by: Parks and Recreation) - 10 mins	
(Requ	Attachment A: Project Status Update Memo ested by: Parks and Recreation) - 10 mins Redmond Senior & Community Center Partnership Process	CM 21-118
5.	Attachment A: Project Status Update Memo ested by: Parks and Recreation) - 10 mins	



City of Redmond

15670 NE 85th Street Redmond, WA

Memorandum

Date: 4/6/2021 Meeting of: Committee of the Whole - Pa	arks and Human Services	File No. CM 21-102 Type: Committee Memo
TO: Committee of the Whole - Parks and FROM: Mayor Angela Birney DEPARTMENT DIRECTOR CONTACT(S):	Human Services	
Planning and Community Development	Carol Helland	425-556-2107
DEPARTMENT STAFF:		
Planning and Community Development	Brooke Buckingham	Human Services Manager
Planning and Community Development	Alaric Bien	Senior Human Services Planner
transportation, family development, fine training and five food banks. The agence Carnation. As part of the Human Service food, financial assistance, housing, job Community Services Meghan Altimore, information on shifts in community need. Additional Background Information	nancial assistance, employ's service centers are lostes. Fund allocation, the Coupport, and more. Exelon, will be providing an odernal their service delivers.	
REQUESTED ACTION:		
☑ Receive Information	☐ Provide Direction	☐ Approve
REQUEST RATIONALE:		
 Relevant Plans/Policies: 		

Human Services Strategic Plan

Required: N/A

N/A

Council Request:

Other Key Facts:

Date: 4/6/2021	File No. CM 21-102
Meeting of: Committee of the Whole - Parks and Human Services	Type: Committee Memo

https://www.hopelink.org/about-us

OUTCOMES:

Hopelink's programs help more than 63,000 people every year. The City contracts with Hopelink to ensure that residents have access to critical services they need. Hopelink's mission is to promote self-sufficiency for all members of our community and to help the people they serve make lasting change.

COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:

•	Timeline (previous or planned):
	N/A

Outreach Methods and Results:

N/A

Feedback Summary:

N/A			
BUDGET IMPACT:			
Total Cost: The City's 2021 grants to Hopelink total \$246,36	47.		
Approved in current biennial budget:	⊠ Yes	□ No	□ N/A
Budget Offer Number: 000248			
Budget Priority : Vibrant and Connected			
Other budget impacts or additional costs: <i>If yes, explain</i> : N/A	☐ Yes	□ No	⊠ N/A
Funding source(s): General Fund			
Budget/Funding Constraints: N/A			
☐ Additional budget details attached			

COUNCIL REVIEW:

Previous Contact(s)

Date	Meeting	Requested Action
	Item has not been presented to Council	N/A

Date: 4/6/2021 File No. CM 21-102

Meeting of: Committee of the Whole - Parks and Human Services Type: Committee Memo

Proposed Upcoming Contact(s)

Date	Meeting	Requested Action
	None proposed at this time	N/A

Time Constraints:

N/A

ANTICIPATED RESULT IF NOT APPROVED:

N/A - this presentation is for information only.

ATTACHMENTS:

Attachment A: Hopelink's March 18th presentation to North and East King County Funders

Hopelink

COVID-19 Response

North & East King County Funders

March 18, 2021



Hopelink's Vision

A community free of poverty.

Our Programs



















Hopelink's Mission Statement

Hopelink's mission is to promote self-sufficiency for all members of our community; we help people make lasting change.

February-March 2020

- Formed the Coronavirus Response Team
- Identified Priorities and used those to guide all decisions
 - Safety
 - Meet the need to the best of our ability



- Identified Trusted information sources
 - o CDC
 - King County Public Health
 - State of Washington/Gov. Inslee

ATTENTION

Hopelink Staff, Volunteers and Guests:

Covid-19 Health Screening

By entering this Hopelink facility, I am certifying the following information:



My temperature is at or below 100.4 degrees.

Please place your wrist in front of the thermometer next to this sign.

If your temperature is above 100.4 degrees, please immediately exit the building and contact your supervisor.



I am not aware that I have been exposed to anyone with a positive diagnosis of Covid-19 within the last 14 days.



I am not exhibiting any symptoms of Covid-19 including:

- × Cough
- × Fever/Chills
- X Sore throat
- X Shortness of breath
- X Recent loss of taste or smell



I will follow all established health and safety guidelines required by Hopelink and the State of Washington.





Staff & Volunteers

It is natural to feel stress, anxiety, grief, and worry when dealing with uncertainty. Everyone reacts differently, and your own feelings will change over time. Notice and accept how you feel. Taking care of your emotional health will help you think clearly and respond to the urgent needs to protect yourself and your family.

Take the following steps to help you cope:

- Take care of your body: Try to eat healthy well-balanced meals, exercise regularly, and get plenty of sleep. Avoid alcohol, tobacco, and other drugs. Learn more about wellness strategies external icon for mental health.
- Connect with others: Share your concerns and how you are feeling with a friend or family member. Maintain healthy relationships and build a strong support system. This can be accomplished virtually, should it be necessary or preferred.
- Take breaks: Make time to unwind and remind yourself that strong feelings will fade. Remember to take deep breaths, and try to do activities you enjoy.
- Stay informed: When you feel that you are missing information, you may become more stressed or nervous. Watch, listen to, or read the news for updates from officials. Be aware that there may be rumors during a crisis, especially on social media. Always check your sources and turn to reliable sources of information like your local government authorities.
- Avoid too much exposure to news: Take breaks from watching, reading, or listening to news stories. It can be upsetting to hear about the crisis and see images repeatedly. Try to do enjoyable activities and return to normal life as much as possible and check for updates between breaks.
- Seek help when needed: If distress impacts activities of your daily life for several days or weeks, talk to a clergy member, counselor, or doctor.

Your Employee Assistance Program is also available to help. Call the number below to access services, or to speak with a counselor any time.

Adapted from Centers for Disease Control and Prevention, Taking Care of Your Emotional Health, retrieved on 2/19/2020 from https://emergency.cdc.gov/coping/selfcare.asp

hopelink PROGRAMS ARE UP AND RUNNING!

While our centers are temporarily closed to the public, Hopelink is still providing services! Here's how to get involved:



Food - Prepackaged boxes of food are available for pick-up at all five Hopelink centers.

Visit hopelink.org/need-help/food for current food distribution hours.



Financial Capabilities - Connect with our Financial Coach for help with prioritizing bills and protecting your finances. Phone or video call appointments are available. Call 425,250,3003 or email FinancialCoaching@hopelink.org.



Family Development Program - Case managers are holding phone appointments. If you are interested in family case management, call 425.883.4755.



Energy Assistance - Schedule an energy appointment by calling 425.658.2592 or at hopelink.org/need-help/energy. All appointments will be held over the phone.



Financial Assistance - Call your local center to request assistance. Appointments will be provided over the phone.



Adult Education - Classes are now being offered remotely, and we are accepting new students! For information about GED classes, email **DMargolis@hopelink.org**. For information about English for Work classes, email **EnglishForWork@hopelink.org**.



Housing - Hopelink housing units are filled using King County's Coordinated Entry for All system. Find your Regional Access Point at hopelink.org/need-help/housing.



Employment Program - We are actively enrolling new participants and providing remote job coaching services! Virtual workshops and resume review services are available for any job seeker impacted by COVID-19. Email HEP@hopelink.org or call 425.250.3030.



Transportation - Non-Emergency Medical Transportation services are running normally. Go to hopelink.org/need-help/transportation/medicaid-transportation for more information. Mobility transportation resources are still available by phone or email. For trip planning, transportation availability updates, or help understanding how to get around, call 425.943.6760 or email Mobility@hopelink.org.

For more information go online to hopelink.org or call your local Hopelink Center:

Bellevue 425.943.7555 | Kirkland/Northshore 425.889.7880 | Redmond 425.869.6000 | Shoreline 206.440.7300 | Sno-Valley 425.333.4163

Community and Participants



In 2020, Hopelink served 49,660 unduplicated individuals *

^{*} In order to provide food assistance to large numbers of individuals safely, we stopped collecting data on Food recipients in March of 2020.



Food Assistance

2,931,180 meals (equivalent) distributed.

291,680 pounds of fresh produce provided.

5.5 million pounds of food.

Began providing food boxes (nonperishable, fresh and frozen products) in early March





Mobile Market client quote:

"I lost my aviation-related job in the summer. It's been a struggle to keep up with my mortgage payments and keep my two children fed. I saw the Hopelink Mobile Market sign and decided to check it out five months ago and have been so thankful for the variety of healthy, fresh foods I have received since."



Energy Assistance



9,284 clients received assistance.



Financial Assistance

\$1,469,746 in financial assistance provided (includes eviction prevention).

3,098 clients received assistance.





COVID-related Job Loss Fred and Arlene

Fred and Arlene were both laid off in early 2020 as employers reduced staffing due to the pandemic. It took Fred months to find a new job. Arlene found a new job more quickly, but her hours were unstable and then she found herself laid off yet again. Fred eventually found a new job, and the two began paying down the rent and debts accumulated from months of combined unemployment and underemployment. Then Arlene was laid off a third time from another job she had found. They came to Hopelink for help. With help from Hopelink's Financial Resiliency Program, their total rental debt was reduced to a level they were confident was manageable.



Jim

COVID-19 drove Jim into homelessness. His hours were cut due to the pandemic. He couldn't pay his rent and began living out of his car. He got a job at a warehouse, working as many hours as they'd give him, and managed to save enough while living in his car to pay first and last month's rent and a deposit to move into a new apartment. Hopelink paid his rent for a month, enabling him to rebuild his savings. Jim then qualified for energy assistance through Hopelink, providing even more breathing room. Jim is now working with Hopelink's Employment Program to improve his resume and find a better job.





Housing Services

395 individuals (113 families) were served.

91 percent of families that exited Hopelink housing, achieved greater housing stability.



Family Development

352 clients (105 families) received Family Development services.

98% of households exited with stable housing



Employment Services

196 clients served through employment programs.

\$18.39 is the average hourly wage of those exiting the program employed.

Provided Resume review service to dislocated workers during the beginning of the pandemic to prepare job seekers for when jobs began to return.



Adult Education

212 students enrolled in English for Work or the GED program.

Converted to fully remote classes in April 2020



Financial Capabilities

163 clients received consulting or financial coaching.

17 workshops provided.



Transportation

DART Transit

26 bus routes 1,158,058 miles traveled 428,876 rides



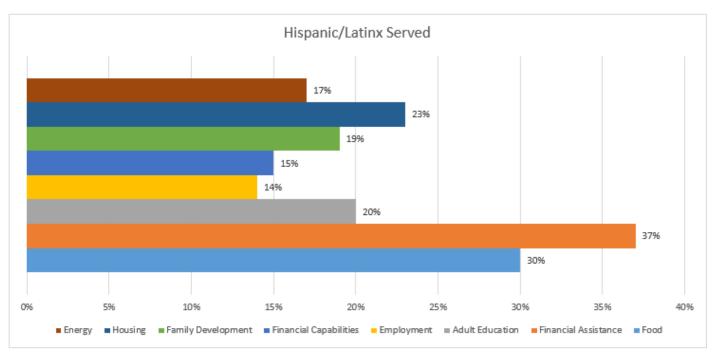
993 Travel Program participants

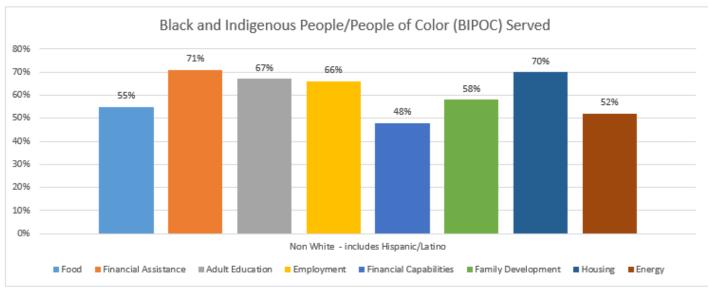




Non-Emergency Medical Transportation

31,924 Medicaid recipients received 816,880 rides to and from medical appointments





Race with Ethnicity

	All Food Programs	All FinAsst	All Adult Ed	GED	EFW	All Employment	FinCap	FDP	All Housing	Shelter	TrnHsg	PerHsg	ENERGY
American Indian or Alaska Native	1%	<1%	0%	2%	0%	1%	3%	1%	1%	1%	3%	0%	1%
Asian	10%	8%	36%	12%	45%	21%	9%	7%	1%	2%	1%	0%	14%
Black or African American	9%	18%	9%	14%	7%	24%	18%	18%	35%	35%	49%	27%	15%
Hispanic/Latino	30%	37%	20%	33%	15%	14%	15%	19%	23%	23%	23%	24%	17%
Native Hawaiian/Pacific Islander	1%	2%	0%	0%	0%	1%	3%	3%	1%	1%	1%	0%	1%
White	42%	27%	31%	28%	32%	34%	52%	39%	29%	31%	12%	39%	44%
Multi-Racial	4%	5%	2%	9%	0%	5%	0%	10%	9%	8%	10%	9%	4%
Unknown/refused	4%	4%	1%	2%	1%	1%	0%	2%	1%	0%	2%	0%	4%



Thank you

to all of the North and East King County funders for your trust in Hopelink for CARES funds, Human Services funds and for seeking our partnership to serve the community.



City of Redmond

15670 NE 85th Street Redmond, WA

Memorandum

Date: 4/6/2021 Meeting of: Committee of the Whol	e - Parks and Human Service	es	File No. CM 21-100 Type: Committee Memo	
TO: Committee of the Whole - Park FROM: Mayor Angela Birney DEPARTMENT DIRECTOR CONTACT				
Parks	Carrie Hite		425-556-2326	
Public Works	Dave Juarez		425-556-2733	
DEPARTMENT STAFF:				
Parks	Loreen Hamilton	Deputy Di	rector	
Public Works	Eric Dawson	Senior En	gineer	
Senior and Community Cente	√1			
Senior and Community Center Pro Redmond Senior and Community C the design. The City advertised a selected based on an evaluation o	iject. On October 22, 2020, enter (RSCC), using input pro Request for Proposals for f their proposal and a parti	the City Counceviously received GC/CM services al bid on the R	o expedite construction of the Redmo cil directed staff to begin design on to d from seniors and stakeholders to gu s and received 6 proposals. Absher v SCC. The partial bid included prices	the ide vas
preconstruction staff rates, overhea		_	litions.	
☐ Additional Background Info	rmation/Description of Prop	posai Attached		
REQUESTED ACTION:				
☐ Receive Information	☐ Provide Direction	⊠ Ap _l	prove	

• Relevant Plans/Policies:

REQUEST RATIONALE:

- o Envision Redmond Senior Center Building Stakeholders Report March 2020
- o Redmond Community Strategic Plan
- o 2017 Community Priorities for the Future of Redmond's Community Centers Report
- o Redmond Comprehensive Plan

Date: 4/6/2021File No. CM 21-100Meeting of: Committee of the Whole - Parks and Human ServicesType: Committee Memo

- Redmond Parks, Arts, Recreation, Culture, and Conservation (PARCC) Plan
- o Redmond Facilities Strategic Management Plan
- o 2017-2022 Redmond Capital Investment Program (CIP). Redmond Zoning Code 21.10.070B

Required:

City Comprehensive Plan: FW-23, CC-12, PR-19, PR-35, PR-36, PR-37, PR-38, UC-19, UC-20, DT-12, and DT-15, Redmond Zoning Code-RZC 21.10.070B

• Council Request:

On October 22, 2020, Council provided direction to utilize the existing \$15,000,000 budget for Senior Center renovations to begin design of the new Senior and Community Center. In the 2021-2022 Adopted Budget Council reallocated approximately \$2 million from the programmed debt service, bringing the total to \$17 million (see explanation below).

• Other Key Facts:

N/A

OUTCOMES:

The desire to open a new Senior and Community Center within three years has been well documented by stakeholders, citizens, and City Council. The Council has directed staff to demolish the existing building, begin with the design process, include all stakeholder input from past efforts and to engage stakeholders, seniors, and community members as the design phase begins and progresses.

Absher's participation as the GC/CM will include assistance with cost estimating, scheduling, value engineering, design and constructability reviews, site logistics, and community outreach. Absher's proposal was evaluated highly because of their experience with GC/CM, extensive portfolio of community centers and senior centers, their robust women and minority subcontractor outreach program, and their competitive price proposal.

The preconstruction services contract will include Absher's services through the entire design phase, up to and including negotiations for the Maximum Allowable Construction Cost (MACC). Once the MACC is agreed upon, the City will finalize a contract to cover physical construction of the building and the site.

COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:

Timeline (previous or planned):

01/09/20-Stakeholder Conference Call

01/15/2020-Public Meeting Facilitated by Envirolssues and Patano

01/16/2020-Lunch Briefing with Seniors

01/23/2020-Public Meeting Facilitated by Envirolssues and Patano

02/06/2020-RYPAC-Senior Center Discussion

02/10/2020-Community Centers Open House-Facilitated by Patano

02/24/2020-Stakeholder Meeting #1-Facilitated by Envirolssues

03/05/2020-Stakeholder Meeting #2-Facilitated by Envirolssues

12/14/2020-Project update for stakeholder and "Meet and Greet" with architect team

01/11/2021-Project Stakeholder Group Meeting #1

01/25/2021-Project Stakeholder Group Meeting #2

02/01/2021-Outreach to local businesses, nonprofits, partners, organizations, community members, BIPOC communities, etc. leading up to Public Meetings

Date: 4/6/2021 File No. CM 21-100 **Meeting of:** Committee of the Whole - Parks and Human Services **Type:** Committee Memo 02/17/2021-First online questionnaire launches (closes on 3/10/2021) 02/24/2021-Virtual Public Meeting #1 (Senior focused day time & general public evening) 03/01/2021-Outreach to local businesses, nonprofits, partners, organizations, community members, BIPOC communities, etc. leading up to Public Meetings 03/01/2021-Project Stakeholder Group Meeting #3 03/22/2021-Project Stakeholder Group Meeting #4 03/24/2021-Virtual Public Meeting #2 (Senior focused day time & general public evening) 03/24/2021-Second online questionnaire launches (closes on 4/3/2021) 04/26/2021-Project Stakeholder Group Meeting #5 05/24/2021-Project Stakeholder Group Meeting #6 06/21/2021-Project Stakeholder Group Meeting #7 -Parks & Trails Commission Briefing - 1st Thursday of each month -Redmond Arts & Culture Commission Briefing - 2nd Thursday of each month -Senior Advisory Committee Briefings - 3rd Thursday of each month **Outreach Methods and Results:** Outreach Methods: public meetings, email, city newsletters, city website, online briefings with seniors, comment cards in the senior lunches, postcard mailers, social media posts, press releases, online surveys, results -gathered by online surveys, paper surveys, monthly Encore updates to seniors, and comment cards. **Feedback Summary:** Feedback included items such as build a larger facility than what exists today at the Senior Center, with the understanding that Redmond's existing recreation spaces are already underserving its senior population, as well as other demographic groups. Future growth is expected and needs to be addressed by considering future demand and trends that keep our community healthy, active, and connected across neighborhoods, ages, and cultures. **BUDGET IMPACT: Total Cost:** \$396,966 □ No □ N/A Approved in current biennial budget: **Budget Offer Number:** CIP **Budget Priority:**

If yes, explain: The 2021-2026 CIP currently has \$17M budgeted for this project. This includes the reallocation of \$15M that was budgeted for the improvements of the previous building and an additional \$2M that was budgeted for a 2022 debt service payment that Council reallocated during the budget adoption process. An additional \$23M would be needed to accomplish the recommendation of the Recreation Stakeholders and the feedback from the public.

□ No

□ N/A

Infrastructure, Healthy and Sustainable, Vibrant and Connected

Other budget impacts or additional costs:

Date: 4/6/2021 File No. CM 21-100

Meeting of: Committee of the Whole - Parks and Human Services Type: Committee Memo

Funding source(s):

CIP \$17M, request direct appropriation from State Legislature \$5M, possible partnerships, and Councilmanic bonds. Models of community investment (solar panels) are also being discussed.

Budget/Funding Constraints:

In the 2021 CIP, there is currently \$17M set aside for design and construction of a new Redmond Senior and Community Center. Additionally, the City is seeking a \$5M state appropriation for this project. In addition to this, the City is exploring partnerships and private fund raising to assist with the budget.

☐ Additional budget details attached

COUNCIL REVIEW:

Previous Contact(s)

Date	Meeting	Requested Action
9/17/2019	Business Meeting	Receive Information
12/3/2019	Business Meeting	Receive Information
2/11/2020	Study Session	Receive Information
2/25/2020	Committee of the Whole - Finance, Administration, and Communications	Receive Information
3/3/2020	Committee of the Whole - Parks and Human Services	Receive Information
6/2/2020	Committee of the Whole - Parks and Human Services	Receive Information
6/23/2020	Study Session	Receive Information
7/7/2020	Committee of the Whole - Parks and Human Services	Receive Information
7/28/2020	Study Session	Receive Information
8/4/2020	Committee of the Whole - Parks and Human Services	Receive Information
8/11/2020	Committee of the Whole - Planning and Public Works	Provide Direction
9/1/2020	Committee of the Whole - Parks and Human Services	Provide Direction
9/15/2020	Business Meeting	Approve
10/22/2020	Special Meeting	Approve
12/1/2020	Committee of the Whole - Parks and Human Services	Receive Information
1/5/2021	Committee of the Whole - Parks and Human Services	Approve
1/19/2021	Business Meeting	Approve
2/2/2021	Committee of the Whole - Parks and Human Services	Receive Information
2/9/2021	Committee of the Whole - Planning and Public Works	Approve
2/16/2021	Business Meeting	Approve
3/2/2021	Committee of the Whole - Parks and Human Services	Receive Information
3/9/2021	Study Session	Receive Information

Proposed Upcoming Contact(s)

Date: 4/6/2021 File No. CM 21-100 Meeting of: Committee of the Whole - Parks and Human Services **Type:** Committee Memo

Date	Meeting	Requested Action
04/20/2021	Business Meeting	Approve
04/20/2021	Business Meeting	Receive Information
05/04/2021	Committee of the Whole - Parks and Human Services	Receive Information
06/01/2021	Committee of the Whole - Parks and Human Services	Receive Information
06/22/2021	Study Session	Receive Information
07/06/2021	Committee of the Whole - Parks and Human Services	Receive Information
07/06/2021	Business Meeting	Provide Direction
07/20/2021	Business Meeting	Approve
08/03/2021	Committee of the Whole - Parks and Human Services	Receive Information
09/07/2021	Committee of the Whole - Parks and Human Services	Receive Information
10/05/2021	Committee of the Whole - Parks and Human Services	Receive Information
11/02/2021	Committee of the Whole - Parks and Human Services	Receive Information
12/07/2021	Committee of the Whole - Parks and Human Services	Receive Information

Time Constraints:

Delay in approval of this GC/CM agreement will result in delay of the design and start of construction of the Senior and Community Center. The RSCC design is beginning with the conceptual design phase and input from the GC/CM is vital, especially as we prepare our first conceptual cost estimate.

ANTICIPATED RESULT IF NOT APPROVED:

Design of the Senior and Community Center would be delayed, and the goal of a 2023 opening would be jeopardized.

ATTACHMENTS:

Attachment A - GC/CM Preconstruction Services Agreement

CITY OF REDMOND, WASHINGTON GC/CM PRECONSTRUCTION SERVICES CONTRACT REDMOND SENIOR AND COMMUNITY CENTER BUILDING

THIS AGREEMENT, made and	entered into this	day of	, 2021, by and
between the City of Redmond,	hereinafter called City	, and, Absher	Construction Company,
hereinafter called GC/CM.			

This Contract shall be effective on the date of the last signature on the Approvals page of this Contract and shall be the agreed basis for the performance of and compensation for Preconstruction Services for the **Redmond Senior and Community Center Building** ("Project").

RECITALS

In consideration of the terms and conditions, the parties hereto agree as follows:

- A. City intends to design and construct the above named Project utilizing the services of a General Contractor/Construction Manager ("GC/CM").
- B. GC/CM has submitted the highest scoring proposal to provide GC/CM services, part of which includes preconstruction services.
- C. The following terms have the following defined meanings:
 - 1. "Drawings" means graphic depictions of the scope, extent, and character of the Project work prepared by the Architect.
 - 2. "Architect" for the Project is Opsis Architecture, LLP. The Architect will be working with the City, community groups, Owner Representative and GC/CM to develop the design and construction documents for the Project.
 - 3. "Owner Representative" for the Project is D. Becker Consulting, LLC. The Owner Representative is under separate contract with the City to work with the City, community groups, Architect, and GC/CM to develop the Project.
 - 4. "Specifications" means written requirements for materials, equipment, systems, standards and workmanship for the Project work, and certain administrative requirements and procedural matters applicable thereto.

AGREEMENT

1. Scope of Work

- b. Work under this Preconstruction Services Contract will be completed on or before December 31, 2022.

2. Compensation

- a. The City will compensate the GC/CM for services rendered on an hourly basis and for approved reimbursable expenses, up to and not to exceed an amount of \$360,550, (Three Hundred Sixty Thousand Five Hundred Fifty Dollars) excluding Washington State sales tax (the "Preconstruction Sum"), for satisfactorily performed Preconstruction Services authorized by this Contract. This Preconstruction Sum specifically includes all the GC/CM's direct and indirect costs arising out of or related to the performance of the Preconstruction Services authorized in this Contract.
 - 1) The GC/CM will only be compensated for the positions and at the rates included in the Preconstruction Services Work Plan, Exhibit 2.
 - 2) The hourly rates included in Exhibit 2 include all profit and overhead costs. Overhead costs will include all home office and field office costs including but not limited to corporate officers, administrative staff, supervision, supplies, materials, equipment, taxes, any travel and/or relocation costs, vehicles, office space, etc. Any names and rates for staff added after execution of this contract will be submitted to the City to approve prior to invoicing for the added staff.
 - 3) No additional markup will be included for work performed under this Preconstruction Services Contract.
- b. The GC/CM shall submit monthly invoices and will be paid monthly for satisfactorily completed work and services based on actual time and any authorized expenses agreed to in advance, up to the Preconstruction Sum set forth herein.
- c. The City will not compensate the GC/CM for any costs exceeding the Preconstruction Sum unless those costs are authorized in advance by agreement with the City and included in a Change Order to this Contract signed and executed by the City.

d. The GC/CM will not be compensated for any remaining contract amount should its compensable hours and expenses total less than the Preconstruction Sum.

3. Change Orders

- a. The City may, at any time and without invaliding the Contract, request that the GC/CM perform additional services that are not included in the Preconstruction Scope of Work. The scope of work and compensation for such additional services shall be negotiated by the City and GC/CM and authorized in writing as a Change Order to this Contract, signed by both the City and GC/CM. The Change Order must be executed prior to performance of the additional work by the GC/CM. Unless otherwise provided for in a Change Order, such additional work shall be performed at the hourly rates included in Exhibit 2 "Preconstruction Work Plan" to this Contract.
 - b. If the Parties agree by Change Order to this Contract for the GC/CM to add personnel not included in the Preconstruction Work Plan, their hourly rate shall be negotiated and added to the hourly rates included in Exhibit 2, "Preconstruction Work Plan" to this Contract.

4. Subcontract Plan

- a. At the conclusion of the Design Development phase of design, GC/CM shall prepare and submit a Subcontract Plan to the City for review and approval. The Subcontract Plan shall outline the subcontract packages with bid package estimates and a procurement schedule for each package; bidding instructions; standard Subcontract agreements; and appropriate Subcontractor insurance limits and types by subcontract bid package.
- b. The GC/CM shall make every effort possible to secure at least three bids for each subcontract and equipment package. If the GC/CM receives less than three bids, the City, at its discretion, may require that the GC/CM re-bid the package at no additional cost to the City or impact to the schedule. This applies to all subcontract, supply and equipment bid packages including the packages whereby the GC/CM decides to submit a bid.
- c. The Subcontract Plan will define how the GC/CM will meet the DBE goals as defined in the Request for Proposal. These goals will be included in the Construction Contract to be awarded after successful negotiation of the MACC.
- d. Early Subcontract Bidding and Selection: Consistent with a) RCW 39.10.370 (2), the GC/CM may bid major subcontract bid packages before the City and GC/CM reach an agreement on the Maximum Allowable Construction Cost (MACC).
 - 1) Early bidding and selection, if any, shall be conducted in accordance with the Subcontract Plan.

- 2) The direct cost for advertising and subcontract bid package reproduction and distribution for early Subcontract Bid Packages will be reimbursed as Negotiated Support Services only if the City and GC/CM execute a GC/CM Contract.
- 3) The costs for bidding and awarding subcontracts will be included in Negotiated Support Services. Only to the extent that the GC/CM has included the costs of such subcontract bidding and selection in its Negotiated Support Services, and only if the City and GC/CM execute a GC/CM Contract, will the GC/CM be reimbursed for the costs of such subcontract bidding and selection. If the City and GC/CM fail to come to agreement on a MACC, the City will not reimburse the GC/CM for its costs for subcontract bidding and selection.
- 5. Maximum Allowable Construction Cost (MACC) Negotiations
 - a. When the Drawings and the Specifications are at least 90% complete, the City and the GC/CM will begin MACC negotiations, in compliance with RCW 39.10.370. Within 30 days from the City submitting 90% Drawings and Specifications to the GC/CM, the GC/CM will provide a MACC proposal to the City.
 - b. The City will not reimburse GC/CM for its costs to negotiate the MACC.
 - c. As the Drawings and Specifications may not be complete at the time the MACC is negotiated, GC/CM shall include in its MACC proposal costs related to further development of the Drawings and Specifications that are reasonably inferable therefrom, to provide a complete and operating facility, provided, however, that such further development does not include changes in scope, systems, quality of materials which, if required, shall be incorporated by Change Order to the GC/CM Contract to be executed between the City and GC/CM.
- 6. Inability to Negotiate Acceptable MACC
 - a. This Contract is for Preconstruction Services. The City intends to either negotiate a separate contract for construction of the facility that will include the negotiated MACC or amend this Contract that will include the negotiated MACC. Upon entering into this Contract, City and GC/CM recognize the possibility that they may not be able to successfully negotiate the MACC.
 - b. In the event City and GC/CM do not successfully negotiate a MACC, this Contract will be terminated and GC/CM will be paid in accordance with the amount specified in Paragraph 2 of this Contract, up to the Preconstruction Sum, for satisfactorily performed Preconstruction Services to the date of termination. The GC/CM will not be entitled to any other compensation, damages, loss of profits or payment of any other kind.

7. Retainage

a. The City will not withhold retainage on the Work of these Preconstruction Services.

8. Payment and Performance Bonds

a. A Payment Bond and Performance Bond are not required for the work of these Preconstruction Services.

9. Audits and Inspections.

a. At any time during normal business hours and as often as the City may deem necessary, the GC/CM shall make available to the City for the City's examination all of the GC/CM's records and documents with respect to all matters covered by this Agreement and, furthermore, the GC/CM will permit the City to audit, examine and make copies, excerpts or transcripts from such records, and to make audits of all contracts, invoices, materials, payrolls, records of personnel, conditions of employment and other data relating to all matters covered by this Agreement.

10. City of Redmond Business License

a. The GC/CM agrees to obtain a City of Redmond business license prior to performing any work pursuant to this Agreement.

11. Compliance with Federal, State and Local Laws

a. GC/CM shall comply with and obey all federal, state, and local laws, regulations, and ordinances applicable to the operation of its business and to its performance of work hereunder.

12. Compliance with the Washington State Public Records Act

- a. GC/CM acknowledges that the City is subject to the Public Records Act, chapter 42.56 RCW (the "Act"). All records owned, used or retained by the City are public records subject to disclosure unless exempt under the Act, whether or not such records are in the possession or control of the City or GC/CM. GC/CM shall cooperate with the City so that the City may comply with all of its obligations under the Act.
- b. Within ten (10) days after receipt of notice from the City, GC/CM shall deliver to the City copies of all records relating to this Agreement or relating to the Work that the City determines qualify as the City's public records under the Act. In addition to its other indemnification and defense obligations under this Agreement, GC/CM shall indemnify and defend the City from and against any and all losses, penalties, fines, claims, demands, expenses (including, but not limited to, attorney's fees and litigation expenses), suits, judgments, or damage arising from or relating to any failure of GC/CM to comply with this Section 12.

13. GC/CM Staffing

a. GC/CM agrees to provide all professional personnel necessary to perform the required Preconstruction Services including the individuals named in Table 1 Key Personnel, below who were named in the GC/CM's proposal submitted in response to the City's Request for Proposals for GC/CM Services for the Project. Except in the event of the death of the employee or their termination of employment with the GC/CM, these Key Personnel shall remain assigned to the Project and shall be performing the work for the duration of the Project unless otherwise agreed to in writing by the City.

b. Key Personnel (to be included in the executed contract based on individuals identified in selected GC/CM's proposal)

Position Title	Name of Individual
Corporate Executive/Sponsor	Doug Orth
Project Manager	Blaine Wolfe / Cory Patton
Project Superintendent	Dennis Smith
Scheduler	Dan McCooey
Cost Estimator	Adam Buckley

Table 1 – Key Personnel

c. The GC/CM was awarded this Contract due in part to the qualifications of Key Personnel included in the GC/CM's submittal of qualifications under the requirements of RCW 39.10.360. GC/CM's failure to use such Key Personnel after award of the Contract shall constitute a material breach of Contract entitling the City at its option to any and all remedies, including but not limited to revocation of the Contract Award, refusal to authorize Notice to Proceed, suspension of Work for such time period as is necessary for GC/CM to comply with the Contract by mobilizing the specific individuals, and/or termination of the Contract for default, pursuant to Section 19.b. If City elects to continue the Work with GC/CM's replacement of a person listed as Key Personnel, in addition to all other remedies available to City, the GC/CM agrees to pay a liquidated damage amount as defined in Table 2. GC/CM acknowledges these amounts are not a penalty and they instead constitute a reasonable estimate of damages to the City associated with the replacement of the Key Personnel on which the City relied for the award of this Contract

Position Title	Liquidated Damage Amount
Corporate Executive/Sponsor	\$2,500.00
Project Manager	\$7,500.00
Project Superintendent	\$7,500.00

Table 2 – LD Amount

d. The GC/CM will remove from the Project any personnel assigned to the Project if, after the matter has been thoroughly considered by the City, the City considers such removal necessary and in the best interest of the Project. The City will notify the GC/CM in writing and allow a reasonable period of time for the transition to substitute personnel. The substitute personnel must demonstrate their qualifications as indicated in the Request for Proposals (RFP) for their respective

role(s), and experience as requires to successfully perform such duties. The City shall have the right to determine in their sole discretion whether the substitute personnel are qualified to work on the Project.

14. No Waiver or Release of Claim by the City

a. No payment, whether monthly or final, to the GC/CM for any Project work shall constitute a waiver or release by the City of any claims, rights, or remedies it may have against the GC/CM under this Contract or by law, nor shall such payment constitute a waiver, remission, or discharge by the City of any failure or fault of the GC/CM to satisfactorily perform the Project work as required under this Contract. Failure by City to require or enforce any provision of this Contract shall not constitute a waiver or release by City of any rights or remedies, or to require contractual performance by GC/CM. GC/CM agrees to perform all services under this contract in accordance with all applicable federal, state, and local laws and regulations.

15. Assignment and Conveyance

a. The GC/CM, and its heirs, executors, administrators, successors, and assigns, do hereby agree to the full performance of all the provisions contained herein. The GC/CM shall not assign or convey its interests or obligations under this Contract without the express written consent of the City which may be withheld at City's sole discretion.

16. Jurisdiction, Venue and Severability

a. This contract shall be governed by the laws of the State of Washington, excepting conflict of law principles, and federal law. Venue for any dispute arising out of this contract or its interpretation or construction shall be in the Superior Court of the State of Washington for King County. In the event that any provision or clause of this contract conflicts with applicable law, such conflict shall not affect other provisions of this contract which may be given effect without the conflicting provision, and any provision or clause of this contract which is determined to conflict with applicable law or unenforceable by a court of competent jurisdiction shall be severable from the remainder of this contract.

17. Invoices

 a. Invoices for payment shall reference project name and project number, and be emailed to Eric Dawson at <u>ecdawson@redmond.gov</u> and/or mailed to Eric Dawson at:

City of Redmond Eric Dawson, MS 1NPW PO Box 97010 Redmond, WA 98073-9710 In person or courier submittals shall be delivered to Redmond City Hall Customer Service Desk, 15670 NE 85th Street, Redmond, WA 98052.

18. Claims and Disputes

- a. Any claim for additional time and/or payment for work performed under this Contract shall be submitted by GC/CM to City in writing within 7 days of the event giving rise to the claim. Failure by GC/CM to submit a timely written claim shall result in a full waiver of said claim.
- b. The parties shall first attempt to resolve any disputes or misunderstandings that arise under this Contract concerning the GC/CM's performance and any properly submitted claims for additional time and/or payment by GC/CM through amicable negotiations, if possible, between the GC/CM's Project Manager and the City's Project Manager. If such parties do not agree upon a decision within a reasonable amount of time, the parties should elevate the discussion to their respective senior managers. If negotiations fail to resolve the issue, either party can request mediation. Should mediation fail to resolve the issue the parties may pursue litigation.

19. Termination:

a. Termination for Convenience

- 1) The City may terminate this Contract, in whole or in part, in writing, for its convenience.
- 2) If the City terminates for convenience, the City will pay the direct costs for Preconstruction Services satisfactorily performed to the date of termination in accordance with Paragraph 2 of this Contract, up to the Preconstruction Sum. No other termination expenses or compensation shall be owed to GC/CM, including lost profit on unperformed work.

b. Termination for Default

- The City may terminate this Contract, in whole or in part, in writing if the GC/CM substantially fails to fulfill any or all of its obligations under this Contract through no fault of the City; provided, that, insofar as practicable, the GC/CM will be given:

 not less than 7 calendar days written notice delivered by certified mail, return receipt requested, of intent to terminate and the contractual basis thereof; and, (2) an opportunity for consultation with the City before termination. An opportunity for consultation shall not mean the GC/CM can prohibit the City's termination of the Contract.
- 2) If the City terminates for default on the part of the GC/CM, the City shall determine the amount of work satisfactorily completed to the date of termination and the amount owing to the GC/CM; provided, that (1) no amount shall be allowed for anticipated profit on unperformed services or other work; (2) any payment due to

the GC/CM at the time of termination may be adjusted to the extent of any additional costs the City incurs because of the GC/CM's default; and (3) total payment to the GC/CM shall not exceed the Preconstruction Sum. This provision shall not preclude the City from filing claims and/or commencing litigation to secure compensation for damages incurred beyond that covered by any withheld payments.

- c. Upon receipt of a termination notice under Paragraphs a or b above, the GC/CM shall (1) promptly discontinue all services affected (unless the notice directs otherwise), and (2) promptly deliver or otherwise make available to the City all data, drawings, specifications, calculations, reports, budgets, quotes, takeoffs, schedules, estimates, summaries, such other information and materials as the GC/CM, subcontractors, or sub-consultants may have acquired, developed or accumulated in performing this Contract, whether completed or in progress. This duty to turnover possession of the specified materials and documentation is specifically enforceable.
- d. Upon termination under any Paragraph above, the City may take over the work and prosecute the same to completion by agreement with another party or otherwise.
- e. If any termination for default shall be determined by a court or arbitrator to be wrongful, both parties agree that it shall be deemed a termination for convenience under Section 19.a, above.

20. Independent GC/CM

- a. In performing work and services hereunder, the GC/CM and its subcontractors, sub-consultants, employees, agents, and representatives shall be acting as independent contractors, and shall not be deemed or construed to be employees or agents of the City in any manner whatsoever.
- b. The GC/CM shall not hold itself out as, nor claim to be, an officer or employee of the City by reason hereof and will not make any claim, demand, or application to or for any right or privilege applicable to an officer or employee of the City.
- c. The GC/CM shall be solely responsible for any claims for wages or compensation by GC/CM employees, agents, and representatives, including subcontractors and sub-consultants, and save and hold the City harmless therefrom.

21. Indemnification

a. To the maximum extent permitted by law or the provisions of this section, the GC/CM agrees to release, indemnify, defend, and save harmless the City, its successors and assigns, and its and their shareholders, officers, officials, directors, employees, and consultants (collectively "the Indemnified Parties") from and against any liability including any and all suits, claims, actions, losses, costs (including without limitation attorneys' fees), penalties, response costs, and damages of whatsoever kind or nature to the extent arising out of, in connection with, or incident to the GC/CM's performance of this Contract or the Work (all such

suits, claims, actions, losses, costs, penalties, response costs, and damages collectively, "Claims"). The GC/CM's obligations under this Section 21 shall not apply to Claims caused by the sole negligence of the City. In the event of liability for damages arising out of bodily injury to persons or damages to property caused by or resulting from the concurrent negligence of the GC/CM and the City, its officers, officials, employees, volunteers and consultants, the GC/CM's liability, including the duty and cost to defend, hereunder shall be only to the extent of the GC/CM's negligence. FOR THE PURPOSE OF THIS SECTION 21 AND THE RIGHTS PROVIDED HEREIN, GC/CM SPECIFICALLY WAIVES ITS IMMUNITY UNDER INDUSTRIAL INSURANCE, TITLE 51 RCW. This waiver has been mutually negotiated by the parties. The provisions of this section shall survive the expiration or termination of this Agreement.

22. Entire Agreement

a. This Contract constitutes the entire understanding between the GC/CM and the City relative to the matters identified herein. A Notice to Proceed with Preconstruction Services will be issued after execution of this Contract. The term of the Contract shall be from the effective date of this Contract through the completion of Preconstruction Services as agreed to by the City, unless terminated earlier in accordance with Section 19.

23. Notices

a. Notices required in this Contract shall be in writing and either hand delivered during normal business hours, or mailed with postage prepaid, to the addresses below. While hard copies with wet signatures are required, emailed copies can be transmitted in advance of the signed copy are sent to the recipient. In person or courier submittals shall be delivered to Redmond City Hall Customer Service Desk, 15670 NE 85th Street, Redmond, WA 98052.

City of Redmond Eric Dawson, MS 1NPW PO Box 97010 Redmond, WA 98073-9710

ecdawson@redmond.gov

Absher Construction Company Jeff Richards 1001 Shaw Road Puyallup, WA 98372

jeff.richards@AbsherCo.com

EXHIBITS: The following documents, whether attached hereto or not, are hereby incorporated by reference and made a part of this Contract, as if set forth herein in full:

Exhibit 1: Preconstruction Scope of Work dated March 15, 2021

Exhibit 2: Preconstruction Work Plan dated March 15, 2021

Exhibit 3: Insurance Requirements dated March 15, 2021

APPROVALS

IN WITNESS WHEREOF the parties hereto have caused this Agreement to be executed effective on the date of last signature below.

GC/CM	CITY OF REDMOND, Washington
Signature	Mayor
Olgitatoro	Mayor
Printed	Date
Title	
Date	
Federal Tax ID No.	
GC/CM / Contractor's Registration No.	
Attested:	Approved as to form:
CITY CLERK	CITY ATTORNEY
Date	Date

Exhibit 1

City of Redmond, WA GC/CM Preconstruction Contract

Scope of Work

City of Redmond March 15, 2021

Redmond Senior and Community Center Project Preconstruction Scope of Work

Task 1 Project Kick-off / Concept Phase Task Expanded Description

- 1.1 **Prepare Preconstruction Work Plan:** Preparation of a preconstruction work plan for review and approval by the Owner or their representative.
- 1.2 **Project Kickoff Meeting:** The purpose of this meeting will be to review the goals and objectives of the project, discuss the project approach, milestones and deliverables. On-line weekly coordination meetings will be held with the client team and the core design team members.
- 1.3 **Team Orientation Workshop / Partnering Session:** Participate in a facilitated Team Orientation Workshop / Partnering Session and possibly an SD Project Analysis Workshop. The workshop(s) or sessions are intended to promote a team environment through facilitated team building strategies and to develop specific strategies and plans with all major contracting parties.
- 1.4 **Owner/Design Team Meetings:** Attend Owner/Design Team Meetings
- 1.5 **Existing Conditions Assessment**: Review record drawings and investigate existing conditions. Recommend investigations to verify existing conditions and systems.
- 1.6 **Site Visit(s):** Visit site to verify existing conditions and systems.
- 1.7 **Equity Inclusion Planning:** As a project develops so do opportunities, as project specific community outreach evolves so does the pool of project participants. As these efforts mature the equity inclusion plan will be updated to ensure we are capitalizing on opportunity.
- 1.8 **Prepare Cost Estimate Task:** Estimating effort based on gross project areas utilizing summary level CSI line items in addition to definable bid-scopes. The estimate will be complete to include project contingencies, applicable overhead mark ups such as builder's risk insurance, liability insurance, city and state business & occupation tax and general contractor fee.
- 1.9 **Prepare Estimate A+C's Documentation:** This document will outline the assumptions made in the assembly of the current cost estimate.
- 1.10 Prepare Work Breakdown Structure (for estimating and/or scheduling purposes): Develop a work breakdown structure (WBS) with the Owner and Architect to be used in estimating, scheduling or both.
- 1.11 Conduct/Participate in Value Engineering Study: Conduct a formal or informal value engineering study with project stakeholders or keep the process internal to our estimating efforts.
- 1.12 **VE Tracking:** Create Value Engineering Tracking System
- 1.13 **Project Schedule:** Develop & maintain a preliminary project schedule. Summary level schedule focused on significant features of work, systems and collated scopes of work defining an initial construction path. Project development information during the preconstruction phase such as document development, estimate deliverables, permit submission and other critical elements necessary to meet the intended start of construction will be scheduled.

- 1.14 **Constructability Review:** Establish a Bluebeam constructability session for the entire project team, establish time frames, provide process guidance, collate comments into a tabular report for review and resolution tracking.
- 1.15 Site Logistics Study: Provide a site utilization plan establishing a secure site boundary, access and egress points, material storage and handling, refuse and recycle location, temporary facility locations, hoisting, truck routing, parking, office locations and similar. Identify potential constraints and provide resolutions. Identify adjacent impacts, required easements and temporary uses.
- 1.16 **Risk Management Planning:** Participate in the development and maintenance of the risk management plan.
- 1.17 **Quality Control / Quality Management Planning:** Continued development and maintenance of a quality control & quality management plan for all preconstruction activities. The quality control and quality management plan for construction during the preconstruction period will be develop in response to document development.
- 1.18 Develop BIM Project Execution Plan: This report assembles the outcomes this phase of the development work produced in a cohesive electronic document available to all project stakeholders.
- 1.19 Preconstruction Concept Phase Report: This report assembles the outcomes this phase of the development work produced in a cohesive electronic document available to all project stakeholders.
- **Monthly Progress Report:** The preparation and submission of a monthly progress report for services performed during the preconstruction period.

Task 2 Schematic Design Phase Task Expanded Description

- 2.1 Owner/Design Team Meetings: Attend Owner/Design Team Meetings
- 2.2 Community Outreach and Engagement: Planning, implementation, execution and monitoring a community outreach and engagement plan focused on developing SBE, DBE, MBE, WBE & MWBE contracting opportunities.
- 2.3 **Equity Inclusion Planning:** Planning, implementation, execution and monitoring equity inclusion focused on SBE, DBE, MBE, WBE & MWBE contracting opportunities.
- 2.4 **Equity Reporting:** Create contracting opportunity log based on a specific project detailed by scopes of work required to complete a project. Early planning and monitoring to ensure the project maximizes SBE, DBE, MBE, WBE & MWBE participation.
- 2.5 **SBE, DBE, MBE, WBE & MWBE Subcontractor Outreach:** Work with local incubators, service providers, professional associations, government, and private industry to connect with SBE, DBE, MBE, WBE & MWBE trade partners who perform work in our community. We will ensure these identified trade partners are included in all Absher bid solicitations to ensure we are providing equitable access and opportunities to our work.
- 2.6 **Periodic Estimate Updates:** Provide various cost studies as a support function of project development.

- 2.7 **Prepare Cost Estimate:** This formal cost estimate is an update to the prior estimate(s) provided. Bid-scope-worksheet detail will be added to the detail breakdown matching the document evolution.
- 2.8 **Prepare Estimate Variance Report:** This report will compare the current estimate against previous cost estimates articulating newly added, revised or removed scopes of work.
- 2.9 **Target Value Specific Estimate:** This estimate will be a collaborative effort between the owner, design team, consultants (as necessary) and Absher to identify target-values in specific scopes of work in an effort to align project costs with available project dollars.
- 2.10 **VE Log:** Update & Expand the Value Engineering Log
- 2.11 **Prepare Estimate A+C's Documentation:** This document will outline the assumptions made in the assembly of the current cost estimate.
- 2.12 **Prepare Work Breakdown Structure:** (for estimating and/or scheduling purposes) Update the work breakdown structure (WBS) with the Owner and Architect to be used in estimating, scheduling, or both developed in 1.10.
- 2.13 **Project Schedule:** Update the preliminary project schedule with increasing detail in line with project development. At this stage a clear critical path will be established.
- 2.14 **Constructability Review:** Establish a new Bluebeam constructability session for the entire project team, establish time frames, provide process guidance to new team members, collate comments into a tabular report for review and resolution tracking.
- 2.15 Site Logistics Study: Update the site utilization plan confirming the secure site boundary, access and egress points, material storage and handling, refuse and recycle location, temporary facility locations, hoisting, truck routing, parking, office locations and similar. Identify potential constraints and provide resolutions. Identify adjacent impacts, required easements and temporary uses.
- 2.16 **Subcontract / Bid Packaging Planning:** Prepare a bid packaging plan in line with document and contract development.
- 2.17 **Trade Partner Engagement:** Prepare an RFP for the selection of specific trade partners, issue RFP, track responses, evaluate responses, conduct trade partner interviews.
- 2.18 **Develop BIM Project Execution Plan:** Participate in meeting with Opsis Architecture and the City to identify BIM related goals, services, file management, process mapping, and software systems. It's anticipated that the GC/CM will be working with Revit using BIM 360 and Navisworks for BIM efforts on this project.
- 2.19 **Risk Management Planning:** Continued participation in development and maintenance of the established risk management plan.
- 2.20 **Quality Control / Quality Management Planning:** Continued development and maintenance of a quality control & quality management plan for all preconstruction activities. The quality control and quality management plan for construction during the preconstruction period will be develop in response to document development.
- 2.21 **Preconstruction Schematic Design Phase Report:** This report assembles the outcomes this phase of the development work produced in a cohesive electronic document available to all project stakeholders.

2.22 **Monthly Progress Report:** The preparation and submission of a monthly progress report for services performed during the preconstruction period.

Task 3 Design Development Phase Task Expanded Description

- 3.1 Owner/Design Team Meetings: Attend Owner/Design Team Meetings
- 3.2 **Community Outreach and Engagement:** Continued (from 2.2) implementation, execution and monitoring a community outreach and engagement plan focused on developing SBE, DBE, MBE, WBE & MWBE contracting opportunities.
- 3.3 **Equity Inclusion Planning:** Continued (from 2.3) implementation, execution and monitoring equity inclusion focused on SBE, DBE, MBE, WBE & MWBE contracting opportunities.
- 3.4 **Equity Reporting:** Update contracting opportunity log based on a specific project detailed by scopes of work required to complete a project. Early planning and monitoring to ensure the project maximizes SBE, DBE, MBE, WBE & MWBE participation.
- 3.5 **SBE, DBE, MBE, WBE & MWBE Subcontractor Outreach:** Continued work with local incubators, service providers, professional associations, government, and private industry to connect with SBE, DBE, MBE, WBE & MWBE trade partners who perform work in our community. We will ensure these identified trade partners are included in all Absher bid solicitations to ensure we are providing equitable access and opportunities to our work.
- 3.6 **SBE, DBE, MBE, WBE & MWBE Bid Package / Work Scope Development:** Operations and estimating staff will work to understand local trade partner abilities aligning work opportunities best suited to SBE, DBE, MBE, WBE & MWBE firms.
- 3.7 **Conduct SBE, DBE, MBE, WBE & MWBE Bidding Workshops:** Through our community outreach and engagement we will offer bidding workshops to SBE, DBE, MBE, WBE & MWBE trade partners who intend to bid on our upcoming project(s). These workshops are aimed at ensuring these trade partners have a clear understanding of the project scope, bidding documents and timeline for submitting a bid, construction and project completion.
- 3.8 **Periodic Estimate Updates:** Provide various cost studies as a support function of project development.
- 3.9 **Prepare Cost Estimate:** This formal cost estimate is an update to the prior estimate(s) provided. Bid-scope-worksheet detail will be added to the detail breakdown matching the document evolution.
- 3.10 **Prepare Estimate Variance Report:** This report will compare the current estimate against previous cost estimates articulating newly added, revised or removed scopes of work.
- 3.11 **Target Value Specific Estimate:** This estimate will be a collaborative effort between the owner, design team, consultants (as necessary) and Absher to identify target-values in specific scopes of work in an effort to align project costs with available project dollars.
- 3.12 **Cash Flow Schedule:** Prepare an initial cash-flow schedule for the owner's use.
- 3.13 **Subcontract / Bid Packaging Planning:** Prepare a bid packaging plan in line with document and contract development.
- 3.14 **VE Log:** Update & Expand the Value Engineering Log

- 3.15 **Prepare Estimate A+C's Documentation:** This document will outline the assumptions made in the assembly of the current cost estimate.
- 3.16 **Prepare Work Breakdown Structure** (for estimating and/or scheduling purposes): Update work breakdown structure (WBS) with the Owner, Architect, and project stakeholders to be used in estimating, scheduling or both.
- 3.17 **Project Schedule:** Update the current project schedule to include increasing detail in line with project development. The critical path will be expanded with more detail.
- 3.18 **Constructability Review:** Establish a new Bluebeam constructability session for the entire project team, establish time frames, provide process guidance to new team members, collate comments into a tabular report for review and resolution tracking.
- 3.19 **Update Site Logistics Study:** Update the site utilization plan confirming the secure site boundary, access and egress points, material storage and handling, refuse and recycle location, temporary facility locations, hoisting, truck routing, parking, office locations and similar. Identify potential constraints and provide resolutions. Identify adjacent impacts, required easements and temporary uses.
- 3.20 **Agency Coordination Meetings:** Meetings with AHJ's such as city permitting agencies, state agencies, etc.
- 3.21 **Develop BIM Project Execution Plan:** Participate in meeting with Opsis Architecture and the City to identify BIM related goals, services, file management, process mapping, and software systems.
- 3.22 Design Model 3D Coordination: Run DD level design models through clash detection software and provide the team with recommendations and results that will help eliminate downstream coordination issues.
- 3.23 **Model-based Scope Analysis:** Utilize design models to support and verify (when applicable) quantity take off, and developing bid package ID in models.
- 3.24 **Risk Management Planning:** Continued participation in maintenance of the established risk management plan.
- 3.25 **Quality Control / Quality Management Planning:** Continued development and maintenance of a quality control & quality management plan for all preconstruction activities. The quality control and quality management plan for construction during the preconstruction period will be develop in response to document development.
- 3.26 **Preconstruction Design Development Phase Report:** This report assembles the outcomes this phase of the development work produced in a cohesive electronic document available to all project stakeholders. This report will include a draft subcontracting plan, construction phasing plan, draft advertisement for subcontractor work, draft subcontract forms, draft site logistics plan, draft safety plan, draft construction procedures manual, early procurement and award recommendations, preliminary subcontractor buyout and construction schedule and estimate.
- 3.27 **Safety Procedures Manual:** Prepare and submit a draft safety procedures plan at the end of the DD phase.
- 3.28 **Monthly Progress Report:** The preparation and submission of a monthly progress report for services performed during the preconstruction period.

Task 4 Construction Document / MACC Preparation Phase Task Expanded Description

- 4.1 **Owner/Design Team Meetings:** Attend Owner/Design Team Meetings
- 4.2 **Community Outreach and Engagement:** Continued implementation, execution and monitoring a community outreach and engagement plan focused on developing SBE, DBE, MBE, WBE & MWBE contracting opportunities.
- 4.3 **Equity Inclusion Planning:** Update implementation, execution and monitoring equity inclusion focused on SBE, DBE, MBE, WBE & MWBE contracting opportunities.
- 4.4 **Equity Reporting:** Create contracting opportunity log based on a specific project detailed by scopes of work required to complete a project. Early planning and monitoring to ensure the project maximizes SBE, DBE, MBE, WBE & MWBE participation.
- 4.5 **SBE, DBE, MBE, WBE & MWBE Subcontractor Outreach:** Continued work with local incubators, service providers, professional associations, government and private industry to connect with SBE, DBE, MBE, WBE & MWBE trade partners who perform work in our community. We will ensure these identified trade partners are included in all Absher bid solicitations to ensure we are providing equitable access and opportunities to our work.
- 4.6 **Subcontract Bid Package / Work Scope Development:** Our operations and estimating staff will work to understand local trade partner abilities aligning work opportunities best suited to SBE, DBE, MBE, WBE & MWBE firms as well as other trade partners.
- 4.7 **Conduct SBE, DBE, MBE, WBE & MWBE Bidding Workshops:** Through our community outreach and engagement we will offer bidding workshops to SBE, DBE, MBE, WBE & MWBE trade partners who intend to bid on our upcoming project(s). These workshops are aimed at ensuring these trade partners have a clear understanding of the project scope, bidding documents and timeline for submitting a bid, construction and project completion.
- 4.8 **Periodic Estimate Updates:** Provide various cost studies as a support function of project development.
- 4.9 **Prepare Cost Estimate** (may include MACC level detail): This formal cost estimate is an update to the prior estimate(s) provide. Bid-scope-worksheet detail will be added to the detail breakdown matching the document evolution.
- 4.10 **GMP / MACC Negotiations:** Negotiation period related to establishing an agreed to GMP or MACC for the project NO CHARGE FOR THIS TASK.
- 4.11 **Prepare Estimate Variance Report:** This report will compare the current estimate against previous cost estimates articulating newly added, revised or removed scopes of work.
- 4.12 **Target Value Specific Estimate:** This estimate will be a collaborative effort between the owner, design team, consultants (as necessary) and Absher to identify target-values in specific scopes of work in an effort to align project costs with available project dollars. An TVE at this stage most likely will be focused on a mini-MACC or subset MACC estimate.
- 4.13 **Cash Flow Schedule:** Update the initial cash-flow schedule for the owner's use.
- 4.14 **VE Log:** Update and expand the value engineering log.
- 4.15 **Prepare Estimate A+C's Documentation:** This document will outline the assumptions made in the assembly of the current cost estimate.

- 4.16 Update Prepare Work Breakdown Structure (for estimating and/or scheduling purposes): Update WBS with the Owner, Architect and project stakeholders to be used in estimating, scheduling or both.
- 4.17 **Project Schedule:** Update the current project schedule to include increasing detail in line with project development. The critical path will be expanded with more detail.
- 4.18 **Constructability Review:** Establish a new Bluebeam constructability session for the entire project team, establish time frames, provide process guidance to new team members, collate comments into a tabular report for review and resolution tracking.
- 4.19 **Update Site Logistics Study:** Update the site utilization plan confirming the secure site boundary, access and egress points, material storage and handling, refuse and recycle location, temporary facility locations, hoisting, truck routing, parking, office locations and similar. Identify potential constraints and provide resolutions. Identify adjacent impacts, required easements and temporary uses.
- 4.20 **Agency Coordination Meetings:** Meetings with AHJ's city permitting agencies, state agencies, etc.
- 4.21 **Develop 4D Model from CPM:** Owner/Design Team Integrate the current schedule with the model in 4D software to illustrate work sequencing and test schedule logic.
- 4.22 **Model-based Scope Analysis:** Utilize design models to support and verify (when applicable) quantity take off, and developing bid package ID in models.
- 4.23 **Permit Submission Support:** Services related to submitting for and obtaining project specific permits.
- 4.24 **Risk Management Plan:** Continued support in maintaining the established risk management plan.
- 4.25 **Quality Control / Quality Management Planning:** Continued development and maintenance of a quality control & quality management plan for all preconstruction activities. The quality control and quality management plan for construction during the preconstruction period will be develop in response to document development.
- 4.26 **Preconstruction CD Phase Report:** This report assembles the outcomes this phase of the development work produced in a cohesive electronic document available to all project stakeholders. This report will include a final subcontracting plan, final construction phasing plan advertisement form for subcontract work, subcontract agreement form, site logistics plan, safety plan, construction procedures manual, early procurement and award recommendations, subcontractor buyout and construction schedule, estimate.
- 4.27 **Monthly Progress Report:** The preparation and submission of a monthly progress report invoice for services performed during the preconstruction period.

Exhibit 2

City of Redmond, WA GC/CM Preconstruction Services Contract

Preconstruction Work Plan March 15, 2021

City of Redmond March 15, 2021



GC/CM Preconstruction Services Summary

TBD

TBD

TBD

TBD

TBD

Bid Date: 15-Mar-21
Pre-Con Notice to Proceed: 11-May-21

Pre-Con Complete: 1-Mar-22

Pre-Construction Duration (Months): 9.67

Site Construction NTP: 1-Apr-22 Site Work Complete: 1-Jun-22

Vertical Construction Start: 2-Jun-22
Project Substantial Completion: 23-Dec-23

SF - Site Area (x.xx Acres): TBD SF - New Construction: TBD SF - Demolition: 0 PRECONSTRUCTION SERVICS FEE \$ 360,550 (Washington State Sales Tax not included)

Estimated MACC \$ 25,000,000

Position	Hours	Task 1 - Project Kick-off / Concept Phase	Hours		Schematic n Phase	Hours		: 3 - Design velopment Phase	Hours	Cor Docui	Task 4 - Instruction Ment / GMP ACC Phase		Total
Director of Precon.	114	\$ 16,188	184	۲	26,128	204	ć	28,968	228	\$	32,376	\$	103,660
Operations Director	114			\$ \$	-	34	\$ \$		36	۶ \$	5,112		,
•	0	\$ 1,988 \$ -			5,964 -	0	۶ \$	4,800 -			,		17,864
Project Executive	20	\$ 1,600	0	\$		72		- 5,760	28	\$	3,976		3,976
Project Manager				\$	4,000		\$,	112	\$	8,960	\$	20,320
Project Super.	40	\$ 4,000		\$	4,000	94	\$	9,400	132	\$	13,200	\$	30,600
Project Engineer	28	\$ 1,680		\$	2,880	72	\$	4,320	126	\$	7,560	\$	16,440
Project Scheduler	4	\$ 360		\$	1,800	34	\$	3,060	44	\$	3,960	\$	9,180
VDC Manager	24	\$ 2,280		\$	380	20	\$	1,900	26	\$	2,470	\$	7,030
VDC Engineer	4	\$ 300	0	\$	-	48	\$	3,600	56	\$	4,200	\$	8,100
Design Phase Manager	24	\$ 2,280) 20	\$	1,900	64	\$	6,080	68	\$	6,460	\$	16,720
Diversity & Inclusion Procurement Manager	6	\$ 510) 4	\$	340	20	\$	1,700	28	\$	2,380	\$	4,930
Quality Control Manager	4	\$ 360	0	\$	-	8	\$	720	4	\$	360	\$	1,440
Safety Manager	6	\$ 540) 2	\$	180	10	\$	900	2	\$	180	\$	1,800
Chief Estimator	42	\$ 3,570	64	\$	5,440	64	\$	5,440	86	\$	7,310	\$	21,760
Estimator	80	\$ 6,800	236	\$	20,060	416	\$	35,360	406	\$	34,510	\$	96,730
Project Administrator	0	\$ -	0	\$	-	0	\$	-	0	\$	-	\$	-
Subtotal Labor (Rounded) Preconstruction Support Services	410	\$ 42,456	5 714	\$	73,072	1160	\$	112,008	1382	\$	133,014	\$	360,550
Site Investigation Labor		\$ -		\$	-		\$	-		\$	-	\$	
Site Investigation Material		\$ -		\$	-		\$	-		\$	_	\$	-
Travel/Subsistence		\$ -		\$	-		\$	-		\$	_	\$	-
Vehicles		\$ -		\$	_		\$	_		\$	_	\$	_
Reproduction/Postage/Docs		\$ -		\$	_		Ś	_		\$	_	\$	_
M & E Consultants		ς -		\$			\$	_		ς .	_	\$	_
Inclusion Task Force Support Services		¢ _		\$	_		\$			¢		\$	
Community Outreach Support		Ċ -		\$	_		\$			ب خ	_	\$	_
IT Support		٠ د		\$ \$	-		۶ \$	-		ې د	-	۶ \$	-
• •		٠ د		۶ \$	-		۶ \$	-		ې د	-	۶ \$	-
State B & O Tax		\$ -		'	-		'	-		\$	-		-
City License		> -		\$	-		\$	-		\$ ¢	-	\$	-
Bond		\$ -		\$	-		\$	-		\$	-	\$	-
Liability Insurance		\$ -		\$	-		\$	-		\$	-	\$	-
Total by Phase		\$ 42,456	j	\$	73,072		\$	112,008.00		\$	133,014	\$	360,550
					TOT	VI DDEC	ONST	RUCTION SEF	VIICES (V	MSST n	at included\:	¢	360,550
					101	AL FILL	ONSIT	VOCTION SEL	VICES (W331 II	ot included).		300,33



		Director of Precon.	Operations Director	Project Manager	Project Super.	Project Engineer	Project Scheduler	VDC Manager	VDC Engineer	Design Phase Manager	Diversity & Inclusion Procurement Manager	Quality Control Manager	Safety Manager	Chief Estimator	Estimator	Total Hrs
		Blaine Wolfe	Doug Orth	Cory Patton	Dennis Smith	Keara Flynn	Dan McCooey	Kyle Absher	Matt Quijano	Brooke McNally	Stephanie Caldwell	Kelly Spacek	Greg Boyd	Adam Buckley	Estimating Department	Total ills
Task 1 - Project Kick-off / Concept Phase	Task Expanded Description	Approximate Du	ration = (X Mo	nth)												
·	Preparation of a preconstruction work plan for review and approval by the Owner or their	16				8										24.00
	representative					_										
	The purpose of this meeting will be to review the goals and objectives of the project, discuss the project approach, milestones and deliverables. On-line weekly coordination meetings will be	2	2	2	2	2	2	2	2	2	2	2	2	2		26.00
	held with the client team and the core design team members.	2	2		_	2		2			2		_			20.00
	Participate in a facilitated Team Orientation Workshop / Partnering Session and possibly an SD															
	Project Analysis Workshop. The workshop(s) or sessions are intended to promote a team	2	2	2	2	2	2	2	2	2	2	2	2	2		26.00
	environment through facilitated team building strategies and to develop specific strategies and	2	2	2	2	2	2	2	2	2	2	2	2	2		20.00
	plans with all major contracting parties.															
Task 1.4 - Owner/Design Team Meetings		16														16.00
· ·	Review record drawings and investigate existing conditions. Recommend investigations to verify existing conditions and systems.	4			4											8.00
	Visit site to verify existing conditions and systems.	8		4	6											18.00
	As a project develops so do opportunities, as project specific community outreach evolves so	Ü		-												10.00
	does the pool of project participants. As these efforts mature the equity inclusion plan will be	4									2			2		8.00
	updated to ensure we are capitalizing on opportunity.															
Task 1.8 - Prepare Cost Estimate Task	Estimating effort based on gross project areas utilizing summary level CSI line items in addition to															
	definable bid-scopes. The estimate will be complete to include project contingencies, applicable	8	4											24	80	116.00
	overhead mark ups such as builder's risk insurance, liability insurance, city and state business &	_														
T 140 D 5 11 1 4 11 0 0 1 15 11	occupation tax and general contractor fee.															
·	This document will outline the assumptions made in the assembly of the current cost estimate.	2	2													4.00
Documentation Tack 1.10 - Prepare Work Breakdown Structure (for estimating	Develop a work breakdown structure (WBS) with the Owner, Architect to be used in estimating,															
and/or scheduling purposes)	· · · · · · · · · · · · · · · · · · ·	2			2											4.00
Task 1.11 - Conduct/Participate in Value Engineering Study	Conduct either a formal or informal value engineering study with project stakeholders or keep													_		
	the process internal to our estimating efforts.	4												4		8.00
Task 1.12 - VE Tracking	Create Value Engineering Tracking System	4												2		6.00
	Develop & maintain a preliminary project schedule. Summary level schedule focused on															
	significant features of work, systems and collated scopes of work defining an initial construction															
	path. Project development information during the preconstruction phase such as document	8			8											16.00
	development, estimate deliverables, permit submission and other critical elements necessary to															
	meet the intended start of construction will be scheduled. Establish a Bluebeam constructability session for the entire project team, establish time frames,															
, and the second	provide process guidance, collate comments into a tabular report for review and resolution	8		8	8									4		28.00
	tracking.	G			J											20.00
	Provide a site utilization plan establishing a secure site boundary, access and egress points,															
	material storage and handling, refuse and recycle location, temporary facility locations, hoisting,															
	truck routing, parking, office locations and similar. Identify potential constraints and provide	2		4	4											10.00
	resolutions. Identify adjacent impacts, required easements and temporary uses.															
																10.00
	Participate in the development and maintenance of the risk management plan.	2	2		2								2	2		10.00
	Continued development and maintenance of a quality control & quality management plan for all															
	preconstruction activities. The quality control and quality management plan for construction during the preconstruction period will be develop in response to document development.	2	2		2											6.00
	duffing the preconstruction period will be develop in response to document development.															
Task 1.18 - Develop BIM Project Execution Plan	This report assembles the outcomes this phase of the development work produced in a cohesive	Á						20		20						44.00
' '	electronic document available to all project stakeholders	4						20		20						44.00
Task 1.19 - Preconstruction Concept Phase Report	This report assembles the outcomes this phase of the development work produced in a cohesive	8				8										16.00
	electronic document available to all project stakeholders.	0				0										10.00
	The preparation and submission of a monthly progress report for services performed during the	8				8										16.00
	preconstruction period.	_			4.2	-		2.		2:					6.2	
Total Hours		114	14	20	\$ 100.00	28	\$ 00.00	24	¢ 75.00	24	6	\$ 00.00	6	42	\$0	410
Cost per Hour Total Cost per FTE		\$ 142.00	\$ 142.00				\$ 90.00			\$ 95.00 \$ 2,280				\$ 85.00 \$ 3,570		\$ 103.55 \$ 42,456



		Director of	Operations	Project	Project	Project	Project		VDC	Design	Diversity & Inclusion	Quality	Safety	Chief		
		Precon.	Director	Manager	Super.	Engineer	Scheduler	VDC Manager	Engineer	Phase Manager	Procurement Manager	Control Manager	Manager	Estimator	Estimator	Total Hrs
		Blaine Wolfe	Doug Orth	Cory Patton	Dennis Smith	Keara Flynn	Dan McCooey	Kyle Absher	Matt Quijano	Brooke McNally	Stephanie Caldwell	Kelly Spacek	Greg Boyd	Adam Buckley	Estimating Department	
Task 2 - Schematic Design Phase		Approximate Du	uration = (X MC	NTHS)												
, 0	Attend Owner/Design Team Meetings	40	8	8	8	16										80.00
Task 2.2 – Community Outreach and Engagement	Planning, implementation, execution and monitoring a community outreach and engagement plan focused on developing sbe, dbe, MBE, WBE & MWBE contracting opportunities.	8														8.00
	Planning, implementation, execution and monitoring equity inclusion focused on sbe, dbe, MBE, WBE & MWBE contracting opportunities	4	4													8.00
Task 2.4 - Equity Reporting	Create contracting opportunity log based on a specific project detailed by scopes of work required to complete a project. Early planning and monitoring to ensure the project maximizes sbe, dbe, MBE, WBE & MWBE participation.										4					4.00
Task 2.5 - sbe, dbe, MBE, WBE & MWBE Subcontractor Outreach	Work with local incubators, service providers, professional associations, government and private industry to connect with sbe, dbe, MBE, WBE & MWBE trade partners who perform work in our community. We will ensure these identified trade partners are included in all Absher bid solicitations to ensure we are providing equitable access and opportunities to our work.	4														4.00
Task 2.6 - Periodic Estimate Undates	Provide various cost studies as a support function of project development.	4	2											8		14.00
	This formal cost estimate is an update to the prior estimate(s) provided. Bid-scope-worksheet											 				
· · · · · · · · · · · · · · · · · · ·	detail will be added to the detail breakdown matching the document evolution. This report will compare the current estimate against previous cost estimates articulating newly	24	16	16		16				16				40	220	348.00
Tusk 2.0 Trepare Estimate variance Report	added, revised or removed scopes of work.	4														4.00
Task 2.9 - Target Value Specific Estimate	This estimate will be a collaborative effort between the owner, design team, consultants (as															
	necessary) and Absher to identify target-values in specific scopes of work in an effort to align project costs with available project dollars.	4	2											16	16	38.00
	Update and expand the value engineering log	4														4.00
Documentation	This document will outline the assumptions made in the assembly of the current cost estimate.	4														4.00
,	Update the work breakdown structure (WBS) with the Owner and Architect to be used in estimating, scheduling or both developed in 1.10 .	4														4.00
Task 2.13 - Project Schedule	Update the preliminary project schedule with increasing detail in line with project development. At this stage a clear critical path will be established.	8		8	8		16									40.00
Task 2.14 - Constructability Review	Establish a new Bluebeam constructability session for the entire project team, establish time frames, provide process guidance to new team members, collate comments into a tabular report for review and resolution tracking.	24		8	16											48.00
Task 2.15 - Site Logistics Study	Update the site utilization plan confirming the secure site boundary, access and egress points, material storage and handling, refuse and recycle location, temporary facility locations, hoisting, truck routing, parking, office locations and similar. Identify potential constraints and provide			4	4		4									12.00
	resolutions. Identify adjacent impacts, required easements and temporary uses.															
	Prepare a bid packaging plan in line with document and contract development.	2		4												6.00
	Prepare an RFP for the selection of specific trade partners, issue RFP, track responses, evaluate responses, conduct trade partner interviews.	16	8													24.00
	Lead meeting(s) with Project Stakeholders to identify BIM related goals, services, file management, process mapping, and software systems.	8						4		4						16.00
Task 2.19 - Risk Management Planning	Continued participation in development and maintenance of the established risk management plan.	4	2	2	2								2			12.00
Task 2.20 - Quality Control / Quality Management Planning	Continued development and maintenance of a quality control & quality management plan for all preconstruction activities. The quality control and quality management plan for construction	2			2											4.00
Task 2.21 - Preconstruction Schematic Design Phase Report	This report assembles the outcomes this phase of the development work produced in a cohesive	8				8						1				16.00
Task 2.22 - Monthly Progress Report	The preparation and submission of a monthly progress report for services performed during the preconstruction period.	8				8										16.00
Total Hours	process action periodi	184	42	50	40	48	20	4	0	20	4	0	2	64	236	714
Cost per Hour			\$ 142.00							\$ 95.00				\$ 85.00		
Total Cost per FTE		\$ 26,128	\$ 5,964	\$ 4,000	\$ 4,000	\$ 2,880	\$ 1,800	\$ 380	\$ -	\$ 1,900	\$ 340	\$ -	\$ 180	\$ 5,440	\$ 20,060	\$ 73,072



		Director of Precon.	Operations Director	Project Manager	Project Super.	Project Engineer	Project Scheduler	VDC Manager	VDC Engineer	Design Phase Manager	Diversity & Inclusion Procurement Manager	Quality Control Manager	Safety Manager	Chief Estimator	Estimator	Total Hrs
		Blaine Wolfe	Doug Orth	Cory Patton	Dennis Smith	Keara Flynn	Dan McCooey	Kyle Absher	Matt Quijano	Brooke McNally	Stephanie Caldwell	Kelly Spacek	Greg Boyd	Adam Buckley	Estimating Department	Total III3
Task 3 - Design Development Phase		Approximate Du	uration = (X MC	NTHS)												
Task 3.1 - Owner/Design Team Meetings	Attend Owner/Design Team Meetings	32	8	8		16										64.00
Task 3.2 – Community Outreach and Engagement	Continued (from 2.2) implementation, execution and monitoring a community outreach and	16														16.00
	engagement plan focused on developing sbe, dbe, MBE, WBE & MWBE contracting opportunities	10														10.00
	Continued (from 2.3) implementation, execution and monitoring equity inclusion focused on sbe,	16	2								20					38.00
	dbe, MBE, WBE & MWBE contracting opportunities	10	2								20					38.00
Task 3.4 - Equity Reporting	Update contracting opportunity log based on a specific project detailed by scopes of work															
	required to complete a project. Early planning and monitoring to ensure the project maximizes	4														4.00
Took 2.5. aha dha MADE MADE 9 MAMDE Subsentirentari Outreach	sbe, dbe, MBE, WBE & MWBE participation.															
	Continued work with local incubators, service providers, professional associations, government and private industry to connect with sbe, dbe, MBE, WBE & MWBE trade partners who perform															
	work in our community. We will ensure these identified trade partners are included in all Absher	8														8.00
	bid solicitations to ensure we are providing equitable access and opportunities to our work.	J														0.00
	bid solicitations to ensure we are providing equitable access and opportunities to our work.															
Task 3.6 - sbe, dbe, MBE, WBE & MWBE Bid Package / Work Scope	Our operations and estimating staff will work to understand local trade partner abilities aligning	4														4.00
	work opportunities best suited to sbe, dbe, MBE, WBE & MWBE firms.	4														4.00
Task 3.7 - Conduct sbe, dbe, MBE, WBE & MWBE Bidding	Through our community outreach and engagement we will offer bidding workshops to sbe, dbe,															
Workshops	MBE, WBE & MWBE trade partners who intend to bid on our upcoming project(s). These															
	workshops are aimed at ensuring these trade partners have a clear understanding of the project	8														8.00
	scope, bidding documents and timeline for submitting a bid, construction and project															
T 120 D : 1: 5 ::	completion.	16	2											0	1.6	42.00
	Provide various cost studies as a support function of project development. This formal cost estimate is an update to The prior estimate(s) provided. Bid-scope-worksheet	16	2											8	16	42.00
Task 3.9 - Prepare Cost Estimate	detail will be added to The detail breakdown matching The document evolution.	8	8	8	4	8								48	400	484.00
Task 3 10 - Prepare Estimate Variance Report	This report will compare the current estimate against previous cost estimates articulating newly															
rusk 5.10 Trepare Estimate variance Report	added, revised or removed scopes of work.	4														4.00
Task 3.11 - Target Value Specific Estimate	This estimate will be a collaborative effort between the owner, design team, consultants (as															
·	necessary) and Absher to identify target-values in specific scopes of work in an effort to align	8														8.00
	project costs with available project dollars.															
	Prepare an initial cash-flow schedule for the owner's use.	4														4.00
	Prepare a bid packaging plan in line with document and contract development.	8		24										8		40.00
	Update and expand the value engineering log															0.00
· · · · · · · · · · · · · · · · · · ·	This document will outline the assumptions made in the assembly of the current cost estimate.	2														2.00
,	Update work breakdown structure (WBS) with the Owner, Architect and project stakeholders to	2			2		2									6.00
	be used in estimating, scheduling or both.															
Task 3.17 - Project Schedule	Update the current project schedule to include increasing detail in line with project	2		8	32		32									74.00
Task 3 18 - Constructability Review	development. The critical path will be expanded with more detail. Establish a new Bluebeam constructability session for the entire project team, establish time															
rask 5.10 - Collisti detability Neview	frames, provide process guidance to new team members, collate comments into a tabular report	26	10	16	34	24										109.80
	for review and resolution tracking.	20	15	10												103.00
Task 3.19 - Update Site Logistics Study	Update the site utilization plan confirming the secure site boundary, access and egress points,															
	material storage and handling, refuse and recycle location, temporary facility locations, hoisting,															0.00
	truck routing, parking, office locations and similar. Identify potential constraints and provide			4	4											8.00
	resolutions. Identify adjacent impacts, required easements and temporary uses.															
Task - 3.20 - Agency Coordination Meetings	Meetings with AHJ's such as WSDOT, city permitting agencies, state agencies, transit authorities,	4		4	4											12.00
	port authorities, etc.	4		4	4											12.00
Task 3.21 - Develop BIM Project Execution Plan	Lead meeting(s) with Project Stakeholders to identify BIM related goals, services, file	4						4		4						12.00
	management, process mapping, and software systems.							<u> </u>		·						12.00
Task 3.22 - Design Model 3D Coordination	Run DD level design models through clash detection software and provide the team with	4						8	32							44.00
Tarlo 2.22 Mandal harrad Carra Arrabaia	recommendations and results that will help eliminate downsteam coordination issues.		1					1								
i ask 3.23 - Model-pased Scope Analysis	Utilize design models to support and verify (when applicable) quantity take off, and developing	4						8	16	60						88.00
Tack 2 21 - Rick Management Planning	bid package ID in models. Continued participation in maintenance of the established risk management plan.	2	2		2								2			8.00
	Continued participation in maintenance of the established risk management plan. Continued development and maintenance of a quality control & quality management plan for all															0.00
, , , , ,	preconstruction activities. The quality control and quality management plan for construction															
	during the preconstruction period will be develop in response to document development.	2	2		8	8						8				28.00
	O , Parata in all all all and position to accomment action princing															



										Davies		Overline.				
		Director of Precon.	Operations Director	Project Manager	Project Super.	Project Engineer	Project Scheduler	VDC Manager	VDC Engineer	Design Phase Manager	Diversity & Inclusion Procurement Manager	Quality Control Manager	Safety Manager	Chief Estimator	Estimator	
				Cory	Dennis	Keara	Dan		Matt	Brooke		Kelly		Adam	Estimating	Total Hrs
		Blaine Wolfe	Doug Orth	Patton	Smith	Flynn	McCooey	Kyle Absher	Quijano	McNally	Stephanie Caldwell	Spacek	Greg Boyd	Buckley	Department	
Task 3.26 - Preconstruction Design Development Phase Report	This report assembles the outcomes this phase of the development work produced in a cohesive															
	electronic document available to all project stakeholders. This report will include a draft subcontracting plan, construction phasing plan, draft advertisement for subcontractor work,															
	draft subcontract forms, draft site logistics plan, draft safety plan, draft construction procedures	8				8										16.00
	manual, early procurement and award recommendations, preliminary subcontractor buyout and															
	construction schedule estimate															<u> </u>
Task 3.27 - Safety Procedures Manual	Prepare and submit a draft safety procedures plan at the end of the DD phase.				4								8			12.00
Task 3.28 - Monthly Progress Report	t The preparation and submission of a monthly progress report for services performed during the preconstruction period.	8				8										16.00
Total Hours	s	204	34	72	94	72	34	20	48	64	20	8	10	64	416	1160
Cost per Hour			\$ 142.00							\$ 95.00		\$ 90.00	\$ 90.00			\$ 96.57
Total Cost per FTE		\$ 28,968	\$ 4,800	\$ 5,760	\$ 9,400	\$ 4,320	\$ 3,060	\$ 1,900	\$ 3,600	\$ 6,080	\$ 1,700	\$ 720	\$ 900	\$ 5,440	\$ 35,360	\$ 112,008
Task 4 - Construction Document / GMP / MACC Phase			ration = (X MC			1	1	1	1			1	1	1		
Task 4.1 - Owner/Design Team Meetings	Attend Owner/Design Team Meetings	60	16	16	16	32										156.00
Task 4.2 – Community Outreach and Engagement	Continued implementation, execution and monitoring a community outreach and engagement plan focused on developing sbe, dbe, MBE, WBE & MWBE contracting opportunities	16				8					16					40.00
Task 4.3 - Equity Inclusion Planning	Update implementation, execution and monitoring equity inclusion focused on sbe, dbe, MBE, WBE & MWBE contracting opportunities	16														16.00
	Create contracting opportunity log based on a specific project detailed by scopes of work															
Task 4.4 - Equity Reporting	required to complete a project. Early planning and monitoring to ensure the project maximizes sbe, dbe, MBE, WBE & MWBE participation.	8														8.00
	Continued work with local incubators, service providers, professional associations, government															
Task 4.5 - sbe, dbe, MBE, WBE & MWBE Subcontractor Outreach	and private industry to connect with sbe, dbe, MBE, WBE & MWBE trade partners who perform	16														16.00
	work in our community. We will ensure these identified trade partners are included in all Absher															
	bid solicitations to ensure we are providing equitable access and opportunities to our work.															<u> </u>
Task 4.6 - Subcontract Bid Package / Work Scope Development	Our operations and estimating staff will work to understand local trade partner abilities aligning twork opportunities best suited to sbe, dbe, MBE, WBE & MWBE firms as well as other trade	16		40	16	16					4				8	100.00
Task 4.6 - Subcontract Bid Package / Work Scope Development	partners.	16		40	10	10					4				٥	100.00
	Through our community outreach and engagement we will offer bidding workshops to sbe, dbe,															
Task 4.7 - Conduct sbe, dbe, MBE, WBE & MWBE Bidding	MBE, WBE & MWBE trade partners who intend to bid on our upcoming project(s). These															
Workshops	workshops are aimed at ensuring these trade partners have a clear understanding of the project										8					8.00
,	scope, bidding documents and timeline for submitting a bid, construction and project completion.															
Task 4.8 - Periodic Estimate Updates	s Provide various cost studies as a support function of project development.													8		8.00
Task 4.9 - Prepare Cost Estimate	This formal cost estimate is an update to the prior estimate(s) provide. Bid-scope-worksheet	24	0	8	4	8								48	360	464.00
Task 4.9 - Frepare Cost Estimate	detail will be added to the detail breakdown matching the document evolution.	24	0	0	4	0								40	300	404.00
Task 4.10 - GMP / MACC Negotiations	Negotiation period related to establishing an agreed to GMP or MACC for the project - NO															0.00
	CHARGE FOR THIS TASK. This report will compare the current estimate against previous cost estimates articulating newly															1
Task 4.11 - Prepare Estimate Variance Report	added, revised or removed scopes of work.	2													4	6.00
	This estimate will be a collaborative effort between the owner, design team, consultants (as															
Task 4.12 - Target Value Specific Estimate	necessary) and Absher to identify target-values in specific scopes of work in an effort to align															4.00
	project costs with available project dollars. An TVE at this stage most likely will be focused on a															
Task 4.13 - Cash Flow Schedule	mini-MACC or subset GMP and not the entire GMP or MACC estimate. Update the initial cash-flow schedule for the owner's use.	4														4.00
	Update and expand the value engineering log.	8		8	8	8				8				8	8	56.00
Task 4.15 - Prepare Estimate Assumptions & Clarifications Documentation	This document will outline the assumptions made in the assembly of the current cost estimate.	4	2	2										8	8	26.00
	Update WBS with the Owner, Architect and project stakeholders to be used in estimating,				4		4								2	10.00
and/or schedling purposes					4		4								2	10.00
Task 4.17 - Project Schedule	Update the current project schedule to include increasing detail in line with project	10	8	8	32		40							8		106.00
	development. The critical path will be expanded with more detail. Establish a new Bluebeam constructability session for the entire project team, establish time					-	1		-			-				-
Task 4.18 - Constructability Review	rames, provide process guidance to new team members, collate comments into a tabular report	16		24	32	32								4	16	124.00
	for review and resolution tracking.				<u></u> _											



		Director of	Operations	Project	Project	Project	Project	VDC Manager	VDC	Design Phase	Diversity & Inclusion	Quality Control	Safety	Chief	Estimator	
		Precon.	Director	Manager	Super.	Engineer	Scheduler		Engineer	Manager	Procurement Manager	Manager	Manager	Estimator		Total Hrs
		Blaine Wolfe	Doug Orth	Cory Patton	Dennis Smith	Keara Flynn	Dan McCooey	Kyle Absher	Matt Quijano	Brooke McNally	Stephanie Caldwell	Kelly Spacek	Greg Boyd	Adam Buckley	Estimating Department	
Task 4.19 - Update Site Logistics Study	Update the site utilization plan confirming the secure site boundary, access and egress points, material storage and handling, refuse and recycle location, temporary facility locations, hoisting, truck routing, parking, office locations and similar. Identify potential constraints and provide resolutions. Identify adjacent impacts, required easements and temporary uses.				2			2								4.00
Task - 4.20 - Agency Coordination Meetings	Meetings with AHJ's city permitting agencies, state agencies, etc.			6	4											10.00
	Owner/Design Team Integrate the current schedule with the model in 4D software to illustrate work sequencing and test schedule logic.	4						16	40							60.00
Task 4.22 - Model-based Scope Analysis	Utilize design models to support and verify (when applicable) quantity take off, and developing bid package ID in models.	4						8	16	60						88.00
Task 4.23 - Permit Submission Support	Services related to submitting for and obtaining project specific permits				4	6										10.00
Task 4.24 - Risk Management Planning	Continued support in maintaining the established risk management plan.		2		2								2	2		10.00
Task 4.25 - Quality Control / Quality Management Planning	Continued development and maintenance of a quality control & quality management plan for all preconstruction activities. The quality control and quality management plan for construction during the preconstruction period will be develop in response to document development.	4			8							4				16.00
Task 4.26 - Preconstruction CD / GMP Phase Report	This report assembles the outcomes this phase of the development work produced in a cohesive electronic document available to all project stakeholders. This report will include a final subcontracting plan, final construction phasing plan advertisement form for subcontract work, subcontract agreement form, site logistics plan, safety plan, construction procedures manual, early procurement and award recommendations, subcontractor buyout and construction schedule, estimate.	8				8										16.00
Lask 4.27 - Monthly Progress Report	The preparation and submission of a monthly progress report for services performed during the preconstruction period.	8				8										16.00
Total Hours		228	36	112	132	126	44	26	56	68	28	4	2	86	406	1382
Cost per Hour			\$ 142.00							\$ 95.00	'		\$ 90.00		'	\$ 96.25
Total Cost per FTE		\$ 32,376	\$ 5112	\$ 8,960	\$ 13 200	\$ 7560	\$ 3,960	\$ 2,470	\$ 4.200	\$ 6,460	\$ 2,380	\$ 360	\$ 180	\$ 7310	\$ 34 510	\$ 133,01

Exhibit 3

City of Redmond, WA GC/CM Preconstruction Services Contract

Insurance Requirements

City of Redmond March 15, 2021

1.0 General Insurance Requirements

- A. Prior to commencement of the Work, Contractor shall obtain all the insurance required by the Contract Documents and provide evidence satisfactory to City that such insurance has been procured. Review of the Contractor's insurance by City shall not relieve or decrease the liability of Contractor.
- B. The certificate holder shall be:

City of Redmond, Washington PO Box 97010 Redmond, WA 98073-9710

- C. The Contractor shall procure and maintain the insurance described in all subsections of this Attachment D, from insurers with a current A. M. Best rating of not less than A-: VII and licensed to do business in the State of Washington. The Contracting Agency reserves the right to approve or reject the insurance provided, based on the insurer's financial condition.
- D. The Contractor shall keep this insurance in force without interruption from the commencement of the Contractor's Work through the term of the Contract and for thirty (30) days after the Final Acceptance date, unless otherwise indicated below.
- D. The Contractor's Automobile Liability, Commercial General Liability and Excess or Umbrella Liability insurance policies shall be primary and non-contributory insurance as respects the Contracting Agency's insurance, self-insurance, or self-insured pool coverage. Any insurance, self-insurance, or self-insurance, or self-insurance pool coverage maintained by the City shall be excess of the Contractor's insurance and shall not contribute with it.
- E. The Contractor shall provide the City and all additional insureds with written notice of any policy cancellation, within two business days of their receipt of such notice.
- F. The Contractor shall not begin work under the Contract until the required insurance has been obtained and approved by the City.
- G. Failure on the part of the Contractor to maintain the insurance as required shall constitute a material breach of contract, upon which the City may, after giving five business days' notice to the Contractor to correct the breach, immediately terminate the Contract or, at its discretion, procure or renew such insurance and pay any and all premiums in connection therewith, with any sums so expended to be repaid to the Contracting Agency on demand, or at the sole discretion of the City, offset against funds due the Contractor from the City.
- H. All costs for insurance shall be incidental to and included in the unit or lump sum prices of the Contract and no additional payment will be made.

2.0 Additional Insured

A. All insurance policies, with the exception of Workers Compensation shall name the following listed entities as additional insured(s) using the forms or endorsements required herein. The City

- of Redmond and its officers, elected officials, employees, consultants (including Opsis Architecture, LLP and DBecker Consulting, LLC), and agents shall be listed as primary, non-contributory additional insured. The required additional insured endorsements shall be at least as broad as ISO forms CG 20 07 and CG 20 26.
- B. The above-listed entities shall be additional insured(s) for the full available limits of liability maintained by the Contractor, irrespective of whether such limits maintained by the Contractor are greater than those required by this Contract, and irrespective of whether the Certificate of Insurance provided by the Contractor pursuant to section 3.0 describes limits lower than those maintained by the Contractor.
- C. For Commercial General Liability insurance coverage, the required additional insured endorsements shall be at least as broad as ISO forms CG 20 10 10 01 for ongoing operations and CG 20 37 10 01 for completed operations.

3.0 Subcontractors

- A. The Contractor shall cause each Subcontractor of every tier to provide insurance coverage that complies with all applicable requirements of the Contractor-provided insurance as set forth herein, except the Contractor shall have sole responsibility for determining the limits of coverage required to be obtained by Subcontractors.
- B. The Contractor shall ensure that all Subcontractors of every tier add all entities listed in section 2.0 as additional insureds and provide proof of such on the policies as required by that section as detailed in section 2.0 using an endorsement as least as broad as ISO CG 20 10 10 01 for ongoing operations and CG 20 37 10 01 for completed operations.
- C. Upon request by the City, the Contractor shall forward to the City evidence of insurance and copies of the additional insured endorsements of each Subcontractor of every tier as required in section 4.0 Verification of Coverage.

4.0 Verification of Coverage

- A. The Contractor shall deliver to the City a Certificate(s) of Insurance and endorsements for each policy of insurance meeting the requirements set forth herein when the Contractor delivers the signed Contract for the work. Failure of City to demand such verification of coverage with these insurance requirements or failure of City to identify a deficiency from the insurance documentation provided shall not be construed as a waiver of Contractor's obligation to maintain such insurance.
- B. Verification of coverage shall include:
 - 1 An ACORD certificate or a form determined by the City to be equivalent.
 - 2 Copies of all endorsements naming City and all other entities listed in section 2.0 as additional insured(s), showing the policy number. The Contractor may submit a copy of any blanket additional insured clause from its policies instead of a separate endorsement.

- 3 Any other amendatory endorsements to show the coverage required herein.
- 4 A notation of coverage enhancements on the Certificate of Insurance shall not satisfy these requirements actual endorsements must be submitted.
- 5 The GC/CM shall provide the City with a new certificate confirming renewal and/or changes to the policy whenever the policy is changed or renewed or at least once a year, whichever occurs first.

5.0 Coverages and Limits

- A. The insurance shall provide the minimum coverages and limits set forth below. Contractor's maintenance of insurance, its scope of coverage, and limits as required herein shall not be construed to limit the liability of the Contractor to the coverage provided by such insurance, or otherwise limit the City's recourse to any remedy available at law or in equity.
- B. All deductibles and self-insured retentions must be disclosed and are subject to approval by the City. The cost of any claim payments falling within the deductible or self-insured retention shall be the responsibility of the Contractor. In the event an additional insured incurs a liability subject to any policy's deductibles or self-insured retention, said deductibles or self-insured retention shall be the responsibility of the Contractor.

C. Commercial General Liability

- 1 Commercial General Liability insurance shall be written on coverage forms at least as broad as ISO occurrence form CG 00 01, including but not limited to liability arising from premises, operations, stop gap liability, independent contractors, products-completed operations, personal and advertising injury, and liability assumed under an insured contract. There shall be no exclusion for liability arising from explosion, collapse, or underground property damage.
- 2 The Commercial General Liability insurance shall be endorsed to provide a per project general aggregate limit, using ISO form CG 25 03 05 09 or an equivalent endorsement.
- 3 Contractor shall maintain Commercial General Liability Insurance arising out of the Contractor's completed operations for at least three years following Substantial Completion of the Work.
- 4 Such policy must provide the following minimum limits:

```
$1,000,000 Each Occurrence
$2,000,000 General Aggregate
$2,000,000 Products & Completed Operations Aggregate
$1,000,000 Personal & Advertising Injury each offence
$1,000,000 Stop Gap / Employers' Liability each accident
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D. Automobile Liability

1 Automobile Liability shall cover owned, non-owned, hired, and leased vehicles; and shall be written on a coverage form at least as broad as ISO form CA 00 01. If the work involves

- the transport of pollutants, the automobile liability policy shall include MCS 90 and CA 99 48 endorsements.
- 2 Such policy must provide the minimum limit of \$1,000,000 Combined single limit each accident.
- E. Workers' Compensation: The Contractor shall comply with Workers' Compensation coverage as required by the Industrial Insurance laws of the State of Washington.
- F. Excess or Umbrella Liability
 - 1 The Contractor shall provide Excess or Umbrella Liability insurance with limits of not less than \$5,000,000 each occurrence and annual aggregate. This excess or umbrella liability coverage shall be excess over and as least as broad in coverage as the Contractor's Commercial General and Auto Liability insurance
 - 2 All entities listed under section 2.02 of these Special Provisions shall be named as additional insureds on the Contractor's Excess or Umbrella Liability insurance policy.
 - 3 This requirement may be satisfied instead through the Contractor's primary Commercial General and Automobile Liability coverages, or any combination thereof that achieves the overall required limits of insurance.



City of Redmond

15670 NE 85th Street Redmond, WA

Memorandum

Date: 4/6/2021 Meeting of: Committee of the Whol	e - Parks and Human Service		ile No. CM 21-111 Type: Committee Memo
TO: Committee of the Whole - Park FROM: Mayor Angela Birney DEPARTMENT DIRECTOR CONTACT			
Parks	Carrie Hite	425-556-2	2326
DEPARTMENT STAFF:			
Parks	Jeff Aken	Senior Planner	
Public Works	Rob Crittenden	Senior Engineer	
TITLE: Westside Park Renovation Bi OVERVIEW STATEMENT:			
Westside Park is a 47-year-old neigl purpose of this project is to upgra court, and install a paved path loop	de the Park to improve play ing through the Park.	field drainage, construct	t a new playground and sport
Staff received 3 bids on March 25, prepared to bring the award of bid		_	ying the low bid. Staff will be
A supplemental consultant agreemoduring construction including submorders as needed.		-	•
☐ Additional Background Info	rmation/Description of Prop	osal Attached	
REQUESTED ACTION:			
☑ Receive Information	☐ Provide Direction	☐ Approve	
REQUEST RATIONALE:			
 Relevant Plans/Policies: Westside Park Master Plan, Required: 	PARCC Plan		

Council approval is required to award a construction contract over \$300,000 per 2018 City Resolution 1503.

Date: 4/6/2021File No. CM 21-111Meeting of: Committee of the Whole - Parks and Human ServicesType: Committee Memo

Revised Code of Washington 39.80 and City Purchasing Policies and Procedures requires Council authorization for the Mayor to sign the consultant agreement.

• Council Request:

N/A

Other Key Facts:

Board & Vellum Architects - Contract Summary

- Consultant Agreement on 10/11/2019
 - Amount \$493,103
 - o Completion date 12/31/2020
- Supplemental Agreement 1 on 11/3/2020
 - Extended completion date to 12/31/2021
- Supplemental Agreement 2 pending Council approval
 - o Amount \$100,000
 - o Extends completion date to 12/31/2022
- Total Cost for All \$593,103

OUTCOMES:

The overall park project will increase the parks use and community benefit by making it useable year around with picnic shelter, pathways, improved drainage and nature play elements.

COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:

• Timeline (previous or planned):

Community Outreach for the Westside Park Master plan occurred in three open houses in late 2019 and early 2020 which helped define the layout of the Park

Outreach Methods and Results:

Survey of community asking for preferred outcomes

• Feedback Summary:

The community was interested in seeing nature play, trail connections/wayfinding, improved sports court and a more useable lawn area.

BUDGET IMPACT: Total Cost: \$2.6M Approved in current biennial budget: Yes No N/A Budget Offer Number: Part of the Healthy and Sustainable area in the Capital Improvement Program, Map #137, Overlake Investments. Budget Priority: Healthy and Sustainable

Date: 4/6/2021 Meeting of: Committee of the Whole - Parks	ervices	File No. CM 21-111 Type: Committee Memo					
Other budget impacts or additional costs: If yes, explain: N/A	□ Yes	⊠ No	□ N/A				
Funding source(s): Parks CIP							
Budget/Funding Constraints: N/A							
☐ Additional budget details attached							
COUNCIL REVIEW:							
Provious Contact(s)							

Requested Action

Receive Information

Receive Information

Proposed Upcoming Contact(s)

Meeting

Study Session

Date	Meeting	Requested Action
4/20/2021	Business Meeting	Approve

Committee of the Whole - Parks and Human Services

Time Constraints:

Date

1/4/2021

3/24/2020

Staff will bring contract to City Council on April 20, 2021 in order to start construction in late spring of 2021.

ANTICIPATED RESULT IF NOT APPROVED:

If the City Council chooses not to award the bid for this contract on April 20, 2021. it will delay construction of the project to the summer of 2022. The cost to construct next year would likely be higher.

ATTACHMENTS:

N/A



City of Redmond

15670 NE 85th Street Redmond, WA

Memorandum

Date: 4/6/2021 Meeting of: Committee of the Who	le - Parks and Human Service	es	File No. CM 21- Type: Committe	
TO: Committee of the Whole - Park FROM: Mayor Angela Birney DEPARTMENT DIRECTOR CONTACT				
Parks	Carrie Hite	425-5	556-2326	
Public Works	Dave Juarez	425-5	556-2733	
DEPARTMENT STAFF:				
Parks	Loreen Hamilton	Deputy Director		
Public Works	Eric Dawson	Senior Engineer		
OVERVIEW STATEMENT: The City Council is requested to re the Redmond Senior Center and Co At the October 22, 2020 Special Napproved for Senior Center renova	mmunity Center. Meeting, the City Council dir	ected staff to utilize	the project budget	that had been
Community Center. Additional Background Info		·		
REQUESTED ACTION:				
☑ Receive Information	☐ Provide Direction	☐ Approve		
REQUEST RATIONALE:				

• Relevant Plans/Policies:

- Envision Redmond Senior Center Building Stakeholders Report March 2020
- o Redmond Community Strategic Plan
- o 2017 Community Priorities for the Future of Redmond's Community Centers Report
- o Redmond Comprehensive Plan
- o Redmond Parks, Arts, Recreation, Culture, and Conservation (PARCC) Plan
- o Redmond Facilities Strategic Management Plan

Date: 4/6/2021 File No. CM 21-116 **Meeting of:** Committee of the Whole - Parks and Human Services Type: Committee Memo

2017-2022 Redmond Capital Investment Program (CIP). Redmond Zoning Code 21.10.070B

Required:

City Comprehensive Plan: FW-23, CC-12, PR-19, PR-35, PR-36, PR-37, PR-38, UC-19, UC-20, DT-12, and DT-15, Redmond Zoning Code-RZC 21.10.070B

Council Request:

On October 22, 2020, Council provided direction to utilize the existing \$15,000,000 budget for Senior Center renovations to begin design of the new Senior and Community Center

• Other Key Facts:

N/A

OUTCOMES:

The desire to open a new Senior and Community Center within three years has been well documented by stakeholders, citizens, and City Council. The Council has directed staff to demolish the existing building, begin with the design process, include all stakeholder input from past efforts and to engage stakeholders, seniors, and community members as the design phase begins and progresses.

COMMUNITY/STAKEHOLDER OUTREACH AND INVOLVEMENT:

Timeline (previous or planned):

01/09/20-Stakeholder Conference Call

01/15/2020-Public Meeting Facilitated by Envirolssues and Patano

01/16/2020-Lunch Briefing with Seniors

01/23/2020-Public Meeting Facilitated by Envirolssues and Patano

02/06/2020-RYPAC-Senior Center Discussion

02/10/2020-Community Centers Open House-Facilitated by Patano

02/24/2020-Stakeholder Meeting #1-Facilitated by Envirolssues

03/05/2020-Stakeholder Meeting #2-Facilitated by Envirolssues

12/14/2020-Project update for stakeholder and "Meet and Greet" with architect team

01/11/2021-Project Stakeholder Group Meeting #1

01/25/2021-Project Stakeholder Group Meeting #2

02/01/2021-Outreach to local businesses, nonprofits, partners, organizations, community members, BIPOC communities, etc leading up to Public Meetings

02/17/2021-First online questionnaire launches (closes on 3/10/2021)

02/24/2021-Virtual Public Meeting #1 (Senior focused day time & general public evening)

03/01/2021-Outreach to local businesses, nonprofits, partners, organizations, community members, BIPOC communities, etc leading up to Public Meetings

03/01/2021-Project Stakeholder Group Meeting #3

03/22/2021-Project Stakeholder Group Meeting #4

03/24/2021-Virtual Public Meeting #2 (Senior focused day time & general public evening)

03/24/2021-Second online questionnaire launches (closes on 4/3/2021)

04/26/2021-Project Stakeholder Group Meeting #5

05/24/2021-Project Stakeholder Group Meeting #6

06/21/2021-Project Stakeholder Group Meeting #7

- -Parks & Trails Commission Briefing 1st Thursday of each month
- -Redmond Arts & Culture Commission Briefing 2nd Thursday of each month
- -Senior Advisory Committee Briefings 3rd Thursday of each month

Date: 4/6/2021 Meeting of: Committee of the Whole - Parks and Human Services	File No. CM 21-116 Type: Committee Memo
Outreach Methods and Results:	

Outreach Methods: public meetings, email, city newsletters, city website, lunch briefings with seniors, postcard mailers, social media posts, press releases, online surveys, results-gathered by online surveys, paper surveys, monthly Encore updates to seniors, and comment cards

• Feedback Summary:

Feedback included items such as build a larger facility than what exists today at the Senior Center, with the understanding that Redmond's existing recreation spaces are already underserving its senior population, as well as other demographic groups. Future growth is expected and needs to be addressed by considering future demand and trends that keep our community healthy, active, and connected across neighborhoods, ages and cultures.

BUDGET IMPACT:					
Total Cost: \$40 million					
Approved in curren	t biennial budget:	⊠ Yes	□ No	□ N/A	
Budget Offer Numb	er:				
Budget Priority: Infrastructure, Heal	thy and Sustainable, Vibrant	t and Connected			
Other budget impactif yes, explain:	cts or additional costs:	⊠ Yes	□ No	□ N/A	
The City has \$17M safety concerns. A	currently set aside in the CI in additional \$23M would be feedback from the public.	be needed to	•	•	-
•	direct appropriation from ity investment (solar panels	_		e partnerships, and Cour	ncilmanic bonds.
this \$17M for demo	nstraints: ere is currently \$17M set as elition and to begin design. I \$15M set aside for this pr bt service of the Sr. Ctr. The	Staff has priori oject in the CIP,	tized this projed plus an additio	ct in the 2021-2026 CIP a onal \$2M that Council ide	and continued to entified that was
☐ Additional b	udget details attached				
COUNCIL REVIEW:					
Previous Contact(s)					•
Date	Meeting		Re	quested Action	

Date: 4/6/2021 File No. CM 21-116

Meeting of: Committee of the Whole - Parks and Human Services Type: Committee Memo

9/17/2019	Business Meeting	Receive Information
12/3/2019	Business Meeting	Receive Information
2/11/2020	Study Session	Receive Information
2/25/2020	Committee of the Whole - Finance, Administration, and Communications	Receive Information
3/3/2020	Committee of the Whole - Parks and Human Services	Receive Information
6/2/2020	Committee of the Whole - Parks and Human Services	Receive Information
6/23/2020	Study Session	Receive Information
7/7/2020	Committee of the Whole - Parks and Human Services	Receive Information
7/28/2020	Study Session	Receive Information
8/4/2020	Committee of the Whole - Parks and Human Services	Receive Information
8/11/2020	Committee of the Whole - Planning and Public Works	Provide Direction
9/1/2020	Committee of the Whole - Parks and Human Services	Provide Direction
9/15/2020	Business Meeting	Approve
10/22/2020	Special Meeting	Approve
12/1/2020	Committee of the Whole - Parks and Human Services	Receive Information
1/5/2021	Committee of the Whole - Parks and Human Services	Approve
1/19/2021	Business Meeting	Approve
2/9/2021	Committee of the Whole - Planning and Public Works	Approve
2/16/2021	Business Meeting	Approve
3/9/2021	Study Session	Receive Information
	<u> </u>	•

Proposed Upcoming Contact(s)

Date	Meeting	Requested Action
04/20/2021	Business Meeting	Receive Information
04/20/2021	Business Meeting	Approve
05/04/2021	Committee of the Whole - Parks and Human Services	Receive Information
06/01/2021	Committee of the Whole - Parks and Human Services	Receive Information
06/22/2021	Study Session	Receive Information
07/06/2021	Committee of the Whole - Parks and Human Services	Receive Information
07/06/2021	Business Meeting	Provide Direction
07/20/2021	Business Meeting	Approve
08/03/2021	Committee of the Whole - Parks and Human Services	Receive Information
09/07/2021	Committee of the Whole - Parks and Human Services	Receive Information
10/05/2021	Committee of the Whole - Parks and Human Services	Receive Information
11/02/2021	Committee of the Whole - Parks and Human Services	Receive Information
12/07/2021	Committee of the Whole - Parks and Human Services	Receive Information

Date: 4/6/2021 File No. CM 21-116

Meeting of: Committee of the Whole - Parks and Human Services Type: Committee Memo

Time Constraints:

N/A

ANTICIPATED RESULT IF NOT APPROVED:

N/A

ATTACHMENTS:

Attachment A - Project Status Update Memo



Connected Community Enhanced Livability Environmental Sustainability

TO: Committee of the Whole - Parks and Human Services

FROM: Mayor Angela Birney

DATE: April 6, 2021

DEPARTMENT DIRECTOR CONTACT(S):

Parks	Carrie Hite	425-556-2326
Public Works	Dave Juarez	425-556-2733

DEPARTMENT STAFF:

Parks	Loreen Hamilton	Deputy Director
Public Works	Eric Dawson	Senior Engineer

TITLE:

Redmond Senior and Community Center Update

COMMUNITY OUTREACH:

The community outreach on this project has been very robust and will continue through the design development. We will incorporate feedback throughout the design process. This past and future outreach will inform our schematic (and final) design as we move forward.

The Opsis architecture team includes the local firm Envirolssues (EI) and Alison Peters. Envirolssues and Alison Peters has been leading the past outreach efforts from 2016 and is familiar to our stakeholders and community. A robust community engagement plan has been created in collaboration with City staff that includes briefings to the community and commissions, virtual open houses, online questionnaires, social media, a project inbox and website.

Community involvement in February and March involved over 1,500 individuals through virtual public meetings, an online questionnaire, continued briefings, and the project website and inbox. The following themes emerged through February's community involvement:

- 85% of respondents supported a larger (approximately 40,000 sq ft) facility;
- Fitness classes (81%), outdoor events (70%), and senior programs (66%) were the highest rated programs by respondents;
- Over 90% of respondents rated sustainability as moderately to very highly important to the project;

These themes and priorities do not have statistically significant differences based on the age of respondents.

A second set of virtual public meetings were held at the end of March where program adjacencies and the project timeline was shared with the public. Feedback from these public meetings included:

 Attendees shared appreciation that expressed needs and wishes (e.g. a senior entry, flexible program areas, senior areas on the first floor) had been integrated into the building adjacencies shown.

- Flexible program areas such as the Community Room can serve more people and wider range of programs and are becoming more widely understood by all populations.
- There is excitement building at seeing the forthcoming floor plans.
- The 2019 Senior Center program data (enrollment figures, program offerings) is important in the context of what the public believes should inform the building concept. Public perceptions are mixed (i.e. differing on room size and adjacencies) and the public generally does not understand past building operations.
- The seniors-only meeting focused heavily on senior designated program areas.
- The all-ages meeting focused more on the urgent need for meeting space, active recreation programs, programming schedule, partner offerings, and outdoor spaces.

Additionally, a second online questionnaire launched on March 24 and will remain open through April 7. This questionnaire looks to receive feedback on the proposed program areas, adjacencies of these spaces, and to ensure the community sees the priorities for seniors and the community are reflected in the proposed Redmond Senior and Community Center. Analysis of this data will be brought to City Council on April 20, 2021 during the Redmond Senior and Community Center Briefing in the Regular Business Meeting.

Community involvement efforts have included the following to date:

- Virtual public meetings (senior-only and all ages) over 300 attendees
- Outreach to recreation participants, contractors, community partners, BIPOC community groups, nonprofits, businesses, and residents
- Senior specific outreach including phone calls, Encore newsletter updates, senior-focused facts sheets and comment cards, Senior Advisory Committee meeting with architects, and postcard mailing
- Posters and contact cards distributed to over 40 local businesses
- 4 Stakeholder Group Meetings
- 8 community briefings

The next Stakeholder Meeting is April 26, 2021. City Council will receive a preliminary design concept and cost estimate in the Business Meeting on April 20. 2021.

UPCOMING COUNCIL TOUCHPOINTS (Next 30 days):

 April 20, 2021 – City Council Business Meeting – Preliminary Design Concept & Cost Estimate



City of Redmond

15670 NE 85th Street Redmond, WA

Memorandum

Date: 4/6/2021 Meeting of: Committee of the \	File No. CM 21-118 Type: Committee Memo	
TO: Committee of the Whole - FROM: Mayor Angela Birney DEPARTMENT DIRECTOR CONT		
Parks	Carrie Hite	425-556-2326
Public Works	David Juarez	425-556-2733
DEPARTMENT STAFF:		
Parks	Jeff Aken	Senior Park Planner
Public Works	Eric Dawson	Senior Engineer
TITLE:		
Redmond Senior & Comr	munity Center Partnership I	
Redmond Senior & Commover Redmond Senior & Commover Review STATEMENT: Review of the process to identify the Review of the process to identify the Review of the Process to identify the Review of the Review of the Review of the Process to identify the Review of the Rev	, i	Process he RSCC and the recommended partner.
Redmond Senior & Commover Redmond Senior & Commover Review STATEMENT: Review of the process to identify the Review of the process to identify the Review of the Process to identify the Review of the Review of the Review of the Process to identify the Review of the Rev	fy potential capital partners for t	Process he RSCC and the recommended partner.

REQUEST RATIONALE:

- Relevant Plans/Policies:
- Envision Redmond Senior Center Building Stakeholders Report March 2020.
- Redmond Community Strategic Plan.
- 2017 Community Priorities for the Future of Redmond's Community Centers Report.
- Redmond Comprehensive Plan.
- Redmond Parks, Arts, Recreation, Culture, and Conservation (PARCC) Plan.
- Redmond Facilities Strategic Management Plan.
- 2017-2022 Redmond Capital Investment Program (CIP).
- Redmond Zoning Code 21.10.070B.
- Required:

City Comprehensive Plan: FW-23, CC-12, PR-19, PR-35, PR-36, PR-37, PR-38, UC-19, UC-20, DT-12, and DT-15,

Date: 4/6/2021 Meeting of: Committee of the Whole - Parks	and Human Se	ervices		CM 21-118 Committee Memo
Redmond Zoning Code-RZC 21.10.07 Council Request: On October 22, 2020, Council provirenovations to begin design of the new Other Key Facts: N/A	ided direction		_	udget for Senior Center
OUTCOMES: The community has expressed interest in pathenefits to the RSCC and municipal campus. RSCC, timing and financing.	-		·	-
COMMUNITY/STAKEHOLDER OUTREACH AN	ND INVOLVEME	ENT:		
 Timeline (previous or planned): The RFLOI process was conducted from the RFLOI process was conducted from the RFLOI request was published in the RFLOI request was published in the RFLOI requests for clarification. A pre-submittal conference was held the Letters of Interest were due on December 1. Feedback Summary: Six letters of interest were received. 	Daily Journal of on were due on d on November ember 23, 2020	Commerce on N November 23, 20 30, 2020.	ovember 13, 2020. 020.	
BUDGET IMPACT:				
Total Cost: TBD, will be covered 100% by partner				
Approved in current biennial budget:	☐ Yes	□ No	⊠ N/A	
Budget Offer Number: N/A				
Budget Priority : N/A				
Other budget impacts or additional costs: <i>If yes, explain</i> : N/A	□ Yes	□ No	⊠ N/A	

Funding source(s): Private funding

Budget/Funding Constraints:

Date: 4/6/2021 File No. CM 21-118

Meeting of: Committee of the Whole - Parks and Human Services Type: Committee Memo

N/A

☐ Additional budget details attached

COUNCIL REVIEW:

Previous Contact(s)

Date	Meeting	Requested Action
N/A	Item has not been presented to Council	N/A

Proposed Upcoming Contact(s)

Date	Meeting	Requested Action
N/A	None proposed at this time	N/A

Time Constraints:

If we decide to move forward with a partner, we will need to move quickly to minimize any disruption to the Senior and Community Center.

ANTICIPATED RESULT IF NOT APPROVED:

If a partnership agreement is not successful, City Council could decide to go ahead without a partner or pause design of the RSCC to further explore partnership models.

ATTACHMENTS:

Attachment A: Summary Memo RSCC Partnerships



MEMO TO: Mayor Angela Birney

FROM: Carrie Hite, Parks & Recreation Director

DATE: March 15, 2021

SUBJECT: Summary of Redmond Senior & Community Center Partnership Proposals

I. PURPOSE \boxtimes For Info Only

II. <u>RECOMMENDATION</u>

Move forward with B+H Advance Strategy to develop a refined scope, timeline and mix of affordable housing types that could be accommodated at the sites along with potential lease payments to the City.

III. <u>DEPARTMENT CONTACTS</u>

Carrie Hite, Parks and Recreation Director	425-556-2326
Loreen Hamilton, Parks and Recreation Deputy Director	425-556-2336
Eric Dawson, Construction Project Manager	425-556-2867
Jeff Aken, Senior Park Planner	425-556-2328

IV. <u>DESCRIPTION/BACKGROUND</u>

Process

The Community Priorities for the Future of Redmond's Community Centers report in 2017 identified a strong interest in partnerships and urged the City to explore, "a variety of partnership models." In November of 2020, staff issued a broad Request for Letters of Interest (RFLOI) to understand the potential for a capital partnership at the Senior and Community Center (RSCC). The site on municipal campus allows up to five stories, so a potential partner could add an additional 3 floors on top of the planned RSCC or potentially a second building at the site. The RFLOI was posted in November, an information session was offered for interested respondents and the LOI was due on December 23 at 4:00pm.

Six organizations responded to the RFLOI. The six respondents included the Lake Washington School District, Friends of Youth, Northwest Share, Indian Association of Western Washington, B+H Strategies and the YMCA.

Two rounds of interviews were conducted with all interested respondents. The first round consisted of phone interviews with Park Planning staff and the Construction Project Manager. Five of the six respondents participated, with the YMCA withdrawing

after learning more about the proposal and specific desire for capital projects (not provision of services).

A second round of panel interviews were conducted with the Parks & Recreation Director and Deputy Director, members of the Senior Advisory and Parks & Trails Commission, Construction Consultant, Construction Project Manager and Park Planner. All five remaining respondents were invited to present to this panel and four interviews were conducted the week of March 1, 2021. The Indian Association of Western Washington did not respond to the interview request.

The priorities of the interview panel included:

- Synergy/compatibility Redmond Senior & Community Center
- Project Timing (to not delay the RSCC)
- Financing

Analysis

B+H Advance Strategy

B+H proposed a combination of affordable housing and community amenities on the site and acknowledged the need for senior affordable housing and the synergy that could provide with the RSCC. They proposed modular construction to create minimal disruption to the RSCC and interest in potentially developing a second phase in the north parking lot. The initial activity in the proposal would be a workshop with City staff and other stakeholders. The workshop would be to evaluate what mix of housing and amenities would work best based on timing, funding, and community needs and opportunities.

Evaluation:

B+H was the consensus choice of the panel. They showed flexibility and creativity to address community needs at the site with senior affordable housing, partners that have experience building both workforce and low-income housing and a process to develop scenarios that will help the City better understand the opportunities.

Lake Washington School District (LWSD)

LWSD proposed an urban school facility that could accommodate 400-800 students (primary or secondary) with flexible, adaptive, and creative learning spaces to serve the growing needs of the district. They were also interested in shared space including the gymnasium, kitchen/dining, lobby, and outdoor amenities. They would work with Opsis architects and preferred using the City's builder (Absher). Financing was dependent on a bond in earlier 2022 with a levy as an alternative. The district is familiar with GC/CM and has used it on many projects.

Evaluation:

While LWSD was well positioned in terms of timing, GC/CM contracting, and the design and construction team, the panel expressed concerns over the synergy with the RSCC and the District's need for shared space (gym, cafeteria etc.) vs. the community needs during those same periods of the day. The panel was also concerned that LWSD's proposal was dependent on a 2022 ballot measure and the potential impacts if it was not approved by voters.

Friends of Youth (FOY)

FOY proposed 10,000-15,000 square feet of space to serve youth and young adults ages 16-24. This space would include offices, commercial kitchen, bathroom/showers, computer space, temporary shelter space (30 beds) and storage areas. FOY would be interested in opportunities to share space, such as gym or classrooms. The center would serve approximately 1800-2000 young adults per year. FOY would look at funds through the Housing Trust Fund, capital campaign and other sources. They are seeking to replace space they are losing by April 2023.

Evaluation:

Friends of Youth proposal had many benefits for the community but didn't align with the RSCC in terms of timing and financing. The smaller footprint, a less developed proposal and uncertainty over funding models held their proposal back.

Northwest Share

Northwest Share proposed a variety of operational partnership ideas around meals, community events, arts and engagement. The capital partnership proposal centered on a juice bar/snack bar that would serve patrons of the RSCC and offer healthy, vegetarian snacks for 500-1000 people per day. This would use around 1500 square feet and would ideally be located on the first floor of the RSCC. NW Share has funding available and would work through the City's process to have snack bar included in emerging designs/space planning.

Evaluation:

NW Share provided many examples of future operational partnerships including hosting events and opportunities to provide food and cultural events to both seniors and the community at large. The snack bar concept does not fit into current space planning for the RSCC and has potential procurement challenges.

Indian Association of Western Washington (IAWW)

IAWW proposed 40-60 one-bedroom apartment units for senior living along with a variety of community needs including a gathering hall for 200 occupants, conference rooms, satellite healthcare space in partnership with hospitals, childcare facilities, café, and reception hall. Proposed funding includes grants, endowments, private funding, and non-profit partnerships for the apartment component. IAWW did not respond to the invitation to present to the interview panel.

Evaluation:

IAWW did not respond to multiple requests to participate in the panel interviews

V. <u>TIME CONSTRAINTS</u>

The RSCC project team would like to have B+H Advance Strategy start to refine their scope, the affordability scenarios and timeline as soon as possible. To avoid any delay in the RSCC schedule, the partner's concepts must start to be incorporated into the project design before the schematic design is complete in July 2021.

VI. <u>LIST OF ATTACHMENTS</u>

Attachment A: B+H Advance Strategy Letter of Interest